TO: The Board of Trustees
FROM: Dr. Christopher B. Roberts, President
SUBJECT: November 17, 2023 Board of Trustees Meeting

Enclosed, please find the materials for the November 17, 2023 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

*Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.*

**Thursday, November 16, 2023**

1:00 p.m. Workshop

**Friday, November 17, 2023**

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<th>Time</th>
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<tr>
<td>8:30 a.m.</td>
<td>Call to Order and Opening Remarks</td>
<td>Legacy Ballroom</td>
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<td>8:35 a.m.</td>
<td>Committee Meetings</td>
<td>Legacy Ballroom</td>
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<td>9:30 a.m.</td>
<td>Regular Meeting of the Board of Trustees</td>
<td>Legacy Ballroom</td>
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<td>9:35 a.m.</td>
<td>Proposed Executive Session</td>
<td>Azalea Room</td>
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<td>10:45 a.m.</td>
<td>Reconvened Meeting of the Board of Trustees</td>
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<td>11:15 a.m.</td>
<td>Recess Meeting</td>
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<td>Upon Conclusion of the Meeting</td>
<td>Luncheon</td>
<td>Grand Ballroom II</td>
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CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
    President’s Cabinet (w/encl.)
I. Call to Order and Opening Remarks | 8:30 a.m.

II. Committee Meetings | 8:35 a.m.

   A. Property and Facilities Committee | Chairperson DeMaioribus | 8:35 a.m.

      Project Approvals:

      1. Lowder Hall Advising Suite Renovation, Final Approval  
         (Dan King/Jennifer Mueller-Phillips)

      2. Auburn University Regional Airport Air Traffic Control Tower, Project Initiation and  
         Architect Selection (Dan King/Emmett Winn)

      3. Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and  
         Wellness, Project Initiation and Architect Selection (Dan King/Bobby Woodard)

      4. Authorization to Use Sole Source Authority (Dan King)

      5. Authorization to Purchase Materials for Public Works Projects (Dan King)

         Planning (Dan King/Susan Hubbard)

      Real Estate Approval:

      7. Authority to Sell University Land in Montgomery, Alabama (Dan King/Mark Stirling)

      Informational Reports:

      8. Status Updates – *For Information Only* (Dan King)

         a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets  
            of $1,000,000 and Greater

         b. Quarterly Report for Projects Costing More than $500,000 but less than $1,000,000 –  
            4th Quarter, Fiscal Year 2023

         c. Project Status Report
B. Academic Affairs Committee | Chairperson Huntley | 8:55 a.m.
   1. Proposed Master of Social Work at AUM (Carl Stockton)
   2. Proposed Master of Science in Artificial Intelligence Engineering (Vini Nathan)
   3. Proposed Closure of the Bachelor of Wireless Engineering (Vini Nathan)
   4. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

C. Finance Committee | Chairperson W. Smith | 9:10 a.m.
   1. The Union Housing Complex Rates for 2024-2025 Academic Year (Kelli Shomaker)
   2. Non-Endowment Cash Pool Investment Policy Revisions (Kelli Shomaker)

D. Executive Committee | Chairperson Dumas | 9:20 a.m.
   1. Proposed Awards and Namings (Bob Dumas)

E. Trustee Reports | 9:25 a.m.

III. Regular Meeting of the Board of Trustees | 9:30 a.m.

IV. Proposed Executive Session | 9:35 a.m.

V. Reconvened Meeting of the Board of Trustees | 10:45 a.m.
   1. Approval of the Minutes of the August 25, 2023 Board Meeting
   2. Awarding of Degrees for Fall 2023
   3. AUM Chancellor’s Report
   4. President’s Report
   5. Action Items and Committee Meeting Reports
      A. Property and Facilities Committee
         1. Lowder Hall Advising Suite Renovation, Final Approval
         2. Auburn University Regional Airport Air Traffic Control Tower, Project Initiation and Architect Selection
3. Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness, Project Initiation and Architect Selection

4. Authorization to Use Sole Source Authority

5. Authorization to Purchase Materials for Public Works Projects


7. Authority to Sell University Land in Montgomery, Alabama

B. Academic Affairs Committee

1. Proposed Master of Social Work at AUM

2. Proposed Master of Science in Artificial Intelligence Engineering

3. Proposed Closure of the Bachelor of Wireless Engineering

C. Finance Committee

1. The Union Housing Complex Rates for 2024-2025 Academic Year

2. Non-Endowment Cash Pool Investment Policy Revisions

D. Executive Committee

1. Proposed Awards and Namings

VI. Recess Meeting | 11:15 a.m.
EXECUTIVE SUMMARY
NOVEMBER 17, 2023 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

A. Property and Facilities Committee

1. Lowder Hall Advising Suite Renovation, Final Approval

Project Summary: The Harbert College of Business proposed the interior renovation of the Lowder Hall Advising Suite to accommodate the growth of student enrollment and improve departmental efficiency. The project will renovate 6,500 square feet of space to convert the existing academic advising suite to include a reception area, conference rooms, tutoring spaces, and offices. This project will enable the Office of Student Advising within the Harbert College of Business to improve the student-advisor ratio and provide students with an accommodating and inviting space.

The estimated total project cost of the Lowder Hall Advising Suite Renovation project is $5.5 million. The project will be financed by the Harbert College of Business.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Lowder Hall Advising Suite Renovation project.

Previous Approvals: At its previous meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Lowder Hall Advising Suite Renovation project, and at its meeting on November 11, 2022, the Board of Trustees adopted a resolution that approved the project architect.

2. Auburn University Regional Airport Air Traffic Control Tower, Project Initiation and Architect Selection

Project Summary: The Auburn University Regional Airport has proposed the construction of an air traffic control tower. This Air Traffic Control Tower project is a high priority project for the airport due to the increase in operations (take-offs and landings) experienced in recent years. This higher operational tempo necessitates increased control over aircraft utilizing the airport and its associated airspace such as the Auburn University Professional Flight program, the Air Transportation Department, non-university aircraft that are based at the airport, and daily transient traffic. Constructing an air traffic control tower will provide the needed coordination between incoming and departing traffic, thus enhancing airspace safety and efficiency.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of Barge Design Solutions, Inc., as the engineer for the project. Barge Design Solutions, Inc., was approved as the Airport General Consultant at the Board of Trustees meeting on September 16, 2022.

This project will be financed by federal, state, and local government funds.
Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Auburn University Regional Airport Air Traffic Control Tower project and the selection of Barge Design Solutions, Inc., as project engineer.

Previous Approvals: None.

3. Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness, Project Initiation and Architect Selection

Project Summary: Student Affairs has proposed the renovation of the existing Caroline Draughon Village (CDV) Laundry facility to become a new fieldhouse for Recreation and Wellness. The CDV Laundry facility was constructed in 1959 and served the CDV occupants until the residences were demolished in 2007. Since that time, the building has been utilized as a storage and service facility and is currently unoccupied. This project proposes to renovate the facility to create public restrooms, offices, equipment check-out and storage spaces to serve the adjacent intramural tennis and pickle ball courts.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of Seay, Seay, and Litchfield, of Auburn, Alabama, as the architect for the project. Seay, Seay, and Litchfield have successfully designed several campus facilities in recent years.

This project will be financed by Campus Recreation and Wellness.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness project and the selection of the firm, Seay, Seay, and Litchfield, of Auburn, Alabama, as project architect.

Previous Approvals: None.

4. Authorization to Use Sole Source Authority

Summary: In its recent legislative session, the State of Alabama Legislature passed a bill that amended Title 39 - Public Works of the Code of Alabama to provide authority regarding sole source procurements that would be beneficial to Auburn University. Title 39 - Public Works of the Code of Alabama details the requirements to be followed on all state, county, and municipal public works contracts. Auburn University is required to follow the process and procedures stated in this law on its construction projects.

In 2023, the State Legislature amended Title 39 in several areas. One such change allows the procurement of “materials, products or systems by a sole source" if certain conditions are met. Alabama Code §39-2-2(f)(1) allows sole source procurement of material if the item is of an indispensable nature. It further states that this determination needs to be made "to the satisfaction of the governing board." After reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees
would need to grant that authority to the President, who can then delegate the authority to Facilities Management.

Requested Action: It is proposed that a resolution be presented to the Board of Trustees, through the Property and Facilities Committee, to request that the Board of Trustees authorize the use of this new authority.

Previous Approvals: None.

5. Authorization to Purchase Materials for Public Works Projects

Summary: In its recent legislative session, the State of Alabama Legislature passed a bill that amended the Title 39 - Public Works of the Code of Alabama to provide authority regarding the purchase of materials that would be beneficial to Auburn University. Title 39 - Public Works of the Code of Alabama details the requirement is to be followed on all state, county, and municipal public works contracts. Auburn University is required to follow the process and procedures stated in this law on its construction projects.

In 2023, the State Legislature amended Title 39 in several areas. Alabama Code §39-2-2(k)(1) allows an "awarding authority" to purchase material or equipment for use on a public works project but stipulates that the remainder of the work under the project must be contracted in accordance with the public works bid law, even if the total cost of the remaining work is under the public works law threshold of $100,000. It further states that this awarding authority is established by "resolution or board action." After reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees would need to grant that authority to the President, who can then delegate the authority to Facilities Management.

Requested Action: It is proposed that a resolution be presented to the Board of Trustees, through the Property and Facilities Committee, to request that the Board of Trustees authorize the use of this new authority.

Previous Approvals: None.


Summary: The Office of the Provost has proposed the renewal and upgrade of the College of Human Sciences facilities. The administration seeks authorization from the Board of Trustees to officially conduct fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities.

The College of Human Sciences occupies numerous buildings on the Auburn campus: Spidle Hall, M.W. Smith Hall, the Poultry Sciences Building, Haley Center, Duncan Hall, Dawson Hall, Halliday Cary Pick House, and the Rane Culinary Science Center.
In 2023, the College of Human Sciences was assigned a total of 153,400 square feet of space.

Due to the condition of these facilities, it is anticipated that the university will need to, at some point in the future, undertake a construction project or a set of construction and renovation projects to replace Spidle Hall and other College of Human Sciences facilities.

President Roberts believes that improving College of Human Sciences facilities is well justified and represents a University priority.

Prior to initiating such a project, the administration wants to exercise due diligence by enabling the Dean of the College of Human Sciences to conduct fundraising and capital project planning in support of this important requirement.

It is understood that any future project for the College of Human Sciences would require project initiation approval by the Board of Trustees consistent with the Board of Trustee policy.

Requested Action: It is proposed that the Board of Trustees grant authorization to officially conduct fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities consistent with Board of Trustee policy.

Previous Approvals: None.

7. Authority to Sell University Land in Montgomery, Alabama

Project Summary: Auburn University at Montgomery (AUM) requests authority to sell a parcel of land that is no longer required to carry out the mission of the University. This parcel is located on Hyundai Blvd., Montgomery, Alabama. AUM has determined that this parcel will not be used for any strategic need and has recommended the sale of this parcel. The proceeds from this sale will generate revenue and other benefits that could support the capital needs of AUM, including development of an academic and research center on its campus. The University hired a real estate broker to market this site, as approved by the Auburn University Board of Trustees at its February 2021 meeting. Since that time, the University has received an offer to purchase the property that is equal to the Fair Market Valuation of the property.

Requested Action: It is requested that the Board of Trustees authorize the President to accept the offer to purchase the property on Hyundai Blvd., Montgomery, Alabama, and approve the sale of the parcel consistent with Alabama law, provided that any sale transactions must be reviewed and approved by the Office of General Counsel prior to closing.
Previous Approvals: At its previous meeting on February 5, 2021, the Board of Trustees adopted a resolution authorizing engagement of a duly licensed real estate broker to market and solicit offers for the parcel listed above.

8. Status Updates – For Information Only

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than $1,000,000 be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

b. Project Status Report

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

B. Academic Affairs Committee

1. Proposed Master of Social Work at AUM

The College of Liberal Arts and Social Sciences at AUM has submitted a proposal to create a Master of Social Work Degree program (MSW). The aim is to provide students with the skills they need to help prepare for advanced clinical social work practice through the provision of a curriculum built from a trauma-responsive, social justice-informed perspective. The proposed degree program would help meet the growing demand for social workers presently unmet by current programs across the state, as noted by the Alabama Commission on Higher Education (2022). The proposed degree program will provide Auburn University at Montgomery (AUM) students quality social work education, based on the knowledge, values, and skills of the social work profession. Additionally, it will prepare students to work with diverse populations with an emphasis on racial, social, economic, and environmental justice for vulnerable persons, groups, and communities, in both rural and urban settings characteristic of the region. Our focus on trauma-responsive social justice-informed advanced clinical practice and our intent to offer an evening program, ensures that the proposed MSW does not duplicate any other program offered in the state. We will also maximize AUM’s location in the state capital, the River Region, and Montgomery’s historical importance with regard to racial, social, and economic justice. Our central location will allow us to meet the program’s objectives of preparing students with cutting-edge social work skills necessary to practice in complex settings, creating knowledge through research and engaged scholarship, reducing poverty, inequality, and racial, social, economic, and environmental injustice through evidence-based practices.
Currently there are approximately 120 undergraduate students enrolled in AUM's pre-Social Work and the Bachelor of Social Work Degree programs (BSW). An MSW program at AUM would allow these students to complete their Master of Social Work in as little as 12 months without the need to attend another university after finishing their BSW, while students with other bachelor's degrees could complete their MSW in two years. Therefore, the proposed MSW will provide great opportunities for those students, as well as for students from outside AUM. The proposed degree would require two additional FTE faculty at a cost of approximately $230,000 (including salary and fringe benefits) and Library resources of approximately $8,500.

The proposal for the MSW has been endorsed by the faculty of the Department of Sociology, Anthropology, and Social Work, the Dean of the College of Liberal Arts and Social Sciences, the University Graduate Council, the Provost, and the Chancellor.

It is requested that the Board consider a resolution to approve the proposed Master of Social Work for Auburn University at Montgomery.

2. Proposed Master of Science in Artificial Intelligence Engineering

The Department of Computer Science and Software Engineering in the Samuel Ginn College of Engineering has proposed a new graduate degree program in Artificial Intelligence Engineering to develop intelligent systems required to make decisions and enhance human capabilities. The program addresses a statewide and national workforce demand for trained AI professionals in intelligence, machine learning, and natural language processing.

3. Proposed Closure of the Bachelor of Wireless Engineering

Proposed Closure of the Bachelor of Wireless Engineering: The Department of Electrical and Computer Engineering in the Samuel Ginn College of Engineering has proposed the closure of the Bachelor of Wireless Engineering. As the industry has evolved, the department can support these educational activities through other degree programs. An appropriate teach-out plan has been developed, and once approved, the closure will go to ACHE and SACSCOC for appropriate notification.

4. Agenda Item for the Board of Trustees – For Information Only

Undergraduate and Graduate Certificate in Artificial Intelligence Engineering, Department of Computer Science and Software Engineering, Samuel Ginn College of Engineering: The 12-hour certificates prepare students to develop algorithms and methodologies for artificial intelligence and machine learning systems and technologies and require courses in Artificial Intelligence, Machine Learning, and Data Mining with additional electives in areas related to artificial intelligence.
Undergraduate Certificate in National Security and Intelligence, Department of Political Science, College of Liberal Arts: The 15-hour certificate that emphasizes national security theories and practices, including careers in the public and private sectors. Open to all majors, the certificate studies national security issues related to national and international security.

Undergraduate Certificate in Contemporary Korea, Office of International Programs, Office of the Provost: The 12-hour certificate focused on providing a social and technological overview of South Korea and supports students who may work with Korean industries and the Korean community, particularly throughout Alabama and West Georgia.

Renaming the BA and MS in Geography as the BA and MS in Geography and Environmental Sciences, Department of Geosciences, College of Sciences and Mathematics: The college has completed a (1) renaming and (2) reclassification of the CIP Codes for both programs from 45.0701 (Geography) to the STEM-classified 30.4401 (Geography and Environmental Studies) to better reflect the faculty expertise and curricular offerings.

Renaming the BS in Natural Resources Management as the BS in Environmental Conservation and Management, College of Forestry, Wildlife and Environment: The college is replacing the term “Natural Resources” with Environmental Conservation (supports modern nomenclature and aligns with the college’s recent renaming).

Transitioning the University College from CLA to the Provost’s Office: The University College is home to the Interdisciplinary Studies Major and supports pathway students in Auburn First and Path to the Plains and the Exploratory Advising program. Transitioning it the Provost’s Office will better support transfer students and prevent losses in credits and time. This item is provided for information only and does not require a vote.

C. Finance Committee

1. The Union Housing Complex Rates for 2024-2025 Academic Year

The proposal requests approval of The Union Housing Complex rates for the 2024-2025 Academic Year.

2. Non-Endowment Cash Pool Investment Policy Revisions

The Auburn University Non-Endowment Cash Pool Investment Policy does not currently include a provision to invest in internal loans made to the university colleges/units even though that is an existing practice. The proposal requests approval of revisions to the existing policy to include investing in internal loans.
D. **Executive Committee**

1. **Proposed Awards and Namings**

   Time will be allotted for discussion of a list of proposed awards and namings.
PROPERTY AND FACILITIES COMMITTEE AGENDA
NOVEMBER 17, 2023 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

Project Approvals:

1. Lowder Hall Advising Suite Renovation, Final Approval (Dan King/Jennifer Mueller-Phillips)

2. Auburn University Regional Airport Air Traffic Control Tower, Project Initiation and Architect Selection (Dan King/Emmett Winn)

3. Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness, Project Initiation and Architect Selection (Dan King/Bobby Woodard)

4. Authorization to Use Sole Source Authority (Dan King)

5. Authorization to Purchase Materials for Public Works Projects (Dan King)

6. College of Human Sciences: Authorization to Commence Fundraising and Capital Project Planning (Dan King/Susan Hubbard)

Real Estate Approval:

7. Authority to Sell University Land in Montgomery, Alabama (Dan King/Mark Stirling)

Informational Reports:

8. Status Updates – *For Information Only* (Dan King)
   a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater
   b. Quarterly Report for Projects Costing More than $500,000 but less than $1,000,000 – 4th Quarter, Fiscal Year 2023
   c. Project Status Report

Committee Chairperson: Mr. Michael DeMaioiribus

Faculty Representative: Dr. Christian Dagg, Auburn University (ex-officio, non-voting)

*Please Note: All trustees serve on all committees, with the exception of the Executive Committee.*
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

LOWDER HALL ADVISING SUITE RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, the Harbert College of Business proposed the interior renovation of the Lowder Hall Advising Suite to accommodate the growth of student enrollment and improve departmental efficiency; and

WHEREAS, this project will enable the Office of Student Advising within the Harbert College of Business to improve the student-advisor ratio and provide students with an accommodating and inviting space; and

WHEREAS, at its previous meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Lowder Hall Advising Suite Renovation project, and at its meeting on November 11, 2022, the Board of Trustees adopted a resolution that approved Chambless King Architects, of Montgomery, Alabama, as the architect for the project; and

WHEREAS, the project will renovate 6,500 square feet of space to convert the existing academic advising suite into a reception area, conference rooms, tutoring spaces, and offices; and

WHEREAS, the project will renovate space in Lowder Hall, located at 405 W. Magnolia Avenue; and

WHEREAS, the estimated total project cost of the Lowder Hall Advising Suite Renovation project is $5.5 million, to be financed by the Harbert College of Business; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Lowder Hall Advising Suite Renovation project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Lowder Hall Advising Suite Renovation project in the amount of $5.5 million, to be financed by the Harbert College of Business; and
2. Direct the consultants to complete the required plans for the project; and

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:
Consistent with standing policy, it is proposed that the Lowder Hall Advising Suite Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:
The Harbert College of Business proposed the interior renovation of the Lowder Hall Advising Suite to accommodate the growth of student enrollment and improve departmental efficiency. This project will enable the Office of Student Advising within the Harbert College of Business to improve the student-advisor ratio and provide students with an accommodating and inviting space.

At its previous meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Lowder Hall Advising Suite Renovation project and authorized the commencement of the architect selection process. At its meeting on November 11, 2022, the Board of Trustees adopted a resolution that approved the selection of Chambless King Architects, of Montgomery, Alabama, as the architect for the project.

Since that time, the project team has worked to complete the design for the project. The proposed project details are provided below:

- Project Location: The proposed project will renovate space in Lowder Hall, located at 405 W. Magnolia Avenue. See Attachment 1 for a site map showing the project location.
• **Program Requirements:** The Lowder Hall Advising Suite Renovation project will renovate 6,500 square feet of space to convert the existing academic advising suite into a modern, welcoming, and operationally efficient space. Program requirements include a reception area, conference rooms, tutoring spaces, and offices. See Attachment 2 for renderings of the Lowder Hall Advising Suite Renovation project.

• **Budget:** The estimated total project cost of the Lowder Hall Advising Suite Renovation project is $5.5 million, to be financed by the Harbert College of Business.

If you concur, it is proposed that a resolution providing final approval of the Lowder Hall Advising Suite Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for November 17, 2023.
Attachment 1
Lowder Hall Advising Suite Renovation
Site Map
Attachment 2
Lowder Hall Advising Suite Renovation
Architectural Renderings

Reception Desk

Lobby
Conference Room

Typical Office
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

auburn university regional airport
air traffic control tower project

approval of project initiation and
project engineer selection

WHEREAS, the Auburn University Regional Airport has proposed the construction of an air traffic control tower; and

WHEREAS, the Air Traffic Control Tower project is a high priority for the airport due to the increase in operations (take-offs and landings) experienced in recent years, and will provide needed coordination making the airspace much safer and efficient; and

WHEREAS, this higher operational tempo necessitates increased control over aircraft utilizing the airport and its associated airspace, such as the Auburn University Professional Flight program, the Air Transportation Department, non-university aircraft that are based at the airport, and daily transient traffic; and

WHEREAS, the proposed air traffic control tower will provide the needed coordination between incoming and departing aircraft traffic, thus enhancing airspace safety and efficiency; and

WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of Barge Design Solutions, Inc., as the engineer for the project; and

WHEREAS, this project will be financed by federal, state, and local government funds; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Auburn University Regional Airport Air Traffic Control Tower project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:
1. Engage Barge Design Solutions, Inc., of Dothan, Alabama, as project engineer to consult in the development of the facility program and project design; and

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
TO: CHRISTOPHER B. ROBERTS, President  
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer  
FROM: DAN KING, Vice President, Facilities Management  
SUBJECT: PROPERTY AND FACILITIES COMMITTEE  
AUBURN UNIVERSITY REGIONAL AIRPORT AIR TRAFFIC CONTROL TOWER PROJECT: APPROVAL OF PROJECT INITIATION AND PROJECT ENGINEER SELECTION  
DATE: OCTOBER 18, 2023

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:

Consistent with standing policy, it is proposed that the Auburn University Regional Airport Air Traffic Control Tower project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

Review and Consultation:

The Auburn University Regional Airport has proposed the construction of an air traffic control tower. This Air Traffic Control Tower project is a high priority project for the airport due to the increase in operations (take-offs and landings) experienced in recent years. This higher operational tempo necessitates increased control over aircraft utilizing the airport and its associated airspace such as the Auburn University Professional Flight program, the Air Transportation Department, non-university aircraft that are based at the airport, and daily transient traffic. Constructing an air traffic control tower will provide the needed coordination between incoming and departing traffic, thus enhancing airspace safety and efficiency.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of Barge Design Solutions, Inc., as the engineer for the project. Barge Design Solutions, Inc., was approved as the Airport General Consultant at the Board of Trustees meeting on September 16, 2022.

