



AUBURN UNIVERSITY
Office of the President

MEMORANDUM

TO: The Board of Trustees
FROM: Dr. Christopher B. Roberts, President *Chris Roberts*
SUBJECT: November 21, 2025 Board of Trustees Meeting

Enclosed, please find the materials for the November 21, 2025 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.

Thursday, November 20, 2025

12:00–12:45 p.m.	Workshop	Legacy Ballroom
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Friday, November 21, 2025

7:30 a.m.	Breakfast Available	Pre-Function Space
8:30 a.m.	Call to Order and Opening Remarks	Legacy Ballroom
8:35 a.m.	Committee Meetings	Legacy Ballroom
9:40 a.m.	Regular Meeting of the Board of Trustees	Legacy Ballroom
9:45 a.m.	Proposed Executive Session	Azalea Room
10:45 a.m.	Reconvened Meeting of the Board of Trustees	Legacy Ballroom
11:00 a.m.	Recess Meeting	Legacy Ballroom
Upon Conclusion of the Meeting	Luncheon	Grand Ballroom II

CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President’s Cabinet (w/encl.)

**SCHEDULE AND AGENDA
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks | 8:30 a.m.
- II. Committee Meetings | 8:35 a.m.
 - A. Property and Facilities Committee | Chairperson Zeke Smith | 8:35 a.m.

Project Approvals:

- 1. East Thach Residence Hall, Final Approval (Jim Carroll/Bobby Woodard)
- 2. Central Dining (The Edge) Build-Out for New Dining Venue, Final Approval (Jim Carroll/Bobby Woodard)
- 3. Quad Residence Halls Renovation – Phase III: Keller and Owen Halls, Final Approval (Jim Carroll/Bobby Woodard)
- 4. Solon Dixon Dorm Replacement, Final Approval (Jim Carroll/Janaki Alavatapati)
- 5. Woltosz Football Performance Center Kitchen Renovation, Final Approval (Jim Carroll/John Cohen)
- 6. Auburn University at Montgomery Locker Room, Architect Selection (Jim Carroll/Carl Stockton)
- 7. Bee Lab – New Building, Project Initiation and Architect Selection (Jim Carroll/Art Appel)
- 8. Haley Center Comprehensive Evaluation, Project Initiation (Jim Carroll/Vini Nathan)
- 9. Beef Cattle Evaluation Center Barn Replacement, Authority to Execute (Jim Carroll/Art Appel)

Real Estate Approvals:

- 10. Authority to Execute Lease: Alabama Department of Forensic Sciences, Montgomery, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

- 11. Status Updates – *For Information Only* (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater

- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2025
 - c. Project Status Report
- B. Academic Affairs Committee | Chairperson B.T. Roberts | 9:05 a.m.
 - 1. Proposed Restructuring and Renaming of Agriscience Education Courses in the College of Education (Vini Nathan)
 - 2. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)
- C. Audit & Compliance Committee | Chairperson Billy Ainsworth | 9:15 a.m.
 - 1. Revisions to Office of Audit, Compliance & Privacy Departmental Charter (Kevin Robinson)
- D. Executive Committee | Chairperson Quentin Riggins | 9:25 a.m.
 - 1. Board of Trustees Policy for Campus and Capital Projects Approval Revision (Jim Carroll)
 - 2. Proposed Revisions to Board of Trustees Policy C-7: Policy on Research Misconduct (Steve Taylor)
 - 3. Proposed Awards and Namings (Quentin Riggins)
- E. Trustee Reports | 9:35 a.m.
- III. Regular Meeting of the Board of Trustees | 9:40 a.m.
- IV. Proposed Executive Session | 9:45 a.m.
- V. Reconvened Meeting of the Board of Trustees | 10:45 a.m.
 - 1. Approval of the Minutes of the September 12, 2025 Board Meeting
 - 2. Awarding of Degrees for Fall 2025
 - 3. AUM Chancellor’s Report
 - 4. President’s Report
 - 5. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. East Thach Residence Hall, Final Approval
2. Central Dining (The Edge) Build-Out for New Dining Venue, Final Approval
3. Quad Residence Halls Renovation – Phase III: Keller and Owen Halls, Final Approval
4. Solon Dixon Dorm Replacement, Final Approval
5. Woltosz Football Performance Center Kitchen Renovation, Final Approval
6. Auburn University at Montgomery Locker Room, Architect Selection
7. Bee Lab – New Building, Project Initiation and Architect Selection
8. Haley Center Comprehensive Evaluation, Project Initiation
9. Beef Cattle Evaluation Center Barn Replacement, Authority to Execute
10. Authority to Execute Lease: Alabama Department of Forensic Sciences, Montgomery, Alabama

B. Academic Affairs Committee

1. Proposed Restructuring and Renaming of Agriscience Education Courses in the College of Education

C. Audit & Compliance Committee

1. Revisions to Office of Audit, Compliance & Privacy Departmental Charter

D. Executive Committee

1. Board of Trustees Policy for Campus and Capital Projects Approval Revision
2. Proposed Revisions to Board of Trustees Policy C-7: Policy on Research Misconduct
3. Proposed Awards and Namings

VI. Recess Meeting | 11:00 a.m.

EXECUTIVE SUMMARY
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

A. Property & Facilities Committee

1. East Thach Residence Hall, Final Approval

Project Summary: Student Affairs proposed the renovation of Cambridge Residence Hall. During its meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the project initiation and the selection of Williams Blackstock Architects of Birmingham, Alabama, as the architect for the renovation project. Upon analysis and review of short and long-term student housing opportunities associated with Cambridge Residence Hall, in conjunction with potential revenue associated with total replacement, it is recommended that Cambridge Residence Hall be replaced with a new building. The project will demolish the existing building and construct a new six-story, 170,000-square-foot building that will provide 680 new beds for on-campus living. The new building will be referred to as East Thach Residence Hall.

The estimated total project cost of the East Thach Residence Hall project is estimated to be \$100,000,000 to be financed by bond funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the East Thach Residence Hall project.

Previous Approvals: At its meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the initiation and the selection of Williams Blackstock Architects as the architect for the Cambridge Residence Hall Comprehensive Renovation project, and at its previous meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Cambridge Residence Hall Replacement project and selection of Williams Blackstock Architects of Birmingham, Alabama, as the project architect.

2. Central Dining (The Edge) Build-Out for New Dining Venue, Final Approval

Project Summary: Student Affairs proposed the renovation of the Central Dining Commons (The Edge) to fit out a new dining venue on the ground floor of the facility to enable Campus Dining to better serve campus and the student body. The project will build out the existing one-story, 2,400-square-foot shell space to provide a mini-food hall dining experience providing three new healthy dining options for students and staff as well as creating an engaging atmosphere that activates the Academic Classroom and Laboratory Complex and Legacy Plaza Courtyard.

The estimated total project cost of the project is \$3.0 million to be financed by Student Affairs campus dining funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval for the Central Dining (The Edge) Build-Out for New Dining Venue project.

Previous Approvals: At its meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the project initiation, and at its previous meeting on June 6, 2025, the Board of Trustees adopted a resolution that approved the selection of McMillan Pazdan Smith Architecture of Atlanta, Georgia, as the project architect.

3. Quad Residence Halls Renovation – Phase III: Keller and Owen Halls, Final Approval

Project Summary: The Senior Vice President for Student Affairs proposed a project to renovate the Quad Residence Halls. The Quad Residence Halls complex consists of ten residence halls. The proposed project would renovate the residence halls in five phases, each consisting of two buildings, until all ten residence halls are updated. The University is proposing to start the next project in this renovation plan: The Quad Residence Halls Renovation – Phase III: Keller and Owen Halls (Phase III) project. The Phase III project will renovate approximately 47,000 square feet of existing interior and exterior space located in Keller and Owen Halls. This project will begin in May 2026, and completion is planned prior to the 2027 fall semester.

The estimated total project cost of the Quad Residence Halls Renovation – Phase III: Keller and Owen Halls project is \$28.5 million. The project will be financed by Student Affairs campus housing funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Quad Residence Halls Renovation – Phase III: Keller and Owen Halls project.

Previous Approvals: At its meeting on July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project, and at its meeting on September 4, 2020, the Board of Trustees approved the recommendation of the architect for the five-phase renovation project. On June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation – Phase I: Harper and Broun Halls project and at its meeting of August 25, 2023, the Board of Trustees adopted a resolution providing final approval of Phase II: Teague and Little Halls.

4. Solon Dixon Dorm Replacement, Final Approval

Project Summary: The College of Forestry, Wildlife and Environment proposes the construction of new housing at the Solon Dixon Forestry Education Center located near Andalusia, Alabama, to replace two existing facilities containing 57 beds originally constructed in 1979. The project will construct an approximately 12,0000-square-foot,

two-story, 64-bed residential facility providing suites with two double-occupancy rooms connected by a shared bathroom.

The estimated total project cost of the Solon Dixon Dorm Replacement project is estimated to be \$5.7 million to be financed by a combination of gift funds and College of Forestry, Wildlife and Environment funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Solon Dixon Dorm Replacement project.

Previous Approvals: At its meeting on February 2, 2024, the Board of Trustees adopted a resolution that approved the initiation of the project, and at its meeting on April 12, 2024, the Board of Trustees approved the recommendation of Seay, Seay & Litchfield Architects of Montgomery, Alabama, as the architect for the project.

5. Woltosz Football Performance Center Kitchen Renovation, Final Approval

Project Summary: The Athletics Department proposed the renovation of the Woltosz Football Performance Center multipurpose room fit out for a new kitchen to support the Athletics Department. The project will renovate and fit out approximately 5,500 square feet to provide a support kitchen, training table, nutrition, and beverage stations.

The estimated total project cost of the Woltosz Football Performance Center Kitchen Renovation project is estimated to be \$1.5 million, to be financed by gift funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Woltosz Football Performance Center Kitchen Renovation project.

Previous Approvals: At its meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the project and approved the recommendation of Goodwyn Mills Cawood of Auburn, Alabama, as the project architect.

6. Auburn University at Montgomery Locker Room, Architect Selection

Project Summary: Auburn University at Montgomery (AUM) has proposed the construction of a new single story, 14,000 gross square foot Locker Room facility to provide satellite locker rooms, administrative space, laundry facilities, and a multi-purpose recruiting area. This project will enable AUM Athletics to provide appropriate facilities for multiple athletics teams including the women's and men's soccer, women's softball, and others.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Caldwell Architects of Pensacola, Florida, as architect for the project.

Previous Approvals: At its previous meeting on June 6, 2025, the Board of Trustees adopted a resolution that approved the initiation of the project and authorized the commencement of the architect selection process.

7. Bee Lab – New Building, Project Initiation and Architect Selection

Project Summary: The College of Agriculture proposes the construction of a new support building for the Bee Center. The Bee Lab – New Building project will improve the overall operations of the Center by providing a new lab and shop building to expand the operations that are currently held in the 2,700-square-foot building off Lem Morrison Drive.

To facilitate a more timely and efficient design process, the University Architect recommends the previous approval of JMR+H Architecture of Montgomery, Alabama, as the architect for the project.

This project is expected to be financed by the College of Agriculture.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Bee Lab – New Building project and the selection of JMR+H Architecture of Montgomery, Alabama, as project architect.

Previous Approvals: None.

8. Haley Center Comprehensive Evaluation, Project Initiation

Project Summary: The Office of the Provost has proposed a comprehensive evaluation of the Haley Center to address whether the facility will undergo a comprehensive renovation, or will be razed, allowing for the construction of a new building on all or a portion of the existing site.

The existing Haley Center requires all major building systems to be replaced, all instructional academic areas to be aligned with other major Auburn University academic buildings including classroom quality, size, and technology, and collaboration areas to be significantly expanded in support of the student experience. The project will evaluate and propose an appropriate design and construction path forward to both resolve the long-term maintenance issues in the existing facility and develop a new or renovated building as the best-in-class of Auburn University's academic facilities.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the Haley Center Comprehensive Evaluation project and to authorize the commencement of the architect selection process.

Previous Approvals: None.

9. Beef Cattle Evaluation Center Barn Replacement, Authority to Execute

Project Summary: The College of Agriculture proposes to replace the existing Beef Cattle Evaluation Center Barn with a new 12,800-square-foot structure. See Attachment 1 for the site map identifying the existing facility off Shug Jordan Parkway. The Scope of Work includes demolition of the existing open-air, wooden structure with a new metal building. The barn will include a new pen and feed system to support the ongoing beef cattle research, teaching, extension programs and continued operations of the Department of Animal Sciences.

The overall project is estimated to cost \$1.5 million, to be financed by the College of Agriculture.

Requested Action: It is requested that the Board of Trustees adopt a resolution authorizing the execution of the Beef Cattle Evaluation Center Barn Replacement project.

Previous Approvals: None.

10. Authority to Execute Lease: Alabama Department of Forensic Sciences, Montgomery, Alabama

Proposal Summary: In 1935, the State Department of Toxicology was formed in the state of Alabama and located on the Auburn University campus, where it still exists today. The Department is now recognized as one of the nation's premier forensic sciences service providers and one of the United States' oldest crime laboratory systems. In 1987, Auburn University approved the lease of property on the campus of Auburn University at Montgomery to the State Department of Toxicology (which was renamed the Alabama Department of Forensic Sciences in 1980), to build and house a medical examiner's facility that would aid in investigations. After nearly forty years, the Department wishes to expand at its current location and build a new state-of-the-art laboratory facility, requiring an expansion of the lease and an extension of the term. The new lease will be for nominal rent and a term not to exceed forty years. The new facility is expected to be completed before the end of 2027.

Requested Action: It is requested that the Board of Trustees adopt a resolution to take such action as is necessary to execute a lease of approximately 6.38 acres at 8160 Auburn University at Montgomery Drive, Montgomery, Alabama, to the Alabama Department of Forensic Sciences for nominal rent and a term not to exceed forty years. All documents consummating the lease of the property shall be reviewed, as to form, by legal counsel for Auburn University.

Previous Approvals: None.

11. Status Updates – *For Information Only*

- a. **Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**
- b. **Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2025**
- c. **Project Status Report**

These items are provided *for information only* and do not require a vote.

B. Academic Affairs Committee

1. Proposed Restructuring and Renaming of Agriscience Education Courses in the College of Education

It is proposed that the Board approve the proposed restructuring of current agriscience education courses in the College of Education and approval of a new program, the Agriscience Education, Leadership and Communications (CIP 01.0801), offering both undergraduate and graduate degree options.

2. Agenda Item for the Board of Trustees – *For Information Only*

New Formal Options (2):

- *Parks and Recreation Management – Leadership and Planning Option, College of Forestry, Wildlife and Environment*
- *Pre-Health and Nutrition Science Option, College of Human Sciences*

New Certificates (3):

- *Emergency Nurse Practitioner Graduate Certificate, College of Nursing*
- *Graduate Certificate in Environmental Law, College of Forestry, Wildlife, and Environment*
- *Undergraduate Certificate in Hospitality Service, College of Human Sciences*

This item is provided *for information only* and does not require a vote.

C. Audit & Compliance Committee

1. Revisions to Office of Audit, Compliance & Privacy Departmental Charter

It is proposed that the Board approve an updated departmental charter for the Office of Audit, Compliance & Privacy. The proposed revisions reflect required changes mandated by the Global Internal Audit Standards which became effective January 9, 2025.

D. Executive Committee

1. Board of Trustees Policy for Campus and Capital Projects Approval Revision

The administration recommends revising the current Campus Planning, Capital Projects and Space Management Policy and the Capital Projects Policy in order to adjust the cost threshold for requiring Board of Trustees approval of projects (from \$1,000,000 to \$5,000,000).

2. Proposed Revisions to Board of Trustees Policy C-7: Policy on Research Misconduct

This item seeks Board approval to update the Policy on Research Misconduct to ensure full compliance with recent federal regulations (42 CFR Part 93) and guidance from the U.S. Public Health Service Office of Research Integrity. The revisions align Auburn's policy with current federal and agency requirements and must be implemented by January 1, 2026, to maintain eligibility for federal research funding.

3. Proposed Awards and Namings

Time will be allotted for discussion of a list of proposed awards and namings.