It is anticipated that this facility would be financed by federal, state, and local government funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Auburn University Regional Airport Air Traffic Control Tower project and the selection of Barge Design Solutions Inc. of Dothan, Alabama, as
the project engineer. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 17, 2023.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CAROLINE DRAUGHON VILLAGE LAUNDRY FACILITY RENOVATION
FOR RECREATION AND WELLNESS

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, Student Affairs has proposed the Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness project to renovate the existing CDV Laundry facility to become a new fieldhouse for Recreation and Wellness; and

WHEREAS, the CDV Laundry facility was constructed in 1959 and served the Caroline Draughon Village residents until the residences were demolished in 2007 and is currently unoccupied; and

WHEREAS, this project proposes to renovate the facility to create public restrooms, offices, equipment check-out, and storage spaces to serve the adjacent intramural tennis and pickle ball courts; and

WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, Seay, Seay, and Litchfield, of Auburn, Alabama, as the architect for the project; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Seay, Seay, and Litchfield, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
FROM: DAN KING, Vice President, Facilities Management
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
CAROLINE DRAUGHON VILLAGE LAUNDRY FACILITY RENOVATION FOR RECREATION AND WELLNESS: APPROVAL OF PROJECT INITIATION AND PROJECT ARCHITECT SELECTION
DATE: OCTOBER 18, 2023

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:
Consistent with standing policy, it is proposed that the Caroline Draughon Village (CDV) Laundry Facility Renovation for Recreation and Wellness project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

Review and Consultation:
Student Affairs has proposed the renovation of the existing Caroline Draughon Village (CDV) Laundry facility to become a new fieldhouse for Recreation and Wellness. The CDV Laundry facility was constructed in 1959 and served the CDV occupants until the residences were demolished in 2007. Since that time, the building has been utilized as a storage and service facility and is currently unoccupied. See Attachment 1 for a site map and photograph of the building. This project proposes to renovate the facility to create public restrooms, offices, equipment check-out and storage spaces to serve the adjacent intramural tennis and pickle ball courts.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of Seay, Seay, and Litchfield, of Auburn, Alabama, as the architect for the project. Seay, Seay, and Litchfield have successfully designed several campus facilities in recent years.

It is anticipated that this project would be financed by Campus Recreation and Wellness.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project and the selection of Seay, Seay, and Litchfield, of Auburn, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 17, 2023.
Attachment 1

Site Map of CDV Village Laundry Location

Photo of Existing CDV Laundry Facility
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORIZATION TO USE SOLE SOURCE AUTHORITY

WHEREAS, Title 39 - Public Works of the Code of Alabama details the requirements to be followed on all state, county, and municipal public works contracts; and

WHEREAS, Auburn University is required to follow the process and procedures stated in this law on its construction projects; and

WHEREAS, in its recent legislative session, the State of Alabama Legislature passed a bill that amended the Title 39 - Public Works of the Code of Alabama to provide authority regarding sole source procurements that would be beneficial to Auburn University; and

WHEREAS, Alabama Code §39-2-2(f)(1) allows the procurement of "materials, products or systems by a sole source" if certain conditions are met and the item is of an indispensable nature; and

WHEREAS, this authority is highly advantageous to Auburn University by allowing certain components, that must be integrated and connected across campus, to be of the same make and manufacturer, such as locksets, access control systems, HVAC control devices, elevators, as well as sensors that provide data to the campus energy management system; and

WHEREAS, after reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees would need to grant this authority to the President, who can then delegate the authority to Facilities Management; and

WHEREAS, given their oversight role over Auburn University projects, it is appropriate that authority of the revised Title 39 - Public Works of the Code of Alabama be brought to the Board of Trustees through the Property and Facilities Committee for approval and use by Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that use of the revised Title 39 - Public Works of the Code of Alabama is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to use sole source authority on Auburn University projects.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:

In its recent legislative session, the State of Alabama Legislature passed a bill that amended Title 39 - Public Works of the Code of Alabama to provide authority regarding sole source procurements that would be beneficial to Auburn University. It is proposed that a resolution be presented to the Board of Trustees, through the Property and Facilities Committee, to request that the Board of Trustees authorize the use of this new authority. If approved, the resolution would authorize the President to utilize the sole source procurement authority as needed on university capital projects.

Review and Consultation:

Title 39 - Public Works of the Code of Alabama details the requirements to be followed on all state, county, and municipal public works contracts. Auburn University is required to follow the process and procedures stated in this law on its construction projects.

In 2023, the State Legislature amended Title 39 in several areas. Many of these amendments are beneficial to Auburn University. One such change allows the procurement of "materials, products or systems by a sole source" if certain conditions are met. Alabama Code §39-2-2(f)(1) allows sole source procurement of material if the item is of an indispensable nature. It further states that this determination needs to be made "to the satisfaction of the governing board". After reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees would need to grant that authority to the President, who can then delegate the authority to Facilities Management.

This authority is highly advantageous to Auburn University by allowing certain components that must be integrated and connected across campus to be of the same make and manufacturer. Examples would include locksets, access control systems, HVAC control devices, elevators, as well as sensors that provide data to the campus energy management system. In the overall context of a capital projects, these devices represent a small portion of the total project cost, but the time, effort, and cost to interconnect and create communication interfaces between various manufacturers or to stock additional spare parts is prohibitive. As such, the administration is very
interested in utilizing the new authority as provided by the 2023 amendments to Title 39 - Public Works of the Code of Alabama.

If you concur, it is proposed that a resolution providing authorization from the Board of Trustees for the use of sole source authority on Auburn University projects be presented to the Board of Trustees for consideration at its meeting scheduled for November 17, 2023.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORIZATION TO PURCHASE MATERIALS FOR PUBLIC WORKS PROJECTS

WHEREAS, Title 39 - Public Works of the Code of Alabama details the requirement to be followed on all state, county, and municipal public works contracts; and

WHEREAS, Auburn University is required to follow the process and procedures stated in this law on its construction projects; and

WHEREAS, in its recent legislative session, the State of Alabama Legislature passed a bill that amended the Title 39 - Public Works of the Code of Alabama to provide authority regarding the purchase of materials that would be beneficial to Auburn University; and

WHEREAS, Alabama Code §39-2-2(k)(1) allows an "awarding authority" to purchase material or equipment for use on a public works project but stipulates that the remainder of the work under the project must be contracted in accordance with the public works bid law, even if the total cost of the remaining work is under the public works law threshold of $100,000; and

WHEREAS, this authority is highly advantageous to Auburn University by allowing certain components of a project to be purchased by the university for use on a project, for example, long lead time items, such as electrical transformers or switchgear, in advance of bidding the project, or off of a GSA schedule or state contract which has more advantageous pricing; and

WHEREAS, after reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees would need to grant this authority to the President, who can then delegate the authority to Facilities Management; and

WHEREAS, given their oversight role over Auburn University projects, it is appropriate that authority of the revised Title 39 - Public Works of the Code of Alabama be brought to the Board of Trustees through the Property and Facilities Committee for approval and use by Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that use of the revised Title 39 - Public Works of the Code of Alabama is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to utilize this authority to purchase material for use on Auburn University public works projects.
This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:
In its recent legislative session, the State of Alabama Legislature passed a bill that amended the Title 39 - Public Works of the Code of Alabama to provide authority regarding the purchase of materials that would be beneficial to Auburn University. It is proposed that a resolution be presented to the Board of Trustees, through the Property and Facilities Committee, to request that the Board of Trustees authorize the use of this new authority. If approved, the resolution would authorize the President to utilize the material procurement authority, as needed, on university projects.

Review and Consultation:
Title 39 - Public Works of the Code of Alabama details the requirement is to be followed on all state, county, and municipal public works contracts. Auburn University is required to follow the process and procedures stated in this law on its construction projects.

In 2023, the State Legislature amended Title 39 in several areas. Many of these amendments are beneficial to Auburn University. Alabama Code §39-2-2(k)(1) allows an "awarding authority" to purchase material or equipment for use on a public works project but stipulates that the remainder of the work under the project must be contracted in accordance with the public works bid law, even if the total cost of the remaining work is under the public works law threshold of $100,000. It further states that this awarding authority is established by "resolution or board action." After reviewing these amendments, the Auburn University Office of General Counsel has advised that the Board of Trustees would need to grant that authority to the President, who can then delegate the authority to Facilities Management.

This authority is highly advantageous to Auburn University by allowing certain components of a project to be purchased by the university for use on a project. Examples of when this might occur is when the university purchases long lead time items, such as electrical transformers or switchgear in advance of bidding the project, or when the university would purchase items off a GSA schedule or state contract which has more advantageous pricing. These procurements are not the norm on
most Auburn University projects but are used when appropriate. As such, the administration is very interested in utilizing the new authority as provided by the 2023 amendments to Title 39 - Public Works of the Code of Alabama.

If you concur, it is proposed that a resolution requesting the Board of Trustees grant authority to the President to directly purchase materials for use on Auburn University projects be presented to the Board of Trustees for consideration at its meeting scheduled for November 17, 2023.
PROPERTY AND FACILITIES COMMITTEE
RESOLUTION
COLLEGE OF HUMAN SCIENCES
AUTHORIZATION TO COMMENCE FUNDRAISING
AND CAPITAL PROJECT PLANNING

WHEREAS, the Office of the Provost has proposed the renewal and upgrade of the College of Human Sciences facilities; and

WHEREAS, the administration seeks authorization from the Board of Trustees to officially conduct fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities consistent with Board of Trustees policy; and

WHEREAS, the College of Human Sciences was founded in 1916 and is the 7th largest college at Auburn University, with an enrollment of over 1,660 students and close to 300 faculty and staff. It has experienced a 28% increase in enrollment over the last 10 years, with three degree programs experiencing a 50% increase during the same period; and

WHEREAS, the College of Human Sciences produces over 35,800 credit hours annually, and is ranked 5th in terms of research among Auburn University's colleges, and 3rd in terms of “dollars awarded per number of faculty”; and

WHEREAS, the College of Human Sciences occupies numerous buildings on the Auburn campus: Spidle Hall, M.W. Smith Hall, the Poultry Sciences Building, Haley Center, Duncan Hall, Dawson Hall, Halliday Cary Pick House, and the Rane Culinary Science Center and was assigned a total of 153,400 square feet of space on campus in 2023; and

WHEREAS, President Roberts believes that improving the College of Human Sciences facilities is well justified and represents a University priority; and

WHEREAS, the administration seeks authorization from the Board of Trustees to officially conduct fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities consistent with Board of Trustees policy “D-2 Campus and Capital Project Planning Policy”; and

WHEREAS, it is understood that any future project for the College of Human Sciences would require project initiation approval by the Board of Trustees consistent with the Board of Trustees policy “D-3 Capital Projects Approval Policy”.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, is authorized to conduct fundraising and capital project planning efforts in support of project(s) to improve the College of Human Sciences facilities.
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
THROUGH: VINI NATHAN, Provost and Senior Vice President of Academic Affairs
FROM: DAN KING, Vice President, Facilities Management
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

COLLEGE OF HUMAN SCIENCES: AUTHORIZATION TO COMMENCE FUNDRAISING AND CAPITAL PROJECT PLANNING

DATE: NOVEMBER 1, 2023

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:

It is proposed that a request to authorize the College of Human Sciences to commence fundraising and capital project planning for a future College of Human Sciences Building project to be presented to the Board of Trustees through the Property and Facilities Committee for consideration of appropriate action that will officially authorize these fundraising and planning efforts. Submission of a request to the Board of Trustees for approval of project initiation will not be presented until funds have been raised.

Review and Consultation:

The Office of the Provost has proposed the renewal and upgrade of the College of Human Sciences facilities.

The College of Human Sciences was founded in 1916 and is the 7th largest college at Auburn University, with an enrollment of over 1,660 students and close to 300 faculty and staff. It has experienced a 28% increase in enrollment over the last 10 years, with three degree programs experiencing a 50% increase during the same period. The college is comprised of five academic units offering seven undergraduate and twelve graduate degrees, which produce over 35,800 credit hours annually. It houses eight Centers and Institutes. The College of Human Sciences is also ranked 5th in terms of research among Auburn University's colleges, and 3rd in terms of “dollars awarded per number of faculty”.

Given its focus on health, nutrition, human development and family science, apparel design and production, interior design, global education, and hospitality management, the College of Human Sciences directly addresses many of the critical issues facing the State of Alabama. Graduates of the College have high placement rates in terms of employment and graduate school acceptance.

The College of Human Sciences occupies numerous buildings on the Auburn campus: Spidle Hall, M.W. Smith Hall, the Poultry Sciences Building, Haley Center, Duncan Hall, Dawson Hall,
Halliday Cary Pick House, and the Rane Culinary Science Center. In 2023, the College of Human Sciences was assigned a total of 153,400 square feet of space.

Due to the condition of these facilities, it is anticipated that the university will need to, at some point in the future, undertake a construction project or a set of construction and renovation projects to replace Spidle Hall and other College of Human Sciences facilities.

President Roberts believes that improving College of Human Sciences facilities is well justified and represents a University priority.

Prior to initiating such a project, the administration wants to exercise due diligence by enabling the Dean of the College of Human Sciences to conduct fundraising and capital project planning in support of this important requirement.

Although not required by Board of Trustees policy “D-3 Capital Projects Approval Policy,” the administration seeks authorization from the Board of Trustees to officially conduct fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities consistent with Board of Trustees policy “D-2 Campus and Capital Project Planning Policy.” It is understood that any future project for the College of Human Sciences would require project initiation approval by the Board of Trustees consistent with the Board of Trustees policy.

If you concur, it is proposed that a resolution authorizing fundraising and capital project planning efforts by the College of Human Sciences in support of project(s) to improve the College of Human Sciences facilities be presented to the Board of Trustees at the meeting scheduled for November 17, 2023.
RESOLUTION

AUTHORITY TO SELL UNIVERSITY LAND IN MONTGOMERY, ALABAMA

WHEREAS, Auburn University owns property in Montgomery, Alabama, for the benefit of Auburn University at Montgomery, to support its academic, research and related educational activities; and

WHEREAS, the Montgomery real estate holdings include a parcel of property on Hyundai Blvd (depicted in Exhibit 1); and

WHEREAS, neither Auburn University nor Auburn University at Montgomery currently utilizes this parcel or intends to do so in the foreseeable future; and

WHEREAS, selling this parcel would generate revenue and other benefits that could support the capital needs of Auburn University at Montgomery, including development of an academic and research center on its campus; and

WHEREAS, Alabama law permits the University to offer real property for sale by listing it with a duly licensed real estate broker, provided that the institution determines that this procedure is economically justified and in the best interest of the University; and

WHEREAS, the University hired a real estate broker to market these sites, as approved by the Auburn University Board of Trustees at its February 2021 meeting; and

WHEREAS, Auburn University has received an offer to purchase the property that is equal to the Fair Market Valuation of the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that:

1. Auburn University accept the offer to sell the property at Hyundai Blvd, Montgomery, Alabama; and

2. Christopher B. Roberts, President, or such person as may be acting as President, or his designee, is hereby authorized and empowered to sell the parcel described above, consistent with Alabama law, and is empowered to negotiate and execute the deed and all legal documents necessary to effectuate the transaction provided that any proposed sale transactions and documents must be reviewed and approved by the Office of General Counsel prior to closing.
EXHIBIT 1

Hyundai Boulevard Site

[Attached]
STATE OF ALABAMA
MONTGOMERY COUNTY

I, ARTHUR R. NETTLES, A PROFESSIONAL LAND SURVEYOR IN THE STATE OF ALABAMA, CERTIFY THAT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF THAT ALL PARTS OF THIS BOUNDARY SURVEY AND DRAWING HAVE BEEN COMPLETED IN ACCORDANCE WITH THE CURRENT REQUIREMENTS OF THE STANDARDS FOR THE PRACTICE FOR SURVEYING IN THE STATE OF ALABAMA.

SURVEY FOR: AUBURN UNIVERSITY

ARThUR R. NETTLES, AL., P.L.S., NO. 23346
NOT A CERTIFIED SURVEY UNLESS SIGNED
AND SEALED WITH MY STAMP

ALABAMA
LICENSED
No. 23346
PROFESSIONAL LAND
SURVEYOR

NOTES:
2) THIS PROPERTY IS SUBJECT TO ANY EASEMENTS, RIGHTS-OF-WAY OR OTHER RESTRICTIONS OF RECORD THAT MAY EXIST.
3) BEARINGS BASED ON RTK GPS OBSERVATION USING MONTGOMERY CORS. HORIZONTAL DATUM IS NAD 83, ALABAMA EAST ZONE STATE PLANE COORDINATE SYSTEM.
4) NORTH IS ASSUMED FROM THERecorded PLAT,

FIELD LEGAL DESCRIPTION
COMMENCE AT A CONCreTE MONUMENT LOcATED ON THE EASTERNLY MARGIN OF THE CSX RAIlROAD AND HYUNDAI BOULEVARD IN SECTION 13, TOWNSHIP 16 N., RANGE 17 E., MONTGOMERY COUNTY, ALABAMA; THENCE SOUTH 88°57'24" WEST, A DISTANCE OF 50.05 S.F. TO THE POINT OF BEGINNING OF A PARCEL MORE FULLY DESCRIBED AS FOLLOWS: THENCE SOUTH 88°56'15" WEST, A DISTANCE OF 200.52 FEET; THENCE NORTH 07°34'15" WEST, A DISTANCE OF 246.18 FEET; THENCE NORTH 88°57'24" EAST, A DISTANCE OF 206.02 FEET; THENCE SOUTH 07°37'23" EAST A DISTANCE OF 246.09 FEET TO THE POINT OF BEGINNING SAID PARCEL CONTAINING 50,045.2 SQUARE FEET OR 1.15 ACRES, MORE OR LESS.

LEGAL DESCRIPTION NOTES:
- TRAVERSE 3
- NHNL
- SDR
- INT
- P
- PSI
- R
- EXT

SCALE: 1" = 50'
SCALE IN FEET

BOUNDARY SURVEY OF
LOT 13, ALONG HYUNDAI BOULEVARD
SEC. 13  T 16 N  R 17 E
MONTGOMERY  MONTGOMERY COUNTY  ALABAMA
SCALE: 1" = 50'  APRIL 15, 2021
ARTHUR R. NETTLES, AL., P.L.S. REG. NO. 23346
CERTIFICATE OF AUTHORIZATION NO. S-922
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, SVP, Business and Administration & CFO
VIA: DAN KING, Vice President for Facilities
VIA: MARK STIRLING, Director of Real Estate
FROM: DR. CARL STOCKTON, Chancellor of Auburn University at Montgomery
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
AUTHORITY TO SELL UNIVERSITY LAND IN MONTGOMERY, ALABAMA
DATE: OCTOBER 18, 2023

This memorandum is to request that the following item be presented to the Board of Trustees, through the Property and Facilities Committee, and be included on the agenda of the meeting scheduled for November 17, 2023.

Proposal:

It is proposed that Board of Trustees authorize the President or designee to sell certain University property in Montgomery, Alabama.

Review and Consultation:

This proposal involves one parcel owned by the University in Montgomery, Alabama. This parcel is a 1.15-acre site located on Hyundai Blvd (depicted in Exhibit 1).

Board of Trustee Policy D-8 allows for consideration of the sale of university property when use of such property is no longer required to carry out the mission of the University. Auburn University at Montgomery has determined that this parcel will not be used for any strategic need and, accordingly, it has recommended the sale of this parcel. The revenue from the sale would be devoted to AUM needs, including redevelopment of the Alabama State Health Department Building as an academic research facility.

Under Alabama law, the University may offer real property for sale by listing it with a duly licensed real estate broker, if the institution determines that this procedure is economically justified and in the best interest of the University. As approved by the Board of Trustees in February 2021, AU hired a broker to market this site and solicit acceptable offers to purchase at fair market value. AU has received an offer for One Hundred Thirty Thousand Dollars ($130,000.00) on the Hyundai Blvd site. The offer is consistent with the real estate brokers fair
market valuation of the property. According to AU Board of Trustees policy D-8 (10), an MAI appraisal is not required for property values less than One Million Dollars.

Therefore, it is recommended that the President be authorized to sell the property described herein. All documents for the proposed sale transaction will be reviewed and approved by the Office of General Counsel prior to closing. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Property & Facilities Committee for action.
EXHIBIT 1

Hyundai Boulevard Site

[Attached]
STATE OF ALABAMA
MONTGOMERY COUNTY

1. ARTHUR R. NETTLES, A PROFESSIONAL LAND SURVEYOR IN THE STATE OF ALABAMA, CERTIFY THAT TO THE BEST OF MY KNOWLEDGE, INFORMATION, AND BELIEF THAT ALL PARTS OF THIS BOUNDARY SURVEY AND DRAWING HAVE BEEN COMPLETED IN ACCORDANCE WITH THE CURRENT REQUIREMENTS OF THE STANDARDS FOR THE PRACTICE FOR SURVEYING IN THE STATE OF ALABAMA.

SURVEY FOR: AUBURN UNIVERSITY

NOTES:
2) THIS PROPERTY IS SUBJECT TO ANY EASEMENTS, RIGHTS-OF-WAY OR OTHER RESTRICTIONS OF RECORD THAT MAY EXIST.
3) BOUNDARY BASED ON RTK GPS OBSERVATION USING MONTGOMERY CORS. HORIZONTAL DATUM IS NAD 83, ALABAMA EAST ZONE.
4) NORTH IS ASSUMED FROM THE RECORDED PLAT.

FIELD LEGAL DESCRIPTION

COMMENCE AT A CONCRETE MONUMENT LOCATED ON THE EASTERNLY MARGIN OF THE CSX RAILROAD AND HYUNDAI BOULEVARD IN SECTION 13, TOWNSHIP 15 N., RANGE 17 E., MONTGOMERY COUNTY, ALABAMA; THEREFROM SOUTH 86°57'24" WEST, A DISTANCE OF 50.52 FEET TO THE POINT OF BEGINNING OF A PARCEL MORE FULLY DESCRIBED AS FOLLOWS: THEREFROM SOUTH 86°57'24" WEST, A DISTANCE OF 200.52 FEET; THEREFROM NORTH 86°57'24" EAST, A DISTANCE OF 200.02 FEET; THEREFROM SOUTH 02°07'52" WEST, A DISTANCE OF 246.49 FEET TO THE POINT OF BEGINNING SAID PARCEL CONTAINING 50,045.2 SQUARE FEET OR 1.15 ACRES, MORE OR LESS.

BOUNDARY SURVEY OF
LOT 13, ALONG HYUNDAI BOULEVARD
SEC. 13 T 15 N R 17 E
MONTGOMERY COUNTY ALABAMA
SCALE: 1" = 50' APRIL 15, 2021
ARTHUR R. NETTLES, P.L.S., REG. NO. 23346
CERTIFICATE OF AUTHORIZATION NO. S-922

2004 Yarbrough Dr. Ste A
Opelika, AL 36801
Phone: (334) 745-6900

PROJECT NO. DRAWN CHECKED
B10521-06 CMS ARN
Time will be allotted for the following status updates:

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater

b. Quarterly Report for Projects Costing More than $500,000 but less than $1,000,000 – 4th Quarter, Fiscal Year 2023

c. Project Status Reports
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
FROM: DAN KING, Vice President, Facilities Management
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/INFRASTRUCTURE PROJECTS WITH BUDGETS OF $1,000,000 AND GREATER (INFORMATION ONLY)
DATE: OCTOBER 18, 2023

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 17, 2023.