**PROPERTY AND FACILITIES COMMITTEE AGENDA
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Project Approvals:

1. East Thach Residence Hall, Final Approval (Jim Carroll/Bobby Woodard)
2. Central Dining (The Edge) Build-Out for New Dining Venue, Final Approval (Jim Carroll/Bobby Woodard)
3. Quad Residence Halls Renovation – Phase III: Keller and Owen Halls, Final Approval (Jim Carroll/Bobby Woodard)
4. Solon Dixon Dorm Replacement, Final Approval (Jim Carroll/Janaki Alavatapati)
5. Woltosz Football Performance Center Kitchen Renovation, Final Approval (Jim Carroll/John Cohen)
6. Auburn University at Montgomery Locker Room, Architect Selection (Jim Carroll/Carl Stockton)
7. Bee Lab – New Building, Project Initiation and Architect Selection (Jim Carroll/Art Appel)
8. Haley Center Comprehensive Evaluation, Project Initiation (Jim Carroll/Vini Nathan)
9. Beef Cattle Evaluation Center Barn Replacement, Authority to Execute (Jim Carroll/Art Appel)

Real Estate Approvals:

10. Authority to Execute Lease: Alabama Department of Forensic Sciences, Montgomery, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

11. Status Updates – For Information Only (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2025
 - c. Project Status Report

Committee Chairperson: Mr. Zeke Smith

Faculty Representative: Dr. Lauren Redden, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

EAST THACH RESIDENCE HALL

FINAL PROJECT APPROVAL

WHEREAS, Student Affairs proposed the renovation of Cambridge Residence Hall; and

WHEREAS, upon analysis and review in conjunction with potential revenue associated with total replacement, it is recommended that Cambridge Residence Hall be replaced with a new building; and

WHEREAS, the new building will be referred to as East Thach Residence Hall, until a permanent name has been determined; and

WHEREAS, the project will demolish Cambridge Residence Hall and construct the new East Thach Residence Hall that will maximize the opportunity for student housing in this prime location; and

WHEREAS, at its previous meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Cambridge Residence Hall Replacement project and approved the recommendation of Williams Blackstock Architects of Birmingham, Alabama, as the architect for the overall project; and

WHEREAS, the estimated total project cost of the East Thach Residence Hall project is \$100,000,000 to be financed by bond funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the East Thach Residence Hall project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the East Thach Residence Hall project in the amount of \$100,000,000 to be financed by bond funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Chris Roberts*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
EAST THACH RESIDENCE HALL: FINAL PROJECT APPROVAL
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the East Thach Residence Hall (formerly called the Cambridge Residence Hall Replacement) project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

Student Affairs proposed the renovation of Cambridge Residence Hall. During its meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the project initiation and the selection of Williams Blackstock Architects of Birmingham, Alabama, as the architect for the renovation project. Upon analysis and review of short and long-term student housing opportunities associated with Cambridge Residence Hall, in conjunction with potential revenue associated with total replacement, it is recommended that Cambridge Residence Hall be demolished and replaced with a new building. The project will demolish the existing building and construct a new residence hall that will maximize the opportunity for student housing in this prime location, providing the safe and convenient setting for students to engage with the heart of the university Campus, Rane Culinary Arts Center, and the nearby amenities. The proposed demolition is anticipated to start in the beginning of the 2026 calendar year followed by new construction in the Spring. The new building will be referred to as East Thach Residence Hall.

At its previous meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Cambridge Residence Hall Replacement project and selection of Williams Blackstock Architects of Birmingham, Alabama, as the project architect.

Since that time, the project team has worked to complete the design for the new East Thach Residence Hall project. The proposed project details are provided below:

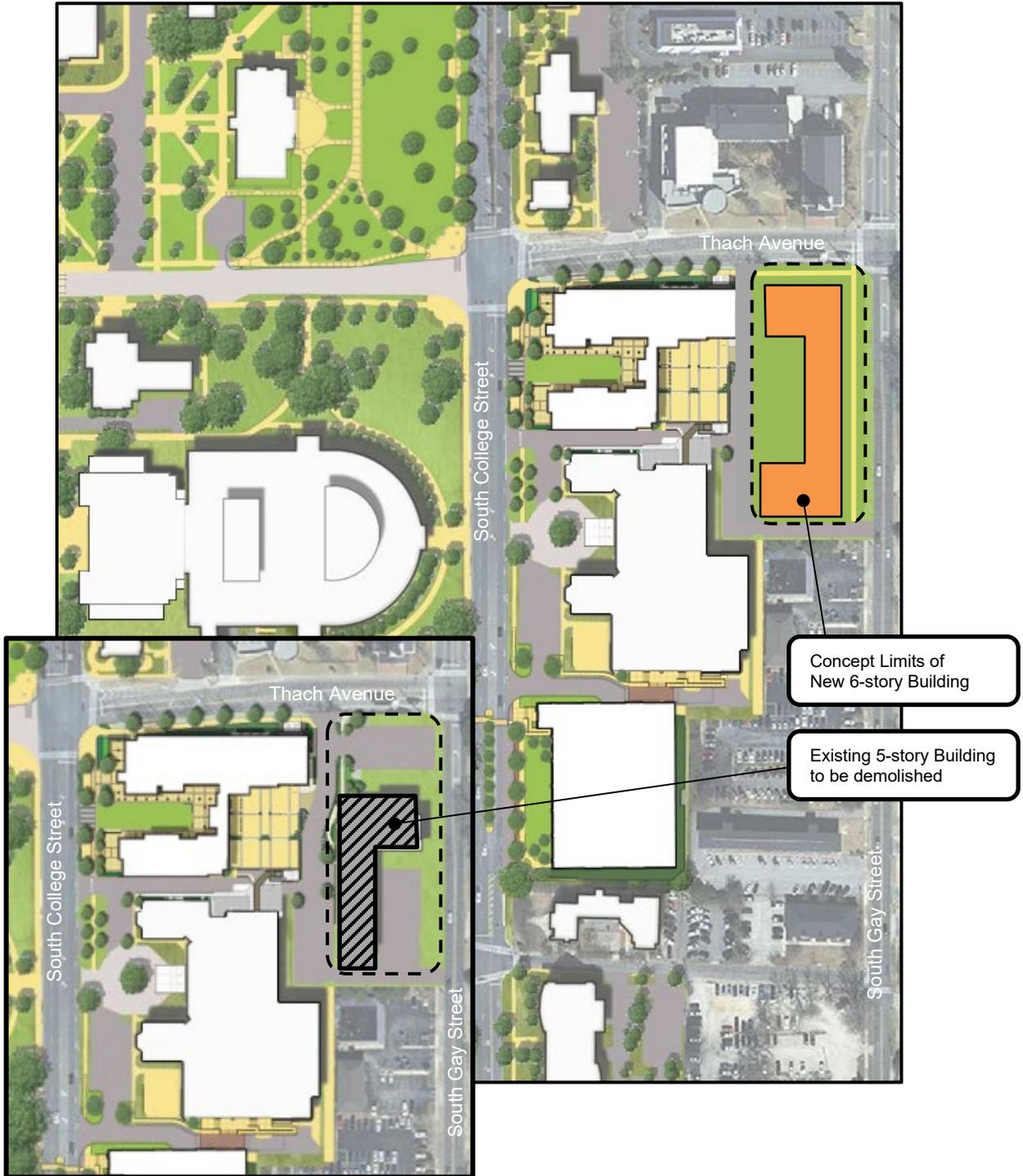
- Project Location: The new East Thach Residence Hall will be located near/on the corner of East Thach Avenue and South Gay Street. See Attachment 2 for the site map of the project location.
- Program Requirements: The project will construct a six-story, 170,000-square-foot building which will provide 680 new beds for on-campus student living. Program requirements include student living accommodations, laundry facility, mail/package services, student commons, exterior courtyard space, bicycle & scooter parking, waste & recycling service area, and resident assistant living accommodations. See Attachment 3 for the renderings of the East Thach Residence Hall project.
- Budget: The estimated total project cost of the East Thach Residence Hall project is estimated to be \$100,000,000, to be financed by bond funds.
- Image and Character: The University Architect has determined that the proposed East Thach Residence Hall design meets the Image and Character Standards of Auburn University. Refer to Attachment 3 for architectural renderings of the project.

If you concur, it is proposed that a resolution providing final approval for the East Thach Residence Hall project be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

**Attachment 1
On-Campus Housing
Site Map**



Attachment 2
East Thach Residence Hall
Site Map



**Attachment 3
East Thach Residence Hall
Architectural Renderings**



View of the northeast corner, seen from the intersection of S. Gay St. and East Thach Ave.



View of the north elevation, seen from The Laurel Hotel entrance off East Thach Ave.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CENTRAL DINING (THE EDGE) BUILD-OUT FOR NEW DINING VENUE

FINAL PROJECT APPROVAL

WHEREAS, Student Affairs proposed the renovation of the Central Dining Commons (The Edge) to fit out a new dining venue on the ground floor of the facility to enable Campus Dining to better serve campus and the student body; and

WHEREAS, at its previous meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Central Dining (The Edge) Build-Out for New Dining Venue project, and at its meeting on June 6, 2025, the Board of Trustees adopted a resolution that approved the selection of McMillan Pazdan Smith Architecture of Atlanta, Georgia, as the architect for the overall project; and

WHEREAS, the project will build out an existing one-story, 2,400-square-foot shell space providing a mini-food hall dining experience with multiple concepts for students, faculty and guests; and

WHEREAS, the estimated total project cost of the Central Dining (The Edge) Build-Out for New Dining Venue project is \$3.0 million, to be financed by Student Affairs campus dining funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Central Dining (The Edge) Build-Out for New Dining Venue project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Central Dining (The Edge) Build-Out for New Dining Venue project in the amount of \$3.0 million, to be financed by Student Affairs campus dining funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
CENTRAL DINING (THE EDGE) BUILD-OUT FOR NEW DINING VENUE: FINAL PROJECT APPROVAL
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Central Dining (The Edge) Build-Out for New Dining Venue project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

Student Affairs proposed the renovation of the Central Dining Commons (The Edge) to fit out a new dining venue on the ground floor of the facility to enable Campus Dining to better serve campus and the student body. During its meeting on April 3, 2025, the Board of Trustees adopted a resolution that approved the project initiation, and at its previous meeting on June 6, 2025, the Board of Trustees adopted a resolution that approved the selection of McMillan Pazdan Smith Architecture of Atlanta, Georgia, as the project architect.

Since that time, the project team has worked to complete the design for the Central Dining (The Edge) Build-Out for New Dining Venue project. The proposed project details are provided below:

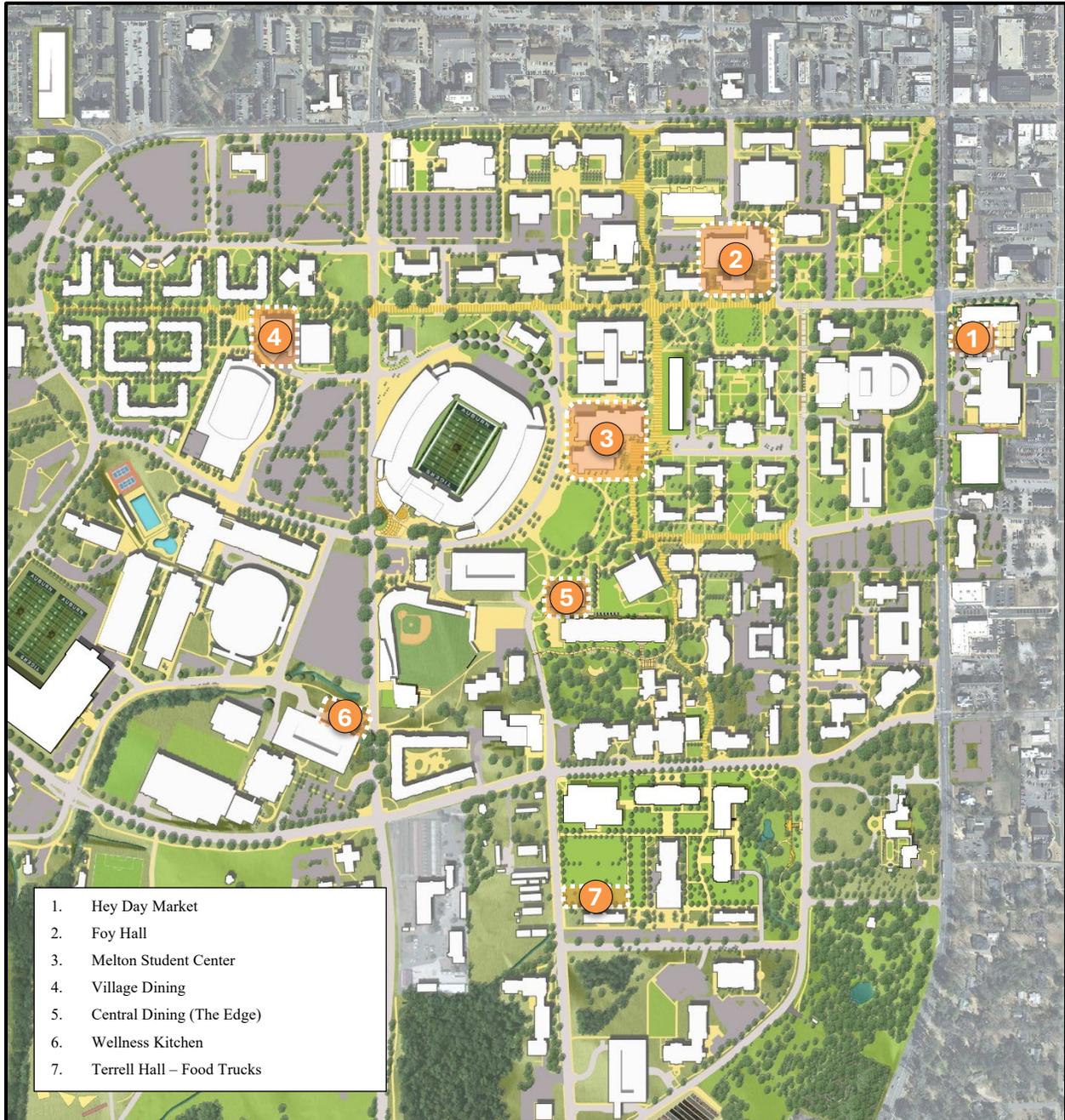
- **Project Location:** The new Central Dining (The Edge) Build-Out for New Dining Venue project will be located in an existing shell space within Level 1 of the Central Dining Commons (The Edge), facing the existing Parker Hall and future green space. See Attachment 2 for the site map of the project location.
- **Program Requirements:** The project will build out an existing one-story, 2,400-square-foot shell space, which will provide a mini-food hall dining experience containing multiple

concepts for students, faculty and guests. Program requirements include design and construction of three new healthy dining options for students and staff, prioritizing Auburn's existing remote ordering technology to increase service speed and create an engaging and inspiring atmosphere that activates the Academic Classroom and Laboratory Complex and Legacy Plaza Courtyard. See Attachment 3 for the renderings of the Central Dining (The Edge) Build-Out for New Dining Venue project.

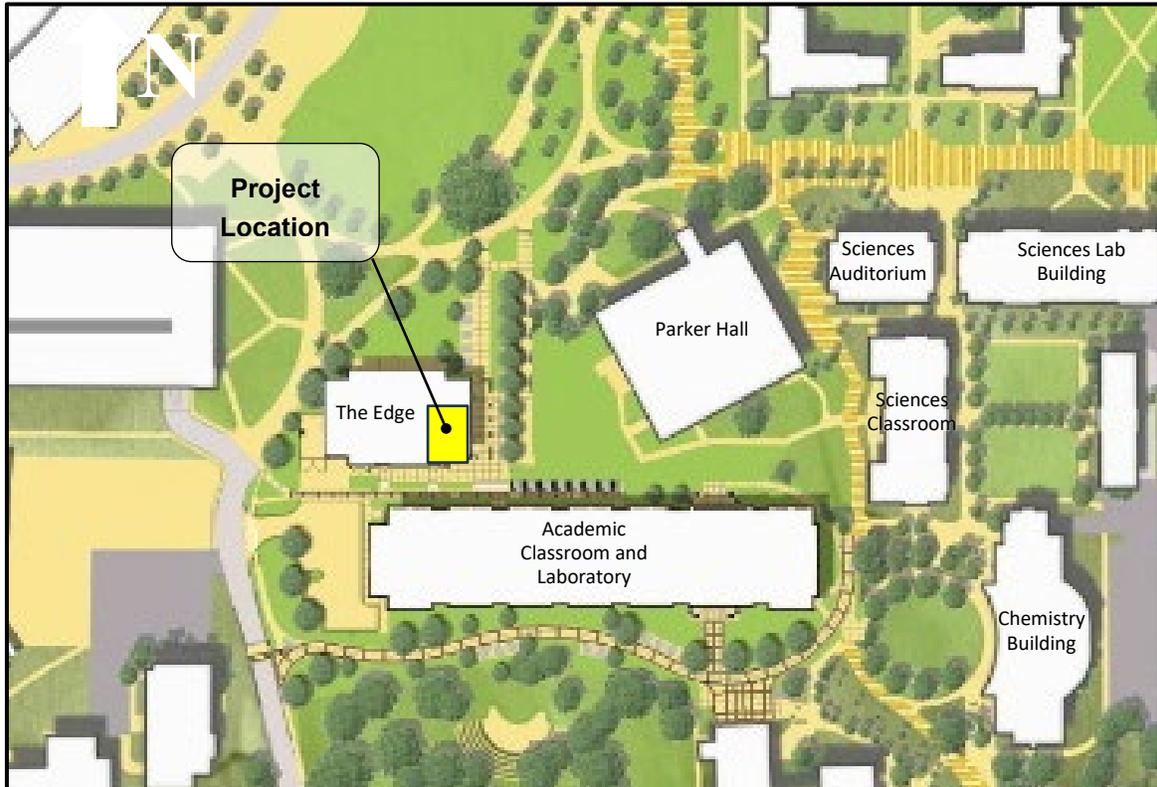
- Budget: The estimated total project cost of the Central Dining (The Edge) Build-Out for New Dining Venue project is estimated to be \$3.0 million, to be financed by Student Affairs campus dining funds.

If you concur, it is proposed that a resolution providing final approval for the Central Dining (The Edge) Build-Out for New Dining Venue project be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

Attachment 1 On-Campus Dining Site Map



Attachment 2
Central Dining (The Edge) Build-Out for New Dining Venue
Site Map



Attachment 3
Central Dining (The Edge) Build-Out for New Dining Venue
Architectural Renderings



View from eastern entrance



Perspective of the three new dining concepts

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

QUAD RESIDENCE HALLS RENOVATION
PHASE III: KELLER AND OWEN HALLS

FINAL PROJECT APPROVAL

WHEREAS, the University is undertaking a project to renovate and update the Quad Residence Hall complex; and

WHEREAS, the Quad Residence Halls Renovation project is being executed in five phases, each consisting of two buildings, until all ten residence halls are renovated; and

WHEREAS, at its previous meeting on July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project, and at its meeting on September 4, 2020, the Board of Trustees approved Davis of Birmingham, Alabama, as the architect selection for the five-phase renovation program.

WHEREAS, at its meeting on June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation – Phase I: Harper and Broun Halls project, and this project was completed in August 2022, and at its previous meeting on August 25, 2023, the Board adopted a resolution for final approval of Phase II: Teague and Little Halls; and

WHEREAS, the University is proposing to commence the Quad Residence Halls Renovation – Phase III: Keller and Owen Halls (‘Phase III’) project, which will renovate approximately 47,000 square feet of existing interior and exterior space located in Keller and Owen Halls; and

WHEREAS, the estimated total project cost for Phase III renovation is \$28.5 million, to be financed by Student Affairs campus housing funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Residence Halls Renovation-Phase III: Keller and Owen Halls project is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Quad Residence Halls Renovation – Phase III: Keller and Owen Halls renovation project in the amount of \$28.5 million, to be financed by Student Affairs campus housing funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
QUAD RESIDENCE HALLS RENOVATION-PHASE III: KELLER AND OWEN HALLS: FINAL PROJECT APPROVAL
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Quad Residence Halls Renovation-Phase III: Keller and Owen Halls project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project, and at its meeting on September 4, 2020, the Board of Trustees approved Davis of Birmingham, Alabama, as the architect selection for the five-phase renovation program.

The Quad Residence Halls Renovation project is being executed in five phases, each consisting of two buildings, until all ten residence halls are updated.

On June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation-Phase I: Harper and Broun Halls project. This project commenced in the summer of 2021 and was completed in August 2022. At its meeting of August 25, 2023, the Board of Trustees adopted a resolution providing final approval of Phase II: Teague and Little Halls.

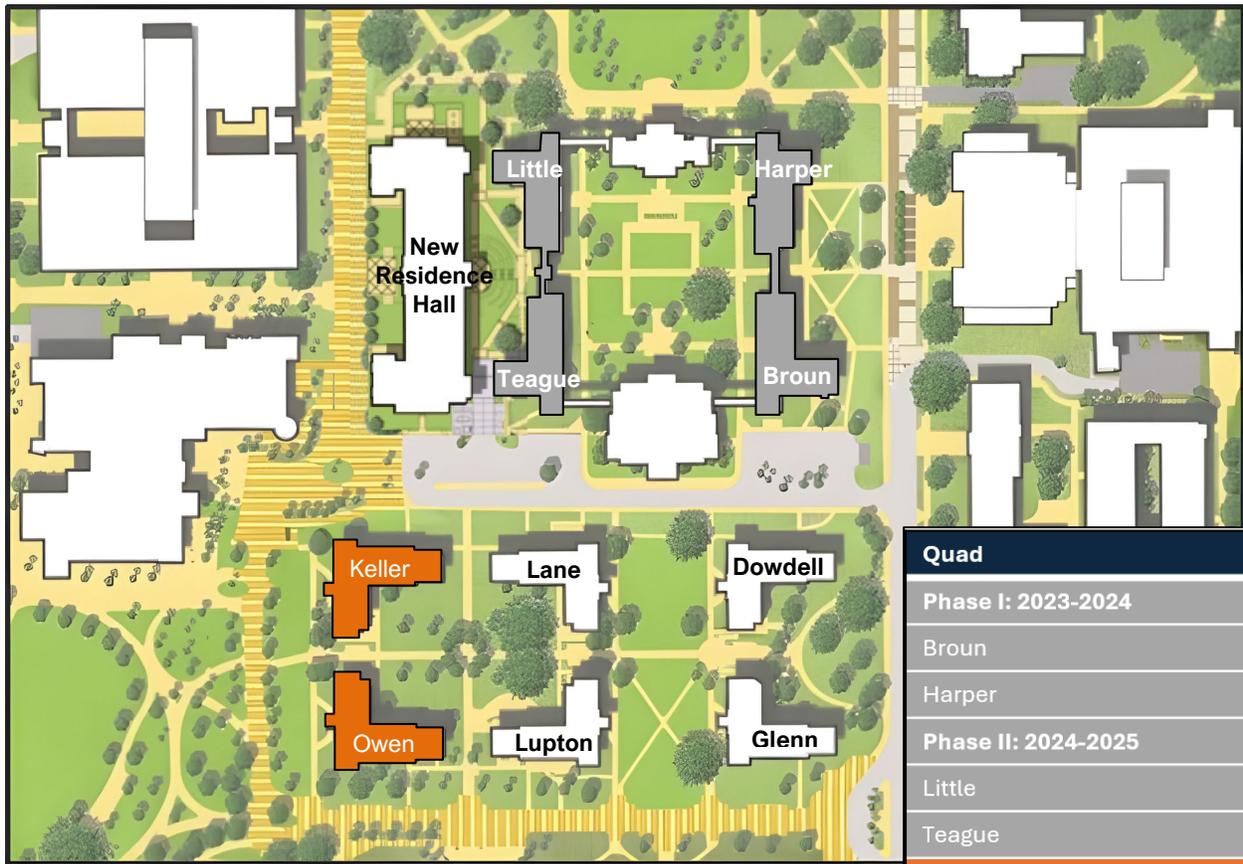
The University is proposing to start the next project in this renovation plan: the Quad Residence Halls Renovation-Phase III: Keller and Owen Halls project. The proposed timeline for this project will be to start in May 2026 and complete the renovation prior to the 2027 fall semester.

The project team has worked to complete the design for the Phase III: Keller and Owen Halls renovation. The project details are provided below:

- Project Location: The Phase III project will renovate Keller and Owen Halls located within the Lower Quad Housing complex. Refer to Attachment 1 for a site map.
- Program Requirements: The Phase III: Keller and Owen Halls project will renovate approximately 47,000 square feet of existing interior and exterior space located in Keller and Owen Halls. Program requirements include replacing mechanical, electrical, plumbing and HVAC systems, upgrades to furnishings and fixtures, renovations to meet current ADA code requirements, and replacing all windows and doors, and upgrades to finishes including floors, walls and ceilings. This includes dorm rooms and adjoining restrooms, hall kitchen, and lounge space. Refer to Attachment 2 for renderings of the renovated spaces.
- Budget: The estimated total project cost of Phase III is \$28.5 million, to be financed by Student Affairs campus housing funds.

If you concur, it is proposed that a resolution providing final approval of the Quad Residence Halls Renovation-Phase III: Keller and Owen Halls project be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

Attachment 1
Quad Residence Halls Renovation – Phase III: Keller and Owen Halls
Site Map



Quad	Beds
Phase I: 2023-2024	
Broun	101
Harper	78
Phase II: 2024-2025	
Little	91
Teague	91
Phase III: 2026-2027	
Keller	104
Owen	104
Phase IV: TBD	
Lane	104
Lupton	88
Phase V: TBD	
Dowdell	104
Glenn	104

Attachment 2
Quad Residence Halls Renovation – Phase III: Keller and Owen Halls
Architectural Renderings



View of Main Entry and Lobby



View of Typical Double Resident Room

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

SOLON DIXON DORM REPLACEMENT

FINAL PROJECT APPROVAL

WHEREAS, the College of Forestry, Wildlife and Environment proposed the construction of a new dormitory at the Solon Dixon Forestry Education Center located near Andalusia, Alabama, to replace two existing dormitories housing 57 beds originally constructed in 1979; and

WHEREAS, at its previous meeting on February 2, 2024, the Board of Trustees adopted a resolution that approved the initiation of the Solon Dixon Dorm Replacement project, and at its meeting on April 12, 2024, the Board of Trustees adopted a resolution that approved the selection of Seay, Seay & Litchfield Architects of Montgomery, Alabama, as the architect for the overall project; and

WHEREAS, the project will construct an approximately 12,000-square-foot, two-story, 64-bed residential facility and a stand-alone storm shelter to account for the additional beds at the Solon Dixon Forestry Education Center; and

WHEREAS, the estimated total project cost of the Solon Dixon Dorm Replacement project is \$5.7 million, to be financed by a combination of gift funds and College of Forestry, Wildlife and Environment funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Solon Dixon Dorm Replacement project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Solon Dixon Dorm Replacement project in the amount of \$5.7 million, to be financed by a combination of gift funds and College of Forestry, Wildlife and Environment funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
SOLON DIXON DORM REPLACEMENT: FINAL PROJECT APPROVAL
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Solon Dixon Dorm Replacement project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

The College of Forestry, Wildlife and Environment proposes the construction of new housing at the Solon Dixon Forestry Education Center located near Andalusia, Alabama, to replace two existing facilities containing 57 beds originally constructed in 1979. During its meeting on February 2, 2024, the Board of Trustees adopted a resolution that approved the project initiation, and at the meeting on April 12, 2024, the Board of Trustees adopted a resolution that approved the selection of Seay, Seay & Litchfield Architects of Montgomery, Alabama, as the project architect.

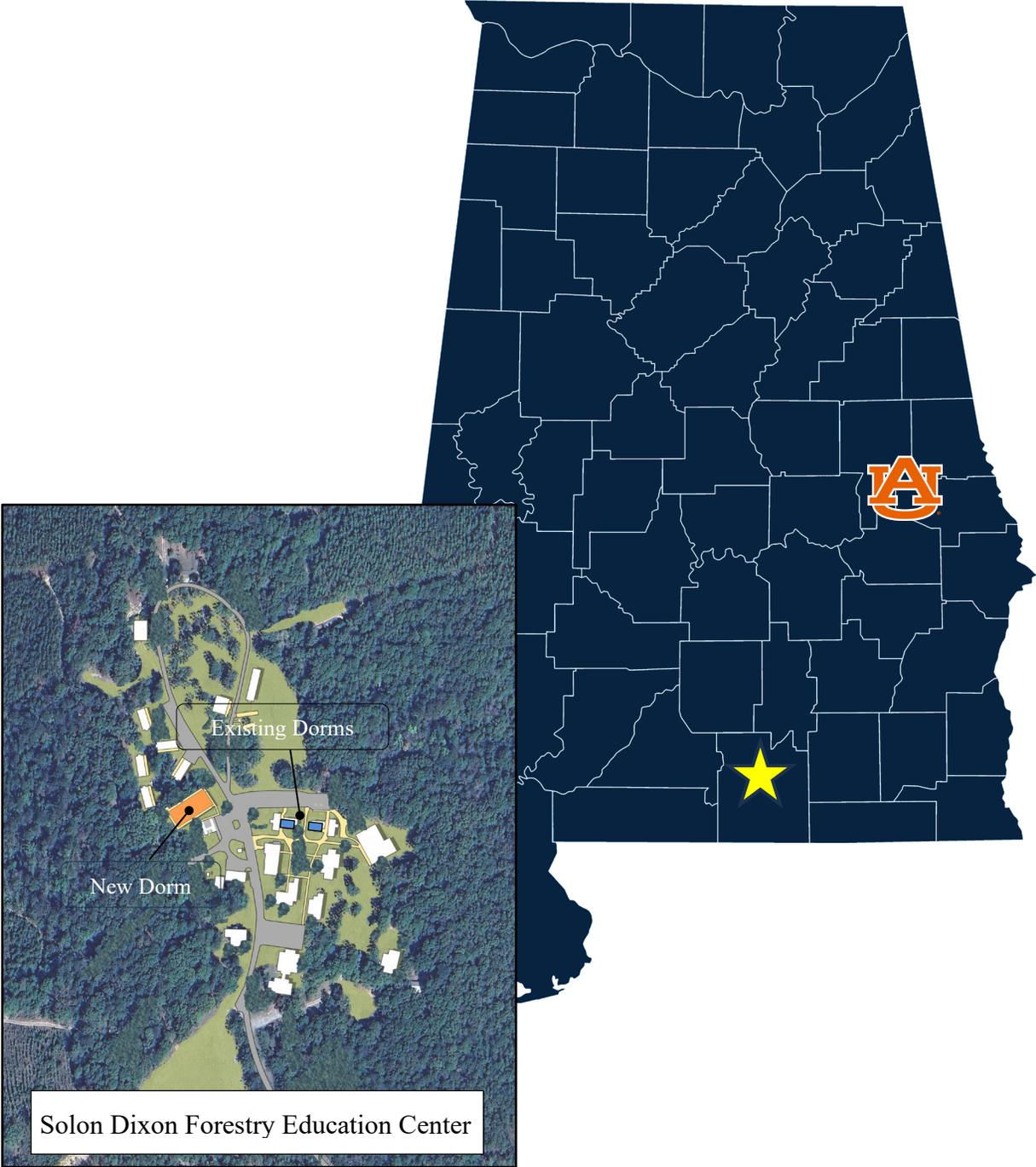
Since that time, the project team has worked to complete the design for the Solon Dixon Dorm Replacement project. The proposed project details are provided below:

- **Project Location:** The new Solon Dixon Dorm Replacement project will be located adjacent to existing residential facilities and near the other Solon Dixon Center amenities within the 5,430-acre educational and outreach center. See Attachment 1 for the site map of the project location.

- Program Requirements: The project will construct an approximately 12,000-square-foot, two-story, 64-bed residential facility. Program requirements include the new rooms configured as suites with two double-occupancy rooms connected by a shared bathroom. Additional project items include a new stand-alone storm shelter to account for the additional beds at the Solon Dixon Forestry Education Center. See Attachment 2 for the renderings of the Solon Dixon Dorm Replacement Project.
- Budget: The estimated total project cost of the Solon Dixon Dorm Replacement project is estimated to be \$5.7 million to be financed by a combination of gift funds and College of Forestry, Wildlife and Environment funds.

If you concur, it is proposed that a resolution providing final approval for the Solon Dixon Dorm Replacement project be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

Attachment 1
Solon Dixon Dorm Replacement
Site Map



Attachment 2
Solon Dixon Dorm Replacement
Architectural Renderings



Solon Dixon Dorm North Elevation



Solon Dixon Dorm South Elevation

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

WOLTOSZ FOOTBALL PERFORMANCE CENTER KITCHEN RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, the Athletics Department proposed the kitchen build-out of the Woltosz Football Performance Center multipurpose room; and

WHEREAS, the Woltosz Football Performance Center Kitchen Renovation project will renovate and fit out approximately 5,500 square feet to provide a support kitchen, training table, nutrition, and beverage stations; and

WHEREAS, at its previous meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Woltosz Football Performance Center Kitchen Renovation project and approved the selection of Goodwyn Mills Cawood of Auburn, Alabama, as the architect for the overall project; and

WHEREAS, the estimated total project cost of the Woltosz Football Performance Center Kitchen Renovation project is \$1.5 million, to be financed by gift funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Woltosz Football Performance Center Kitchen Renovation project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Woltosz Football Performance Center Kitchen Renovation project in the amount of \$1.5 million, to be financed by gift funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**WOLTOSZ FOOTBALL PERFORMANCE CENTER KITCHEN RENOVATION;
FINAL PROJECT APPROVAL**
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Woltosz Football Performance Center Kitchen Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

The Athletics Department proposed the renovation of the Woltosz Football Performance Center multipurpose room fit out for a new kitchen to support the Athletics Department. During its meeting on September 12, 2025, the Board of Trustees adopted a resolution that approved the initiation of the kitchen renovation and the selection of Goodwyn Mills Cawood of Auburn, Alabama, as the project architect.

Since that time, the project team has worked to complete the design for the Woltosz Football Performance Center Kitchen Renovation project. The proposed project details are provided below:

- **Project Location:** The new Woltosz Football Performance Center Kitchen Renovation project will be located within the existing facility along Biggio Drive. See Attachments 1 and 2 for the site maps of the project location.
- **Program Requirements:** The project will renovate and fit out approximately 5,500 square feet within the Woltosz Football Performance Center to provide a support kitchen, training table, nutrition, and beverage stations. See Attachment 3 for the renderings of the Woltosz Football Performance Center Kitchen Renovation project.

- Budget: The estimated total project cost of the Woltosz Football Performance Center Kitchen Renovation project is estimated to be \$1.5 million, to be financed by gift funds.

If you concur, it is proposed that a resolution providing final approval for the Woltosz Football Performance Center Kitchen Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

Attachment 1 On-Campus Dining Site Map



Attachment 2
Woltosz Football Performance Center Kitchen Renovation
Site Map



Attachment 3
Woltosz Football Performance Center Kitchen Renovation
Architectural Renderings



View of renovated Multi-Purpose Room



View of New Kitchen and Training Table

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY AT MONTGOMERY LOCKER ROOM

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of June 6, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery Locker Room project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with four (4) candidate firms, determined the architectural firm Caldwell Architects of Pensacola, Florida, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage the firm Caldwell Architects of Pensacola, Florida, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**AUBURN UNIVERSITY AT MONTGOMERY LOCKER ROOM: APPROVAL OF
PROJECT ARCHITECT SELECTION**
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda for the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Auburn University at Montgomery Locker Room project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting on June 6, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery Locker Room project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. (13) architectural firms submitted their qualifications, and (4) were interviewed by the Architect Selection Committee. The committee determined that the firm Caldwell Architects of Pensacola, Florida, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Caldwell Architects of Pensacola, Florida, as the project architect for the project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 21, 2025.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BEE LAB – NEW BUILDING

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the College of Agriculture has proposed the construction of a new support building for the Bee Center; and

WHEREAS, the Bee Lab – New Building project will improve the overall operations of the Center by providing a new lab building to expand the operations currently held in the 2,700-square-foot building; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends JMR+H Architecture of Montgomery, Alabama, to design the project; and

WHEREAS, this project will be financed by the College of Agriculture; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Bee Lab – New Building project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage of JMR+H Architecture of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

TO: CHRISTOPHER B. ROBERTS, President *Chris Roberts*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**BEE LAB – NEW BUILDING: APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION**
DATE: NOVEMBER 6, 2025

This memorandum requests that the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Bee Lab – New Building project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action, which will approve the project's initiation and authorize the selection of the project architect.