Proposal:
Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than $1,000,000 be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:
The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:
Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than $1,000,000, the attached listing is provided, for information only, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 17, 2023.
### Auburn University Facilities Management

Current Capital Projects  
(Spending across Multiple Years)

**Summary of Cash Flow by Project Phase**

<table>
<thead>
<tr>
<th>Project Phase</th>
<th>Previous Approved Budget Amount</th>
<th>Current Approved Budget Amount</th>
<th>Actual Spending to Date (across multiple years)</th>
<th>Estimated Spending Assuming Remainder of Budget for FY2025 &amp; Forward</th>
</tr>
</thead>
<tbody>
<tr>
<td>Substantial Completion</td>
<td>405,315,000</td>
<td>407,065,000</td>
<td>397,922,263</td>
<td>4,588,231</td>
</tr>
<tr>
<td>Construction</td>
<td>200,600,000</td>
<td>459,250,000</td>
<td>117,601,086</td>
<td>160,081,379</td>
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<tr>
<td>Design</td>
<td>249,472,446</td>
<td>113,878,698</td>
<td>3,808,675</td>
<td>49,271,343</td>
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<tr>
<td>Planning</td>
<td>860,080</td>
<td>2,328,080</td>
<td>438,259</td>
<td>1,565,327</td>
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<tr>
<td><strong>Totals</strong></td>
<td><strong>856,247,526</strong></td>
<td><strong>982,521,778</strong></td>
<td><strong>519,770,283</strong></td>
<td><strong>215,506,280</strong></td>
</tr>
</tbody>
</table>

| Other Open Projects   | 112,212,839                     | 117,500,153                   | 66,495,159                                    | 17,001,665                                                   |

| Grand Totals          | 968,460,365                     | 1,100,021,931                 | 586,265,442                                   | 232,507,945                                                  |

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.
Auburn University Facilities Management  
Current Capital Projects  

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Project Phase</th>
<th>Original Approved Budget Amount</th>
<th>Current Approved Budget Amount</th>
<th>AU Funding (includes gifts/grants)</th>
<th>AU Bond Funding</th>
<th>Federal/State or Local Funding</th>
<th>(B) Actual Spending to Date (across multiple years)</th>
<th>Estimated SpendingAssuming Remainder of Budget for FY2024</th>
<th>Estimated SpendingAssuming Remainder of Budget for FY2025 &amp; Forward</th>
<th>(C) Current Encumbrances Against Project</th>
<th>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Performing Arts Center - New Building 15-158</td>
<td>COMPLETED</td>
<td>65,000,000</td>
<td>69,600,000</td>
<td>69,600,000</td>
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<td>69,421,581</td>
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<td>0</td>
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<td>Advanced Structural Engineering Laboratory 17-255</td>
<td>Substantial Completion</td>
<td>22,000,000</td>
<td>22,000,000</td>
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<td>12,000,000</td>
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<td>Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302</td>
<td>Substantial Completion</td>
<td>22,000,000</td>
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<td>Lowder Hall - Suites 011, 012 &amp; 013, New Finance Lab Renovations 19-172</td>
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* See note below
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<tr>
<th>Project Name</th>
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<tbody>
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<td>Estimated Encumbrances Against Project</td>
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## Auburn University Facilities Management
### Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<table>
<thead>
<tr>
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<th>(C)</th>
<th>(A)-(B)-(C)</th>
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<tbody>
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<td>Kreher Preserve &amp; Nature Center - Environmental Education Building 20-429</td>
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<td>Student Activities Center &amp; Kinesiology Bldg - Renovations For New DPT Program 22-028</td>
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Data Extracted 10/01/2023
# Auburn University Facilities Management
## Current Capital Projects
### ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

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<th>(A)-(B)-(C)</th>
<th>Current Open Balance (Budget less Actuals and Encumbrances)</th>
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<td>University Student Housing Phase I 19-442</td>
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</table>
# Auburn University Facilities Management
## Current Capital Projects

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On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.

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<th>Budgeted Amount</th>
<th>Approved Amount</th>
<th>Expenditure</th>
<th>New Board</th>
<th>State of Expenditure</th>
<th>New Board</th>
<th>Approved Amount</th>
<th>Status</th>
<th>Expenditure</th>
<th>New Board</th>
<th>State of Expenditure</th>
<th>New Board</th>
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<tr>
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</table>

Estimated Cashflow Matrix and Actual Spending and Encumbrance Activity

Current Capital Projects

Audubon University Facilities Management

Date Extracted: 10/01/2023
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
FROM: DAN KING, Vice President, Facilities Management
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN $500,000 BUT LESS THAN $1,000,000 – 4th QTR FISCAL YEAR 2023 (For Information Only)

DATE: OCTOBER 18, 2023

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for November 17, 2023.

Proposal:
The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of $500,000 to $1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:
Projects initiated in the 4th Quarter of Fiscal Year 2023 and costing more than $500,000 but less than $1,000,000 are listed in the following table.

<table>
<thead>
<tr>
<th>4th Quarter FY 2023 Projects</th>
<th>Project Number</th>
<th>Account Number</th>
<th>Cost</th>
</tr>
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<tbody>
<tr>
<td>Kentucky VMA Barn &amp; Griffin Barn - Door &amp; Equine Stall Improvements</td>
<td>21-543</td>
<td>923999-102048-P100</td>
<td>$910,500</td>
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<tr>
<td>Neville Arena - Renovations to Rooms 1333, 2110, 2120 &amp; Conversion of Media Seating to Loge Box Seating</td>
<td>23-286</td>
<td>924283-102048-P100</td>
<td>$726,000</td>
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<tr>
<td>Miller Gorrie Center - Additional Faculty &amp; Graduate Student Office Space</td>
<td>22-015</td>
<td>923971-102048-P100</td>
<td>$553,404</td>
</tr>
</tbody>
</table>

Rationale for Recommendation:
Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for November 17, 2023.
TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
FROM: DAN KING, Vice President, Facilities Management
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: OCTOBER 18, 2023

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 17, 2023.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, for information only, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance, and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.
CAPITAL PROJECT STATUS

PROJECT/PHASE

Projects in Planning Stage:
- Recreation and Wellness Center Renovation for Health Promotion & Wellness Services

Projects in Design Stage:
- AU Airport Maintenance Hangar Addition (on hold)
- Ag Transformation Gardens - Phase 1: Children's Garden
- Ag Transformation Gardens - Phase 2: Aquaculture Barn & Greenhouse
- Neville Arena – New Practice Gym (on hold)
- Gogue Performing Arts Center-Venue 2
- Gulf Coast Engineering Research Station – New Building
- Lowder Hall Advising Suite Renovation
- Recreation and Wellness Center Renovation for Health Promotion & Wellness Services
- Renovation of Space in the Athletics Complex for Sports Medicine
- Vehicle Research and Innovation Laboratory
- Foy Hall Renovation – New Campus Dining Catering Kitchen
- University Events Center Addition

Projects with Final Approval:
- Parker Hall Demolition (ACLC Phase 3)
- Jordan-Hare Stadium Field Renovation (on hold)
- North Auburn Equine Research Facility – Addition
- Quad Residence Halls Renovation – Phase 2: Teague Hall and Little Hall
- Village Residence Halls Repair and Refurbishment: Phase II
- New University Student Housing

Projects in Construction Stage:
- Hood-McPherson Building Renovation
- Chilled Water Plant III (CVM) Chiller Upgrades & Piping Improvements
- ACES Graham Farm & Nature Center Pavilion
- College of Architecture Design & Construction – Research Commons
- College of Education Building
- Facilities Management Training Facility
- McWhorter Center – Gymnastics & Softball Team Area Renovation
- Auburn University Regional Airport Corporate Hangar at South Ramp
- Kreher Preserve & Nature Center - New Environmental Education Building

STATUS

Initiation Approved
Initiated February 2023
Initiation Approved
Initiated June 2021
Initiated September 2021
Initiation Approved
Initiated April 2022
Initiated June 2022
Initiated September 2022
Initiated September 2022
Initiated February 2023
Initiated April 2023
Initiated June 2023
Initiated August 2023
Initiated August 2023

Final Approval.
Approved February 2019
Approved April 2023
Approved June 2023
Approved August 2023
Approved August 2023
Approved August 2023

Final Approval
Approved February 2022
Approved April 2022
Approved November 2022
Approved November 2022
Approved November 2022
Approved February 2023
Approved April 2023
Approved April 2023
• AUM Science Laboratory Facility Renovation
• Plainsman Park Improvements
• Parkerson Mill Greenway-Phase III
• STEM+AG Sciences Complex
• Airport Runway Safety Area Extension
• Renovation of Space for the School of Kinesiology’s Doctor of Physical Therapy Program

Projects Recently Completed:
• Melton Student Center Renovation for Starbucks Relocation
• Village Residence Halls – Interior Refurbishments & Mechanical Upgrades (Phase II)
• Jordan-Hare Stadium Wi-Fi System Replacement
• Clinic Buildings Demolition

Final Approval
Approved February 2023
Approved September 2022
Approved November 2021
Approved February 2023
ACADEMIC AFFAIRS COMMITTEE AGENDA  
NOVEMBER 17, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Proposed Master of Social Work at AUM (Carl Stockton)  
2. Proposed Master of Science in Artificial Intelligence Engineering (Vini Nathan)  
3. Proposed Closure of the Bachelor of Wireless Engineering (Vini Nathan)  
4. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SOCIAL WORK

WHEREAS, a Master of Social Work is designed to provide students with the knowledge, values, and skills they need to help prepare for advanced clinical social work practice through the provision of a curriculum built from a trauma-responsive social justice-focused perspective; and

WHEREAS, the College of Liberal Arts and Social Sciences at Auburn University at Montgomery wishes to create a Master of Social Work; and

WHEREAS, the proposed program would allow Auburn University at Montgomery students to pursue their Master of Social Work without the need to attend another university after finishing their Bachelor of Social Work program or another undergraduate degree; and

WHEREAS, the proposed program would enhance enrollment of students by providing them with the opportunity to tailor their studies to their unique career goals; and

WHEREAS, the proposed program would help meet the projected workforce needs as evidenced by trends put out by the Bureau of Labor Statistics; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be more visible and attract more students interested in making themselves more marketable by providing quality social work education, based on the knowledge, values, and skills of the social work profession. Additionally, it will prepare students to work with diverse populations with an emphasis on racial, social, economic, and environmental justice for vulnerable persons, groups and communities, in both rural and urban settings characteristic of the region; and

WHEREAS, the proposed program would require two additional FTE faculty (approximately $230,000 for salary and fringe benefits) and additional library resources (approximately $8,500); and

WHEREAS, the proposal for the Master of Social Work has been endorsed by the Department of Sociology, Anthropology, and Social Work, the Dean of the College of Liberal Arts and Social Sciences, the University Graduate Council, the Provost, and the Chancellor,

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed Master of Social Work from the College of Liberal Arts and Social Sciences at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.
TO: Dr. Christopher Roberts  
President

FROM: Dr. Carl A. Stockton  
Chancellor

SUBJECT: Proposed Board Agenda Item  
Master of Social Work

Please consider including this proposal on the agenda of the November 17, 2023, meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes a Master of Social Work (MSW)

This additional graduate degree program will support the missions of Auburn University at Montgomery and the College of Liberal Arts and Social Sciences. It is designed to provide students with the skills they need to help prepare for advanced clinical social work practice through the provision of a curriculum built from a trauma-responsive social justice-informed perspective. Students will acquire a quality social work education, based on the knowledge, values, and skills of the social work profession. Additionally, it will prepare students to work with diverse populations with an emphasis on racial, social, economic, and environmental justice for vulnerable persons, groups, and communities, in both rural and urban settings characteristic of the region.

After graduation, students can practice as advanced clinical social workers in a variety of for-profit and non-profit social service organizations, schools, hospitals, and family and criminal courts. Students will also have theoretical and practical preparation should they choose to continue their education through a Doctor of Social Work or a Ph.D.

Review and Consultation: The Department of Sociology, Anthropology, and Social Work faculty, the Dean of the College of Liberal Arts and Social Sciences, the University Graduate Council, the Provost, and I have all reviewed and recommended the degree program for approval.

The program will require 2 additional FTE faculty (approximately $230,000 for salary and fringe benefits) and additional library resources (approximately $8,500).
Rationale for Recommendation: The proposed MSW will help meet the growing demand for social workers in the state, as identified by the Alabama Commission on Higher Education, which is not being met by the current social work programs. The MSW will provide students with a degree that matches their own career goals in a globally competitive marketplace and positions the university and college to become more visible and attract more students. In addition, this proposed program is critical for fulfilling demand for employees with skills they need to help our society understand and solve complex social issues. It will also allow AUM undergraduate students to obtain their MSW without the need to attend another university.

It is recommended that the proposal be submitted to the Board of Trustees through the Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 17, 2023. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Thank you for your kind attention.
PROPOSED MASTER OF SCIENCE IN ARTIFICIAL INTELLIGENCE ENGINEERING

WHEREAS, the Samuel Ginn College of Engineering currently offers academic programs that emphasize software applications, including the design and construction necessary for the development of complex software systems; and

WHEREAS, the emergence of artificial intelligence, or AI, has resulted in an increased demand for professionals who possess the foundation, concepts and techniques required to build intelligent systems required to make decisions and enhance human capabilities; and

WHEREAS, the Department of Computer Science and Software Engineering proposes a Master of Science in Artificial Intelligence Engineering for students seeking advanced programming knowledge and data analysis skills essential to working in the field of AI; and

WHEREAS, the proposed programs will prepare graduates and professionals as data scientists able to analyze complex data sets and develop machine learning models and systems; and

WHEREAS, the request to create the graduate degree has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the proposed Master of Science in Artificial Intelligence Engineering be approved and submitted to the Alabama Commission on Higher Education for review and approval.
MEMORANDUM TO: Christopher B. Roberts  
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Master of Science in Artificial Intelligence Engineering

DATE: October 12, 2023

I am writing to request that the following item be added to the Board of Trustees’ agenda for the November 17, 2023, meeting.

Proposal: The Samuel Ginn College of Engineering proposes a new Master of Science in Artificial Intelligence Engineering.

Review and Consultation: Faculty in the Department of Computer Science and Software Engineering have proposed the creation of a new Master of Science in Artificial Intelligence Engineering to provide students with the foundation, concepts and techniques to build intelligent systems required to make decisions and enhance human capabilities. Building on the success of the college’s AI@AU program, the new degree will provide students with foundational programming and data analysis skills to make them professionally competitive. The proposed program will benefit our state by preparing professionals able to work in intelligence, machine learning or natural language processing careers. It is anticipated that full-time enrollment in the master’s program will eventually grow to 20 or more students over the next six years. The college will provide any additional resources required to establish the programs.

Recommendation: It is recommended that the Board approve the proposed Master of Science in Artificial Intelligence Engineering. The proposal was reviewed and approved by the Graduate Council and the Provost’s Office in fall 2023. If the Auburn University Board of Trustees approves, the program will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.
MEMORANDUM

TO: Dr. Vini Nathan  
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. George Flowers  
Dean, Graduate School

THROUGH: Dr. Mario Eden  
Dean, Samuel Ginn College of Engineering

FROM: Dr. N. Hari Narayanan  
Chair, Department of Computer Science and Software Engineering

DATE: September 27, 2023

SUBJECT: Proposed Master of Science, Graduate Certificate, and Undergraduate Certificate in Artificial Intelligence Engineering

We request that the Master of Science in Artificial Intelligence Engineering be placed on the November Board of Trustees meeting agenda for the board’s approval, and for the corresponding graduate and undergraduate certificates be included in the agenda as information items.

Program Description:

The Samuel Ginn College of Engineering and Department of Computer Science and Software Engineering wish to offer a course of study leading to the Master of Science in Artificial Intelligence Engineering (MS-AIE) degree, a course of study leading to the Graduate Certificate in Artificial Intelligence Engineering (GCRT-AIE), and an Undergraduate Certificate in Artificial Intelligence Engineering (UCRT-AIE), effective fall 2024. These programs will prepare students to pursue careers in applications of Artificial Intelligence technology to various domains. The 30-semester-hour MS-AIE curriculum, the 9-hour GCRT-AIE curriculum, and the 12-hour UCRT-AIE curriculum will equip students with skills and knowledge for the burgeoning use of Artificial Intelligence across society.

The curriculum models of the three proposed programs are listed below.
### Curriculum Model of MS-AIE

<table>
<thead>
<tr>
<th>Code</th>
<th>Title</th>
<th>Hours</th>
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<tbody>
<tr>
<td>COMP 6600</td>
<td>Artificial Intelligence</td>
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<tr>
<td>COMP 6630</td>
<td>Machine Learning</td>
<td>3</td>
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<tr>
<td>COMP 6130</td>
<td>Data Mining</td>
<td>3</td>
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</table>

**Knowledge Requirement Courses:**
- Select 12 Graded Credits from a list of department-provided AI-related courses  
  
**COMP Elective Courses:**
- Select 9 Graded Credits in COMP 6000 and above
- Total  
  
### Curriculum Model of GCRT-AIE

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<thead>
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<th>Hours</th>
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<tbody>
<tr>
<td>COMP 6600</td>
<td>Artificial Intelligence</td>
<td>3</td>
</tr>
<tr>
<td>COMP 6630</td>
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<td>3</td>
</tr>
<tr>
<td>COMP 6130</td>
<td>Data Mining</td>
<td>3</td>
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</table>
- Total  

### Curriculum Model of UCRT-AIE

<table>
<thead>
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<th>Hours</th>
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</thead>
<tbody>
<tr>
<td>COMP 5600</td>
<td>Artificial Intelligence</td>
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<tr>
<td>COMP 5630</td>
<td>Machine Learning</td>
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</tr>
<tr>
<td>COMP 5130</td>
<td>Data Mining</td>
<td>3</td>
</tr>
</tbody>
</table>
- Approved AI Elective  
- Total  

### Justification for the Programs:

**Justification 1 – Fast-Growing Field:** The field of Artificial Intelligence (AI), which includes related technologies such as machine learning, data mining, and natural language processing, has evolved into a fast-growing and demanding field that touches all aspects of the workplace and the everyday lives of citizens at large. AI has applications in fields ranging from autonomous vehicles, fraud detection and medicine to personal assistants, healthcare, industrial robots and smart appliances. In response, nationally prominent educational institutions have begun AI-focused educational initiatives such as BS in AI (CMU) and MS in AI (Northwestern).

**Justification 2 – Demand for Workers:** A wide variety of both private industries and government agencies, including the defense department, are fast adopting AI, which has created a significant demand for trained and knowledgeable workers. All sectors of the economy have a pressing demand to hire AI workers to create innovations in their spheres of operation.
Justification 3 - Job Opportunities: Over the past few years, AI jobs have jumped by almost 75%. Ziprecruiter.com, a leading jobs website, returned 60,269 job announcements nationwide with AI as a keyword, and 1595+ jobs in Alabama and the neighboring states of Georgia, Florida, Mississippi, and Tennessee (search conducted on 5.3.22). United States Bureau of Labor Statistics predicts a 13% jump in computer-related occupations between 2016 and 2026. Many of these occupations fit in the AI job market.

Justification 4 – Education and Training: These graduate programs aim to train professionals in the foundational knowledge and skills required to apply AI to problems in today’s global society. Students will gain vital skills and knowledge to embark upon technical careers applying AI to a variety of domains.

Need for the programs in the State of Alabama: The proposed program addresses the critical skill shortage noted in the following three documented needs.

Documented Need 1: To support Auburn University’s Artificial Intelligence Initiative [1]. The AI@AU Initiative is building a university-wide computational infrastructure for AI research and education, and exploring university-wide educational innovations in AI. One of the goals of this initiative is to create educational opportunities in AI for students preparing for the workplace.

Documented Need 2: To support AI-related education and research. AI is emerging as a priority at Auburn University, and this program is slated to expand Auburn’s reach and build upon its already solid reputation in artificial intelligence.

Documented Need 3: To prepare the AI workforce in Alabama. This program will be one of the first of its kind in Alabama, thereby strengthening AI education across the state. The program will attract industries that desire and need an artificial intelligence workforce to move to Alabama because this program will produce graduates that are well-prepared to develop and deploy AI solutions.

[1] $2 million investment will create artificial intelligence initiative at Auburn

Employment Opportunities:

These programs are expected to meet a growing need in the AI job marketplace. There is a shortage of workers trained to combine and apply AI technology skill sets. Our search (search conducted 9.27.23) on Indeed.com and LinkedIn revealed that there are more than 66,118 and 241,114 artificial intelligence, machine learning or natural language processing jobs available on their job databases.
[2][3]. A similar search on ZipRecruiter.com - another tech-career website – showed that there are 87,361 jobs related to machine learning [4]. The number of AI and machine learning jobs posted on Glassdoor.com, another career and jobs site, is 32,178 [5].

[2] Artificial intelligence jobs listed on Indeed.com
https://www.indeed.com/jobs?q=AI%2C%20artificial%2C%20machine%20learning%2C%20NLP%20%20&l&vjk=a1c98dabfde4d5b

[3] Artificial intelligence, machine learning, and natural language processing jobs listed on LinkedIn
https://www.linkedin.com/jobs/search/?currentJobId=3703693476&geoid=103644278&keywords=AI&location=United%20States&origin=JOB_SEARCH_PAGE_SEARCH_BUTTON&refresh=true

https://www.ziprecruiter.com/jobs-search?search=machine%20learning


Student Demand/Enrollment Projections: Initial full-time enrollment in the MS-AIE program is expected to range from 3 to 7 students in fall 2024, rising to 20 or more by fall 2029. For the GCRT-AIE and UCRT-AIE programs, we expect to initially recruit between 2 and 3 students in fall 2024, rising to 10 or more by fall 2029. At these enrollment levels, we anticipate an average of 8 graduates from the MS-AIE program per year, and 4 graduates from each of the GCRT-AIE and UCRT-AIE programs.

Resource Requirements: All courses necessary for offering the program are already in place, and instructors, laboratories, computing, and other resources are already available. Faculty workloads are not expected to change because the department is already offering the needed courses as electives with existing capacity. Similarly, advising effort will not appreciably increase because projected enrollments are a small fraction of the total undergraduate and graduate student population of the department.

Relationship to Other Programs: The proposed MS-AIE, GCRT-AIE, and UCRT-AIE programs will not replace any existing programs and will not be supported by any other programs. We do not anticipate collaborating with other institutions in implementing this program.
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CLOSURE OF THE BACHELOR OF WIRELESS ENGINEERING

WHEREAS, the Samuel Ginn College of Engineering established a Bachelor of Wireless Engineering to provide students with the technical proficiency needed for the professional practice of engineering in the wireless industry; and

WHEREAS, in spring 2023, faculty in the Department of Electrical and Computer Engineering elected to discontinue the program due to low student enrollment; and

WHEREAS, the college will continue to offer this expertise to students through a specialization within the Bachelor of Electrical Engineering and a new Graduate Certificate in Wireless Engineering; and

WHEREAS, the College has developed an appropriate communication and teach-out plan for students currently enrolled in the program; and

WHEREAS, effective immediately, the proposal to close the Bachelor of Wireless Engineer has been approved by the Dean of the Samuel Ginn College of Engineering, the Graduate Council, the Academic Program Review Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the proposed closure of the Bachelor of Wireless Engineering is approved and reported to the Alabama Commission on Higher Education for review and approval and that the closure be submitted to the Southern Association of Colleges and Schools Commission on Colleges as a proposed substantive change requiring the approval of that body.
MEMORANDUM TO: Christopher B. Roberts  
President  
FROM: Vini Nathan  
Provost and Senior Vice President for Academic Affairs  
SUBJECT: Agenda Item for the Board of Trustees – Proposed Closure of the Bachelor of Wireless Engineering  
DATE: October 12, 2023

I am writing to request that the following item be added to the Board of Trustees’ agenda for the November 17, 2022, meeting.

Proposal: Following a careful review, Samuel Ginn College of Engineering faculty recommends closing the Bachelor of Wireless Engineering, effective immediately.

Review and Consultation: The Bachelor of Wireless Engineering was created to provide students with a foundation in wireless engineering and support the technical proficiency needed for the professional practice of engineering in the wireless industry. However, student enrollment has not met the program’s projections, and the department agrees that such expertise can be more effectively provided to students through a specialization within the Bachelor of Electrical Engineering (currently in the curriculum approval process). The department has proposed a Graduate Certificate in Wireless Engineering to provide additional educational opportunities in the area for graduate students. The Bachelor of Wireless Engineering will not be needed with the addition of these two new credentials.

Recommendation: I recommend that the Board of Trustees approve the proposal to close the Bachelor of Wireless Engineering immediately. Following Board approval, I recommend this action be submitted to the Alabama Commission on Higher Education for review and approval and submitted to the Southern Association of Colleges and Schools Commission on Colleges as a proposed substantive change requiring that body’s approval.
TO: Dr. Vini Nathan  
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. Mario Eden  
Dean, Samuel Ginn College of Engineering

FROM: Dr. R. Mark Nelms  
Chair, Department of Electrical Engineering

DATE: July 6, 2023

SUBJECT: Preproposal documentation for Deletion of Bachelor of Wireless Engineering

We request approval to commence with the planning for deletion of Bachelor of Wireless Engineering. Details of the proposal are described below.

Proposal:
The Department of Electrical Engineering within the Samuel Ginn College of Engineering is proposing the deletion of the Bachelor of Wireless Engineering.