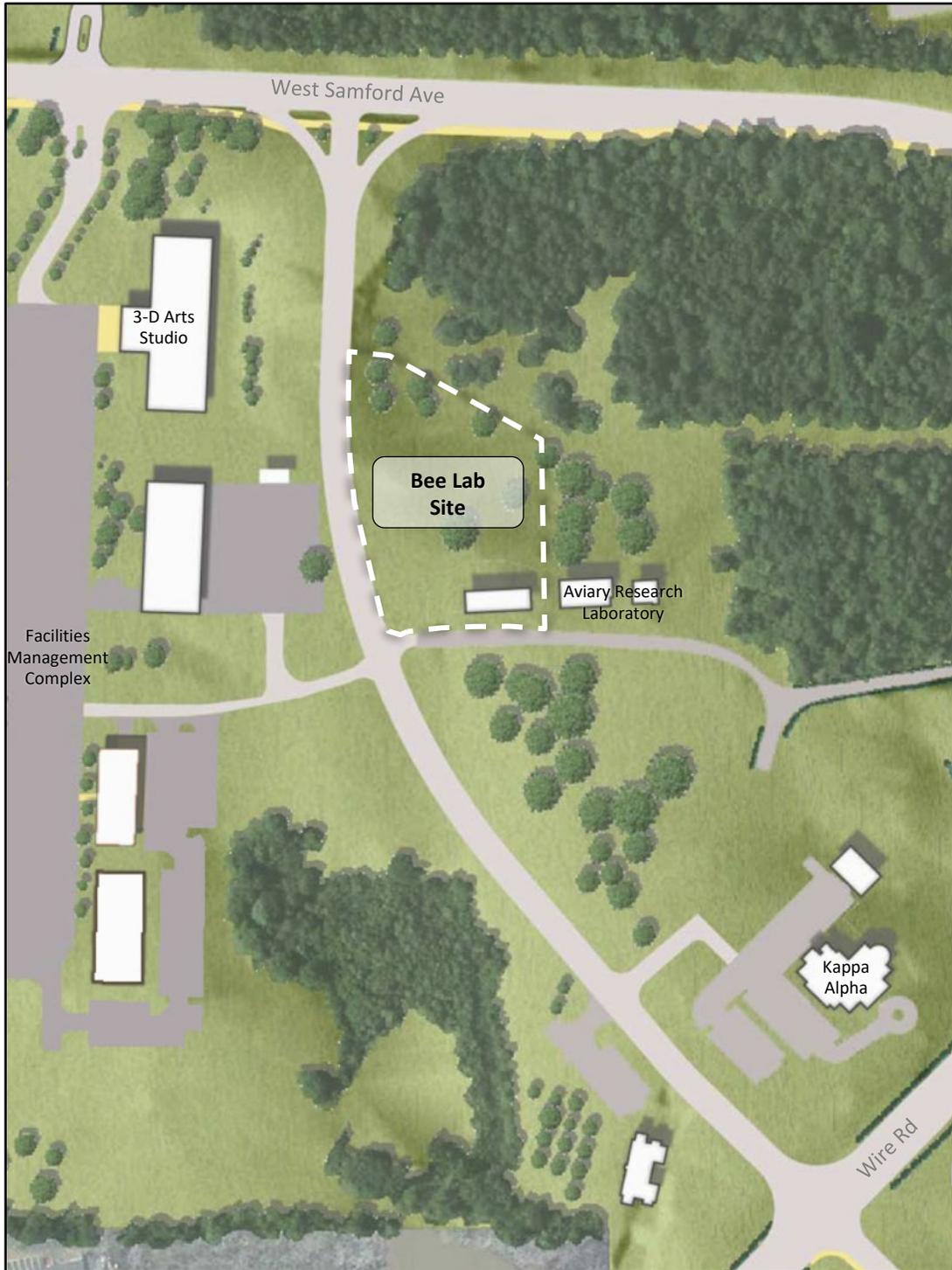
Review and Consultation:

The College of Agriculture proposes the construction of a new support building for the Bee Center. The Bee Lab – New Building project will improve the overall operations of the Center by providing a new lab building to expand the operations that are currently held in the 2,700-square-foot building off Lem Morrison Drive.

To facilitate an accelerated design process, the University Architect recommends the approval of the firm, JMR+H Architecture of Montgomery, Alabama, as the architect for the project. JMR+H has similar successful project types on campus along with active projects for the College of Agriculture, and their expertise will be important in the development of the program for this project. The project will be financed by the College of Agriculture.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Bee Lab – New Building project and the selection of JMR+H Architecture of Montgomery, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 21, 2025.

Attachment 1
Bee Lab – New Building
Site Map



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

HALEY CENTER COMPREHENSIVE EVALUATION

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, the Office of the Provost has proposed a comprehensive evaluation of the Haley Center to address whether the facility will undergo a comprehensive renovation, or will be razed, allowing for the construction of a new building on all or a portion of the existing site; and

WHEREAS, the project will evaluate and propose an appropriate design and construction path forward to both resolve the long-term maintenance issues in the existing facility and develop a new or renovated building as the best-in-class of Auburn University's academic facilities; and

WHEREAS, according to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Haley Center Comprehensive Evaluation project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**HALEY CENTER COMPREHENSIVE EVALUATION: APPROVAL OF PROJECT
INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT SELECTION PROCESS**
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing policy, it is proposed that the Haley Center Comprehensive Evaluation project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect selection process.

Review and Consultation:

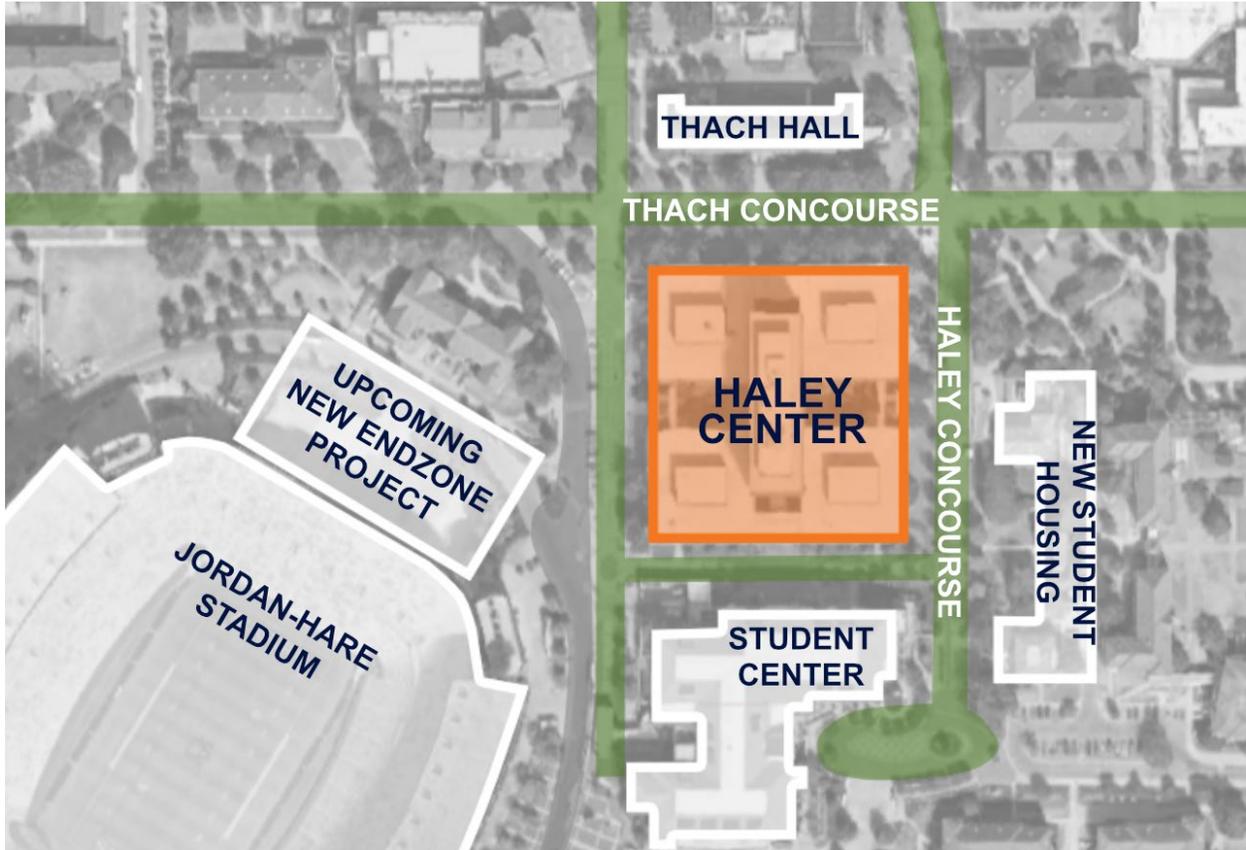
The Office of the Provost has proposed a comprehensive evaluation of the Haley Center to address whether the facility will undergo a comprehensive renovation, or will be razed, allowing for the construction of a new building on all or a portion of the existing site.

The existing Haley Center requires all major building systems to be replaced, all instructional academic areas to be aligned with other major Auburn University academic buildings including classroom quality, size, and technology, and collaboration areas to be significantly expanded in support of the student experience. The project will evaluate and propose an appropriate design and construction path forward to both resolve the long-term maintenance issues in the existing facility and develop a new or renovated building as the best-in-class of Auburn University's academic facilities.

The project will expand student support and faculty spaces including new collaborative and resource areas aligning quality with function to support productivity and effectiveness. This project will enable and support all academic units with a particular focus on the lower-division undergraduate students as they are beginning their educational journey at Auburn University. See Attachment 1 for the site map.

If you concur, it is proposed that a resolution initiating the Haley Center Comprehensive Evaluation project and authorizing the commencement of the project architect selection process be presented to the Board of Trustees for approval at the meeting scheduled for November 21, 2025.

Attachment 1
Haley Center Comprehensive Evaluation
Site Map



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BEEF CATTLE EVALUATION CENTER BARN REPLACEMENT

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, the College of Agriculture proposes to replace the existing Beef Cattle Evaluation Center Barn; and

WHEREAS, the Scope of Work includes demolition of the existing open-air, wooden structure and replacing it with a new 12,800-square-foot metal building that will include a new pen and feed system to support the ongoing beef cattle research, teaching, extension programs and continued operations of the Department of Animal Sciences; and

WHEREAS, the overall cost of the project is estimated to cost \$1.5 million, to be financed by the College of Agriculture funds; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Beef Cattle Evaluation Center Barn Replacement project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

TO: CHRISTOPHER B. ROBERTS, President *Chris Roberts*

THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*

FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

BEEF CATTLE EVALUATION CENTER BARN REPLACEMENT: PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

DATE: NOVEMBER 6, 2025

This memorandum requests the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal

It is proposed that the Beef Cattle Evaluation Center Barn Replacement project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that would approve the proposed project and authorize its execution.

Review and Consultation:

The College of Agriculture proposes to replace the existing Beef Cattle Evaluation Center Barn with a new 12,800-square-foot structure. See Attachment 1 for the site map identifying the existing facility off Shug Jordan Parkway. The Scope of Work includes demolition of the existing open-air, wooden structure with a new metal building. The barn will include a new pen and feed system to support the ongoing beef cattle research, teaching, extension programs and continued operations of the Department of Animal Sciences.

The overall project is estimated to cost \$1.5 million, to be financed by the College of Agriculture.

If you concur, it is proposed that a resolution approving the Beef Cattle Evaluation Center Barn Replacement project and authorizing its execution be presented to the Board of Trustees for consideration at its meeting scheduled for November 21, 2025.

Attachment 1
Beef Cattle Evaluation Center Barn Replacement
Site Map



RESOLUTION

REAL ESTATE AUTHORITY TO EXECUTE LEASE: ALABAMA DEPARTMENT OF FORENSIC SCIENCES, MONTGOMERY, ALABAMA

WHEREAS, in the early 1920's and 30's, the State Chemist for the State of Alabama was both the Director of the State Department of Agriculture's feed and fertilizer assay laboratory as well as served as the Dean of the School of Chemistry at the Alabama Polytechnic Institute; and

WHEREAS, upon the death in 1930 of Dr. Bennett Ross, API's Dean of Chemistry, the combined duties passed to Professor Cliff Hare, who assigned the toxicology duties to Hubert W. Nixon, an employee of the Agricultural Laboratory. Nixon enlisted the services of his friend and young member of the API faculty, Carl J. Rehling, to assist with difficult cases; and

WHEREAS, arising from the unique challenges and requirements of criminal prosecutions and the sanctity of the rights of individuals established by the U.S. Constitution, then State Attorney General, Tom Knight lamented that Alabama needed an agency to assist law enforcement in the adjudication of certain cases; and

WHEREAS, In 1935, legislation was introduced forming the State Department of Toxicology and signed into law on July 17, 1935, thus forming the new agency; and

WHEREAS, the Department is now recognized as one of the nation's premier forensic sciences service providers, and one of the United States' oldest crime laboratory systems, having been formed through a close partnership with Auburn University and the State of Alabama, which continues to this day; and

WHEREAS, in 1987, Auburn University leased property on Auburn University Montgomery's campus to the Alabama Department of Forensic Sciences to build and house a medical examiners' facility; and

WHEREAS, the Department desires to expand the current site which would facilitate the construction of a new building for the Department's use and extend the term as provided in the original 1987 lease; and

WHEREAS, the Department of Agriculture and Industries proposes to increase the lot size at the existing AUM Drive location, and Auburn University Montgomery has no alternative use for the property; and

WHEREAS, Auburn University wishes to lease the new AUM Drive site to the Department of Forensic Sciences, for nominal rent and a term not to exceed forty years.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to execute a lease of approximately 6.38 acres at 8160 AUM Drive, Montgomery, AL to the Alabama Department of Forensic Sciences for nominal rent and a term not to exceed forty years. All documents consummating the lease of the property shall be reviewed, as to form, by legal counsel for Auburn University.

AUM_ADFS Lease

Final Audit Report

2025-11-07

Created:	2025-11-06
By:	Kim Brown (keb0054@auburn.edu)
Status:	Signed
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TO: CHRISTOPHER B. ROBERTS, President

THROUGH: KELLI D. SHOMAKER, Sr. Vice President, Business and Administration & CFO *Kelli D. Shomaker*

VIA: JIM CARROLL, Associate Vice President for Facilities *Jim Carroll*

FROM: CARL STOCKTON, Chancellor, Auburn University Montgomery *Carl Stockton*
MARK STIRLING, Director of Real Estate *Mark Stirling*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE
REAL ESTATE - AUTHORITY TO EXECUTE LEASE
ALABAMA DEPARTMENT OF FORENSIC SCIENCES, MONTGOMERY, AL

DATE: October 12, 2025

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 12, 2025.

Proposal:

It is proposed that Auburn University extend the lease and slightly enlarge the property included at 8160 AUM Drive in Montgomery to the Alabama Department of Forensic Sciences, and that this action be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action. If approved, the resolution would authorize Auburn University to lease the property to the Department.

Review and Consultation:

Auburn University and the Alabama Department of Forensic Sciences share a long history of collaboration and growth. In the early 1920's and 30's, the State Chemist for the State of Alabama was both the Director of the State Department of Agriculture's feed and fertilizer assay laboratory at Auburn, as well as served as the Dean of the School of Chemistry at the Alabama Polytechnic Institute (later to become Auburn University). As such, he had the legal responsibility to perform chemical analyses of foods and vital organs in cases of human poisoning. Upon the death in 1930 of Dr. Bennett Ross, API's Dean of Chemistry, the combined duties passed to Professor Cliff Hare, who assigned the toxicology duties to Hubert W. Nixon, an employee of the Agricultural Laboratory. Nixon was directed to cooperate with law enforcement in their need for toxicology services. In accepting the challenge, Nixon enlisted the services of his friend and young member of the API faculty, Carl J. Rehling, to assist with difficult cases. Rehling had received his degree at API in 1929 and was serving as an instructor in Analytical and Organic Chemistry.

Arising from the unique challenges and requirements of criminal prosecutions and the sanctity of the rights of individuals established by the U.S. Constitution, then State Attorney General, Tom Knight lamented that Alabama needed an agency to assist law enforcement in the adjudication of

cases much like the one that resulted in a conviction for the kidnapping and death of the infant son of Colonel and Mrs. Charles A. Lindberg in New Jersey in 1932. Nixon and Rehling, in conjunction with the Attorney General's Office, continued to work to develop the idea for a new agency. Although interest was high in 1933 for formation of the agency, there was not sufficient time to draft legislation during the 1933 session. Meanwhile, several homicidal poisoning cases were solved in the embryonic laboratory located at API and successfully prosecuted in the courts to give striking evidence and impetus to the efforts on behalf of a special agency with proper facilities and funding. During the next meeting of the legislature, in 1935, legislation was introduced. It was heavily supported by many of the District Attorneys, Lieutenant Governor and legislators, and signed the bill into law on July 17, 1935, thus forming the State Department of Toxicology. This legislation required the first Alabama Department of Toxicology be located on the Auburn University campus, where it still exists today.

The Department is now recognized as one of the nation's premier forensic sciences service provider, and one of the United States' oldest crime laboratory systems, having been formed through a close partnership with the Alabama Polytechnic Institute and the State of Alabama, which continues to this day. In 1987, Auburn University approved the lease of property on the campus of Auburn University at Montgomery to the State Department of Toxicology (which was renamed the Alabama Department of Forensic Sciences in 1980), to build and house a medical examiners' facility that would aid in investigations, to include any necessary autopsy of unlawful, suspicious or unnatural deaths and crimes.

After nearly forty years, the Department wishes to expand its current location. As a result, the Department wishes to build a new state-of-the-art laboratory facility, requiring an expansion of the lease area and an extension of the term.

As proposed, the new lease will be for nominal rent and a term not to exceed forty years.

The new facility is expected to be completed before the end of 2027.

Recommendation

It is recommended that Auburn University lease approximately 6.38 acres at 8160 AUM Drive, Montgomery, AL to the Alabama Department of Forensic Sciences, for nominal rent and a term not to exceed forty years (see attachment 1). Board of Trustees Policy D-8, "Real Estate Sale and Lease Policy," provides that the decision whether to lease Auburn property rests with the Board of Trustees. Because of the history and long-term relationship with the Department and the benefit to the State of Alabama and City of Montgomery, staff recommends the board approve. No MAI appraisals were obtained in connection with this lease proposal.

If you concur, it is requested that a resolution approving a lease to the Department of Forensic Sciences be presented to the Board of Trustees for its consideration at its meeting scheduled for November 12, 2025.

STATUS UPDATES
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

FOR INFORMATION ONLY

Time will be allotted for the following status updates:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2025
- c. Project Status Reports

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**
DATE: NOVEMBER 6, 2025

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 21, 2025.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 21, 2025.

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>
Substantial Completion	145,700,000	185,150,000	163,120,056	14,385,682	3,100,000 *
Construction	526,100,000	483,850,000	342,698,734	114,384,764	13,079,789 *
Design	8,546,397	12,020,500	3,043,213	8,977,287	0
Planning	14,763,092	12,447,612	1,574,883	5,675,596	5,197,133
Totals	695,109,489	693,468,112	510,436,886	143,423,329	21,376,922 *
Other Open Projects	99,176,935	44,514,591	21,959,988	7,518,201	15,036,402
Grand Totals	794,286,424	737,982,703	532,396,874	150,941,530	36,413,324 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.

Auburn University Facilities Management
Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
SUBSTANTIAL COMPLETION PHASE											
Kreher Preserve & Nature Center - Environmental Education Building 20-429	Substantial Completion	1,950,000	3,900,000	3,900,000			3,839,471	60,529	0	9,063	51,466
North AU Equine Facility - New Office Building 21-108	Substantial Completion	7,000,000	7,000,000	7,000,000			6,470,994	149,835	0	149,835	379,171
Recreation and Wellness Center Renovation for Health Promotion & Wellness Services 23-072	Substantial Completion	3,200,000	3,200,000	3,200,000			2,329,000	20,000	0	14,968	856,032
Plainsman Park Improvements 21-378	Substantial Completion	30,000,000	30,000,000	3,653,506	26,346,494		29,461,971	538,029	0	281,758	256,271
College of Education Building - New Facility 18-538	Substantial Completion	77,000,000	77,000,000	6,000,000	34,585,165	36,414,835	72,016,282	2,683,718	1,500,000	1,238,129	3,745,589
Quad Residence Halls Renovation Phase 2: Teague & Little Halls 21-358	Substantial Completion	22,500,000	22,500,000	22,500,000			20,821,579	669,330	0	601,266	1,077,155
Lowder Hall - Academic Advising Suite Renovation 22-007	Substantial Completion	5,500,000	5,500,000	5,500,000			2,975,543	1,524,457	0	197,663	2,326,794
Jordan-Hare Stadium - Provide A New Score & Video Board System 24-015	Substantial Completion	25,700,000	25,700,000	25,700,000			17,485,673	7,714,327	0	247,589	7,966,738
Draughon Village Laundry - Convert Laundry Facility into Restrooms 23-158	Substantial Completion	1,700,000	1,700,000	1,700,000			1,613,208	81,792	0	66,330	20,462
Athletics Complex Renovations for Sports Medicine - Summary	Substantial Completion	8,650,000	8,650,000	6,226,736	2,423,264	0	6,106,335	943,665	1,600,000	366,454	2,177,211

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>(A)</i>		<i>AU Funding (includes gifts/grants)</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
		<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>							
Total Substantial Completion			185,150,000	85,380,242	36,414,835	163,120,056	14,385,682	3,100,000	3,173,055	18,856,889

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
CONSTRUCTION PHASE											
Academic Classroom & Laboratory Complex - Summary	Substantial Completion/Programming	83,000,000	83,000,000	0	82,071,760	928,240	70,763,287	3,000,000	1,000,000	2,000	12,234,713 * See note below
STEM & Agricultural Sciences Complex - New Facility 20-378	Construction	200,000,000	224,000,000	36,000,000	138,000,000	50,000,000	186,343,195	35,656,805	2,000,000	26,751,080	10,905,725
University Student Housing Phase I 19-442	Construction	80,000,000	80,000,000	7,166,298	72,833,702		49,543,862	25,187,848	968,290	22,243,363	8,212,775 * See note below
Gogue Performing Arts Center - Outdoor Pavilion & Exterior Improvements 22-213	Construction	15,000,000	15,000,000	15,000,000			11,507,498	2,992,502	0	2,241,153	1,251,349 * See note below
Garden Pavilion - University Events Center 23-466	Construction	14,000,000	14,000,000	14,000,000			9,923,625	3,876,375	0	3,033,320	1,043,055 * See note below
Neville Arena - New Practice Gym & Team Support Space Renovations - Summary	Construction	8,650,000	8,650,000	8,448,065	201,935	0	5,786,122	2,863,878	0	2,171,315	692,563
Transformation Gardens - Garden Implementation (Phase I) 21-445	Construction	2,200,000	2,200,000	2,200,000			582,984	1,217,016	0	876,187	740,829 * See note below
Gulf Coast Engineering Research Station - New Building 22-258	Construction	14,000,000	14,000,000			14,000,000	1,647,455	12,352,545	0	11,078,606	1,273,939
Comer Hall - Comprehensive Renovation 24-477	Construction	40,000,000	40,000,000	6,000,000	25,000,000	9,000,000	5,888,501	25,000,000	9,111,499	19,829,228	14,282,271
Melton Student Center - Patio Renovation 24-347	Construction	3,000,000	3,000,000	3,000,000			712,205	2,237,795	0	1,617,579	670,216 * See note below
Total Construction			483,850,000	91,814,363	318,107,397	73,928,240	342,698,734	114,384,764	13,079,789	89,843,831	51,307,435

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
DESIGN PHASE											
Foy Hall - Relocate Campus Dining Kitchen To Existing Service Kitchen 23-264	Design	222,500	222,500	222,500			61,967	160,533	0	155,030	5,503
Quad Residence Halls Renovation Phase 3: Keller & Owen Halls 24-237	Design	1,838,000	1,838,000	1,838,000			998,431	839,569	0	418,973	420,596
CADC Rural Studio - Red Barn Comprehensive Renovation 24-348	Design	709,224	709,224	709,224			349,694	359,530	0	316,798	42,732
Barbara Drummond Thorne Academic & Research Facility 24-492	Design	4,892,173	4,892,173		4,892,173		1,337,802	3,554,371	0	3,094,302	460,069
Brown-Kopel Eng Student Achievement Ctr - Analytical, Innovation and Manufacturing Laboratory 24-079	Design	934,500	934,500	934,500			186,173	748,327	0	554,023	194,304
Cambridge Residence Hall - Replacement	Design	2,690,000	2,690,000	0	2,690,000	0	7,608	2,682,392	0	31,996	2,650,396
AG Research Unit (AAES) - Autaugaville, EV Smith, & Brewton, Build Offices 25-077	Design	277,815	277,815	227,815			0	277,815	0	196,375	81,440
Transformation Gardens - Phase 2 Aquaponics Greenhouse 22-078	Design	456,288	456,288	456,288			101,538	354,750	0	5,010	349,740
Total Design			12,020,500	4,388,327	7,582,173	0	3,043,213	8,977,287	0	4,772,507	4,204,780

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
PLANNING PHASE											
Auburn University Regional Airport Maintenance Hangar Expansion 21-017	HOLD (Programming)	96,900	96,900	96,900			6,193	0	90,707	0	90,707
Vehicle Research and Innovation Lab, New Building 23-178	Hold/Programming	527,000	527,000			527,000	454,652	0	72,348	65,919	6,429
Solon Dixon Education Ctr - Dorm A & B Replacement 23-168	Design	441,712	441,712	441,712			182,194	259,518	0	132,480	127,038
Jordan-Hare Stadium - North Endzone Multi-Use Facility 24-493	Programming	11,000,000	11,000,000		11,000,000		931,844	5,034,078	5,034,078	6,958,629	3,109,527
Recreation and Wellness Sportsplex Complex New Support Building 24-552	Programming	150,000	150,000	150,000			0	150,000	0	107,600	42,400
Central Dining Commons - Create A Mini Food Hall 25-095	Programming	38,000	38,000	38,000			0	38,000	0	0	38,000
Woltosz Football Performance Center - Renovate Multi Purpose Room 25-213	Programming	194,000	194,000	194,000			0	194,000	0	0	194,000
Total Planning			12,447,612	920,612	11,000,000	527,000	1,574,883	5,675,596	5,197,133	7,264,628	3,608,101

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	(A)		AU Funding (includes gifts/grants)	AU Bond Funding	Federal/State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2026	Estimated Spending Assuming Remainder of Budget for FY2027 & Forward	(C)	(A)-(B)-(C)
		Original Approved Budget Amount	Current Approved Budget Amount				Actual Spending to Date (across multiple years)	Current Encumbrances Against Project				
Other Open Projects	Various Stages		44,514,591	42,755,324	193,800	1,565,467	21,959,988	7,518,201	15,036,402	12,192,221	10,362,383	

GRAND TOTAL		737,982,703	225,258,868	400,238,293	112,435,542	532,396,874	150,941,530	36,413,324	117,246,242	88,339,588
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* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.

TO: CHRISTOPHER B. ROBERTS, President *Chris*
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
 BUT LESS THAN \$1,000,000 – 4th QTR FISCAL YEAR 2025 (For Information Only)**
DATE: NOVEMBER 6, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Property & Facilities Committee and included on the agenda of the meeting scheduled for November 21, 2025.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 4th Quarter of Fiscal Year 2025 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

4th Quarter FY 2025 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
Neville Arena - New Loose Furnishings & Equipment	25-415	924843-102048-P100	\$700,000
Chemistry Building - Rooms 134 & 151, Replace Carpet	25-165	924861-102048-P100	\$515,000

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property & Facilities Committee for information at the meeting scheduled for November 21, 2025.



TO: CHRISTOPHER B. ROBERTS, PRESIDENT *Chris*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: NOVEMBER 6, 2025

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees-approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance, and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

CAPITAL PROJECT STATUS

PROJECT/PHASE

STATUS

Projects in the Planning Stage:

- Auburn University at Montgomery Locker Room

Initiation Approved

Initiated June 2025

Projects in the Design Stage:

- AU Airport Maintenance Hangar Addition (on hold)
- Ag Transformation Gardens – Phase 2:
Aquaculture Barn & Greenhouse
- Quad Residence Halls Renovation – Phase 3:
Keller Hall and Owen Hall
- Vehicle Research and Innovation Laboratory (on hold)
- Foy Hall Renovation – New Campus Dining Catering
Kitchen
- Solon Dixon Dorm Replacement
- Brown-Kopel Engineering Student Achievement Center
Analytical, Innovation, and Manufacturing Laboratory
- Jordan-Hare Stadium North Endzone Multi-Use Addition
- Recreation and Wellness Sportsplex Complex –
New Support Building
- Alabama Agricultural Experiment Stations –
Outlying Units Support Buildings
- Central Dining Basement Build-Out for New Dining Venue
- Woltoz Football Performance Center Kitchen Renovation
- Cambridge Residence Hall Replacement

Initiation Approved

Initiated June 2021

Initiated September 2021

Initiated July 2020

Initiated June 2023

Initiated August 2023

Initiated February 2024

Initiated June 2024

Initiated September 2024

Initiated February 2025

Initiated April 2025

Initiated April 2025

Initiated September 2025

Initiated September 2025

Projects with Final Approval:

- Parker Hall Demolition (ACLC Phase 3)
- Wire Road Sidewalk Grant
- Rural Studio Red Barn, Newbern, Alabama
Renovation and Repairs
- Barbara Drummond Thorne Academic and Research Facility¹
- Village Residence Halls Repair & Refurbishment Phase V

Final Approval

Approved February 2019

Approved June 2025

Approved September 2025

Approved September 2025

Approved September 2025

Projects in Construction Stage:

- STEM+AG Sciences Complex
- New University Student Housing
- University Events Center Addition
- Gulf Coast Engineering Research Station – New Building

Final Approval

Approved February 2023

Approved August 2023

Approved June 2024

Approved November 2024

¹ Formerly referred to as the College of Human Sciences Academic and Research Facility when approved by BOT in September 2024.

² Formerly referred to as Neville Arena – New Practice Gym when approved by BOT in February 2022.

- Ag Transformation Gardens - Phase 1: Children's Garden Approved February 2025
- Comer Hall Comprehensive Renovation Approved April 2025
- Melton Student Center Patio Renovation Approved April 2025
- Auburn University Airport Air Traffic Control Tower Approved June 2025
- Spidle Hall Demolition Approved June 2025
- Auburn University Regional Airport – New Corporate Hangar at East Ramp Approved September 2025

Projects Recently Completed:

- Neville Arena – Team Support Improvements² Approved February 2025
- Gogue Performing Arts Center – Studio Theatre and Amphitheatre Build-Out Approved June 2024
- Campus Store Refurbishment Approved February 2025
- Reno of Space in the Athletics Complex for Sports Medicine Approved September 2024
- Caroline Draughon Village (CDV) Laundry Facility Approved September 2024
- Lowder Hall Advising Suite Renovation Approved November 2023
- Jordan-Hare Stadium North Endzone Videoboard Approved June 2024
- Quad Residence Halls Renovation – Phase 2: Teague Hall and Little Hall Approved August 2023
- Village Residence Halls Renovation, Phase IV - Plainsman Hall Approved September 2024

Final Approval



¹ Formerly referred to as the College of Human Sciences Academic and Research Facility when approved by BOT in September 2024.

² Formerly referred to as Neville Arena – New Practice Gym when approved by BOT in February 2022.

**ACADEMIC AFFAIRS COMMITTEE AGENDA
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Restructuring and Renaming of Agriscience Education Courses in the College of Education (Vini Nathan)
2. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

Committee Chairperson: Mr. B.T. Roberts

Faculty Representative: Dr. Virginia Davis, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RESTRUCTURING AND RENAMING OF
AGRISCIENCE EDUCATION COURSES IN THE COLLEGE OF EDUCATION

WHEREAS, the College of Education offers courses in agriscience education leading to undergraduate and graduate degrees currently classified under Career and Technical Education; and

WHEREAS, the current agriscience education classification does not align with the curriculum and degree outcomes, creating challenges for graduates such as employer confusion regarding academic credentials and the recruitment of Alabama students by other institutions into graduate programs; and

WHEREAS, faculty within the college have proposed a restructuring of courses and subsequent creation of a new degree program for existing agriscience education courses, the Agriscience Education, Leadership, and Communications, in a new CIP code that reflects Agricultural and Extension Education Services (CIP 01.0801); and

WHEREAS, the proposed program will offer undergraduate and graduate degrees and teacher licensure and non-licensure options leading to the Bachelor of Science, Master of Education, Master of Science, and Doctor of Philosophy in Agriscience Education, Leadership, and Communications; and

WHEREAS, the proposed degree more accurately reflects the program's focus on agricultural education, leadership, extension, and communication and foster interdisciplinary collaboration between the College of Education and the College of Agriculture to meet the evolving needs of agricultural education in Alabama and beyond; and

WHEREAS, the proposed program ensures a more accurate degree representation, and will enhance graduate employability, and align Auburn's program with peer land-grant institutions and national standards; and

WHEREAS, the proposed changes in terminology for the program itself and its four concentrations have been approved by the Dean of the College of Business, the Graduate Council, the Interim Provost, and the President; and

WHEREAS, the proposed a restructuring of courses and subsequent creation of the Agriscience Education, Leadership, and Communications has been approved by the University Curriculum Committee, Graduate Council, Dean of the College of Education, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed restructuring of courses and creation of the Agriscience Education, Leadership, and Communications be forwarded to the Alabama Commission on Higher Education as an item of information.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Restructuring
and Renaming of Agriscience Education Courses in the College
of Education

DATE: October 15, 2025



10.15.2025

I am writing to request that the following item be added to the Board of Trustees' agenda for the November 21, 2025, meeting.

Proposal: It is recommended that the Board approve the proposed restructuring of current agriscience education courses in the College of Education and approval of a new program, the Agriscience Education, Leadership and Communications (CIP 01.0801), offering both undergraduate and graduate degree options.

Review and Consultation: The proposed restructuring separates the current Agriscience Education option from the Career and Technical Education (CTE) program and establishes it as a standalone degree program renamed Agriscience Education, Leadership, and Communications (AELC). The new AELC program will offer certification degrees (BS, MEd, EdS) and non-certification degrees (MS, EdS, PhD) under a new CIP code. As Alabama's only producer of agriscience education professionals, this restructuring highlights that distinction while better aligning with the university's land-grant mission.

The current classification of agriscience education under CTE has created challenges for graduates pursuing careers in higher education, extension, and industry, as the degree title does not reflect the breadth of their training. The proposed AELC program will provide clearer, workforce-friendly degree designations that align with national standards established by the American Association for Agricultural Education, enhance Auburn's competitiveness for federal research funding, and address growing state and national demand for agriscience educators, communicators, and leaders.