Review and Consultation:
Enrollments in the Bachelor of Wireless Engineering have been relatively low for several years. The department has decided that expertise in wireless engineering can be more effectively provided by a specialization within the Bachelor of Electrical Engineering. The addition of this specialization is currently in the curriculum approval process. In addition, the department has proposed a Graduate Certificate in Wireless Engineering to provide additional educational opportunities in the area. With these two new credentials, the Bachelor of Wireless Engineering will not be needed.

Recommendation:
I recommend approval to close the Bachelor of Wireless Engineering.
MEMORANDUM TO: Christopher B. Roberts  
President

FROM: Vini Nathan  
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Information Item

DATE: October 12, 2023

I request that the following information items be added to the Board of Trustees’ agenda for the November 17, 2023, meeting.

The following academic items have been approved for implementation by the Provost’s Office. While they do not require formal approval by the Board of Trustees, they have received the support of the appropriate college, the University Curriculum Committee, the Graduate Council, and the Provost’s Office. Following the Board of Trustees meeting, this item will be forwarded to the Alabama Commission on Higher Education for appropriate notification.

New Certificates (4)

1. **Undergraduate Certificate in Artificial Intelligence Engineering (12 hours) and Graduate Certificate in Artificial Intelligence Engineering (12 hours), Department of Computer Science and Software Engineering, Samuel Ginn College of Engineering**

Created with the proposed MS degree in Artificial Intelligence Engineering, the Certificates prepare students to develop algorithms and methodologies for artificial intelligence and machine learning systems and technologies and analyze, design, and implement artificial intelligence and machine learning software. The certificates require, at the undergraduate and graduate level, respectively, three core courses in Artificial Intelligence, Machine Learning, and Data Mining with an additional approved technical elective in an area related to artificial intelligence.

2. **Undergraduate Certificate in National Security and Intelligence (15 hours), Department of Political Science, College of Liberal Arts**

The undergraduate Certificate in National Security and Intelligence emphasizes the theories and practices of national security. Open to all majors, the Certificate will prepare students to pursue public and private sector careers through mastery of national security studies and work in national and international security.
3. Undergraduate Certificate in Contemporary Korea (12 hours), Office of International Programs, Office of the Provost

The Certificate in Contemporary Korea provides students with an overview of the human, physical, and technological context of South Korea. The adjacent growth in Korean industry and the Korean community throughout Alabama and west Georgia has created a need for individuals with Korean language and cultural proficiencies. Upon completion, students will be able to understand how disciplines within different cultures may define and solve problems in similar and dissimilar ways, demonstrate the ability to integrate perspectives from multiple disciplines to understand issues in contemporary Korea and communicate effectively with their potential employers and employees whose language and cultural background differs from their own.

Change in Degree Program Nomenclature (2)

4. Renaming of the BA and MS in Geography as the BS and MS in Geography and Environmental Studies, Department of Geosciences, College of Sciences and Mathematics

The renaming of the BA and MS degree programs from Geography to Geography and Environmental Studies and subsequent reclassification of the CIP Codes for both programs from 45.0701 (Geography) to the STEM-classified 30.4401 (Geography and Environmental Studies) will better reflect the faculty expertise and curricular offerings of the program.

5. Renaming of the BS in Natural Resources Management as the BS in Environmental Conservation and Management, College of Forestry, Wildlife and Environment

The change in nomenclature removes “Natural Resources,” a highly antiquated term used seldom in the field and replaces it with “Environment.” The change aligns with the industry and is more recognizable to potential employers and prospective students. The revised name also better aligns with the recently revised college name.

Organizational Changes

6. Administrative Transfer of the University College, College of Liberal Arts and Office of the Provost

The College of Liberal Arts and the Office of the Provost have agreed to administratively transfer the University College from Liberal Arts to the Provost Office, effective Spring 2024. The University College administers the undergraduate degree program in Interdisciplinary Studies and minors in Sustainability and Leadership. Student progression through these programs will not be affected by the transfer.
Items of Information

Addition of Certificates

The following graduate and undergraduate certificates have been reviewed and approved by appropriate faculty, university committees, and the Provost.

Undergraduate Certificate in Artificial Intelligence Engineering (12 hours)

Graduate Certificate in Artificial Intelligence Engineering (12 hours)

The Department of Computer Science and Software Engineering in the Ginn College of Engineering has developed the following undergraduate and graduate Certificates in Artificial Intelligence Engineering. Offered in tandem with proposed MS degree in Artificial Intelligence Engineering, the Certificates prepare students to a) develop algorithms and methodologies for artificial intelligence and machine learning systems and technologies and b) analyze, design, and implement artificial intelligence and machine learning software. The certificates require, at the undergraduate and graduate level, respectively, three core courses in Artificial Intelligence, Machine Learning, and Data Mining with an additional approved technical elective in an area related to artificial intelligence.

The 12-hour curriculum model for each certificate is as follows:

<table>
<thead>
<tr>
<th>Required courses (9 hours)</th>
<th>Undergraduate Certificate</th>
<th>Graduate Certificate</th>
</tr>
</thead>
<tbody>
<tr>
<td>– Artificial Intelligence</td>
<td>COMP 5600</td>
<td>COMP 6600</td>
</tr>
<tr>
<td>– Machine Learning</td>
<td>COMP 5630</td>
<td>COMP 6630</td>
</tr>
<tr>
<td>– Data Mining</td>
<td>COMP 5130</td>
<td>COMP 6130</td>
</tr>
</tbody>
</table>

Elective course (3 hours)

<table>
<thead>
<tr>
<th>– AI-Related Course</th>
<th>UG Elective</th>
<th>GR Elective</th>
</tr>
</thead>
</table>
Undergraduate Certificate in National Security and Intelligence (15 hours)

The Department of Political Science in the College of Liberal Arts has developed an undergraduate Certificate in National Security and Intelligence to provide a specialization in the theories and practice of national security, both in the United States and the world at large. The Certificate will prepare students to pursue careers in public and private sector national security careers through the mastery of studies of national security and of analytical skills important to a career in such fields. Specifically, students will be able to apply classic and contemporary theories of international relations, describe the structure and capabilities of various national and international actors that contribute activity to the international intelligence community, and assess predictable and unpredictable threats to national and international security. Students obtaining the Certificate will be marketable for employment in both public and private sectors related to national and international security, such as the US Intelligence Community (e.g., CIA, FBI, NSA), the Departments of State, Defense, and Homeland Security, and national security focused think tanks and policy institutes. The program is open to students from any undergraduate field of study.

The 15-hour curriculum model is as follows:

Required courses (9 hours)
- POLI 3090: Introduction to International Relations
- POLI 3160: National Security Policy
- POLI 4720: Strategic Intelligence

Elective courses (6 hours)
- POLI 3140: American Foreign Policy
- POLI 3170: Russian Foreign Policy
- POLI 3190: International Relations of the Middle East
- POLI 3450: International Security
- POLI 3460: International Conflict Resolution
- POLI 3730: Issues in International Relations
- POLI 4710: Nationalism and Ethnic Conflict
- POLI 4920: Internship
Undergraduate Certificate in Contemporary Korea (12 hours)

The university's Office of International Programs has developed an undergraduate Certificate in Contemporary Korea to provide students with an overview of the human, physical, and technological context of South Korea. Nearby growth in both Korean industry and the Korean community has created a need for more Korean language and cultural proficiency throughout Alabama and west Georgia. This certificate program utilizes the expertise of Auburn and affiliated colleagues across the many disciplines that define modern Korea to provide understanding and appreciation of Korean culture, education system, industry, business climate, technology, and language. After completing the certificate, students will be able to a) understand how disciplines within different cultures may define and solve problems in similar and dissimilar ways, b) demonstrate the ability to integrate perspectives from multiple disciplines to understand issues in contemporary Korea, and c) communicate effectively with their potential employers and employees whose language and cultural background differs from their own.

The 12-hour curriculum model is as follows:

**Required courses (9 hours)**
- IDSC 2000: Contemporary Korea (3 hrs)
- INTL 3930: Directed International Study (6 hrs)

**Elective course (3 hours)**
- FLKN 2010: Intermediate Korean I
- POLI 3610: Asian Politics
- COMM 3450: Intercultural Communication
- INTL 4400: International Internship
Items of Information

Change in Name of Degree Programs

The following graduate and undergraduate degree name changes have been reviewed and approved by appropriate faculty, university committees, and the Provost.

BA and MS in Geography and Environmental Studies

The Department of Geosciences in the College of Sciences and Mathematics proposes to change the names of its BA and MS degree programs in Geography to Geography and Environmental Studies and to reclassify the CIP Codes for both programs from 45.0701 (Geography) to the STEM-classified 30.4401 (Geography and Environmental Studies). The proposed degree name and CIP Code will better reflect the faculty expertise and curricular offerings of the program. Further, the 30.4401 CIP Code is classified as a STEM field, which will help the program attract more graduate students into the MS degree. The proposed changes have been reviewed and approved by appropriate faculty and university committees and the Provost.

BS in Environmental Conservation and Management

The College of Forestry, Wildlife and Environment proposes to change the names of its BS degree program in Natural Resources Management to Environmental Conservation and Management. The “Natural Resources” nomenclature is highly antiquated and used very little in the field, with most practitioners now using the term “Environment” instead. The name change will therefore match the industry and be more recognizable to potential employers and prospective students. Additionally, the revised name will better align with the recently revised college name. The proposed change has been reviewed and approved by appropriate faculty and university committees and the Provost.
To: Dr. Chris Roberts, President
Through: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs
From: Dr. Norman H Godwin, Associate Provost for Academic and Faculty Affairs
Date: October 3, 2023
Re: Transfer of University College to Office of the Provost

Request

I am writing to recommend the administrative transfer of the University College from the College of Liberal Arts to the Office of the Provost, effective January, 2024, with notification of the transfer given to the Board of Trustees at its November 17 meeting. Justification for the transfer follows below.

Justification

Auburn University’s 2019-2024 Strategic Plan affirms the university’s commitment to providing an elevated student experience that inspires and prepares students for life and careers. Likewise, the university’s recently launched 10-year Quality Enhancement Plan, Auburn Achieve, focuses on elevating student success through academic interventions that are flexible, customizable, collaborative, and data-informed. Common to these two plans is the understanding that developing distinctive and innovative curricula and programs is critical to student success. Further, both plans recognize that regular reexamination and reimagination of existing programs ensures that the university’s offerings reflect the content, structure, and delivery methods relevant for the students of today and tomorrow. In support of these principles of developing and maintaining relevant programming for student success, the current proposal advocates for a return of the University College to the Office of the Provost.

By way of background, the Board of Trustees created the University College in 2015 with the support of faculty and administrative leadership. Its purpose was both interdisciplinary and multifaceted – to support students in the Interdisciplinary Studies degree program, to oversee Exploratory Advising for first-year students, to collaborate on cross-functional minors and programs, and to facilitate interdisciplinary distance completer programs. Over its first few years, the College began to build momentum towards these goals. However, in 2018 the
College was administratively transferred from the Office of the Provost to the College of Liberal Arts, thus limiting its scope by placing it within the strategic and operational objectives of a specific college.¹

Returning the University College to the Office of the Provost will restore the original vision and goals of the College and enable additional innovations that support student success. Resources necessary to accommodate the transfer are in place as existing Provost units such as the Biggio Center, University Writing, and the Pathway and Transfer Center will partner with the College to facilitate and support its initiatives. Moreover, a major component of the College (Exploratory Advising) has already been reabsorbed into a Provost unit and is prepared to support the College and its programs. Operational details of the transfer will be coordinated with the College of Liberal Arts so that existing students can seamlessly continue their academic pursuits.

Upon transfer to the Office of the Provost, the University College will focus its initial efforts in three areas.

Providing Academic Support for Pathway Students

The university recently created two new enrollment pathways — Auburn First and Path to the Plains.² The programs have experienced significant growth, serving over 2,000 students since inception. With this growth has come increased requests for support as students navigate college coursework and university structures. Normally, a student’s academic college would provide this kind of support, but pathway students are unaffiliated with an academic unit because they are not full-time, matriculated students. Further, it is unrealistic for the College of Liberal Arts to bear this full burden since pathway students will pursue majors throughout the university. The University College can bridge this gap. Working in tandem with existing Provost units such as the Pathway and Transfer Center and Exploratory Advising located in Career Discovery and Success, the University College can facilitate not only the support that promotes individual student success, but also the community that creates a sense of belonging that is so critical to long-term success.

Facilitating Academic Innovation

A challenge for any institution is to maintain relevance in its curricular offerings, especially with emergent technologies that span multiple disciplines. Artificial intelligence is a good

¹ The transfer to Liberal Arts was due predominantly to the 2017 creation of the Department of Aviation within the University College. While departmental creation was supported by senior leadership at the time, subsequent leadership believed that incorporating aviation faculty into the University College “challenged (its) initial charge” and decided to transfer the University College to the College of Liberal Arts in 2018. Since that time, the Department of Aviation has been redesignated as the School of Aviation in the College of Liberal Arts, thus removing the Department from the University College and returning the College it to its original state.
² Auburn First is a dual enrollment program that offers high school students an accessible and affordable opportunity to take Auburn courses and earn both college and high school credit at the same time. Path to the Plains is a concurrent enrollment program in which students enrolled at partner institutions also take Auburn courses in anticipation of transferring to Auburn in the future.
example – it affects practically every discipline but is owned by no discipline. In such circumstances, a properly situated University College can serve as a catalyst to create academic opportunities that one college cannot provide. As an example, the College already administers academic minors in cross-disciplinary areas such as leadership and sustainability. Facilitating an interdisciplinary minor in artificial intelligence would be a natural extension and would build on the strength of Auburn’s Biggio Center for the Enhancement of Teaching and Learning, which has emerged as a national leader in the teaching of artificial intelligence. To be clear, the role of the University College would not be to usurp the responsibility and authority of disciplinary faculty, but to encourage, facilitate, and administer interdisciplinary opportunities for students that would likely be unavailable in just one college.

In addition to academic minors, the University College can facilitate other innovative credentials and high impact practices (HIPs) that give students opportunities to pursue customized learning targeted to their post-graduation goals. One example is a certificate consisting of University Writing’s “Writing Enhanced” courses. Currently under development, such a certificate would communicate to employers and graduate schools a student’s skill in writing across multiple disciplines and for varied audiences. Other initiatives could include digital badges and campus-based internship opportunities tied to national employability competencies, international experiences, and interprofessional education opportunities. Several peer and aspirant institutions have established successful initiatives like these in similarly situated central offices, and current Provost units have both the expertise and capacity to facilitate similar success at Auburn. Opportunities to extend this menu are endless with central support and cross-college collaboration.

Prioritizing Transfer Student Success

Auburn University is known for its outstanding overall student experience. However, the experience and success of our transfer students is a continual challenge. While individual transfer students succeed in many ways, transfer students on average lag behind non-transfer students in several performance metrics including learning outcome achievement, graduation rates, and placement outcomes. These internal challenges are consistent with increasing national criticism of the lost time, lost credits, and increased costs borne by transfer students. To address these criticisms and improve transfer student success, the American Council on Education provided several recommendations for improvement in a 2021 report entitled Reimagining Transfer for Student Success. Among the recommendations most relevant to Auburn were prioritizing the award of transfer credit and credit for prior learning, creating flexibility in applying credit to degree requirements, providing greater consistency across credit award determinations, and implementing articulation agreements and structured pathways with key transfer partners.

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3 [http://www.acenet.edu/Research-Insights/Pages/Student-Support/Reimagining-Transfer-for-Student-Success.aspx](http://www.acenet.edu/Research-Insights/Pages/Student-Support/Reimagining-Transfer-for-Student-Success.aspx) (accessed September 18, 2023)
The Office of the Provost is a natural setting to pursue such recommendations. For example, the Office’s Path to the Plains program directly addresses the last recommendation and has demonstrated that central facilitation of improved pathways and structures lead to better prepared students matriculating to multiple colleges. Likewise, the University College is a natural setting to pursue those recommendations regarding transfer credit and degree applicability. One possible approach involves the College’s Interdisciplinary Studies (IDSC) degree program, which was established in 2009 to give students the flexibility to study different academic disciplines aligning with their interests and career goals. A distinctive feature of the IDSC program is its successful service of transfer students – one third of program graduates begin as transfer students compared to one fifth of all Auburn graduates. Pursuing academically appropriate flexibility with transfer credit and degree applicability would magnify the positive impact on transfer students, leading to improvements in time to degree, degree completion, and placement outcomes.

While not specifically related to transfer students, an additional opportunity to extend the reach of the IDSC degree is creating an online completer version. This was an original strategic objective of the University College and is still relevant today. For example, each year a material number of students leave Auburn with sixty or more credits but no degree. Although such students are not “transfer” students, they face the same critical question transfer students face – will my credits count towards the degree I want to pursue. An online program like IDSC that can be tailored to the student’s current pursuits could be a very attractive degree pathway for working individuals with significant credits, whether they started at Auburn or not.
FINANCE COMMITTEE AGENDA
NOVEMBER 17, 2023 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. The Union Housing Complex Rates for 2024-2025 Academic Year (Kelli Shomaker)

2. Non-Endowment Cash Pool Investment Policy Revisions (Kelli Shomaker)

Committee Chairperson: Mr. Wayne Smith

Faculty Representatives: Dr. Elizabeth Davis-Sramek, Auburn Univ. (ex-officio, non-voting)
Dr. Scott Lane, AUM (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.
FINANCE COMMITTEE

RESOLUTION

THE UNION HOUSING COMPLEX RATES FOR 2024-2025 ACADEMIC YEAR

WHEREAS, the Finance Committee previously presented Auburn University Housing (AUH) rates for the academic year 2024 – 2025 and were approved by the Board of Trustees at the August 25, 2023 meeting; and

WHEREAS, subsequent to that meeting, Auburn University Housing (AUH), entered into a Master lease with The Union, on October 19, 2023, to be effective for Fall 2024.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to establish student housing rates for The Union, as shown in Exhibit A, with the new rates becoming effective in the 2024 fall semester.
EXHIBIT A

Auburn University Housing
Semester Rental Rates
Academic Year 2024-25

<table>
<thead>
<tr>
<th>Area</th>
<th>Room Type</th>
<th>Current 2023-2024 Rate</th>
<th>Proposed 2024-2025 Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Union</td>
<td>Double</td>
<td>n/a</td>
<td>$6,620.00</td>
</tr>
<tr>
<td></td>
<td>Triple</td>
<td>n/a</td>
<td>$6,620.00</td>
</tr>
<tr>
<td></td>
<td>Quad</td>
<td>n/a</td>
<td>$6,620.00</td>
</tr>
<tr>
<td></td>
<td>5 Bed</td>
<td>n/a</td>
<td>$6,400.00</td>
</tr>
<tr>
<td></td>
<td>6 Bed</td>
<td>n/a</td>
<td>$6,400.00</td>
</tr>
</tbody>
</table>

Prices indicated are per semester
Summer Rate: (fall rate + spring rate)/3
Mini-semester Rate: (summer rate)/2
MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President
FROM: KELLI D. SHOMAKER, SVP for Business and Administration and CFO
SUBJECT: THE UNION HOUSING RATES FOR FALL 2024
DATE: September 20, 2023

Please allow time at the November 17, 2023, meeting of the Board of Trustees, for the Finance Committee to discuss the approval of The Union housing rates for Fall 2024.

Let me know if you have any questions.
FINANCE COMMITTEE
RESOLUTION
NON-ENDOWMENT CASH POOL INVESTMENT POLICY REVISIONS

WHEREAS, Auburn University has an existing Non-Endowment Cash Pool that was last revised at the June 10, 2016 meeting; and

WHEREAS, subsequent to that meeting, experience and changing circumstances suggest the Non-Endowment Cash Pool Investment Policy of the Board be revised to make it current and align with evolving practices.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the “Non-Endowment Cash Pool Investment Policy” as set forth in Exhibit A.
EXHIBIT A

Auburn University
Non-Endowment Cash Pool Investment Policy

Policy Statement

The purpose of this policy is to establish a framework within which the Office of Cash Management and Treasury manages the cash operations of Auburn University:

- To maximize earnings potential by acquiring assets within prudent guidelines.
- To provide liquidity necessary to conduct the day-to-day business activities of the University.
- To generate a favorable return on investments without undue compromise of other objectives.
- To implement efficient, cost-effective banking operations.
- To conform to all statutes governing the investment and deposit of University funds.

Scope

This policy statement applies to all investment activities of the Office of Cash Management and Treasury for non-endowed cash entrusted to the Treasurer by Auburn University Board of Trustees as well as related foundations non-endowed cash. These funds are accounted for in Auburn University’s Comprehensive Annual Financial Report.

Delegation of Authority

Amendment 161 as amended, Constitution 1901, states, Auburn University shall be under the management and control of a board of trustees. Therefore, the Board of Trustees shall ultimately be responsible for the investment policy. By Board Resolution the Board of Trustees has delegated investment authority to the President or Treasurer or other such persons as may be authorized to act on their behalf.

The Investment Policy is established to provide guidance in the management of the University’s Non-Endowment Cash Pool to insure compliance with the laws of the State of Alabama and investment objectives. The Treasurer has delegated such authority to the Office of Cash Management and Treasury, which is accorded full discretion, within policy limits, to select individual investments and to diversify the portfolio by applying their own judgments concerning relative investment values.

Standards of Care

- Prudence- Investments shall be made with judgment and care, under circumstances then
prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. The standard of prudence to be used by investment officials shall be the “prudent person” and/or “prudent investor” standard and shall be applied in the context of managing an overall portfolio. Investment officials acting in accordance with the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

- Ethics and Conflict of Interest- The Treasurer, the Senior Vice President for Business and Administration Finance & Chief Financial Officer and the Office of Cash Management and Treasury staff shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees shall disclose to the Treasurer any financial interests in financial institutions that conduct business with the Office. Officers and employees of the Office of Cash Management and Treasury will comply with the State of Alabama Code of Ethics, as provided in Sections 36-25-1 thru 30, Code of Alabama (1975).

Objectives

The primary objectives, in priority order, of the non-endowed cash pool investment activities shall be:

- **Safety**- Investments shall be undertaken in a manner that seeks to ensure the preservation of principal. To obtain this objective, risk diversification will be considered and monitored, including investing funds among a variety of securities offering independent returns. Funds invested in state depositaries shall be adequately collateralized.

- **Liquidity**- The investment portfolio shall remain sufficiently liquid to enable the Office of Cash Management and Treasury to meet all operating requirements that might be reasonably anticipated or occur. Additionally, a fundamental characteristic of investment securities will be the existence of a resilient secondary market in which assets may be sold timely at market prices.

- **Return on Investment**- The highest available return will be attained throughout economic cycles, commensurate with the Office of Cash Management and Treasury’s investment risk constraints, statutory constraints, and the cash flow characteristics of the portfolio.

Safety and liquidity will not be compromised in favor of increased rate of return. The use of the investment portfolio for market-oriented trading activities or speculative purpose is expressly prohibited.

Investment Procedures

The Office of Cash Management and Treasury shall establish a written investment procedures manual consistent with this policy. The procedures shall include reference to safekeeping, approved
brokers and or professional investment managers, banking service agreements, approved depository agreements and procedures, collateral requirements, and bank deposit requests. Such procedures shall include explicit delegation of authority to staff responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the established procedures.

**Authorized Financial Dealers/Brokers, Managers and Institutions**

- **Authorized Dealers/Institutions** - The Office of Cash Management and Treasury shall maintain a list of authorized brokers/investment managers and institutions to transact investments for the University. All interested parties must meet minimum eligibility requirements and provide audited financial statements upon request.
- **Investment Managers** - The Office of Cash Management and Treasury may seek qualified firms through an open, competitive search and review process to provide professional investment management services. A Request for Proposal will be consistent with the requirements of Section 14-16-72(4), Code of Alabama (1975). Investment managers will assume the standard of care defined in Section 4.1 of this document.

The Office of Cash Management and Treasury may from time to time request disciplinary history, educational background and work experience of candidate firms or representatives. Any false information knowingly submitted, any failed delivery, or failure to follow the **non**-Endowment Cash Pool Investment Policy may result in the permanent exclusion of the provider from any further business dealings with the University at the sole discretion of the Office of Cash Management and Treasury.