Graduates of the AELC program will be well prepared for employment as university faculty, cooperative extension agents, agribusiness consultants, agricultural communicators, and secondary educators. National studies show strong demand for professionals in these fields, underscoring the importance of this restructuring. The AELC program will continue to collaborate closely with the College of Agriculture on teaching, research, and graduate advising, ensuring an interdisciplinary approach that serves the state and region. Because this change requires no additional cost or personnel, it represents a strategic realignment that strengthens

Auburn's leadership in agriscience education and supports its mission of teaching, research, and service.

No new courses, faculty, or additional resources are required to implement this change. The program does not meet the threshold for a SACS substantive change and does not conflict with any programs within the College of Agriculture. The proposal was reviewed and approved by Auburn University's Curriculum Committee and Graduate Council and has also received the approval from the College of Education and the Provost's Office.

Recommendation: The proposed renaming and restructuring will better align the name of the degree program with the academic content and concentrations contained therein. If approved by the Auburn University Board of Trustees, the request to restructure and rename the degree program would be forwarded to the Alabama Commission on Higher Education.



AUBURN UNIVERSITY

College of Education

TO: Dr. Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. George Flowers 
Dean, Graduate School

THROUGH: Dr. Chase Bringardner
Associate Provost for Academic Affairs

THROUGH: Dr. Jeff Fairbrother 
Dean, College of Education

FROM: Dr. Paul G. Fitchett 
Head, Department of Curriculum & Teaching

DATE: October 9, 2025

SUBJECT: Proposed Program Restructuring for Agriscience Education

We request the following program restructuring proposal be added to the Board of Trustees' agenda for their November 21, 2025, meeting. The undergraduate program restructuring was approved by the Provost on April 3, 2025. The graduate program restructuring was approved by the Provost on September 29, 2025. In addition, the proposal was reviewed and approved by the relevant curriculum committees.

Program Description. Faculty in the Department of Curriculum and Teaching have restructured the Career and Technical Education program by separating out one of the existing formal options into a standalone degree program – Agriscience Education. In doing so, the separated Agriscience Education degree will then be renamed to a more appropriately titled – Agriscience Education, Leadership, and Communications (AELC). AELC will offer teacher certification (BS, MEd, EdS) and non-certification (EdS, MS, and PhD) degrees needed by the next generation of agricultural educators, communicators, and leaders. The program will use a CIP code that reflects this change (i.e., 01.0801) and will require no new courses or resources.

Per the attached memo signed by Dr. Mark DeGoti and Dr. Amy Wright (see Appendix), the new AELC designation does not meet the threshold for SACS substantive change, and it does not conflict with College of Agriculture programming.



AUBURN UNIVERSITY

College of Education

Justification for Program Restructuring. Auburn University is the premier research-intensive, land-grant institution in Alabama. It is also the only producer of agriscience education professionals in the state. The current programmatic structure failed to highlight this competitive advantage. All degrees in the agriscience education are currently organized as a formal option for the career and technical education program in the Department of Curriculum and Teaching. This classification has proven problematic for graduates, particularly students seeking occupations in higher education, extension offices, non-profit work, or industry because the current degrees are listed as formal options under “career and technical education.” The programmatic arrangement also operates outside recommendations of the American Association for Agricultural Education, which recognizes four foci: agricultural communications, agricultural leadership, extension education, and agricultural education. As an additional consequence to the current organization, institutions outside the state have attempted to use the Southern Regional Educational Board Common Market to attract Alabama students into their programs. An AELC program restructuring will address these issues by providing clear, higher education and work-force friendly degree designations that align with the needs of the community and standards set forth by agricultural education’s pre-eminent professional organization.

Need for the Program in the State of Alabama. Auburn University is the only land grant institution in the state of Alabama that carries a high research activity classification by the Carnegie of Institutions of Higher Education. It is also the only producer of agriscience educators. AELC will be the first of its kind in Alabama. Offering graduate degree programs centered on agriscience education, leadership, and communications will enhance Auburn’s mission as a land-grant institution in teaching, research, and extension. AELC will prepare the next generation of agriscience education and extension experts to teach, conduct research, and consultant on practical, agriculture-related skills. AELC is a field of study that integrates social and behavioral sciences with the natural and applied science of agriculture, renewable natural resources, and environment. The program restructuring will bring Auburn in line with aspirant and peer institutions that currently have similar programs and provide a competitive advantage when seeking extramural funding (e.g., US Department of Agriculture). Please see the attached examples at peer and aspirant institutions (see Appendix). We have also provided a series of tables from national supply and demand study to illustrate the vibrancy of AELC and AELC-like programs at other institutions (see Appendix). As the figures indicate, there is a substantial demand for these programs at other institutions.

Employment Opportunities. There are critical needs for graduates from AELC nationally which is driving enrollment at other land grant institutions. Graduates from Auburn University will be well-positioned to secure employment as university faculty; cooperative extension systems agents; secondary (6-12) educators; agribusiness consultants; agricultural sales



AUBURN UNIVERSITY

College of Education

members; public relations personnel; and journalists. The National Agricultural Education Supply & Demand Study (2023, see Appendix) highlights the vibrancy of these programs nationally.

Resource Requirements. No new faculty or resources are required. Courses currently taught for the Career and Technical Education—Agriscience Education degrees (i.e., BS, M.Ed. Ed.S. and Ph.D.) will be restructured under Agriscience Education, Leadership, and Communications (AELC). Existing agriscience education faculty will teach courses associated with the program

Relationship to Other Programs. AELC will continue to maintain a collegial relationship with the College of Agriculture, including providing opportunities for faculty affiliated with agricultural communications, agricultural leadership, and agricultural science to serve on dissertation committees and teach courses where appropriate. As the only agriscience education entity in Alabama, this program will not duplicate efforts in other parts of the state.

Pro-forma Projections. The AELC program will incur no new cost for Auburn University. Existing faculty will teach the courses associated with the program.

Recommendation. We recommend the proposed AELC program restructuring be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and/or approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Information Items for the Board of Trustees

DATE: October 15, 2025

I request that the following information items be added to the Board of Trustees' agenda for the November 21, 2025, meeting.

The following academic items have been approved for implementation by the Provost's Office. While they do not require formal approval from the Board of Trustees, they have received endorsement from the respective colleges, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, these items will be submitted to the Alabama Commission on Higher Education for the appropriate notifications.

New Formal Options (2)

1. *Parks and Recreation Management – Leadership and Planning Option, College of Forestry, Wildlife and Environment*

The proposed Parks and Recreation Programming program is designed to equip students with the knowledge and skills needed to plan, develop, manage, and deliver high-quality outdoor recreation programs. Through coursework in community and nature-based recreation, event management, leadership, communications, and program design, students gain both the theoretical foundation and practical experience essential to the field. Graduates will be prepared for a range of careers, including positions as park and recreation programmers, recreation and sports league coordinators, camp and event managers, outdoor educators, and private industry recreation specialists.

2. *Pre-Health and Nutrition Science Option, College of Human Sciences*

The Department of Nutrition Sciences is merging of two existing programs—Nutrition Science: Pre-Medicine and Wellness with five formalized tracks. The merger strengthens the program by increasing core credit hours in Nutritional Sciences, creating a more rigorous and cohesive academic foundation. The new name, Pre-Health and Nutrition Science, was chosen in response to feedback from students, the advisory board, and other stakeholders, reflecting a broader range of career paths and student interests beyond pre-medicine. Additionally, the new tracks formalize elective patterns students were already

following, offering clearer alignment between academic coursework and professional goals, and providing more structured guidance for career preparation.

New Certificates (3)

1. *Emergency Nurse Practitioner Graduate Certificate, College of Nursing*

The College of Nursing has approved a new graduate certificate, the Emergency Nurse Practitioner, to equip nurses with advanced skills to assess, diagnose, and manage acute medical conditions, trauma, and urgent care needs in emergency settings. Designed primarily for Family Nurse Practitioners seeking specialized training, the program strengthens Auburn's role in addressing Alabama's healthcare challenges, including provider shortages and limited rural access. Demand for emergency nurses continues to grow nationally, with strong employment opportunities in hospitals, trauma centers, urgent care facilities, and telehealth. The program leverages existing faculty expertise and clinical partnerships, aligning with Auburn University's strategic goal to deliver rigorous, relevant programs that meet critical workforce needs.

2. *Graduate Certificate in Environmental Law, College of Forestry, Wildlife and Environment*

The College of Forestry, Wildlife and Environment has approved a new online graduate certificate in Environmental Law to address industry demand for legal and regulatory knowledge while contributing to economic development and community engagement. Students will gain a deep understanding of environmental laws, strengthen analytical and critical thinking skills, and apply their learning to real-world compliance and policy challenges. The certificate builds on Auburn's existing environmental law expertise and leverages experienced faculty to meet the evolving professional needs of Alabama and beyond.

3. *Undergraduate Certificate in Hospitality Service, College of Human Sciences*

The proposed Hospitality Service Certificate is a 14-credit-hour online program that provides both new and experienced hospitality professionals with essential skills in customer service, problem-solving, and service management. Offered through Auburn's BS in Hospitality Management, the certificate emphasizes strategies for improving guest satisfaction, service recovery, and operational efficiency. Developed in response to growing industry demand, including strong interest from corporate partners, the program aims to enhance workforce expertise and elevate service standards across the sector.



OFFICE OF THE DEAN

AUBURN UNIVERSITY
College of Forestry, Wildlife and Environment

Approved. 22 May 2025

Vini Nathan

TO: Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Janaki Alavalapati
Dean, College of Forestry, Wildlife and Environment

FROM: Todd Steury
Associate Dean of Academic Affairs, College of Forestry, Wildlife and Environment

DATE: April 30, 2025

SUBJECT: Preproposal documentation for Option in Parks and Recreation Management

We request approval to commence with the development of Parks and Recreation Management – Leadership and Planning Option. Details of the program are described below.

Program Description:

The proposed option in Leadership and Planning to our existing Bachelor of Science in Parks and Recreation Management (PARK; CIP code 03.0207) is designed to provide students with training on how to plan, conduct, develop, and administer outdoor recreation programs and events. While the existing major in Parks and Recreation Programming broadly trains students in the comprehensive administration and management of parks and recreation departments and facilities, the proposed degree focuses more deeply on the targeted area of recreational event planning and programming.

Justification for Program:

Not all students may be interested in the administrative aspects of designing and managing parks and recreation departments and facilities. Some students may be more specifically interested in planning, leading, and coordinating recreational events, such as fishing or soccer tournaments, mountain biking and running races, environmental education events and other programs run through parks and recreation departments, state or national parks, or private businesses. The proposed option is being designed to meet that demand. Additional leadership and communication courses will be required for these 'outward-facing' positions. However, because the proposed option is not as comprehensive in the administrative, financial, and facilities training in parks and recreation management, it will contain far fewer required classes (and will not require an internship). Thus, the proposed program will likely be very popular with transfer students and as a discovery major.

Need for the Program in the State of Alabama:

There is no other program like that proposed in the state of Alabama under the proposed CIP code (03.0207), other than the original Parks and Recreation Management (PARK) program and the Wildlife Enterprise Management (WLEM) program in our College. The WLEM program is highly specialized in hunting and fishing. The proposed program is much more broadly focused on other outdoor recreation activities and events in natural areas or outdoor city, state, and national park facilities. There is a

somewhat related program at Alabama State University: Recreation Management (CIP CODE 31.0301). However, that program does not have an outdoor/natural resources focus. Jacksonville State University and University of South Alabama have programs in Sport Management and Recreation Studies (CIP CODE 31.0101). Those programs are quite different, as they aren't outdoor/natural resources-based and focus largely on coaching, managing sporting teams, or managing private sporting facilities, but do not focus on parks or recreation more broadly. Thus, the proposed program provides Alabamians with an educational opportunity that they haven't previously had.

In addition, the proposed program is designed to meet the needs of growth in recreational opportunities provided by government agencies. The Innovate Alabama program's recent Outdoor Recreation Summit on April 21-22, 2025, brought together leaders and stakeholders to highlight the breadth and importance of Alabama's outdoor recreation opportunities, the strength of the outdoor recreation economy, and the ability of the industry to further drive growth and attract industry and talent to Alabama. This industry needs to be supported by education and talent development of those who will administer the facilities and those who are trained to plan and lead quality outdoor recreation programs and events. The Auburn University PARK faculty were present at this event to highlight the program's unique contribution to the future of this economic sector. Finally, Alabama is converting private land to public land quite rapidly, and adding opportunities for recreation (e.g., biking trails at Chewacla State Park and Coldwater Mountain Forever Wild Lands). Thus, there is an increased need in the state for trained personnel to create and manage recreational programs at these properties. In addition, regional and local communities are increasingly seeking to provide recreational programs to their constituents as well. Thus, there is also an increased need for personnel at the regional and local levels.

Employment Opportunities:

A degree in Parks and Recreation Programming Management – Planning and Leadership Option will prepare students to be city and county park and recreation programmers, sports and recreation league coordinators, recreation center programmers, camp event and programming coordinators, private industry recreation coordinators, outdoor educators, field guides, and other similar occupations focused on creating recreational opportunities and events for the public. Graduates may pursue advanced degrees if they are interested in research. According to the U.S. Bureau of Economic Analysis, the outdoor recreation economy represented almost 2% of the total U.S. GDP in 2021. The U.S. Bureau of Labor Statistics reports that growth in jobs for 'recreation workers' is expected to be 10% for the period between 2021 and 2031, which is faster than average. Similarly, from 2012 to 2022, the Alabama Department of Labor projected a 1.37% / year increase in the number of jobs for recreational workers. A recent survey by the Outdoor Industry Association found that 78% and 53% of respondents indicated that they were hiring skilled professionals and mid-level managers, respectively. When survey respondents were asked what professional development opportunities would benefit their organization, 31% indicated that increased programming at higher education institutions was important. Alabama's outdoor recreation support 65,000 jobs and generates \$3 billion in wages and Salary according to Innovate Alabama.

Student Demand/Enrollment Projections:

We anticipate that around 15 students / year will enroll in this program; thus the College should have around 60 students in the program by 7 years after the start of the program after accounting for attrition and graduating students. These numbers are in addition to the projected numbers in the original PARK program. We anticipate that the program will graduate about 12 students / year once the program is fully implemented. Importantly, because of the flexible nature of the proposed program, and

the limited number of required credit hours in the degree, we believe that the proposed program will be very popular with transfer students.

Resource Requirements:

The proposed program will rely entirely on existing courses at Auburn University. In addition, many of the course that will likely be in the proposed program – such as courses in the PARK degree – are currently under enrolled as that program is relatively new. Thus, the proposed program will require no additional resource requirements.

Relationship to Other Programs:

Students in the proposed program will take a limited number of courses from the University College, College of Liberal Arts, the College of Human Sciences, and the College of Business. Students also may optionally take courses from the College of Education. The majority of courses, however, will be taken from the College of Forestry, Wildlife and Environment. This program will not replace or duplicate any that exists on campus, and will not duplicate any existing programs in the state. We do not expect to collaborate with other institutions with the proposed program.



AUBURN UNIVERSITY

College of Human Sciences

Department of Nutritional Sciences

To: Board of Trustees of Auburn University

Through: Alleah Crawford, Associate Dean, College of Human Sciences *Alleah Crawford*
Susan Hubbard, Dean, College of Human Sciences *SH*
Chase Bringardner, Professor and Associate Provost for Academic Affairs
Vini Nathan, Provost

From: Elaine Fontenot Molaison, Professor and Head *Elaine Fontenot Molaison*

Date: October 10, 2025

Subject: BS Nutrition, Pre-Health and Nutrition Science Proposal

We request approval to consolidate two existing degree options (Nutrition Science Pre-Medicine and Wellness) into a new degree options that are more closely aligned with the educational needs of the students. Under the BS, Nutrition degree, the following options will be made available to students:

Pre-Health and Nutrition Science,

- Pre-Medicine, Dentistry, Optometry
- Pre-Physical Therapy
- Pre-Occupational Therapy
- Pre-Physician Assistant
- Health and Wellness

Program Description:

The proposed degree program combines the BS Nutrition-Nutrition Sciences Pre-Medicine and BS Nutrition-Wellness options into a new degree options titled Pre-Health and Nutrition Sciences and followed by the specific area of study. Updating the degree options to include options for multiple postgraduate health programs will strengthen the major core in nutrition, while providing flexibility in career options. Options will include Pre-Medicine/Dental/Optometry, Pre-Physician Assistant, Pre-Occupational Therapy, Pre-Physical Therapy, and Health and Wellness. For the options related to specific health professions, electives are planned to meet admission requirements of programs in that area. Electives in the Health and Wellness option will be used to support a minor in one of four areas, allowing students to better align their studies with career goals. While the total credits for the new Pre-Health and Nutrition Science degree options equal 123 hours, this is a decrease from the current 127 credit hours in the BS-Wellness option. The 3 hours above the 120 credit hour limit are vital to support knowledge and coursework requirements for many of the health-related postgraduate programs. Health programs often have stringent prerequisites that require a thorough understanding of various subjects. The additional 3 hours also ensure that all necessary topics are covered in depth, ensuring students are well-prepared for further education and professional training.

Justification for the Program:

The proposed delineated options will formalize the professional electives, many of which the students were already utilizing. Formalizing the professional electives allows for a better alignment of students' career goals with their academic curriculum. This approach will better prepare graduates for a variety of health-related careers, ensure they have a strong foundation in nutritional science, and enhance their competitiveness in the job market and postgraduate programs.

The name for the updated degree options to Pre-Health and Nutrition Science was based on student, advisory board, and stakeholder feedback suggesting a degree option that better represents the diverse career paths and professional interests of our students. Many students expressed that they did not identify with the Nutrition Science Pre-Medicine curriculum option, and the new name aims to address this concern.