**Authorized and Suitable Investment Types**

All **external** investments will be restricted to fixed income securities with the maturity range to be consistent with the liquidity needs of the pooled fund groups. It is essential that cyclical cash flow be offset by liquid investments while maintaining an overall duration not to exceed ten years. Permissible investment instruments may include but not limited to:

- **Repurchase Agreements** - Market value of the securities transferred shall equal at least 102% of the amount invested.
- **Commercial Paper** issued within the United States by any corporation provided the instrument carries a rating of at least P1 by Moody’s or A1 by Standard & Poors or a comparable rating by another nationally recognized rating agency.
- **Banker’s Acceptances** issued within the United States by banks on the AU Official Depositories List or by depository institutions with a long term debt rating of at least AA or short term debt rating of AAA (or comparable ratings) as provided by one of the top nationally recognized rating agencies.
- **Money Market Deposit Accounts** in banks on the AU Official Depositories List. These funds are subject to full collateralization for the amounts above the FDIC coverage limit.
- **Money Market Mutual Funds** that are rated AAA. (invested solely in the items listed under this section)
• Certificates of Deposit issued by banks on the AU Official Depositories List and fully collateralized for the amounts above the FDIC coverage limit. Negotiable Certificates of Deposit or Deposit Notes issued by credit worthy United States Banks in amounts not to exceed the FDIC coverage limit.
• Direct obligations of the United States or obligations unconditionally guaranteed as to principal and interest by the United States.
• Obligations of a Federally sponsored instrumentality of the United States (including mortgage-backed securities), including but not limited to the following:
  o Federal Home Loan Bank (FHLB)
  o Federal Home Loan Mortgage Corporation (FHLMC)
  o Federal Farm Credit Banks (FFCB)
  o Government National Mortgage Association (GNMA)
  o Federal National Mortgage Association (FNMA)
  o Student Loan Marketing Association (SLMA)
  o Financing Corporation (FICO)
  o Tennessee Valley Authority (TVA)
  o Government Trust Certificates (GTC)
  o Resolution Funding Corp. (REFCO)
• Municipal Bonds, both taxable and tax free, of bank qualified investment quality.

Collateralization

Collateralization is required on all bank deposits and repurchase agreements.

• Bank deposits will be collateralized consistent with the SAFE Program, Title 41, Chapter 14A of the Code of Alabama (1975).
• Repurchase agreements must be collateralized as follows:
  o Collateral shall consist of U.S. Treasury Securities, Federal Agency Securities, or Agency-Issued Mortgage Backed Securities.
  o Market value of the collateral shall be maintained at one hundred two percent (102%) of the cash invested in order to accommodate market fluctuations.
  o A safekeeping agent designated by the Office of Cash Management and Treasury will hold collateral as evidenced by safekeeping receipts.
  o The right of collateral substitution is granted.

Safekeeping and Custody

All securities purchased by the University shall be settled on a delivery versus payment ("DVP") basis. A safekeeping agent designated by the University pursuant to a competitive selection process, or by a Federal Reserve Bank, will hold these securities.

Diversification

The investment portfolio shall be diversified by security type, institution, and maturity. The Office of Cash Management and Treasury shall take into account concentrations resulting from the obligations of a single/related issuer or industry, geographic and type distributions.
- **Inherent Risk**- Investment managers are expected to make decisions based upon an analysis of each security instrument to determine its quality, inherent risks, fit within the overall objectives of the University, and prospects for yield and/or appreciation. These risks include the following:
  - Credit (Default) risk- the potential for failure of a debtor to make timely payments of principal and interest as they become due.
  - Liquidity Risk- The risk that a financial instrument cannot be sold or closed out quickly, at or close to its implicit economic value. As liquidity decreases bid/offer spreads typically widen.
  - Interest Rate Risk- The risk that interest rates will change, causing a decline in either the market price for the security or a decline in yield.
  - Prepayment Risk- The risk that the actual prepayment of principal is different from the expected prepayment speed assumptions, thereby affecting the actual market price and yield of the investment.
  - Market Risk- The risk that the market price of the security will decline substantially for reasons such as market pricing aberrations, and changes in supply and demand characteristics of a particular security market(s). Market sensitivity, or the potential variability of price, yield (income), and cash flow characteristics of a security depending upon changes in market interest rates, is also a consideration.
  - Operating Risk-Potential for loss because of inadequate policies, procedures, controls, error, fraud, etc.

- **Financial Institutions**- Approved financial institutions perform various transactions for the University, such as cash letter processing, funds transfers, and acceptance of deposits. Additionally, these institutions may hold Certificate of Deposit accounts, and transact repurchase agreements.

**Maturity and Portfolio Mix**

In order to meet the primary objectives of the University’s policy, the investment portfolio will be divided into three portfolio pools:

- **Primary Liquidity Portfolio**- This portfolio is to be the major source for disbursement requirements and operational needs. Safety of principal and liquidity at the expense of return on investment are the foremost objectives of this portfolio. Investments in this portfolio will have an average maturity of no more than twelve months and include money market accounts, Certificate of Deposits, and repurchase agreements.

- **Intermediate Portfolio**- Investments within this Portfolio will be liquid within five business days or less. The investment objective of this portfolio is to produce a total return higher than the return on assets of the Primary Liquidity Portfolio. Investments in this portfolio will have an average maturity of no more than three years and include treasuries, agencies, commercial paper, mortgage backed securities, and Certificate of Deposits.

- **Short Term Portfolio**- The objective of the Short Term Portfolio is to generate an investment return higher than the return on assets of the Primary Liquidity Portfolio and
Intermediate Portfolio. Investments in this portfolio with maturities greater than 5 years are permitted (overall duration not to exceed ten years). It is expected that when maturity increases, return should also increase. Investments in this portfolio include treasuries, agencies, commercial paper and mortgage backed securities.

- Characteristics of the Auburn University investment portfolio include:
  - The target asset allocation for the overall investment portfolio is:
    - Primary Liquidity Portfolio 5%-20%
    - Intermediate Portfolio 30%-40%
    - Short Term Portfolio 30%-40%
  - The weighted average maturity shall not be more than three (3) years, unless authorized by the Office of Cash Management and Treasury.
  - Quality Rating. The minimum investment quality rating for all investments at time of purchase shall be “AA or Aa” by Standard & Poor’s and/or Moody’s. “Split” ratings where one agency rating differs from another will be reviewed on a case-by-case basis. Debt securities downgraded below BBB or equivalent rating should be sold as soon as the market conditions are favorable to avoid/minimize loss.
  - All investment instruments will be denominated in US currency only.
  - Maturity and issuer limitations are as follows:

<table>
<thead>
<tr>
<th>Investment Type</th>
<th>Maximum Maturity at time of Purchase</th>
<th>Maximum Per Issuer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Treasuries</td>
<td>10 years</td>
<td>No limit</td>
</tr>
<tr>
<td>Agencies</td>
<td>10 years</td>
<td>No limit</td>
</tr>
<tr>
<td>Agency-Issued Mortgage Backed</td>
<td>15 year final, 5 year Average Life</td>
<td>No limit</td>
</tr>
<tr>
<td>Taxable Municipal Bonds</td>
<td>10 Years</td>
<td>No limit</td>
</tr>
<tr>
<td>Repurchase Agreements</td>
<td>60 days</td>
<td>15% of issuer’s capital or $400 million, whichever is less.</td>
</tr>
<tr>
<td>Mutual Funds</td>
<td>N/A</td>
<td>10% of average investment portfolio</td>
</tr>
</tbody>
</table>

Gifts/Awards

It is anticipated that from time to time the University will receive gifts/awards in the form of marketable securities. In such event the policy requires that the University will liquidate the securities as soon as possible. In the event that the securities are restricted from sale for a designated period of time due to regulatory reasons, the University will hold said securities until the restricted period has elapsed and then liquidate the securities as soon as possible thereafter. The University will make no attempt to add value to the Pool by holding gifted securities. Any exceptions to hold marketable securities must be approved by the Treasurer.

Internal Loans
At Management’s discretion, based on an Auburn University internal unit’s request, Non-Endowment Cash Pool funds may be used to bridge financing for the construction, renovation, improving and/or equipping of university facilities. The internal loans will follow the Internal Loan Guidelines, and the interest rate will be fixed (based on the Term Sheet for Internal Loans).

As stated in the Internal Loan Guidelines, the request will be reviewed and approved by the Executive Facilities Committee. Once approved, an Internal Bridge Loan Memo of Understanding, prepared by the Controller's Office will be entered into by the unit requesting the funds and sanctioned by the Senior Vice President for Business & Administration and Chief Financial Officer.

Exceptions to Policy

Investments are required to comply with the objectives and guidelines set forth in this policy. The Treasurer requires that any exceptions taken in this Investment Policy Statement be submitted in writing pending the approval of the Treasurer. The Treasurer must explicitly authorize each exception in writing. Failure to notify the Treasurer and obtain written authorization will result in the investment manager being liable for any corresponding loss to the University.

Pass Through or Designated Funds

This policy shall also cover pass through funds (endowment funds to be forwarded to external endowment fund managers) and any funds managed by the Office of Cash Management and Treasury and designated for specific purposes and not covered by individual investment restrictions (i.e. endowment funds that may not be co-mingled, Bond Proceeds during construction, Health Insurance Trust, etc.).

Internal Control Objectives

The Office of Cash Management and Treasury shall establish internal controls and procedures to regulate the investment function and related activities performed by staff. The controls shall be designed to prevent the loss of University funds arising from fraud, employee error, or imprudent actions by authorized investment officers.

The Office of Internal Audit, Compliance and Privacy will provide an independent review and audit of the internal controls every 3-5 years to assure compliance with policies, procedures and applicable State laws and regulations.

Performance Standards

The portfolio shall be designed to obtain an attractive rate of return throughout economic cycles commensurate with investment risk constraints and cash flow needs. Benchmarks will be established that most closely reflect the strategy pursued or securities purchased.

Reporting
The Office of Cash Management and Treasury will maintain accurate, complete and timely records of all investment activities and submit quarterly detailed reports to the Treasurer.

Investment managers/brokers will provide monthly reports to the Office of Cash Management and Treasury and/or custodian that include performance results and market value. Additionally, quarterly reports will be provided that include economic and investment outlook, notice of any material changes in organizational structure, ownership, key personnel, etc. of the firm, and any material outstanding litigation against the firm or any of its members.

**Effective Date and Transition Provisions**

This policy is adopted and is effective June 10, 2016. The Office of Cash Management and Treasury shall review the policy at least annually; and make recommendations for revision to the Treasurer.

ADOPTED: June 10, 2016
REVISED: ______________, 2023
MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: KELLI D. SHOMAKER, SVP for Business Administration and CFO

FROM: AMY K. DOUGLAS, AVP Financial Services/Controller

SUBJECT: NON-ENDOWMENT CASH POOL INVESTMENT POLICY REVISIONS

DATE: October 12, 2023

The Auburn University Non-Endowment Cash Pool Investment Policy does not currently include a provision to invest in internal loans made to university colleges/units even though that is an existing practice. Internal loans are made to colleges/units for multiple reasons. They are generally made for the purpose of bridging donor funds for specific projects, making renovations to university owned facilities, or completing small construction projects.

I have attached a copy of the Internal Loan Guidelines and Term Sheet for Internal Loans to provide you with additional information.

At the November 17, 2023, Board of Trustees meeting, I request, that we seek approval for a revision to the existing policy to include investing in internal loans.

Let me know if you have any questions.
INTERNAL LOAN GUIDELINES

(Informational use only)

General Background

From time to time, there is a need for internal funding of an Auburn University loan for the purposes of constructing, renovating, improving and/or equipping university facilities. The University may grant internal loans to a division, a college, or a department for a specific project or use. These loans are typically for capital projects, small acquisitions or projects.

Objectives

- To provide monies to projects consistent with the mission of Auburn University which have met the appropriate approval process.

- To provide reasonable financing costs.

- To provide consistent and simple procedures for ease of administration.

- No debt repayment period shall exceed the useful life of the asset being financed.

General Policy

The terms for payment of interest and principal on a specific loan will be documented in a Memo of Understanding (MOU).

The benefiting units shall be responsible for the repayment of internal debt and associated costs. All internal debt issued on behalf of a project sponsored by a unit shall include an approved business plan as part of a signed MOU that specifies how the debt will be repaid.

Analysis and Approval

For all projects seeking financing, departments must submit a Request for Funding to the Senior Vice President for Business & Administration and Chief Financial Officer (CFO). The Controller’s Office will review financing options and sources of repayment. The Senior Vice President for Business & Administration and CFO will take the request to the Executive Facilities Committee (The Committee) for review and approval. Once a project is approved by The Committee, a MOU will be prepared detailing the terms and repayment schedule. This memorandum will be signed by the Senior Vice President for Business & Administration and CFO and countersigned by the requesting unit’s Dean or Department Head. An amortization schedule will accompany the MOU.

The internal loans will follow the Internal Loan Guidelines, and the interest rate charged will be fixed, based on the Term Sheet for Internal Loans. There is no penalty for early repayment.
Term Sheet
for
Internal Loans
(Informational use only)

Loans may be approved for terms of three (3) years to a maximum of thirty (30) years. No debt repayment period will exceed the useful life of the asset being financed.

The interest rate charged is as set forth by the Senior Vice President for Business and Administration and Chief Financial Officer (CFO) and is based on applicable Treasury rates as follows:

<table>
<thead>
<tr>
<th>Term Duration</th>
<th>Interest Rate</th>
<th>Basis Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>3-5 year term loans</td>
<td>5 year Treasury plus 200 basis points</td>
<td></td>
</tr>
<tr>
<td>6-7 year term loans</td>
<td>7 year Treasury plus 200 basis points</td>
<td></td>
</tr>
<tr>
<td>8-10 year term loans</td>
<td>10 year Treasury plus 200 basis points</td>
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</tr>
<tr>
<td>11-20 year term loans</td>
<td>20 year Treasury plus 200 basis points</td>
<td></td>
</tr>
<tr>
<td>21-30 year term loans</td>
<td>30 year Treasury plus 200 basis points*</td>
<td></td>
</tr>
</tbody>
</table>

The minimum interest rate charged at any term shall be the Prime Rate.

Repayment will be amortized over the term of the loan with annual payments of principal and interest as specified in the Memo of Understanding (MOU). An amortization schedule will be provided. Earlier repayment may be made without penalty.

*If the internal loan is a part of bond issuance, the bond rate and bond terms will apply.
1. Proposed Awards and Namings (Bob Dumas)
Time will be allotted for any discussion of a list of proposed awards and namings.
RESOLUTION
APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the August 25, 2023 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the August 25, 2023 meeting of the Board of Trustees are hereby approved as distributed.
MINUTES OF A MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

AUGUST 25, 2023
I. Call to Order and Opening Remarks

II. Committee Meetings

A. Property and Facilities Committee | Chairperson DeMaioribus

1. University Student Housing – Phase I, Final Approval
   [This agenda item was added by a motion to consider the addition of a new item, pursuant to Section 5.06 of the Board’s Bylaws. See page 7 for more information.]

2. Parkerson Mill Greenway – Phase III, Budget Increase

3. STEM+Ag Sciences Complex, Budget Increase

4. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval

5. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute

6. Vehicle Research & Innovation Laboratory, Architect Selection

7. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection

8. University Events Center Addition, Project Initiation and Architect Selection

9. Authorization to Lease Property at Auburn University Research and Innovation Campus

10. Status Updates – For Information Only
   a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater
   b. Project Status Report

B. Academic Affairs Committee | Chairperson Huntley

1. Proposed Master of Science in Artificial Intelligence at AUM

2. Agenda Item for the Board of Trustees – For Information Only
C. Finance Committee | Chairperson W. Smith

1. Authority to Manage the Cash Pool and Endowment Investments
2. Approval of FY 24 Auburn University Budget
3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024
4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year
5. Dining Rates for Auburn University and AUM – Fall 2024 – For Information Only

D. Executive Committee | Chairperson Dumas

1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati
2. Proposed Awards and Namings

E. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the June 9, 2023 Board Meeting
2. AUM Chancellor’s Report
3. President’s Report
4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. University Student Housing – Phase I, Final Approval [Added by motion]
2. Parkerson Mill Greenway – Phase III, Budget Increase
3. STEM+Ag Sciences Complex, Budget Increase
4. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval
5. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute
6. Vehicle Research & Innovation Laboratory, Architect Selection

7. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection

8. University Events Center Addition, Project Initiation and Architect Selection

9. Authorization to Lease Property at Auburn University Research and Innovation Campus

B. Academic Affairs Committee

1. Proposed Master of Science in Artificial Intelligence at AUM

C. Finance Committee

1. Authority to Manage the Cash Pool and Endowment Investments

2. Approval of FY 24 Auburn University Budget

3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024

4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year

D. Executive Committee

1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati

2. Proposed Awards and Namings

VI. Recess Meeting
President Pro Tempore Riggins convened a meeting of the Board of Trustees of Auburn University on Friday, August 25, 2023 at 8:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President Pro Tempore Riggins then called upon Board Secretary Jon Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Ms. Caroline M. Aderholt; Mr. William P. Ainsworth; Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Mr. Raymond J. Harbert; Ms. Elizabeth H. Huntley; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Wayne T. Smith (via phone call); Mr. Zeke W. Smith; and Mr. Timothy Vines.

Governor Kay Ivey, President of the Board; and Mr. James R. Pratt, III were absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

President Pro Tempore Riggins welcomed those serving on the Board ex officio as follows: Ms. Venessa Funches, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. John David Jones, President of the Auburn University Student Government Association; and Ms. Sierra Powell, the President of the Auburn University at Montgomery Student Government Association. Dr. Mark Carpenter, Faculty Advisor to the Board of Trustees from the Auburn University campus, was absent from the meeting.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance at the meeting: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Senior Vice President for Business & Administration and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Daniel King, Associate Vice President for Facilities; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling; Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Dr. Jared White, Vice President for Governmental Affairs; Mr. Jim O’Connor, Vice President for Information Technology and Chief Information Officer; and Dr. Jennifer Adams, Executive Director of Public Relations.

President Pro Tempore Riggins welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Robert Norton, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kim Brackett, AUM Faculty Senate President; Dr. Elizabeth Davis-Sramek, Finance Committee Faculty Representative; Dr. Scott Lane, Finance Committee Faculty Representative; Dr. Henry Schenck, Institutional Advancement Committee Faculty Representative; Dr. Christian Dagg, Property and Facilities Committee Faculty Representative; Dr. Oladiran Fasina, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Mr. Josh Henderson, Chair of the Auburn University
Administrative & Professional Assembly; Mr. Jason Yeomans, Chair of the Auburn University Staff Council; Dr. Tim Kroft, President of the AUM Faculty Senate; Ms. Rebecca Crumpton, President-Elect of the AUM Staff Council; Mr. Paul Jacobson, Chair of the Auburn University Foundation Board of Directors; Ms. LuAnne Hart, President of the Auburn Alumni Association; and Mr. Soolim Jeong, President of the Graduate Student Council.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:
Chairperson DeMaioiribus convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, August 25, 2023 at 8:35 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

Before calling the committee meeting to order, Chairperson DeMaioiribus indicated that the committee would entertain a request from President Roberts to consider an additional agenda item presented through the Property and Facilities Committee. Chairperson DeMaioiribus stated that the proposed additional item, University Student Housing – Phase I, Final Approval, addresses the recent issues at the Cambridge Residence Hall facilities. He stated, “As stewards of the university, we remain committed to delivering an exceptional student experience. Based on the request from President Roberts, I propose we take action today to accelerate the development of more residence hall capacity for the future.”

Chairperson DeMaioiribus then asked for a motion to suspend the rules in order to allow committee to add University Student Housing – Phase I, Final Approval to the agenda to be discussed as the first item.

A motion to suspend the rules was received from Mr. Harbert. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

Following the adoption of the motion, Chairperson DeMaioiribus called upon Mr. King for discussion of the following Property and Facilities Committee agenda items:

1. University Student Housing – Phase I, Final Approval

Mr. King reported that the Senior Vice President for Student Affairs has developed options to increase student housing on campus. He stated that the planning effort has taken into account the following key factors: affordability, demand, student satisfaction, and local market conditions, as well as the closure of most of the Hill Residence Hall complex in the fall of 2021. He mentioned that the new student housing would likely be constructed in a series of phased projects over the coming years.

Mr. King indicated that the estimated total project cost is $80.0 million, to be financed by university bonds and Campus Housing funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing approval of the initiation of the project and authorization to commence the architect selection process.
A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

2. **Parkerson Mill Greenway – Phase III, Budget Increase**

Mr. King reported that the Board of Trustees adopted a resolution that granted final approval of the project and authorized the establishment of a $1.5 million budget. He stated that the project was bid on June 1, 2023 with two bids received, both of which were bid above the project budget, with the low bid establishing a total project cost of $2.1 million.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution establishing a revised budget of $2.1 million, to be financed by a combination of grant funding from the Alabama Department of Transportation, Facilities Management funds, and University Repair & Renovation funds.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Ainsworth, and the committee approved the motion by a voice vote.

3. **STEM+Ag Sciences Complex, Budget Increase**

Mr. King reported that the Board of Trustees adopted a resolution that granted final approval for the STEM + Ag Sciences Complex project and authorized the establishment of a $200 million budget. He indicated that the project was bid on June 29, 2023 with two bids received, both of which were bid above the project budget, with the low bid establishing a total project cost of $224.0 million.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to establish a revised budget of $224.0 million, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

4. **Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval**

Mr. King reported that the Senior Vice President for Student Affairs proposed a project to renovate the Quad Residence Halls complex. He stated that the Quad consists of ten residence halls. He indicated that the proposed project would renovate the residence halls in five phases, each consisting of two buildings, until all ten residence halls are updated. He shared that the university is proposing to start the next project in this renovation plan: Phase II: Teague & Little Halls project. He commented that Phase II of the project will renovate approximately 51,320 square feet of existing interior and exterior space. He stated
that the project will begin in May 2024 and complex is planned prior to the 2025 fall semester.

Mr. King indicated that the estimated total project cost is $22.5 million, to be financed by Campus Housing and University Repair & Renovation funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

5. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute

Mr. King reported that Student Affairs proposes to continue the repair and refurbishment of the Village Residence Halls complex by addressing Talon Residence Hall with Phase III of the project. He indicated that the work to be performed includes replacing flooring, millwork, countertops, mechanical units, and furnishings. He reported that the proposed schedule to refurbish Talon Residence Hall is to start and complete the work in the summer of 2024.

Mr. King indicated that the lowest bid for the project establishes a new total project cost of $3.8 million, to be financed by University Housing.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

6. Vehicle Research & Innovation Laboratory, Architect Selection

Mr. King reported the Samuel Ginn College of Engineering has proposed the construction of a testing facility to address challenges faced by transit vehicle manufacturers in adopting low or no emissions technologies. He explained that the project will provide a multi-axle dynamometer, suitable for full-sized transit vehicles within an environmental chamber as well as component and engine testing areas, data analytical space, and general office space.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the selection of David Baker Architects of Birmingham, Alabama, as project architect.
A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Z. Smith. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote. Mr. Roberts abstained from the vote.

7. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection

Mr. King reported that Student Affairs has proposed the renovation of Foy Hall to enhance the university’s catering kitchen capabilities. He explained that the project will renovate the existing kitchen in Foy Hall to serve as Campus Dining’s catering kitchen, thus allowing for the catering program to be relocated from Terrell Hall.

Mr. King stated that to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm Stacy Norman Architects of Auburn, Alabama as the project architect.

Mr. King reported that the project will be financed by Campus Dining funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the initiation of the project and the selection of the firm Stacy Norman Architects of Auburn, Alabama as project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

8. University Events Center Addition, Project Initiation and Architect Selection

Mr. King reported that the university administration has proposed a project to make improvements to the existing Garden Pavilion of the University Events Center, which was originally built in 2009. He explained that over the years, the facility has proven to be critically important to both the Board of Trustees and the President in hosting events for visiting dignitaries, alumni, community leaders, and faculty and staff.

Mr. King stated that to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm ArchitectureWorks of Birmingham, Alabama as the project architect. He added that ArchitectureWorks was the designer of the original Garden Pavilion, and the firm’s past knowledge of the facility will provide significant value to this project.