Further, a September 10, 2025, mandate from the US Department of Health and Human Services outlines the need to strengthen nutrition education across pre-med, medical school, and residency programs. The timing of this program proposal aligns well with this mandate, as students will be seeking more nutrition-focused content in their undergraduate programs to prepare for medical school.

Need for the Program in the State of Alabama:

The state of Alabama has a higher than average need for healthcare and nutrition-related services due to challenges around higher rates of obesity and obesity-related chronic diseases, access to food, limited access to health food and food environments. As a result of these challenges, the need for healthcare professionals is ever-increasing, and, while the following data represent national needs, the state of Alabama has similar employment trends due to the overall higher than average need for healthcare and nutrition-related services. Data from the Bureau of Labor Statistics (BLS) underscores the growing need for pre-health degree programs, with projected employment increases across multiple healthcare professions from 2022 to 2032. Physician and surgeon roles are expected to grow by 3%, while dentists will see an 8% increase, both driven by an aging population and rising healthcare demands. Physical therapists are projected to grow by 17%, and occupational therapists by 14%, reflecting the need for services addressing chronic conditions. Physician assistants show the highest growth at 28%, due to their expanding role in both primary and specialized care. Additionally, health educators and community health workers—fields related to wellness and nutrition—are expected to grow by 13%, as public health efforts focus on improving outcomes and reducing costs through education on healthy behaviors.

Student Demand/Enrollment Projections:

Most recently, the college had a 35% increase in the number of pre-health students, increasing from 104 students in fall 2024 to 140 pre-health students.

Resource Requirements:

All of the courses that are required in the various degree options are already offered. No new courses will need to be created to support the degree options.

Relationship to Other Programs:

While the new degree options have an increased number of credits in the Nutrition Core Classes, the pre-health options rely heavily on courses in the College of Science and Mathematics, including

Biology, Chemistry, and Physics, to meet the Professional Electives. These courses will remain in the options, as they are vital pre-requisite coursework to meet application and admission requirements of the various post-graduate health programs. The Health and Wellness option has incorporated 4 options for minors, including Public Health in the College of Veterinary Medicine and International Minor in Human Sciences , Hunger Studies, or Health and Human Development, all in the College of Human Sciences. Students will be reliant on taking courses in the various departments to meet degree requirements.

Pre-Health and Nutrition Science (Pre-Medicine, Dental, and Optometry)

Freshman			
Fall	Hours	Spring	Hours
CHEM 1030 Fundamentals Chemistry I		3 ENGL 1120 English Composition II	3
CHEM 1031 Fundamental Chemistry I Laboratory		1 Core History	3
ENGL 1100 English Composition I		3 CHEM 1040 Fundamental Chemistry II	3
MATH 1610 Calculus I		4 CHEM 1041 Fundamental Chemistry II Laboratory	1
BIOL 1020 Principles of Biology		3 BIOL 1030 Organismal Biology	3
BIOL 1021 Principles of Biology Laboratory		1 BIOL 1031 Organismal Biology Laboratory	1
NTRI 1010 Introduction to the Pre-Health Professions		1 NTRI 2000 Nutrition And Health	3
		16	17
Sophomore			
Fall	Hours	Spring	Hours
BIOL 2500 Human Anatomy and Physiology I		3 BIOL 2510 Human Anatomy and Physiology II	3
BIOL 2501 Human Anatomy and Physiology I Laboratory		1 BIOL 2511 Human Anatomy and Physiology II Laboratory	1
Core History		3 PSYC 2010 Introduction to Psychology	3
CHEM 2070 Organic Chemistry I		3 CHEM 2080 Organic Chemistry II	3
CHEM 2071 Organic Chemistry I Laboratory		1 CHEM 2081 Organic Chemistry II Laboratory	1
NTRI 2010 Basic Sports Nutrition		3 Core Social Science	3
NTRI 2070 Careers in Nutrition, Dietetics and Wellness		1	
		15	14
Junior			
Fall	Hours	Spring	Hours
STAT 2510 Statistics for Biological and Health Sciences		3 PHYS 1510 General Physics II	4
PHYS 1500 General Physics I		4 NTRI 3750 Nutrition Education	3
BCHE 3180 Nutritional Biochemistry		3 NTRI 4090 Professional Issues in Dietetics and Nutrition	1
NTRI 3560 Experimental Study of Foods		4 NTRI 4820 Macronutrient Metabolism	3
Elective		3 NTRI 4830 Micronutrient Metabolism	3
		17	14
Senior			
Fall	Hours	Spring	Hours
COMM 1000 Public Speaking		3 PHIL 1030 Ethics and the Health Sciences	3
Core Fine Arts		3 NTRI 5100 Nutrition in Disease Prevention	3
NTRI 4620 Public Health Nutrition		3 HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management	3
HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management		3 NTRI 5830 Nutritional Genomics	3
NTRI 5820 Nutrition In The Life Cycle		3 Core Literature	3
		UNIV 4AA0 Achieve the Creed	0
		15	15
Total Hours: 123			

Pre-Health and Nutrition Science (Pre-Physician Assistant)

Freshman			
	Hours	Spring	Hours
Fall			
CHEM 1030 Fundamentals Chemistry I		3 ENGL 1120 English Composition II	3
CHEM 1031 Fundamental Chemistry I Laboratory		1 Core History	3
ENGL 1100 English Composition I		3 CHEM 1040 Fundamental Chemistry II	3
MATH 1610 Calculus I		4 CHEM 1041 Fundamental Chemistry II Laboratory	1
BIOL 1020 Principles of Biology		3 BIOL 1030 Organismal Biology	3
BIOL 1021 Principles of Biology Laboratory		1 BIOL 1031 Organismal Biology Laboratory	1
NTRI 1010 Introduction to the Pre-Health Professions		1 NTRI 2000 Nutrition And Health	3
		16	17
Sophomore			
	Hours	Spring	Hours
Fall			
BIOL 2500 Human Anatomy and Physiology I		3 BIOL 2510 Human Anatomy and Physiology II	3
BIOL 2501 Human Anatomy and Physiology I Laboratory		1 BIOL 2511 Human Anatomy and Physiology II Laboratory	1
Core History		3 PSYC 2010 Introduction to Psychology	3
CHEM 2030 Survey of Organic Chemistry		3 BIOL 3200 General Microbiology	3
NTRI 2010 Basic Sports Nutrition		3 BIOL 3201 General Microbiology Laboratory	1
NTRI 2070 Careers in Nutrition, Dietetics and Wellness		1 Core Social Science	3
		14	14
Junior			
	Hours	Spring	Hours
Fall			
BCHE 3180 Nutritional Biochemistry		3 PSYC 3120 Developmental Psychology	3
NTRI 3560 Experimental Study of Foods		4 NTRI 3750 Nutrition Education	3
STAT 2510 Statistics for Biological and Health Sciences		3 NTRI 4090 Professional Issues in Dietetics and Nutrition	1
KINE 3000 Medical Terminology for Allied Health Professions		3 NTRI 4820 Macronutrient Metabolism	3
Elective		3 NTRI 4830 Micronutrient Metabolism	3
		Elective	3
		15	16
Senior			
	Hours	Spring	Hours
Fall			
COMM 1000 Public Speaking		3 PHIL 1030 Ethics and the Health Sciences	3
Core Fine Arts		3 HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management	3
HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management		3 NTRI 6100 Nutrition in Disease Prevention	3
NTRI 4620 Public Health Nutrition		3 NTRI 5830 Nutritional Genomics	3
NTRI 5820 Nutrition In The Life Cycle		3 Core Literature	3
		UNIV 4AA0 Achieve the Creed	0
		15	15
Total Hours: 123			

Pre-Health and Nutrition Science (Pre-Physical Therapy)

Freshman			
Fall	Hours	Spring	Hours
CHEM 1030 Fundamentals Chemistry I		3 ENGL 1120 English Composition II	3
CHEM 1031 Fundamental Chemistry I Laboratory		1 Core History	3
ENGL 1100 English Composition I		3 CHEM 1040 Fundamental Chemistry II	3
MATH 1610 Calculus I		4 CHEM 1041 Fundamental Chemistry II Laboratory	1
BIOL 1020 Principles of Biology		3 BIOL 1030 Organismal Biology	3
BIOL 1021 Principles of Biology Laboratory		1 BIOL 1031 Organismal Biology Laboratory	1
NTRI 1010 Introduction to the Pre-Health Professions		1 NTRI 2000 Nutrition And Health	3
		16	17
Sophomore			
Fall	Hours	Spring	Hours
BIOL 2500 Human Anatomy and Physiology I		3 BIOL 2510 Human Anatomy and Physiology II	3
BIOL 2501 Human Anatomy and Physiology I Laboratory		1 BIOL 2511 Human Anatomy and Physiology II Laboratory	1
Core History		3 PSYC 2010 Introduction to Psychology	3
CHEM 2030 Survey of Organic Chemistry		3 Core Social Science	3
NTRI 2010 Basic Sports Nutrition		3 KINE 3620 Biomechanical Analysis of Human Movement	3
NTRI 2070 Careers in Nutrition, Dietetics and Wellness		1 KINE 3621 Biomechanical Analysis of Human Movement Laboratory	1
		14	14
Junior			
Fall	Hours	Spring	Hours
PHYS 1500 General Physics I		4 PHYS 1510 General Physics II	4
STAT 2510 Statistics for Biological and Health Sciences		3 NTRI 3750 Nutrition Education	3
KINE 3000 Medical Terminology for Allied Health Professions		3 NTRI 4090 Professional Issues in Dietetics and Nutrition	1
BCHE 3180 Nutritional Biochemistry		3 NTRI 4820 Macronutrient Metabolism	3
NTRI 3560 Experimental Study of Foods		4 NTRI 4830 Micronutrient Metabolism	3
		Elective	1
		17	15
Senior			
Fall	Hours	Spring	Hours
COMM 1000 Public Speaking		3 PHIL 1030 Ethics and the Health Sciences	3
Core Fine Arts		3 NTRI 5100 Nutrition in Disease Prevention	3
HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management		3 HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management	3
NTRI 4620 Public Health Nutrition		3 NTRI 5830 Nutritional Genomics	3
NTRI 5820 Nutrition In The Life Cycle		3 Core Literature	3
		UNIV 4AA0 Achieve the Creed	0
		15	15
Total Hours: 123			

Pre-Health and Nutrition Science (Pre-Occupational Therapy)

Freshman			
	Hours	Spring	Hours
Fall			
CHEM 1030 Fundamentals Chemistry I		3 ENGL 1120 English Composition II	3
CHEM 1031 Fundamental Chemistry I Laboratory		1 Core History	3
ENGL 1100 English Composition I		3 CHEM 1040 Fundamental Chemistry II	3
MATH 1610 Calculus I		4 CHEM 1041 Fundamental Chemistry II Laboratory	1
BIOL 1020 Principles of Biology		3 BIOL 1030 Organismal Biology	3
BIOL 1021 Principles of Biology Laboratory		1 BIOL 1031 Organismal Biology Laboratory	1
NTRI 1010 Introduction to the Pre-Health Professions		1 NTRI 2000 Nutrition And Health	3
		16	17
Sophomore			
	Hours	Spring	Hours
Fall			
BIOL 2500 Human Anatomy and Physiology I		3 BIOL 2510 Human Anatomy and Physiology II	3
BIOL 2501 Human Anatomy and Physiology I Laboratory		1 BIOL 2511 Human Anatomy and Physiology II Laboratory	1
Core History		3 PSYC 2010 Introduction to Psychology	3
CHEM 2030 Survey of Organic Chemistry		3 KINE 3620 Biomechanical Analysis of Human Movement	3
NTRI 2010 Basic Sports Nutrition		3 KINE 3621 Biomechanical Analysis of Human Movement Laboratory	1
NTRI 2070 Careers in Nutrition, Dietetics and Wellness		1 Core Social Science	3
		14	14
Junior			
	Hours	Spring	Hours
Fall			
PSYC 3120 Developmental Psychology		3 NTRI 3750 Nutrition Education	3
KINE 3000 Medical Terminology for Allied Health Professions		3 NTRI 4090 Professional Issues in Dietetics and Nutrition	1
STAT 2510 Statistics for Biological and Health Sciences		3 NTRI 4820 Macronutrient Metabolism	3
BCHE 3180 Nutritional Biochemistry		3 NTRI 4830 Micronutrient Metabolism	3
NTRI 3560 Experimental Study of Foods		4 Elective	6
		16	16
Senior			
	Hours	Spring	Hours
Fall			
COMM 1000 Public Speaking		3 PHIL 1030 Ethics and the Health Sciences	3
Core Fine Arts		3 Core Literature	3
HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management		3 HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management	3
NTRI 4620 Public Health Nutrition		3 NTRI 5100 Nutrition in Disease Prevention	3
NTRI 5820 Nutrition In The Life Cycle		3 NTRI 5830 Nutritional Genomics	3
		UNIV 4AA0 Achieve the Creed	0
		15	15
Total Hours: 123			

Pre-Health and Nutrition Science (Health and Wellness)

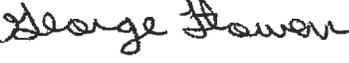
Freshman			
Fall	Hours	Spring	Hours
CHEM 1030 Fundamentals Chemistry I		3 ENGL 1120 English Composition II	3
CHEM 1031 Fundamental Chemistry I Laboratory		1 Core History	3
ENGL 1100 English Composition I		3 CHEM 1040 Fundamental Chemistry II	3
MATH 1610 Calculus I		4 CHEM 1041 Fundamental Chemistry II Laboratory	1
BIOL 1020 Principles of Biology		3 BIOL 1030 Organismal Biology	3
BIOL 1021 Principles of Biology Laboratory		1 BIOL 1031 Organismal Biology Laboratory	1
NTRI 1010 Introduction to the Pre-Health Professions		1 NTRI 2000 Nutrition And Health	3
	16		17
Sophomore			
Fall	Hours	Spring	Hours
BIOL 2500 Human Anatomy and Physiology I		3 BIOL 2510 Human Anatomy and Physiology II	3
BIOL 2501 Human Anatomy and Physiology I Laboratory		1 BIOL 2511 Human Anatomy and Physiology II Laboratory	1
Core History		3 PSYC 2010 Introduction to Psychology	3
CHEM 2030 Survey of Organic Chemistry		3 Core Social Science	3
NTRI 2010 Basic Sports Nutrition		3 Professional Elective ¹	3
NTRI 2070 Careers in Nutrition, Dietetics and Wellness		1 Elective	2
	14		15
Junior			
Fall	Hours	Spring	Hours
STAT 2510 Statistics for Biological and Health Sciences		3 Professional Elective ¹	3
Professional Elective ¹		3 NTRI 3750 Nutrition Education	3
HDFS 2100 The Science of Human Connections, HQSP 2000 Principles of Service Management, or CADS 2000 Global Consumer Culture		3 HDFS 2100 The Science of Human Connections, CADS 2000 Global Consumer Culture, or HOSP 2000 Principles of Service Management	3
BCHE 3180 Nutritional Biochemistry		3 NTRI 4090 Professional Issues in Dietetics and Nutrition	1
NTRI 3560 Experimental Study of Foods		4 NTRI 4820 Macronutrient Metabolism	3
		NTRI 4830 Micronutrient Metabolism	3
	16		16
Senior			
Fall	Hours	Spring	Hours
COMM 1000 Public Speaking		3 PHIL 1030 Ethics and the Health Sciences	3
Core Fine Arts		3 NTRI 5100 Nutrition in Disease Prevention	3
Professional Elective ¹		3 NTRI 5760 Nutrition Counseling	2
NTRI 4620 Public Health Nutrition		3 NTRI 5830 Nutritional Genomics	3
NTRI 5820 Nutrition In The Life Cycle		3 Professional Elective ¹	3
		UNIV 4AA0 Achieve the Creed	0
	15		14
Total Hours: 123			



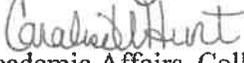
AUBURN UNIVERSITY

College of Nursing
Office of the Dean

TO: Dr. Vini Nathan Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. George Flowers 
Dean, Graduate School

THROUGH: Dr. Gregg E. Newschwander 
Dean, College of Nursing

FROM: Dr. Caralise W. Hunt 
Associate Dean for Academic Affairs, College of Nursing

DATE: September 22, 2025

SUBJECT: Proposed Emergency Nurse Practitioner post-graduate certificate program

We request that the following proposal be added to the Board of Trustees' agenda for their November 21, 2025 meeting.

Program Description:

The Emergency Nurse Practitioner (ENP) post-graduate certificate program (CIP 51.3816) is designed to equip nurses with the specialized skills and knowledge needed to provide high-quality care in emergency settings. This program focuses on the assessment, diagnosis, and management of acute medical conditions, trauma, and urgent care needs. Students will receive comprehensive training that includes both theoretical and practical components, ensuring they are well-prepared to handle a wide range of medical emergencies. The creation of this certificate program will constitute a substantive change requiring notification to SACSCOC.

Justification for Program:

Emergency Nurse Practitioners (ENPs) play a crucial role in the healthcare system by providing specialized care to patients in emergency situations. Their expertise in handling acute medical conditions, trauma, and urgent care needs ensures that patients receive timely and effective treatment, which can be lifesaving. ENPs work collaboratively with the healthcare team to ensure comprehensive and coordinated care. Across the U.S., approximately 80% of emergency departments employ nurse practitioners and physician assistants to provide care. Family nurse practitioners (FNPs) frequently work in emergency room environments without possessing the specialized expertise of an ENP. This program is designed to equip FNPs with the necessary knowledge and skills to perform at the highest professional level. Addition of this program to the College of Nursing is in direct alignment with the Auburn University strategic goal to provide an excellent student experience by delivering rigorous and relevant academic programs.