Mr. King indicated that the project will be financed by a combination of university general funds and Auburn University Foundation funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the initiation of the project and the selection of the firm ArchitectureWorks of Birmingham, Alabama as project architect.
A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

9. **Authorization to Lease Property at Auburn University**

Mr. King reported that in December 2021, the university purchased 40,274 square feet of building space with 9.3 acres of commercial property located in the Cummings Research Park in Huntsville, Alabama to improve its positioning in the Huntsville research market. He explained that the property is presently known as the Auburn University Research and Innovation Campus. He reported that the university would like to lease space in the campus to generate revenue and develop new partnerships with defense, aerospace, and biotechnology sectors in Huntsville. He concluded that therefore, it is in the best interest of the university to authorize leasing opportunities within the Auburn University Research and Innovation Campus.

Mr. King stated that the request before the Board of Trustees is to authorize the President to execute leases at the Auburn University Research and Innovation Campus to generate revenue and develop research related partnerships.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Dumas. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

10. **Status Updates – For Information Only**

   a. **Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $1,000,000 and Greater**

      Mr. King stated that, consistent with standing practice, a summary report of new construction, renovation, and infrastructure projects with budgets greater than $1,000,000 be submitted to the Board of Trustees at each regular board meeting for the Board’s information and review.

      Mr. King shared that this item is included for information only and does not require a vote.

   b. **Project Status Report**

      Mr. King stated that, consistent with standing practice, a summary report of regarding the status of Board-approved capital projects be submitted to the Board of Trustees at each regular board meeting for the Board’s information and review.

      Mr. King shared that this item is included for information only and does not require a vote.
Chairperson DeMaioribus thanked Mr. King for his reports, and with there being no further items, recessed the committee meeting at 9:15 a.m.
Chairperson Huntley convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, August 25, 2023 at 9:15 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Huntley called upon Dr. Stockton for discussion of the following Academic Affairs Committee agenda items:

1. **Proposed Master of Science in Artificial Intelligence at AUM**

Dr. Stockton reported that the College of Business at AUM has submitted a proposal to create a Master of Science in Artificial Intelligence (MSAI). He explained that AUM currently offers an introduction into the use of machine learning within the Management of Information Systems program for its undergraduate students. He stated that the proposed MSAI program expands on AUM’s current programs by offering graduate education specifically designed to prepare business professionals for the growth and use of artificial intelligence in multiple business strategies. Dr. Stockton indicated that the new program can be implemented with AUM’s current faculty, library, hardware, and software resources. He noted that the MSAI program will eventually lead to the development of certificates in AI for students in other graduate programs at AUM.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. Sanford, and the committee approved the motion by a voice vote.

Chairperson Huntley thanked Dr. Stockton for his report, and then called upon Dr. Nathan for discussion of the second and final Academic Affairs Committee agenda item.

2. **Agenda Item for the Board of Trustees – For Information Only**

Dr. Nathan reported that the Department of Electrical and Computer Engineering in the Samuel Ginn College of Engineering created the Graduate Certificate in Wireless Engineering. She stated the new certificate program will support the industry demand for professionals who understand the complexities of wireless devices and associated communication techniques. She concluded by sharing that the graduates will complete 12 semester hours of coursework in electromagnetics and communications.

Dr. Nathan stated that this item is included for information only and does not require a vote.

Chairperson Huntley thanked Dr. Nathan for her report, and with there being no further items, recessed the committee meeting at 9:20 a.m.
Chairperson W. Smith convened a meeting of the Finance Committee of the Auburn University Board of Trustees on Friday, August 25, 2023 at 9:20 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson W. Smith called upon Ms. Shomaker for discussion of the Finance Committee’s single agenda item.

1. Authority to Manage the Cash Pool and Endowment Investments

Ms. Shomaker presented a request for the Finance Committee of the Board of Trustees to establish authority for instructing banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with investment guidelines.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Huntley. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

2. Approval of FY 24 Auburn University Budget

Ms. Shomaker discussed the proposed Auburn University budget for Fiscal Year 2024.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. DeMaioribus. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024

Ms. Shomaker then discussed the proposed tuition and fee rates for Auburn University and AUM for Fall 2024.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Sanford, and the committee approved the motion by a voice vote.

4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year

Ms. Shomaker then discussed the proposed housing rates for Auburn University for the 2024-2025 academic year.
A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

5. **Dining Rates for Auburn University and AUM – Fall 2024 – For Information Only**

Ms. Shomaker then discussed the proposed dining rates for Auburn University and AUM for Fall 2024.

Ms. Shomaker stated that this item is included for information only and does not require a vote.

Chairperson W. Smith thanked Ms. Shomaker for her report, and with there being no further items, recessed the committee meeting at 9:30 a.m.
MINUTES OF A MEETING OF THE
EXECUTIVE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, AUGUST 25, 2023 AT 9:30 A.M.

Chairperson Dumas convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, August 25, 2023 at 9:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Dumas called upon Dr. Nathan for discussion of the first Executive Committee agenda item.

1. **Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati**

   Dr. Nathan stated that a request is before the Board of Trustees to award posthumously the Doctor of Philosophy in Chemistry to Niharika Dalpati, upon recommendation of the faculty and administration.

   A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. Rane, and the committee approved the motion by a voice vote.

2. **Proposed Awards and Namings**

   Chairperson Dumas then asked for a motion to move consideration of the second agenda item, a list of proposed awards and namings, to the reconvened meeting.

   A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Harbert, and the committee approved the motion by a voice vote.

   With there being no further items, Chairperson Dumas recessed the committee meeting at 9:35 a.m.
President Pro Tempore Riggins then moved to reports from various committee chairpersons and lead trustees as follows:

**Governmental Affairs Committee**

Chairperson Rane began his report by sharing that the Alabama legislature was a bit busier than normal this summer with Governor Ivey calling a special session on July 17, 2023 to redraw congressional districts after a ruling from the U.S. Supreme Court instructing Alabama to do so. Chairperson Rane reported that on August 14, 2023, Alabama’s proposal was put before a panel of three federal judges to determine if the new districts are compliant with SCOTUS’ ruling. He commented that the process is “likely far from over, so we’ll stay tuned.”

Chairperson Rane then reported that over the summer, Congress released the next of their annual spending bills for the upcoming fiscal year. He stated that House Republicans and Senate Democrats produced vastly different bills, and it remains unclear when Congress will reach agreement on spending levels and pass these funding bills. He extended the university’s gratitude for the support from the Alabama congressional delegation, particularly Senator Katie Britt, Congressman Mike Rogers, and Congressman Robert Aderholt.

Chairperson Rane concluded his remarks by sharing that President Roberts and the Auburn Alumni Association hosted events for Auburn interns in DC this summer, including a networking reception downtown and a luncheon in the Senate that featured a panel discussion of Auburn alumni working on Capitol Hill.

**Institutional Advancement Committee**

Chairperson Harbert reported that Auburn University and Auburn University Foundation endowment estimated value as of July 31, 2023 is $1.1 billion with a 2023 calendar year-to-date is nine percent. Chairperson Harbert reported that in June 2023, Greg DeSisto presented to the Board providing an annual endowment update, informing the Board of the asset allocation changes made by the AUF investment committee in April 2023, and gave an overview of market conditions. He reported that the current estimate for the December 31, 2023 endowment distribution and administration fee is approximately $46.5 million up from $45.4 million for December 31, 2022.

Chairperson Harbert concluded his report by sharing that the Fiscal Year 2023 fundraising goal is $165 million with current progress (as of August 25, 2023) at $158 million, amounting to 95.8 percent of the goal.

**Research and Technology Committee**

Chairperson Sahlie began his report by sharing that the university is on track to have another excellent year of growth in our externally-funded research and creative scholarship programs. He highlighted several recent extramural awards including: Robert Holmes from landscape architect with a $1.4 million project funded by the US Army Corps of Engineers to increase innovation in the field of natural infrastructure design for our nation’s bays and estuaries; Michael Hamilton in electrical and computer engineering is principal investigator on a nearly $1
million project funded by NASA to develop extreme cold-tolerant electronics and electronics packaging technologies for lunar surface exploration; P.J. Waters in the school of fishers, aquaculture and aquatic sciences has been awarded $882,000 by the City of Gulf Shores to lead a shellfish restoration program in Little Lagoon, which is a critical water resource for the local area with its important beaches and marshlands; and Jasmeet Lambda from biosystems engineering leaders a multidisciplinary team on a $2.9 million project funded by the National Science Foundation to develop effective adaptation strategies to enhance the resilience of agriculture producers under changing climate.

President Pro Tempore Riggins thanked the committee chairpersons and lead trustees for their reports. He then indicated that the committee meetings and trustee reports were complete.
MINUTES OF A REGULAR MEETING OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, AUGUST 25, 2023 AT 9:40 A.M.

President Pro Tempore Riggins convened a regular meeting of the Board of Trustees on Friday, August 25, 2023 at 9:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President Pro Tempore Riggins asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President Pro Tempore Riggins then asked for a motion for the Board to enter an executive session. A motion was received from Ms. Huntley. The motion was seconded by Mr. Rane, and the Board approved the motion by a voice vote.

President Pro Tempore Riggins recessed the regular meeting of the Board of Trustees at 9:45 a.m.
President Pro Tempore Riggins reconvened the meeting of the Board of Trustees on Friday, August 25, 2023 at 10:50 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After convening the regular meeting, President Pro Tempore Riggins asked for a motion to adopt the minutes of the June 9, 2023 annual meeting. A motion was received from Ms. Huntley. The motion was seconded by Mr. Harbert, and the resolution was approved by a voice vote.

The following resolution was approved:
RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 9, 2023 annual meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 9, 2023 annual meeting of the Board of Trustees are hereby approved as distributed.
Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed nine action items and one item of information.

Chairperson DeMaioribus noted that during the Property and Facilities Committee meeting, the committee adopted a motion to suspend the rules to add a new item, *University Student Housing – Phase I, Final Approval*, to the committee’s agenda. He reminded everyone that the new item now appears as the committee’s first agenda item. Please see page 7 for more information.

Chairperson DeMaioribus then moved for approval of a consent agenda for the Property and Facilities Committee’s nine action items. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

UNIVERSITY STUDENT HOUSING – PHASE I

FINAL PROJECT APPROVAL

WHEREAS, over the last several years, the Senior Vice President for Student Affairs has developed options to increase student housing on campus, taking into account the key factors of affordability, demand, student satisfaction, and local market conditions, as well as the closure of most of the Hill Residence Hall complex in the fall of 2021; and

WHEREAS, as part of this planning effort, the Senior Vice President for Student Affairs proposed the construction of the University Student Housing--Phase I project in 2019; and

WHEREAS, at its meeting on September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing – Phase I project; and

WHEREAS, at its meeting on February 7, 2020, the Board of Trustees adopted a resolution that approved the selection of Niles Bolton Associates, of Atlanta, Georgia, as the project architect; and

WHEREAS, the Phase I project will be located at the west end of the Quad Residence Hall complex along the Haley Concourse; and

WHEREAS, the Phase I project would construct a four-story, 125,000 square foot residence hall that would house 371 students; and

WHEREAS, the estimated total project cost of Phase I is $80.0 million, to be financed by University bonds and Campus Housing funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the University Student Housing – Phase I project is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:
1. Establish a budget for the University Student Housing – Phase I project in the amount of $80.0 million, to be financed by University bonds and Campus Housing funds; and

2. Direct the consultants to complete the required plans for the project; and

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PARKERSON MILL GREENWAY – PHASE III

APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its previous meeting on April 22, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Parkerson Mill Greenway – Phase III project, and at its meeting on June 17, 2022, the Board of Trustees approved the selection of the firm LBYD of Auburn, Alabama, as the engineer for the project; and

WHEREAS, at its meeting on November 11, 2022, the Board of Trustees adopted a resolution granting final approval for the Parkerson Mill Greenway – Phase III project and authorized the establishment of a $1.5 million budget, to be financed by a combination of a grant from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds; and

WHEREAS, on June 1, 2023, the project was bid, with the low bid price establishing a new project budget at $2.1 million; and

WHEREAS, since that time, the University requested, and was awarded, an additional $578,783 in grant funding from the Alabama Department of Transportation to fully support the increased project cost; and

WHEREAS, to execute this project, Facilities Management requests that a project budget increase be approved to establish a revised project budget in the amount of $2.1 million.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a revised budget for the Parkerson Mill Greenway – Phase III project in the amount of $2.1 million, to be financed by a combination of grant funding from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

STEM AND AGRICULTURAL SCIENCES COMPLEX

APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its previous meeting on September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the STEM and Agricultural (STEM + Ag) Sciences Complex project, and at its meeting on November 20, 2020, the Board of Trustees approved the selection of the firm Goodwyn Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, as the project architectural team; and

WHEREAS, at its meeting on February 1, 2023, the Board of Trustees adopted a resolution granting final approval for the STEM + Ag Sciences Complex project and authorizing the establishment of a $200 million budget, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding; and

WHEREAS, on June 29, 2023, the project was bid, with two general contractors submitting bids, with all bids being above the project budget, with the low bid establishing a total project cost of $224.0 million; and

WHEREAS, since that time, the administration has reviewed the bid pricing and options to reduce the cost of the project including value engineering proposals, alternative schemes to “shell out” space throughout the building, and the deletion of a portion of Building B from the project; and

WHEREAS, after reviewing this information with the university leadership, it was concluded that the savings achieved were not worth the disproportional reduction in usable building space and academic capability; and

WHEREAS, based on this review, President Roberts determined that it is in the best interest of Auburn University to construct the STEM and Agricultural (STEM + Ag) Sciences Complex with the full project program at the revised cost of $224.0 million; and

WHEREAS, to execute this project, the University requests that a project budget increase be approved to establish a revised project budget in the amount of $224.0 million.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a revised budget for the STEM and Agricultural Science Complex project in the amount of $224.0 million, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding.
RESOLUTION

QUAD RESIDENCE HALLS RENOVATION
PHASE II: TEAGUE AND LITTLE HALLS

FINAL PROJECT APPROVAL

WHEREAS, the University is undertaking a project to renovate and update the Quad Residence Hall complex; and

WHEREAS, the Quad Residence Halls Renovation project is being executed in five phases, each consisting of two buildings, until all ten residence halls are renovated; and

WHEREAS, at its meeting on June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation – Phase I: Harper and Broun Halls project, and this project was completed in August 2022; and

WHEREAS, the University is proposing to commence the Quad Residence Halls Renovation – Phase II: Teague and Little Halls (‘Phase II’) project, which will renovate approximately 51,320 square feet of existing interior and exterior space located in Teague and Little Halls; and

WHEREAS, the Phase II: Teague and Little Halls renovation will consist of replacing mechanical, electrical, plumbing and HVAC systems, upgrades to furnishings and fixtures, renovations to meet current ADA code requirements, replacing all windows and doors, and utility improvements to connect the buildings to the campus hot water system; and

WHEREAS, the estimated total project cost for Phase II: Teague and Little Halls renovation is $22.5 million, to be financed by Campus Housing and University Repair and Renovation funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Residence Halls Renovation-Phase II: Teague and Little Halls project is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:
1. Establish a budget for the Quad Residence Halls Renovation – Phase II: Teague and Little Halls renovation project in the amount of $22.5 million, to be financed by Campus Housing and University Repair and Renovation funds; and

2. Direct the consultants to complete the required plans for the project; and

3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE III
TALON RESIDENCE HALL

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project with the intent to refurbish all the suites in the Village Residence Halls in a phased approach; and

WHEREAS, Student Affairs proposes to continue the Village Residence Halls Repair and Refurbishment project by addressing Talon Residence Hall with Phase III of the overall project; and

WHEREAS, the scope of work for the Phase III: Talon Residence Hall project calls for replacing the existing flooring, casework, countertops, vanities, bathroom fixtures and air conditioning units of each suite as well as repainting the suites; and

WHEREAS, the schedule for the Talon Residence Hall refurbishment is to start and complete the work during the summer of 2024; and

WHEREAS, the Phase III: Talon Residence Hall project is estimated to cost $3.8 million to be financed by University Housing; and

WHEREAS, given the level of investment involved in this repair project, it is appropriate that the Board of Trustees authorize the execution of Phase III of the Village Residence Hall Repair and Refurbishment project, for Talon Hall.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase III Talon Residence Hall project.
WHEREAS, at its meeting of June 9, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Vehicle Research and Innovation Laboratory project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with four candidate firms, the Architect Selection Committee determined the architectural firm David Baker Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage David Baker Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FOY HALL RENOVATION – NEW CAMPUS DINING CATERING KITCHEN

APPROVAL OF PROJECT INITIATION AND PROJECT ARCHITECT SELECTION

WHEREAS, Student Affairs has proposed the Foy Hall Renovation – New Campus Dining Catering Kitchen project which would renovate the existing kitchen in Foy Hall to serve as Campus Dining’s catering kitchen; and

WHEREAS, this project will result in numerous benefits to the university, such as, better utilization of the Foy Hall kitchen facility, creating a Campus Dining Catering Kitchen at a much lower cost than constructing a new, stand-alone catering kitchen, and by facilitating the eventual demolition of Terrell Hall; and

WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, Stacy Norman Architects, of Auburn, Alabama, as the architect for the Foy Hall Renovation – New Campus Dining Catering Kitchen project; and

WHEREAS, this project will be financed by Campus Dining funds; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Foy Hall Renovation – New Catering Kitchen project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Stacy Norman Architects, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

UNIVERSITY EVENTS CENTER ADDITION

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the University Administration has proposed a project to make improvements to the University Events Center located at the President’s Home; and

WHEREAS, the existing University Events Center was completed in 2009; and

WHEREAS, over the years, this facility has proven to be critically important to both Board of Trustees and the President in hosting events for visiting dignitaries, alumni, community leaders, as well as faculty and staff; and

WHEREAS, the University Events Center has proven to have tremendous value and to be an essential element in the University’s philanthropic efforts; and

WHEREAS, the current Events Center consists of an indoor area and an outdoor section that can be, and often is, enclosed by a tent structure; however, this configuration has proven to be less than optimal from the standpoint of the labor and cost to erect and take down the tent structure, the need to move supplies back and forth, energy efficiency, and the aesthetics of the tent; and

WHEREAS, Special Events has reported that there is a great deal of interest among the members of the university constituents that the entire Events Center should reflect a high caliber of quality, commensurate with its purpose; and

WHEREAS, accordingly, the University Special Events staff and Facilities Management have determined that the Events Center would be better utilized, and operational costs would be reduced, if the entire facility was permanently enclosed; and

WHEREAS, the proposed University Events Center Addition project will construct an addition of roughly 5,000 square feet to the outdoor section and eliminate the use of the tent structure, as well as construct offices and storage space for the Special Events staff to relocate from Terrell Hall, consistent with the Campus Master Plan; and

WHEREAS, the construction of this addition will significantly enhance the capability of the University Events Center to continue to perform its vital mission for many years to come; and
WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm ArchitectureWorks of Birmingham, Alabama, as the architect for the University Events Center Addition project; and

WHEREAS, ArchitectureWorks was the designer of the original Garden Pavilion, and their past knowledge of the facility will provide significant value to this project; and

WHEREAS, this project will be financed by a combination of University General funds and Auburn University Foundation funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the University Events Center Addition project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage ArchitectureWorks of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and

2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.
RESOLUTION

AUTHORIZATION TO LEASE PROPERTY AT

AUBURN UNIVERSITY RESEARCH AND INNOVATION CAMPUS

WHEREAS, in December of 2021 the Board of Trustees approved the purchase of a two-building campus located in the Cummings Research Park at 345 Voyager Way Huntsville, Alabama with a main two-story office building and a single-story office/warehouse building with a total of 40,274 square feet and 9.3 acres of commercial property now known as the Auburn University Research and Innovation Campus ("Campus"); and

WHEREAS, the university purchased the Campus to improve its positioning in the Huntsville research market in to order to grow the university’s research portfolio; and

WHEREAS, the ability to lease office space and develop ground leases creates opportunities to develop new partnerships with the defense, aerospace, and biotechnology sectors; and

WHEREAS, revenue generated by such leases will be used to defray the costs of operating the Campus; and

WHEREAS, Board of Trustees’ policy D-8 requires approval from the board to lease university property; and

WHEREAS, the Board of Trustees has previously adopted similar development approvals for leasing property at the Auburn University Airport and the MRI Building at Auburn University Research Park; and

WHEREAS, authorization for the President to execute such leases is consistent with the desire to expand university research and its commitment to serve the defense, aerospace, and biotechnology sectors of our economy.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that leasing office space and ground at the Auburn University Research and Innovation Campus enhances the operation of, and is in the best interest of, the university, and that Christopher B. Roberts, President or such person as may be acting as President is hereby authorized and empowered to take such action as is necessary to lease office space and grounds at the Campus. All documents consummating the lease of office space or grounds at the Campus shall be reviewed, as to form, by the General Counsel.
Chairperson Huntley indicated that the Academic Affairs Committee met earlier and discussed one action item and one item of information. Chairperson Huntley moved for approval of the Academic Affairs Committee’s single action item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

The following resolution was approved:
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN ARTIFICIAL INTELLIGENCE

WHEREAS, a Master of Science in Artificial Intelligence is designed to provide students with the knowledge, values, character and skills they need to prepare for advanced understanding of machine learning and the use of Artificial Intelligence through the provision of a curriculum built from a business and management perspective; and

WHEREAS, the College of Business at Auburn University at Montgomery wishes to create a Master of Science in Artificial Intelligence; and

WHEREAS, the proposed program would allow Auburn University at Montgomery students to pursue their Master of Science in Artificial Intelligence without the need to attend another university after finishing their undergraduate degree; and

WHEREAS, the proposed program would enhance enrollment of students by providing them with the opportunity to tailor their studies to their unique career goals and the emerging use of Artificial Intelligence within business disciplines; and

WHEREAS, the proposed program would help meet the projected workforce needs and prepare graduates to lead organizations in the deployment and management of artificial intelligence; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be a leader in the emerging field of Artificial Intelligence, enhance the stature of all STEM programs at the University and attract more students interested in making themselves more marketable by providing quality Artificial Intelligence education, based on the knowledge, character, ethics, values, and skills of the many business professions using machine learning. Additionally, it will prepare students to identify the bias and manipulation of data which may compromise the integrity of machine learning results upon which decisions can be based; and

WHEREAS, the proposed program would require no new resources; and

WHEREAS, the proposal for the Master of Artificial Intelligence has been endorsed by the faculty of the Department of Information Systems, the Graduate Curriculum Committee of the College of Business, the Dean of the College of Business, the University Graduate Council, the Provost, and the Chancellor,

NOW, THEREFORE, BE IT HEREBY RESOLVED by the Auburn University Board of Trustees that the proposed Master of Science in Artificial Intelligence from the College of Business at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.
Finance Committee

Chairperson W. Smith indicated that the Finance Committee met earlier and discussed four action items and one item of information. Chairperson W. Smith moved for approval of a consent agenda for the Finance Committee’s four action items. The motion was seconded by Mr. Dumas, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:
FINANCE COMMITTEE

RESOLUTION

AUTHORITY TO MANAGE THE CASH POOL AND ENDOWMENT INVESTMENTS

WHEREAS, the appointment of Dr. Christopher B. Roberts, the twenty-first President of Auburn University has been confirmed and ratified on February 4, 2022, for appointment effective May 16, 2022; and

WHEREAS, the appointment of Ms. Kelli D. Shomaker, Senior Vice President for Business and Administration and Chief Financial Officer of Auburn University has been confirmed and ratified on September 16, 2016; and

WHEREAS, the Board approved a cash pool investment policy and an endowment investment policy establishing guidelines for the investment of University funds; and

WHEREAS, the daily management of University cash and endowments, within the parameters established by the investment policies, requires the establishment of various types of accounts at banks, brokerage firms and other financial institutions; and

WHEREAS, the University must provide banks, brokerage firms, and other financial institutions with evidence that persons acting on the University’s behalf have been authorized to do so.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the President Christopher B. Roberts, or Senior Vice President for Business and Administration and Chief Financial Officer, Kelli D. Shomaker, or other such persons as may be authorized to act on their behalf, are hereby authorized and empowered to instruct banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with cash and endowment management investment guidelines.
FINANCE COMMITTEE

RESOLUTION

APPROVAL OF THE 2023-2024 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2023, and ending September 30, 2024, as presented by the President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2023-2024 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2023. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University’s opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University’s overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.
EXHIBIT A

AUTHORIZATION FOR THE ISSUANCE
OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY

WHEREAS, it is desirable and appropriate for Auburn University (the “University”) to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest rate expense savings to the University; and

WHEREAS, in order to manage the University’s refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

THEREFORE, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

Section 1. Findings. The following bonds or leases of the University are currently outstanding:

(i) General Fee Revenue Bonds, Series 2012-B (Taxable), dated March 27, 2012, issued under the Sixteenth Supplemental General Fee Indenture dated as of March 1, 2012;


(iii) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;

(iv) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015;

(v) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;
General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;

General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;

Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;

Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;

General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;

Taxable General Fee Revenue Refunding Bond, Series 2022-A, dated April 29, 2022, issued under the Twenty-Fifth Supplemental General Fee Indenture dated as of April 1, 2022; and

Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project).

The bonds described in (i) – (xii) above are herein referred to as the “Outstanding Bonds.”

Section 2. Authorization of Bonds. The University is hereby authorized to issue its revenue bonds for the purpose of refunding any or all of the Outstanding Bonds. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 6 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 12 of this authorization. The Outstanding Bonds to be refunded by the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.
Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated “General Fee Revenue Refunding Bonds, Series __”. If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated “Taxable General Fee Revenue Refunding Bonds, Series __”. The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds shall be as set forth in Sections 7 and 12 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (xi) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser specified in Section 7 hereof upon payment of the purchase price designated therein.

Section 4. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as “General Fees” in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are
more particularly described and referred to as “Housing and Dining Revenues” in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as “Athletic Fee Revenues” in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the “Pledged Student Fees” in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the “Pledged Revenues.”

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 5. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 6. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

Section 7. Sale of the Bonds. The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 12 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice
President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 12 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 12 of this resolution.

Section 8. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 14 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

Section 9. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 12 hereof.

Section 10. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such
redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

Section 12. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2024;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to pay the principal and interest on the Refunded Bonds (taking into account any original issue premium or discount) and the costs of issuing the Bonds;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine whether the Bonds are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(e) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement
Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) to be delivered in connection with each series of Bonds;

(f) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(g) to approve the expenses of issuing the Bonds; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 13. Severability. The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

Section 14. Designation of Professionals. The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

Section 15. General Authorization. The President of the University, Senior Vice President for Business & Administration and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.
FINANCE COMMITTEE

RESOLUTION

TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University’s institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2024 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.
## AUBURN UNIVERSITY TUITION STRUCTURE
### PROPOSED FALL 2024

<table>
<thead>
<tr>
<th>Tuition and Student Services Fee</th>
<th>Fall 2023 RESIDENT</th>
<th>Fall 2023 NON-RESIDENT</th>
<th>Fall 2024 PROPOSED RESIDENT</th>
<th>Fall 2024 PROPOSED NON-RESIDENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Credit Hour Tuition - Undergraduate to 12 hours*</td>
<td>$446.00</td>
<td>$1,338.00</td>
<td>$459.00</td>
<td>$1,377.00</td>
</tr>
<tr>
<td>Credit Hour Tuition - Graduate/Professional to 9 hours*</td>
<td>$594.00</td>
<td>$1,782.00</td>
<td>$612.00</td>
<td>$1,836.00</td>
</tr>
<tr>
<td>Student Services Fee (all semesters)</td>
<td>$916.00</td>
<td>$916.00</td>
<td>$937.00</td>
<td>$937.00</td>
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<tr>
<td>Student Services Fee - GRA/GTA (fall/spring)</td>
<td>$758.00</td>
<td>$758.00</td>
<td>$779.00</td>
<td>$779.00</td>
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<tr>
<td>Student Services Fee - GRA/GTA (summer)</td>
<td>$350.00</td>
<td>$350.00</td>
<td>$350.00</td>
<td>$350.00</td>
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<tr>
<td><strong>Non-Credit/Specialty Fees</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Auburn Abroad Fee</td>
<td>$751.00</td>
<td>$751.00</td>
<td>$774.00</td>
<td>$774.00</td>
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<tr>
<td>Auditing Fee/Special Course Fee - Undergraduate per course</td>
<td>$446.00</td>
<td>$1,338.00</td>
<td>$459.00</td>
<td>$1,377.00</td>
</tr>
<tr>
<td>Auditing Fee - Graduate/Professional per course</td>
<td>$594.00</td>
<td>$1,782.00</td>
<td>$612.00</td>
<td>$1,836.00</td>
</tr>
<tr>
<td>Clearing for Graduation</td>
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<td>$450.00</td>
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<td>College of Veterinary Medicine Clinical Rotation Fee</td>
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<td>$751.00</td>
<td>$774.00</td>
<td>$774.00</td>
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<tr>
<td>Continuous Enrollment Fee - Graduate</td>
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<tr>
<td>International Student Fee</td>
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<tr>
<td>Music Fee (full hour lessons)</td>
<td>$246.00</td>
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<td>Music Fee (half-hour lessons)</td>
<td>$163.00</td>
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<td><strong>Professional Fees, Program Fees, Differential Tuition</strong></td>
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<td></td>
</tr>
<tr>
<td>College of Architecture, Design, &amp; Construction (per semester)</td>
<td>$2,160.00</td>
<td>$2,160.00</td>
<td>$2,160.00</td>
<td>$2,160.00</td>
</tr>
<tr>
<td>College of Business FR/SO (per semester)</td>
<td>$318.00</td>
<td>$318.00</td>
<td>$328.00</td>
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<tr>
<td>College of Business FR/SO Summer</td>
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<tr>
<td>College of Business JR/SR (per semester)</td>
<td>$637.00</td>
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<tr>
<td>College of Business JR/SR Summer</td>
<td>$185.00</td>
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<tr>
<td>College of Business Graduate - per credit hour</td>
<td>$222.00</td>
<td>$222.00</td>
<td>$229.00</td>
<td>$229.00</td>
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<tr>
<td>College of Engineering FR (per semester)</td>
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<td>$471.00</td>
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<td>College of Engineering SO/JR/SR (per semester)</td>
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<td>$823.00</td>
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<td>College of Human Sciences - Interior Design (per semester)</td>
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<td>$2,286.00</td>
<td>$2,286.00</td>
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<td>College of Human Sciences - Hospitality Management (per semester)</td>
<td>$515.00</td>
<td>$515.00</td>
<td>$530.00</td>
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<tr>
<td>College of Veterinary Medicine (per semester)</td>
<td>$8,542.00</td>
<td>$8,542.00</td>
<td>$9,542.00</td>
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<tr>
<td>College of Education - Doctorate of Physical Therapy (per semester)</td>
<td>$1,250.00</td>
<td>$1,250.00</td>
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<tr>
<td>College of Education - Doctorate of Physical Therapy Summer</td>
<td>$1,000.00</td>
<td>$1,000.00</td>
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<tr>
<td>Honors College (per semester)</td>
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<tr>
<td>College of Nursing - per clinical credit hour</td>
<td>$200.00</td>
<td>$200.00</td>
<td>$350.00</td>
<td>$350.00</td>
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<tr>
<td>College of Pharmacy (per semester)</td>
<td>$6,000.00</td>
<td>$6,000.00</td>
<td>$6,000.00</td>
<td>$6,000.00</td>
</tr>
</tbody>
</table>

* No additional charge for credit hours exceeding 12/9 hours
** Professional fees, program fees, differential tuition in addition to regular credit hour tuition
1. Includes the same components as the student services fee with the exception of the proration fee.
2. Indexed with the rate of the tuition increase for resident students.
### AUBURN UNIVERSITY AT MONTGOMERY TUITION STRUCTURE

#### PROPOSED FALL 2024

<table>
<thead>
<tr>
<th>Tuition and Student Services Fee</th>
<th>Fall 2023 RESIDENT</th>
<th>Fall 2023 NON-RESIDENT</th>
<th>Fall 2024 PROPOSED RESIDENT</th>
<th>Fall 2024 PROPOSED NON-RESIDENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Credit Hour Tuition - Undergraduate</td>
<td>$357.00</td>
<td>$801.00</td>
<td>$368.00</td>
<td>$825.00</td>
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<tr>
<td>Credit Hour Tuition - Graduate</td>
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<td>$1,014.00</td>
<td>$465.00</td>
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<tr>
<td>Administrative Service Fee</td>
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<tr>
<td>Student Activity Fee</td>
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<tr>
<td>Student Health Fee</td>
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<td>$25.00</td>
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<tr>
<td>Technology Fee **</td>
<td>$10.00</td>
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<tr>
<td>First-Time Student Orientation Fee</td>
<td>$125.00</td>
<td>$125.00</td>
<td>$125.00</td>
<td>$125.00</td>
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<tr>
<td>Athletic *</td>
<td>$7.00</td>
<td>$7.00</td>
<td>$7.00</td>
<td>$7.00</td>
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</tbody>
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#### Non-Credit/Specialty Fees/Professional Fees

<table>
<thead>
<tr>
<th></th>
<th>Fall 2023 RESIDENT</th>
<th>Fall 2023 NON-RESIDENT</th>
<th>Fall 2024 PROPOSED RESIDENT</th>
<th>Fall 2024 PROPOSED NON-RESIDENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Biology Fees **</td>
<td>$8.00</td>
<td>$8.00</td>
<td>$8.00</td>
<td>$8.00</td>
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<tr>
<td>Clinical Laboratory Fees **</td>
<td>$8.00</td>
<td>$8.00</td>
<td>$8.00</td>
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</tr>
<tr>
<td>Fine Arts Fees **</td>
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<td>$8.00</td>
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<tr>
<td>Geographic Information Systems Fees **</td>
<td>$8.00</td>
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<tr>
<td>Physical Science/Chemistry Fees **</td>
<td>$8.00</td>
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</tr>
<tr>
<td>Speech &amp; Hearing Fees **</td>
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<tr>
<td>Nursing Clinical Fees (per clinical hour)</td>
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<tr>
<td>Hybrid Course Fee **</td>
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<td>Online Course Fee **</td>
<td>$40.00</td>
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<td>University Affiliation Fee</td>
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<tr>
<td>Graduation Fee (Undergraduate)</td>
<td>$85.00</td>
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<td>$85.00</td>
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<tr>
<td>Graduation Fee (Undergraduate)</td>
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<td>$98.00</td>
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<td>Dept. of Communication Disorders Professional Fee</td>
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<td>$200.00</td>
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<tr>
<td>Dept. of Medical Laboratory Science Professional Fee</td>
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<td>$200.00</td>
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<tr>
<td>School of Nursing Graduate Professional Fee</td>
<td>$200.00</td>
<td>$200.00</td>
<td>$200.00</td>
<td>$200.00</td>
</tr>
</tbody>
</table>

* First 12 hours undergraduate and 9 hours graduate

** Fees are charged on a per credit hour basis

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FINANCE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOUSING MAIN CAMPUS RATES FOR 2024-2025
ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH), are provided on the Auburn University main campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH needs to increase reserves for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to establish student housing rates for Auburn University main campus, as shown in Exhibit A, with the new rates becoming effective in the 2024 fall semester.
EXHIBIT A

Auburn University Housing
Semester Rental Rates
Academic Years 2024-25

<table>
<thead>
<tr>
<th>Area</th>
<th>Room Type</th>
<th>2023-2024 Rate</th>
<th>2024-2025 Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>160 Ross</td>
<td>Double</td>
<td>$5,370.00</td>
<td>$5,540.00</td>
</tr>
<tr>
<td></td>
<td>Quad</td>
<td>$5,130.00</td>
<td>$5,290.00</td>
</tr>
<tr>
<td>191 College</td>
<td>Double</td>
<td>$6,420.00</td>
<td>$6,620.00</td>
</tr>
<tr>
<td></td>
<td>Quad</td>
<td>$6,210.00</td>
<td>$6,400.00</td>
</tr>
<tr>
<td></td>
<td>Quad w/double occupancy</td>
<td>$5,130.00</td>
<td>$5,290.00</td>
</tr>
<tr>
<td>Hill</td>
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Prices indicated are per semester.
Summer Rate: (fall rate + spring rate)/3
Mini-mester Rate: (summer rate)/2
Executive Committee

Chairperson Dumas indicated that the Executive Committee met earlier and discussed two action items.

Chairperson Dumas reported that the first item presented to the Executive Committee was a posthumous awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati. Chairperson Dumas moved for approval of the item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

Chairperson Dumas reported that the second item presented to the Executive Committee was a list of proposed awards and namings. Chairperson Dumas moved for approval of the item. The motion was seconded by Mr. DeMaioribus, and the resolutions were approved by a voice vote.

The following resolutions were approved:
EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY IN CHEMISTRY
TO NIHARIKA DALPATI

WHEREAS, Niharika Dalpati, a fifth-year doctoral student in the College of Sciences and Mathematics, was pursuing a doctoral degree in Chemistry before passing away in April 2023; and

WHEREAS, Ms. Dalpati’s research was supported by an NSF CAREER award and focused on using nickel coordination complexes for photoelectrochemical energy conversion and storage; and

WHEREAS, the faculty in the Department of Chemistry and Biochemistry, the Dean of the Graduate School, the Dean of the College of Sciences and Mathematics, the Provost, and the President recommend that the Doctor of Philosophy in Chemistry be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Doctor of Philosophy in Chemistry is hereby granted posthumously to Niharika Dalpati in recognition of her academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Niharika Dalpati in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university’s profound loss.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE QUARTERBACK POSITION ROOM
IN THE WOLTOSZ FOOTBALL PERFORMANCE CENTER AS
THE COWAN FAMILY QUARTERBACK POSITION ROOM

August 25, 2023

WHEREAS, Mr. Joe Cowan graduated in 1970 with a bachelor’s degree in electrical engineering from Auburn University and in 1972 with a master’s degree from Arizona State University; and

WHEREAS, Mrs. JoAnn Cowan graduated in 1969 with a bachelor’s degree in mathematics from Auburn University and then earned her teaching certification and master’s degree; and

WHEREAS, the Cowans both used their Auburn education to build successful careers – Joe in business and JoAnn in teaching; and

WHEREAS, the Cowans have a legacy deeply rooted in family, and their three sons, their daughters-in-law, and their grandchildren all share a love for Auburn; and

WHEREAS, Mr. Cowan serves as a director of the Auburn University Foundation Board and is a member of the Auburn Alumni Engineering Council, the Auburn Engineering Strategic Leadership Team, and life member of the Auburn Alumni Association; and

WHEREAS, the Cowans have a heart for Auburn’s student-athletes, regularly attending many Auburn Athletics events, and their philanthropic giving through the Tigers Unlimited Foundation encompasses all 21 Auburn Athletics teams; and

WHEREAS, the Cowans are members of Auburn Athletics Oaks Society and have provided invaluable support to Tigers Unlimited and Auburn Athletics, most recently through an investment in the Auburn Football Program with a gift to help build the new Woltosz Football Performance Center.

NOW, THEREFORE, be it resolved, that the quarterback position room in the Woltosz Football Performance Center be named the Cowan Family Quarterback Position Room in honor of the Cowan Family’s generous support and ongoing dedication.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DEFENSIVE LINE POSITION ROOM
IN THE WOLTOSZ FOOTBALL PERFORMANCE CENTER AS THE
GAINES LANIER DEFENSIVE LINE POSITION ROOM

August 25, 2023

WHEREAS, Mr. Gaines Lanier is a native of Lanett, Alabama, and graduated from Auburn University in 1974 with a bachelor’s degree in business administration; and

WHEREAS, Mr. Lanier earned a football scholarship to Auburn in 1970 and lettered at defensive tackle from 1972 to 1974, while playing for legendary Coach Ralph “Shug” Jordan; and

WHEREAS, Mr. Lanier is retired as Chairman and CEO of J. Smith Lanier & Co., and under his leadership, the company grew from a small local insurance agency to the 27th largest insurance brokerage and the 10th largest privately owned broker in the United States; and

WHEREAS, Gaines Lanier has served Auburn University as a two-term member of the Board of Trustees from 2007 to 2021 and as a member of the Harbert College of Business Advisory Board; and

WHEREAS, Gaines and his wife Sonia have a heart for Auburn’s student-athletes and have invested in several Auburn Athletics programs including football, basketball, baseball, and equestrian; and

WHEREAS, outside of Auburn Athletics, the Laniers have also supported the Harbert College of Business and the College of Veterinary Medicine; and

WHEREAS, Gaines and Sonia Lanier are members of Auburn Athletics Oaks Society and have provided invaluable support to Tigers Unlimited and Auburn Athletics, most recently through an investment in the Auburn Football Program with a gift to help build the new Woltosz Football Performance Center.

NOW, THEREFORE, be it resolved, that the defensive line position room in the Woltosz Football Performance Center be named the Gaines Lanier Defensive Line Position Room in honor of Gaines Lanier’s generous support and ongoing dedication.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DEBONE ROOM
IN THE FORTENBERRY PROCESSING PLANT
AT THE CHARLES C. MILLER JR. RESEARCH AND EDUCATION CENTER AS
THE DAVIS B. LEE DEBONE ROOM

August 25, 2023

WHEREAS, Davis B. Lee and Davis Lee Enterprises, LLC have been generous supporters of Auburn University, the College of Agriculture, and the Charles C. Miller Jr. Research and Education Center; and

WHEREAS, Davis B. Lee is a highly regarded entrepreneur in the poultry industry, having developed and engineered many processes to advance efficiency in the industry; and

WHEREAS, the Charles C. Miller Jr. Research and Education Center is held in high acclaim regionally, nationally, and internationally and the Poultry Science Department has increasing demand for graduates; and

WHEREAS, Davis’ experience and expertise are an asset to alumni in the poultry industry and students and faculty in the Auburn University Poultry Science Department; and

WHEREAS, such acclaim and increasing interest in the poultry industry has necessitated a facility to provide state-of-the-art teaching and research; and

WHEREAS, the College of Agriculture has built such a facility; and

WHEREAS, Davis B. Lee has responded to the call for philanthropic support for such a facility; and

WHEREAS, the College of Agriculture is recommending the naming of the Debone Room at the Fortenberry Processing Plant at the Charles C. Miller Jr. Research and Education Center in honor of Davis B. Lee in recognition of his philanthropic generosity to Auburn University, the College of Agriculture, and its Poultry Science Department.

NOW, THEREFORE, BE IT RESOLVED that the Debone Room in the Fortenberry Processing Plant at the Charles C. Miller Jr. Research and Education Center be named the Davis B. Lee Debone Room in honor of his generous support and ongoing dedication to Auburn University.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE INSTRUCTIONAL COMPUTER LABORATORY
IN THE COLLEGE OF EDUCATION
AS THE
LOUISE S. AND EDWIN S. FULLER INSTRUCTIONAL COMPUTER LABORATORY

August 25, 2023

WHEREAS, Louise S. Fuller graduated from Auburn University with a Bachelor of Science degree in Education in 1973, was an English teacher at Benjamin Russell High School in Alexander City, Alabama, and retired from Georgia Northwestern Technical College in Rome, Georgia; and

WHEREAS, Edwin S. Fuller graduated from Auburn University with a Bachelor of Science degree in Agricultural Education in 1969 and a Master of Education degree in 1972, taught vocational agriculture and was the principal of Dadeville High School; and

WHEREAS, the Fullers believe in the Auburn Creed, especially in education “which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully;” and

WHEREAS, Mr. Fuller’s brother, Nicholas Fuller, graduated with a Bachelor of Science degree in Agricultural Education and sister, Addie Fuller Adams, graduated with a Master of Science degree in Education from Auburn University; and

WHEREAS, Addie Fuller Adams has made a philanthropic naming gift in honor of her sister-in-law and brother.

NOW, THEREFORE, BE IT RESOLVED that the Instructional Computer Laboratory in the College of Education be named the Louise S. and Edwin S. Fuller Instructional Computer Laboratory in recognition of their support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE LRC SMALL HUDDLE ROOM
IN THE COLLEGE OF EDUCATION
AS THE
RICHARD L. GRAVES AND ELOISE D. GRAVES HUDDLE ROOM

August 25, 2023

WHEREAS, the Graves family is truly an Auburn family. Dr. Richard L. Graves served 30 years as a professor in the Department of Curriculum and Teaching with a specialization of teaching rhetoric and composition; and

WHEREAS, Eloise Graves was a student at Auburn and served in leadership roles in various campus and community organizations. She was happily employed by the Department of Defense as an adjunct Auburn University employee in the Naval ROTC Unit for 23 years; and

WHEREAS, their children Rebecca, Jeffrey, and Kathryn—along with Kathryn’s husband, Chris Booher, and their daughter Sarah Beth—all hold degrees from Auburn University; and

WHEREAS, Dr. and Mrs. Graves have been a team for 68 years and are proud of their three children, six grandchildren, and two great-grandchildren; and

WHEREAS, Dr. Graves designed a content course and edited a textbook for the course, which was ultimately used by more than 300 colleges. He also directed masters and doctoral research and published over 30 professional articles; and

WHEREAS, Dr. Graves founded the Sun Belt Writing Project, a five-week institute for teachers. Through his leadership, five other Alabama universities followed suit, thus creating the Alabama Writing Project Network. He then co-founded the Gulf Coast Conference on the Teaching of Writing, which continues to support and promote the sharing of knowledge and research on writing and writing pedagogy.

NOW, THEREFORE, BE IT RESOLVED that the LRC Huddle Room in the College of Education be named the Richard L. and Eloise D. Graves Huddle Room in recognition of their generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE STUDENT SERVICES CONFERENCE ROOM
IN THE COLLEGE OF EDUCATION
AS THE
DR. JAMES D. KRUDOP AND MRS. HOLLACE M. KRUDOP CONFERENCE ROOM

August 25, 2023

WHEREAS, Dr. James D. Krudop and Mrs. Hollace M. Krudop are both graduates of the College of Education at Auburn University. Dr. Krudop received his Bachelor of Science degree in 1969 and Mrs. Krudop received her Bachelor of Science degree in 1970; and

WHEREAS, they are both from Andalusia, Alabama, met while attending Auburn University, and have been married for over 50 years; and

WHEREAS, they have two daughters who both graduated from Auburn and share their love for the university, as well as five grandchildren; and

WHEREAS, Dr. Krudop serves on the College of Education National Alumni Council to help further the mission of the College; and

WHEREAS, Dr. and Mrs. Krudop believe in the Auburn Creed, especially in education, "which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully;" and

WHEREAS, they spent their entire careers serving others through the field of education. Dr. Krudop retired after over 49 years of service in higher education and to the Alabama Community College System, and Mrs. Krudop retired after 28 years of service as a classroom teacher who encouraged her students to be lifelong learners;

NOW, THEREFORE, BE IT RESOLVED that the Student Services Conference Room in the College of Education be named the Dr. James D. Krudop and Mrs. Hollace M. Krudop Conference Room in recognition of their generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DEVELOPMENT RECEPTION AREA
IN THE COLLEGE OF EDUCATION
AS THE
JAMES AUTREY MANLEY, JR. RECEPTION AREA

August 25, 2023

WHEREAS, James Autrey Manley, Jr. was a 1960 graduate of Auburn University from Macon, Georgia, who earned a Bachelor of Science degree in Business Administration; and

WHEREAS, he worked in the insurance and banking industries in Alabama and Georgia for more than 35 years, retiring from SunTrust Bank in 1995; and

WHEREAS, he and his wife of 60 years, Harriett, shared a commitment to the field of education, with Harriett serving in the DeKalb County, Georgia, school system for 22 years; and

WHEREAS, he believed in the college’s mission of Building Better Futures for All, he served on the College of Education National Alumni Council for 11 years and as Chair for six years; and

WHEREAS, he had three children—Kimble Manley Eastman ’85 (College of Education and master’s degree in communication Disorders), Jefferson C. Manley ’92 (College of Liberal Arts) and Victoria Manley—who honored their parents in 2011 with the establishment of the Harriett Elder and James Autrey Manley Endowed Scholarship Award in the College of Education; and

WHEREAS, he was a dear friend to the College of Education who invested his time in building relationships with alumni, faculty, staff and students because he had a genuine interest in their lives and they did in his as well.

NOW, THEREFORE, BE IT RESOLVED that the Development Reception Area in the College of Education be named the James Autrey Manley, Jr. Reception Area in recognition of his generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DEAN’S OFFICE
IN THE COLLEGE OF EDUCATION
AS THE
IMogene Mathison Mixson EXECUTIVE OFFICE

August 25, 2023

WHEREAS, Dr. Imogene Mathison Mixson is a 1963 graduate of Auburn University with a Master of Science degree in Education; and

WHEREAS, she is a native and lifelong resident of the Ozark community in Dale County, Alabama, who dedicated her career to improving the lives of others in her community and the State of Alabama—as a teacher, faculty member, department head, academic dean, and interim president—through the transformational power of education; and

WHEREAS, she has been noted for her excellence in both teaching and administration. She received the Teacher of the Year Award three times at Enterprise State Junior College and the Administrator of the Year Award and Distinguished Leadership Award for Two-year Colleges, both in the Alabama College System, when she was at Wallace State Community College in Dothan; and

WHEREAS, she is active in retirement and still strongly committed to lifelong learning and service. She served on the National Alumni Council and Development Leadership Team supporting the College of Education; and

WHEREAS, in 2016, she was selected for alumni awards from all three of the institutions from which she graduated: Troy University, Auburn University, and Florida State University; and

WHEREAS, she is noted for her integrity, strong work ethic, and passion for promoting educational opportunities for others—truly exemplifying the Auburn Creed.

NOW, THEREFORE, BE IT RESOLVED that the Dean’s Office in the College of Education be named the Imogene Mathison Mixson Executive Office in recognition of her generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE INSTRUCTIONAL SCIENCE EDUCATION LABORATORY
IN THE COLLEGE OF EDUCATION
AS THE
MICHAEL J. NEWMAN INSTRUCTIONAL SCIENCE EDUCATION LABORATORY

August 25, 2023

WHEREAS, Michael J. Newman was a two-time graduate of Auburn University, earning a Bachelor of Science in 1975 and a Master of Science in 1978 in Fisheries and Allied Aquacultures; and

WHEREAS, he was born and lived all his childhood in Andalusia in Covington County, Alabama, where in this rural setting he learned to love and appreciate his environment, spending his early years roaming public and family lands to identify the best fishing holes and hunting spots; and

WHEREAS, time invested by teachers and family members to cultivate his interest in science created a desire in him to learn to teach others to be good stewards of the environment; and

WHEREAS, after pursuing higher education at Auburn, he enjoyed a 30-year career in fisheries: first with the State of Georgia and then with the State of Alabama Department of Natural Resources, and was the primary author of the State of Alabama’s publication on farm pond management; and

WHEREAS, Joan Newman, his wife and Auburn University College of Education graduate who shared his love for the environment and stewardship of its resources, has made a philanthropic gift in his memory to honor his lifelong interest, passion, and contributions to the science that he so dearly loved.

NOW, THEREFORE, BE IT RESOLVED that the Instructional Science Education Laboratory in the College of Education be named the Michael J. Newman Science Education Laboratory in recognition of the contributions he made throughout his life to the State of Alabama in alignment with the land-grant mission of Auburn University.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE INSTRUCTIONAL CLASSROOM
IN THE COLLEGE OF EDUCATION
AS THE
KYM HAAS PREWITT INSTRUCTIONAL CLASSROOM

August 25, 2023

WHEREAS, Kym Haas Prewitt is a 1986 graduate of Auburn University with a Bachelor of Science degree in Education; and

WHEREAS, she is a lifelong resident of Vestavia Hills, Alabama, who dedicated her career to improving the lives of others in her community and the State of Alabama - as a teacher, volunteer, advocate, and leader - through the transformational power of education; and

WHEREAS, she has an unparalleled love for Auburn University which resulted in her receiving the Pamela Wells Sheffield Award for her selfless service and commitment to Auburn; and

WHEREAS, she served Auburn as an Alumni Association Board Member and the College of Education as the Chair of the National Alumni Council, among several other volunteer positions across campus; and

WHEREAS, her husband John R. Prewitt, III, and their three children—Jack, Addie, and Billy—share in her passion for Auburn University, and gift this naming to her in honor of her retirement from teaching in 2023;

WHEREAS, she believes in the Auburn Creed, especially in education “which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully.”

NOW, THEREFORE, BE IT RESOLVED that the Instructional Classroom in the College of Education be named the Kym Haas Prewitt Instructional Classroom in recognition of her generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE EAGLES HUDDLE ROOM
IN THE COLLEGE OF EDUCATION
AS THE
JOYCE REYNOLDS RINGER HUDDLE ROOM

August 25, 2023

WHEREAS, Dr. Joyce Reynolds Ringer received her Bachelor of Science degree in Elementary Education from Auburn University in 1959; and

WHEREAS, she received her master’s in Early Childhood Special Education and a doctorate in Educational Administration from Georgia State University, she worked as a classroom teacher, director of a parent-infant program, public policy director for the Georgia Governor’s Council on Developmental Disabilities, and executive director of the Georgia Advocacy Office; and

WHEREAS, she held numerous volunteer positions in the College of Education, including being the Chair of the National Alumni Council and Development Committee; and

WHEREAS, she also served Auburn on the advisory board for the Auburn Magazine and was recognized as the 2010 recipient of the Pamela Wells Sheffield Award from the Auburn Alumni Association and Auburn Athletics for her selfless service and commitment to Auburn; and

WHEREAS, her family is equally as committed to Auburn, with her husband Kenneth Wayne Ringer receiving his Bachelor of Science degree in Industrial Management in 1959; and

WHEREAS, she is passionate about the EAGLES Program and providing opportunities for individuals with intellectual disabilities to help them achieve their employment and independent living goals.

NOW, THEREFORE, BE IT RESOLVED that the EAGLES Huddle Room in the College of Education be named the Joyce Reynolds Ringer Huddle Room in recognition of her generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE INSTRUCTIONAL FLEX COMPUTER LAB
IN THE COLLEGE OF EDUCATION
AS THE
DANNY AND MARY JEAN SANSPREE INSTRUCTIONAL FLEX COMPUTER LAB

August 25, 2023

WHEREAS, Mr. Alfred "Danny" Sanspree ’74 and Dr. Mary Jean Sanspree ’74, who are both graduates of the College of Education at Auburn University; and

WHEREAS, they both found their way to the Loveliest Village on the Plains where they had life-changing experiences, including falling in love with one another; and

WHEREAS, Danny was a football player and Mary Jean a cheerleader; and

WHEREAS, they have multiple family members who have also attend Auburn University, strengthening their connection and commitment with the institution; and

WHEREAS, they made their first gift to the Auburn University College of Education in 1991 and have remained stalwart supporters of the college and university ever since, including being an early supporter of the new College of Education Building.

NOW, THEREFORE, BE IT RESOLVED that the Instructional Flex Computer Lab on the second floor of the College of Education be named the Danny and Mary Jean Sanspree Instructional Flex Computer Lab in recognition of their generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE INSTRUCTIONAL COMPUTER LAB
IN THE COLLEGE OF EDUCATION
AS THE
SUSAN F. AND HERBERT P. SCHMITT INSTRUCTIONAL COMPUTER LAB

August 25, 2023

WHEREAS, Mrs. Susan Frech Schmitt ’69 graduated from Auburn University’s College of Education; and
WHEREAS, Susan taught for some time upon graduating from The Loveliest Village on the Plains; and
WHEREAS, Susan and her husband, Herbert P. Schmitt, shared a love of education; and
WHEREAS, they have made efforts to improve education through their careers and philanthropy; and
WHEREAS, Susan made a significant contribution to Auburn University College of Education Building efforts.

NOW, THEREFORE, BE IT RESOLVED that the Instructional Computer Lab on the second floor of the new College of Education Building be named the Susan F. and Herbert P. Schmitt Instructional Computer Lab in recognition of Susan’s generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE EDUCATIONAL FOUNDATIONS, LEADERSHIP AND TECHNOLOGY DEPARTMENT HEAD'S OFFICE IN THE COLLEGE OF EDUCATION AS THE DEBORAH L. SHAW EXECUTIVE OFFICE

August 25, 2023

WHEREAS, Dr. Deborah L. Shaw arrived at Auburn University as a graduate student pursuing a master's degree in Administration of Higher Education in the College of Education, and later received a doctorate in this same field at Auburn University in 1992; and

WHEREAS, she spent 20 years of professional career at Auburn University in Student Affairs where she initially advised student organizations, including the Student Government Association and Greek Life; and

WHEREAS, she served as the advisor for the Aubie Program for 20 years; and

WHEREAS, she was the first director of the summer orientation program Camp War Eagle, which she led for five years, and became the first director of the Freshman Year Experience Program when she co-authored the textbook *The Auburn Experience*; and

WHEREAS, she was the Director of the James E. Foy Student Union and Student Activities, then served the Office of Alumni Affairs as the Vice President of Alumni Affairs and Executive Director of the Auburn Alumni Association; and

WHEREAS, upon her retirement from Auburn, she was named Emeritus Vice President and Emeritus Executive Director; and

WHEREAS, she was selected as a recipient of the Algernon Sydney Sullivan Award and the Pamela Wells Sheffield Award, both given to honor those who demonstrate outstanding service, loyalty, and spirit for Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Educational Foundations, Leadership and Technology Department Head's Office in the College of Education be named the Deborah L. Shaw Executive Office in recognition of her generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE EAGLES KITCHEN IN THE COLLEGE OF EDUCATION AS THE MAGGIE HIGHTOWER SMITH AND ELIZABETH CAROL PRESTON INDEPENDENT LIVING LOUNGE

August 25, 2023

WHEREAS, Maggie Hightower Smith received her Bachelor of Science degree in Marketing from Auburn University in 2020 and Elizabeth Carol Preston achieved a four-year certificate with the EAGLES Program in 2023; and

WHEREAS, Maggie and Elizabeth met during Maggie’s Miss Homecoming campaign, during which she chose the EAGLES Program as her platform; and

WHEREAS, during and after her campaign, the EAGLES students—especially Elizabeth—have had a profound impact on Maggie’s life and the life of her family; and

WHEREAS, their friendship has strengthened over the last several years and has reminded Maggie what true friendship looks like: honesty, loyalty, and a whole lot of FUN; and

WHEREAS, Elizabeth stood by Maggie on her wedding day, and they will continue to stand by each other for years to come; and

WHEREAS, Maggie and her family are passionate about the EAGLES Program and providing opportunities for individuals with intellectual disabilities to achieve their employment and independent living goals.

NOW, THEREFORE, BE IT RESOLVED that the EAGLES Kitchen in the College of Education be named the Maggie Hightower Smith and Elizabeth Carol Preston Independent Living Lounge in recognition of their friendship that began at Auburn University.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DEAN’S CONFERENCE ROOM
IN THE COLLEGE OF EDUCATION
AS THE
ANDREW AND SUSAN STEELE EXECUTIVE CONFERENCE ROOM

August 25, 2023

WHEREAS, Andrew Steele graduated from Auburn University in 1975 with a Bachelor of Science degree in Education, and Susan Steele graduated from Auburn University in 1974 with a Bachelor of Science Degree in Adult Education; and

WHEREAS, they were active in several student organizations including the Fellowship of Christian Athletes and the Football Letterman’s Club for Mr. Steele as well as Alpha Delta Pi, “Mrs. Auburn,” and War Eagle Girls for Mrs. Steele; and

WHEREAS, they were both selected as recipients of the Algernon Sydney Sullivan Award given to honor those who demonstrate outstanding service, loyalty, and spirit for Auburn University; and

WHEREAS, after graduation they moved to Birmingham where Mr. Steele taught and coached at Mountain Brook Junior High School and Mrs. Steele taught home economics at Mountain Brook High School; and

WHEREAS, today Mr. Steele is an experienced, seasoned professional possessing diverse experience in the steel and petroleum industries and Mrs. Steele is an industry leader with 35 years in engineering, procurement and construction project experience; and

WHEREAS, Mr. Steele is active in the Auburn Football Letterman’s Alumni Club and Mrs. Steele is active in 100 Women Strong in the Samuel Ginn College of Engineering; and

WHEREAS, they believe in the Auburn Creed, especially in education “which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully.”

NOW, THEREFORE, BE IT RESOLVED that the Dean’s Conference Room in the College of Education be named the Andrew and Susan Steele Executive Conference Room in recognition of their generous support for Auburn University and the College of Education.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING A STUDY AREA
IN HORTON-HARDGRAVE HALL AS
THE VAN HENLEY FAMILY STUDY AREA

August 25, 2023

WHEREAS, Van Henley graduated from Auburn University in 1980 with a bachelor’s degree from the Harbert College of Business in accounting; and

WHEREAS, Van and Suzanne Henley are generous donors through scholarships and other philanthropic support to the Harbert College of Business, Auburn Athletics, Auburn Alumni Association, College of Veterinary Medicine, and Gogue Performing Arts Center; and

WHEREAS, Van and Suzanne are members of the Auburn University 1856 Society, the Foy Society 25 Years, and the Harbert College Shareholders’ Society. Van has also served on the Accounting Advisory Council, Regional Campaign Committee, and the Alumni Association Board of Directors as a member and its president; and

WHEREAS, Van and Suzanne have committed a leadership gift to name a study area in Horton-Hardgrave Hall, and we would like to honor them and their commitment to Auburn University and the Harbert College of Business.

NOW, THEREFORE, BE IT RESOLVED that the study area on the second floor of Horton-Hardgrave Hall at the Harbert College of Business be named the Van Henley Family Study Area in honor of Van and Suzanne Henley’s generous support and ongoing dedication.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING ROOM 105 IN DUDLEY HALL
AS
THE WAYNE DENSON MCRAE GALLERY
AND PRESENTATION STUDIO

August 25, 2023

WHEREAS, Wayne Denson McRae received his bachelor’s degree in architecture from Auburn University in 1957; and

WHEREAS, Mr. McRae embarked on a career as a planner with the City of Mobile. He was an activist for urban renewal and a pioneer in historic preservation—one of the early few who supported this effort; and

WHEREAS, Mr. McRae led a quiet and private life, and his passion for gardening and love of beautiful spaces fueled his work with the Oakleigh Garden District and the Garden Society; and

WHEREAS, Mr. McRae lived frugally and later in life began to think about his legacy. Upon his death in 1997, he left his estate to the Community Foundation of South Alabama with a vision of creating spaces to be enjoyed by everyone; and

WHEREAS, Mr. McRae’s estate has generously provided funds to support the School of Architecture, Planning and Landscape Architecture and create a newly renovated gallery and presentation studio.

NOW, THEREFORE, BE IT RESOLVED that Room 105 in Dudley Hall be named The Wayne Denson McRae Gallery and Presentation Studio in honor of his generous support of the School of Architecture, Planning and Landscape Architecture at Auburn University.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING OFFICE 3207
IN THE COLLEGE OF NURSING
AT AUBURN UNIVERSITY AS
THE DR. ANN WALDRUP LAMBERT OFFICE

August 25, 2023

WHEREAS, Ann Lambert is Associate Clinical Professor in the College of Nursing at Auburn University; and

WHEREAS, Ann received an undergraduate degree in Family and Child Services from Auburn University and baccalaureate in nursing from Auburn University at Montgomery, master's degree in Maternal Child Nursing from University of South Alabama and post-master’s certification as Pediatric Nurse Practitioner from University of Alabama at Birmingham, and Doctorate of Nursing Practice from Auburn University; and

WHEREAS, Ann has more than 40 years of nursing experience including Med-Surg, ED, ICU, PACU, Oncology and nurse manager; and

WHEREAS, Ann has taught in associate and baccalaureate nursing programs and teaches primarily in the junior level Maternity Course and Pediatric nursing content within the integrated curriculum; and

WHEREAS, Ann has maintained clinical practice as a Pediatric Nurse Practitioner; and

WHEREAS, Ann joined the faculty in the College of Nursing at Auburn University in 2013 as an Assistant Clinical Professor; and

WHEREAS, Ann leads efforts to increase awareness and access to breastfeeding, in addition to her dedicated service in a myriad of outreach efforts; and

WHEREAS, Ann and her sister Leigh Waldrup Dembowski, an Auburn alumna, established the Mr. and Mrs. Ed Waldrup Endowed Scholarship in memory of their parents; and

WHEREAS, Ann and her husband, Stephen Lambert, and their children, Andrew Lambert and Stephanie Lambert Sexton, are alumni of Auburn University; and

WHEREAS, Ann’s sister committed a significant gift to honor Ann and support the first building constructed at the university specifically for nursing education.

NOW, THEREFORE, BE IT RESOLVED that office 3207 in the College of Nursing be named the Dr. Ann Waldrup Lambert Office in recognition of her exemplary commitment to nursing education at Auburn University.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE LOBBY IN THE SCIENCE LAB COMPLEX
AT AUBURN UNIVERSITY AT MONTGOMERY
AS
THE ALABAMA POWER FOUNDATION MAIN HALL

August 25, 2023

WHEREAS, The Alabama Power Foundation is guided by the mission to elevate the state and to improve the quality of life for all Alabamians; and

WHEREAS, The Alabama Power Foundation is committed to empowering communities and bridging the gaps of inequity to create a better Alabama for all; and

WHEREAS, The Alabama Power Foundation is a Source of Good, designed and dedicated to work for the advancement of the people of the State of Alabama; and

WHEREAS, The Alabama Power Foundation has a long-standing relationship with Auburn University at Montgomery and has provided continued support to students through various endowed and annual scholarships, as well as sponsorships and other programmatic support; and

WHEREAS, The AUM Science Lab Complex will transform the way students engage with biology, chemistry, environmental science and other STEM-connected disciplines; and

WHEREAS, The AUM Science Lab Complex will possess everything necessary to elevate the educational experiences and unlock the imaginations of the students who will use it; and

WHEREAS, The Alabama Power Foundation has responded to the call for philanthropic support for such a facility.

NOW, THEREFORE, BE IT RESOLVED that the Main Hall in the AUM Science Lab Complex be named the Alabama Power Foundation Main Hall in honor of its generous support and ongoing dedication to Auburn University at Montgomery.
EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE TRAINING ROOM
IN THE WOLTOSZ FOOTBALL PERFORMANCE CENTER AS THE
DR. JAMES ANDREWS TRAINING ROOM

August 25, 2023

WHEREAS, Dr. James Andrews is internationally known and recognized for his skills as an orthopedic surgeon, as well as his ground-breaking scientific and clinical research contributions in knee, shoulder, and elbow injury prevention and treatment; and

WHEREAS, Dr. Andrews is a founding member of Andrews Sports Medicine and Orthopedic Center in Birmingham, Alabama, and he is also co-founder of the American Sports Medicine Institute, a non-profit institute dedicated to injury prevention, education, and research in orthopedic and sports medicine; and

WHEREAS, Dr. Andrews is one of the most successful and sought-after orthopedic surgeons by some of America’s greatest athletes; and

WHEREAS, Dr. Andrews serves as Co-Medical Director for Intercollegiate Sports at Auburn University and has worked with Auburn’s student-athletes as team physician and orthopedic surgeon for more than thirty years; and

WHEREAS, in addition to his work with Auburn Athletics, Dr. Andrews serves as a medical consultant to numerous professional sports associations including the Washington Commanders Professional Football Team, the Tampa Bay Devil Rays Professional Baseball Team, Birmingham Barons Double A Professional Baseball Team, and as Co-Medical Director of the Ladies Professional Golf Association; and

WHEREAS, Dr. Andrews has been an integral part of Auburn Athletics since he began working as a fellow at Auburn with Dr. Jack Hughston more than 40 years ago, and since that time, Dr. Andrews has provided expert orthopedic care and medical expertise for hundreds of Auburn’s student-athletes during his decades of service to Auburn University.

NOW, THEREFORE, be it resolved, that the training room in the Woltoz Football Performance Center be named the Dr. James Andrews Training Room in honor of Dr. Andrews lifetime of service and dedication to Auburn’s student-athletes.
WHEREAS, Mr. Herbert “Hub” Waldrop served Auburn University for nearly a half century, rising from assistant trainer and freshman assistant coach to head athletic trainer, while teaching as a tenured faculty member in Auburn University’s School of Kinesiology; and

WHEREAS, a native of Fairfield, Alabama and graduate of Hueytown High School, Mr. Waldrop earned a football scholarship to Auburn University. After an eye injury ended his playing career, he remained on scholarship as a student trainer, which laid the foundation of his legendary career at Auburn; and

WHEREAS, Mr. Waldrop earned his bachelor’s degree in health and physical education in 1960 and his master’s degree in 1962, both from Auburn University; and

WHEREAS, Mr. Waldrop served as assistant athletic trainer and head athletic trainer before serving another decade in Athletics in career counseling and drug education. After retiring from Auburn in 2005, he continued teaching students in his athletic training course; and

WHEREAS, Mr. Waldrop was inducted into the Alabama Athletic Trainers Association Hall of Fame in 1998 and received the Jack Meagher Award for significant contributions to society through athletics in 2012; and

WHEREAS, Mr. Waldrop was married for 62 years to the former Jean Robertson, and together they raised their daughter, Lisa Kiteley, and four grandchildren to love Auburn as they did; and

WHEREAS, Mr. Waldrop was renowned for his athletic training skills and revered for his personal touch and the enduring impact he made at Auburn University.

NOW, THEREFORE, be it resolved, that the training room in the Athletics Complex be named the Herbert “Hub” Waldrop Training Room in honor of Mr. Waldrop’s lifetime of service and dedication to Auburn’s student-athletes.
Before recessing the meeting, President Pro Tempore Riggins made the following announcements:

First, President Pro Tempore Riggins reminded everyone that the Tigers Unlimited Foundation’s bylaws state the university’s Board of Trustees shall select a trustee to serve on the TUF Board of Directors. He commented that historically, the Board has selected the lead trustee assigned to Athletics to fill this role, which is currently filled by Trustee Vines. President Pro Tempore Riggins then asked for a motion to confirm Trustee Vines as the Board-selected representative on the TUF Board.

A motion was received from Mr. Rane. The motion was seconded by Ms. Huntley, and the Board approved the motion by a voice vote.

Second, President Pro Tempore Riggins said, “I have an exciting announcement concerning the creation of a Special Facilities Ad Hoc Advisory Group to review opportunities for shared facilities. I am creating this advisory group to study some of the university’s most pressing facilities needs and to recommend solutions to the Administration…and if the President and his team concurs with those recommendations…ultimately to the Board of Trustees for approval.

The advisory group will survey multiple areas of focus across campus and identify potential projects such as Jordan-Hare stadium, residential buildings, student life space, office space and more. The goal is for this group to study our peers and make recommendations for how various units can share new or improved facilities on campus to better steward university funds but still reach their important objectives.

The group will be comprised of the following members: Trustee Mike DeMaioribus, who serves as the working group’s chair as well as the chair of the Board’s Property and Facilities Committee; Trustee BT Roberts, lead trustee for Alumni Affairs; Trustee Zeke Smith, chair of the Student Affairs Committee; Trustee Tim Vines, lead trustee for Athletics; Joey Pierson, president of the Tigers Unlimited Foundation; Vini Nathan, Provost and Senior VP for Academic Affairs; Bobby Woodard, Senior VP for Student Affairs; Drew Yantis, Senior Lecturer, Building Science and Former Executive Vice President at Holder Construction; and John David Jones, Auburn University SGA President.

In addition, the following persons will serve on the working group as advisory members:

Jon Waggoner, Secretary to the Board of Trustees; John Cohen, Athletics Director; Kelli Shomaker, Senior VP for Business & Administration and CFO; and Dan King, Associate VP for Facilities.

We are thankful to all those for serving on the advisory group and the important opportunities they will explore.

I am thrilled that we are positioning ourselves to make improvements to make Auburn even greater than it already is now. The announcement of the working group is presented for information only and does not require formal approval by the Board.
President Pro Tempore Riggins then indicated that with there being no further items for review, the meeting was recessed at 11:45 a.m.

Respectfully Submitted,

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Jon G. Waggoner
Secretary to the Board of Trustees
RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Fall 2023 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.

2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.