Need for the Program in the State of Alabama:

In the state of Alabama, the importance of ENPs is even more pronounced. Alabama faces unique healthcare challenges, including a higher prevalence of chronic diseases and a significant rural population with limited access to healthcare services. ENPs help bridge the gap by offering critical care in emergency settings. Their ability to provide immediate and comprehensive care improves patient outcomes and reduces the burden on emergency departments. By addressing the urgent healthcare needs of Alabama's residents, ENPs contribute to a healthier and more resilient community.

Employment Opportunities:

Demand for nurse practitioners, including ENPs, is high due to a shortage of physicians and an aging population. Between 2019 and 2022, the number of nurse practitioners working in emergency settings increased by more than 50%. According to the American Association of Emergency Nurse Practitioners, an annual ENP growth rate of 8% through 2030 is required to address the rising volumes of emergency care patients while maintaining high-quality, cost-effective care. The U.S. Bureau of Labor projects a 45% increase in the number of nurse practitioners between 2022 and 2032. ENPs work in hospital emergency departments, trauma centers, urgent care facilities, and telehealth.

Student Demand/Enrollment Projections:

Emergency nursing is a popular specialty for our BSN graduates with about 25% of each graduating class accepting positions in emergency settings. We will market to our BSN students and encourage them to continue their education in our BSN to Doctor of Nursing Practice (DNP) program. The BSN to DNP pathway includes the option for students to add an additional certificate during the last three semesters of the program. The ENP certificate option will be marketed to all students enrolled in the BSN to DNP pathway as well as the Master's in Nursing-Primary Care Nurse Practitioner pathway (approximate enrollment of 75 students currently). The certificate will also be marketed in the state and across the nation to currently certified FNPs. We project 5 students in year one, 10, in year two, and 15 in year three with continued growth as marketing efforts and word of mouth increase.

Resource Requirements:

The resources needed for the proposed program include faculty who hold the ENP certification and clinical placement opportunities. Our current faculty resources are sufficient to begin the program with three of our current faculty holding ENP certification. Our existing process for FNP clinical placement will be followed to place ENP students. Faculty will leverage their emergency department practice sites and contacts to facilitate placement of ENP students.

Relationship to Other Programs:

The ENP curriculum will encompass opportunities for interprofessional collaboration with established campus partners, including the College of Pharmacy and the Via College of Medicine. The AUCON ENP post-graduate certificate program will increase capacity in a high-demand specialty and provide geographic accessibility for students in East Alabama and surrounding regions.

Recommendation:

We recommend that the proposed Emergency Nurse Practitioner (ENP) post-graduate certificate program be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and/or approval.



Auburn University College of Nursing
Post-Masters Emergency Nurse Practitioner Graduate Certificate for the FNP

Fall Semester 1	Spring Semester 2	Summer Semester 3
NURS 7030: Advanced Emergency Nursing Concepts I (2 credits) NURS 7130: Advanced Procedures for the Emergency Nurse Practitioner (2 credits) (30 clinical hours - 1.5 didactic; 0.5 clinical) <i>(NURS 7030 is pre-requisite or co-requisite)</i>	NURS 7040: Advanced Emergency Nursing Concepts II (3 credits) <i>(NURS 7030 is pre-requisite)</i> NURS 7140: Advanced Emergency Nursing Practicum I (3 credits) (180 clinical hours) <i>(NURS 7030 & 7130 are pre-requisites; NURS 7040 is pre-requisite or co-requisite)</i>	NURS 7050: Advanced Emergency Nursing Concepts III (3 credits) <i>(NURS 7040 is pre-requisite)</i> NURS 7150: Advanced Emergency Nursing Practicum II (3 credits) (180 clinical hours) <i>(NURS 7040 & 7140 are pre-requisites; NURS 7050 is pre-requisite or co-requisite)</i>

Total Credit Hours: 15

Total Clinical Hours: 390

Approved. 19 Feb 2025

Vini Nathan

TO: Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: George Flowers
Dean, Graduate School (if appropriate) *George T. Flowers*

THROUGH: Janaki Alavalapati
Dean, Forestry, Wildlife and Environment *Janaki Alavalapati*

FROM: Todd Steury
Associate Dean of Academic Affairs, Forestry, Wildlife and Environment

DATE: January 25, 2025

SUBJECT: Preproposal documentation for Graduate Certificate in Environmental Law

We request approval to commence with the development of an online graduate certificate in Environmental Law. Details of the program are described below.

Program Description:

The proposed program is for an online graduate certificate in Environmental Law. This program will provide individuals such as natural resource managers, foresters, engineers, environmental affairs managers, public officials, attorneys and paralegals, EHS (environmental/safety/health) supervisors, and others working in environmental fields with knowledge about various environmental policies and laws. The proposed Degree Code is ENLW-GCRT. We believe this program will constitute a Substantive Change requiring notification to SACSCOC. CIP Code 03.0209 Energy and Environmental Policy.

Justification for Program:

(1 paragraph) Why is it a good idea for Auburn to offer the program? Why is the unit making the request now?

Issues of environmental law permeate practically every aspect of our state and national economy, and the consistent change and evolution of this field of law requires that professionals working with natural resources have not only a knowledge of environmental law and regulation but also an understanding of the policies and processes underlying the same. While these professionals will presumably already possess undergraduate degrees pertinent to their fields, a graduate certificate in Environmental Law will provide them with a body of knowledge increasingly necessary for their current functioning and their ultimate advancement. The College of Forestry, Wildlife and Environment (CFWE) at Auburn can act to fill this need by (1) leveraging the recent experience gained in the CFWE's development of its Minor in Environmental Law; and (2) taking advantage of the recent hire by the College of James Noles, J.D., an experienced practitioner and teacher in the field of environmental law, and the continued presence of Richard Hall, J.D., another experienced practitioner and teacher associated with the CFWE.

Need for the Program in the State of Alabama:

(1-2 paragraphs) How is the program beneficial to the state? Will it be one of a kind in AL? Does it meet the needs of a particular industry? Does it provide Alabamians with a kind of opportunity they haven't previously had?

This proposed program would serve the state by increasing the number of professionals and public servants who have a firm understanding of what environmental laws require, how and why they are enacted, and how they are enforced. Additionally, those professionals would gain an increased understanding of environmental permitting processes and obligations, which would enhance their – and their industries' – ability to successfully (and properly) locate, adapt, or expand within Alabama. From the operation of traditional industries such as agriculture, mining, or forestry, to newer arrivals such as automobile manufacturing, defense, and aerospace, all must deal with issues of environmental law. Thus, the value of leaders, managers, and employees versed in that field of study is obvious. This program would be a one-of-a-kind program providing an opportunity that, to date, has not been available to Alabamians at the graduate certificate level.

Employment Opportunities:

(1 paragraph) What are the projected job placement opportunities (provide supporting data if possible?)

An August 12, 2024, article published by Bloomberg Law stated, “An influx of climate law and litigation is creating a spike of demand for attorneys who can navigate regulatory sea changes, and law schools are picking up the pace in training the next generation of lawyers with environmental expertise.” The acceleration of such issues, to also include rapidly evolving questions about PFAS (forever chemical) regulation, ESG (environmental/social/ governance) programs, renewable energy sources, and other natural resource regulatory issues, suggests that navigation of such regulatory changes cannot be left solely to attorneys. Thus, jobs (or expanded job responsibilities) for individuals who are knowledgeable in the field of environmental law are likely to increase substantially in the future. While the proposed program is not intended to provide the level of training that would allow individuals to practice law (which would require attending law school), the information gained from this certificate would provide graduates with a firm understanding of legal requirements in environmental fields, knowledge of when a lawyer is needed, and better enable them to converse with environmental lawyers in an informed manner.

Student Demand/Enrollment Projections:

(1 paragraph) Estimate both the number of students who are likely to enroll in the program and the number of graduates per year you expect once the program is fully implemented. Keep in mind that the actual number of students enrolled and who graduate is expected to meet or exceed these estimates in the post-implementation report submitted to ACHE.

The current interest in the CFRE's online Environmental Law course may provide some insight in response to this question. Currently, there are 12 graduate students and 129 undergraduate students enrolled in this course, which is typical of enrollment in the course over the past few years. Among the undergraduates, their majors range from Law and Justice to Chemical Engineering. These current numbers are double of what they were just a few years ago.

Additionally, there are currently 34 undergraduate students at Auburn pursuing an undergraduate minor in Environmental Law. Finally, the number of graduate students in the CFWE who are pursuing a graduate certificate of any kind has increased by 20% in just the past 2 years, hinting at the desire for such programs. When one considers the professional connections of the current Professor of Practice for Environmental Law James Noles (as well as those of affiliate professor Richard Hall) and the pipeline of prospective students that the CFWE's graduate programs will provide, we believe it is very reasonable to expect that the program might draw 25 students per year.

Resource Requirements:

No new resources are needed for this program. All of the courses we are considering for the proposed program already exist and are being taught regularly. We recently hired a Professor of Practice (James Noles) to teach some of these courses and add new ones. This new Professor of Practice will also oversee the program and advise students. Because the proposed program will be online, no new classroom space will be needed.

Relationship to Other Programs:

The proposed program may be supported by other programs on campus in that courses from other programs may be used in the program (although at this time, no such courses have been identified). The program will not replace any existing program and a search of the ACHE database indicates that there are no other graduate certificates in the state that are even remotely similar. We are open to collaboration with other institutions in the state (such as one of the three Law schools: University of Alabama, Samford's Cumberland School of Law, and Faulkner's Jones School of Law), although no collaborations are planned at this time. In conversations with Steven Brown, director of Auburn University's Law and Justice program, he has stated that:

“The certificate sounds like a great opportunity for your students and I am sure some of ours will be interested as well. I do not see it competing with any LAWJ courses. Once it is approved, please let me know and we'll be sure to inform our students about it.”



AUBURN UNIVERSITY

COLLEGE OF HUMAN SCIENCES

*Horst Schulze School of Hospitality
Management*

TO: Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Susan Hubbard *SH*
Dean, College of Human Sciences

FROM: Martin O'Neill
Head, Horst Schulze School of Hospitality Management *MO'N*

DATE: October 15, 2025

SUBJECT: Justification for new Undergraduate Certificate Program in Hospitality Service

I am writing to provide additional context regarding our recent proposal to establish an Undergraduate Certificate in Hospitality Service. The certificate program will include five existing courses (totaling 14 credit hours) currently offered as part of the BS in Hospitality Management at Auburn (see Table 1). This initiative was developed in response to a request from one of our key strategic partners, who identified a need for a specialized educational pathway designed for their front-line service employees. Accordingly, the program was structured to emphasize practical, industry-relevant skills that can be immediately applied to support excellence in hospitality service delivery.

Importantly, this certificate program is developed for external delivery and consumption only and is not intended for our traditional undergraduate student population. It is a workforce-focused educational offering, structured to meet the continuing education needs of industry professionals rather than serve as an academic track for degree-seeking students currently enrolled at Auburn.

To accommodate a range of professional development goals and educational preferences, we plan to offer the program in two distinct formats: a for-credit version delivered via Auburn Online, and a non-credit version facilitated through either the BIGGIO Center or Auburn Outreach – again, online. This dual-track approach allows for greater accessibility and flexibility, ensuring that both credential-seeking and skill-building learners are served.

Moreover, both the credit and non-credit formats of the program will utilize a differential tuition model. This model is designed not only to reflect the specialized nature and external demand for the program but also to generate additional revenue for both College of Human Sciences and the Horst Schulze School of Hospitality Management. These revenues will ensure that the program

is entirely self-sustaining. Any administrative, instructional, or logistical support required to maintain or expand the program can be fully funded through this differential tuition stream, eliminating the need for internal reallocation of resources or support from existing undergraduate program budgets.

Table 1 – Course listing for UG Certificate in Hospitality Service

Certificate Name:			
Course Number	Course Title	Credit Hours	New? (Y)
HOSP1010	Introduction to Hospitality Management	3	N
HOSP2000	Hospitality Service	3	N
HOSP2300	Hospitality Law	3	N
HOSP2940	Professional Development in Hospitality Management	2	N
HOSP4530	Science of Service Quality in Hospitality Management	3	N
		14	
Total Credit Hours Required for Completion:		14	

Lastly, it is important to emphasize that this certificate program is distinctive in scope and purpose. It does not replicate or compete with any existing academic programs at Auburn University. Rather, it enhances our institution’s reputation as an innovative and responsive partner to the hospitality industry, providing specialized educational solutions that meet real-time workforce demands while also contributing to the financial health of the units involved.

The Hospitality Service Certificate would position the school as a leader in hospitality education and corporate partnerships, statewide, reinforcing our commitment to bridging academia and industry - a central tenet of our land grant mission. With the support of corporate partners, this certificate could become a recognized standard for service excellence, enhancing the reputation of both our graduates and our program. This strategic collaboration with industry partners would also generate new opportunities for student engagement, experiential learning, and eventual job placement, benefiting both current students and working professionals.

The program will be made available to partners in the corporate sector seeking further educational opportunities for their front-line employees and will not be made available to Auburn enrolled students. The program anticipates an immediate enrollment of approximately 25 students and is intent upon completing the certificate requirements in the year of actual enrollment.

**AUDIT AND COMPLIANCE COMMITTEE AGENDA
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Revisions to Office of Audit, Compliance & Privacy Departmental Charter
(Kevin Robinson)

Committee Chairperson: Mr. Billy Ainsworth

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

AUDIT & COMPLIANCE COMMITTEE

RESOLUTION

REVISIONS TO OFFICE OF AUDIT, COMPLIANCE & PRIVACY DEPARTMENTAL
CHARTER

WHEREAS, the Institute of Internal Auditors released its new Global Internal Audit Standards effective January 9, 2025 which mandated changes to the charter; and

WHEREAS, professional standards and best practices require a Board approved department charter reflecting these changes; and

WHEREAS, revisions to the departmental charter are recommended by the Vice President of Institutional Compliance & Security and approved by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the departmental charter for the Office of Audit, Compliance & Privacy attached as Exhibit A is approved.



AUBURN UNIVERSITY

Office of the Vice President
Institutional Compliance & Security

October 15, 2025

MEMORANDUM

TO: Christopher B. Roberts
President

FROM: Kevin Robinson
Vice President, Institutional Compliance & Security

RE: Agenda Item for the Board of Trustees
Update of Office of Audit, Compliance & Privacy Departmental Charter

I am writing to request that the following item be added to the agenda for the Board of Trustees' meeting scheduled for November 21, 2025.

PROPOSAL: It is recommended that the Board approve an updated departmental charter for the Office of Audit, Compliance & Privacy. The proposed revisions reflect required changes mandated by the Global Internal Audit Standards which became effective January 9, 2025.

RATIONALE: Professional audit standards adhered to by our office require a Board-approved departmental charter. The current charter, approved in 2016, does not reflect the updates introduced in the 2025 standards. In addition, best practices recommend periodic review and reapproval to ensure alignment with current operations. The proposed updated charter will bring us into full compliance with the Global Internal Audit Standards and better reflect our current practices.

RECOMMENDATION: It is recommended that the Board approve the updated charter, which is attached to this correspondence. The revised document incorporates updated terminology and language consistent with current operations and professional standards.

Thank you,

Kevin Robinson, Vice President
Institutional Compliance & Security

Auburn University
Office of Audit, Compliance & Privacy
Charter

Purpose and Scope

The Office of Audit, Compliance & Privacy (OACP) serves as an independent appraisal activity consisting of two interrelated disciplines – internal audit and institutional compliance – that collectively support Auburn University’s mission across all divisions including Auburn Main Campus, AUM, AAES, and ACES.

Division of Internal Audit

The internal audit function enhances Auburn University’s capacity to create, protect, and sustain value by delivering independent, risk-based, and objective assurance, advisory services, and strategic insights to both management and the Auburn University Board of Trustees (the Board). Through systematic and evidence-based evaluations, internal audit assesses the effectiveness of governance, risk management, and internal controls. These activities are designed to promote accountability and continuous improvement across the institution.

Division of Institutional Compliance & Privacy

Institutional Compliance & Privacy provides independent oversight of Auburn University’s compliance programs. The function evaluates adherence to federal, state, local laws and regulations, and University policies. It works collaboratively with departments across the institution to identify, address, and mitigate regulatory risks. The compliance team also supports the University’s commitment to ethical conduct and privacy protection.

Scope and Commitment

OACP’s scope encompasses all University activities, assets and personnel.

Mandate

Authority of the Office of Audit, Compliance & Privacy (OACP)

OACP derives its authority from the Board, which formally mandates OACP to provide independent, objective assurance, advisory services, and strategic insight to both the Board and senior leadership.

OACP’s authority is established through its direct reporting relationship to the Audit & Compliance Committee of the Board and its administrative reporting line to the University President.

Under this mandate, the Board authorizes OACP to:

- **Access all University resources:** OACP is granted full and unrestricted access to all functions, data, systems, records, information, physical property, and personnel necessary to fulfill its audit, compliance, and privacy responsibilities. OACP is accountable for confidentiality and security of all information obtained.
- **Exercise professional discretion:** OACP has the authority to allocate resources, determine audit and compliance priorities, set the frequency and scope of engagements, apply appropriate methodologies, and issue communications necessary to achieve its objectives.
- **Engage internal and external expertise:** The office may request assistance from University personnel and, when necessary, engage specialized services from external providers to support the execution of its responsibilities.

Independence, Organizational Position, and Reporting Relationships

OACP operates with organizational independence to ensure objectivity and integrity in its work. The Vice President, Institutional Compliance & Security holds a dual reporting structure – functionally to the Board and administratively to the University President. This positioning empowers the Vice President to escalate matters directly to senior leadership or to the Board without interference, reinforcing the office’s ability to act independently and impartially.

The Vice President, Institutional Compliance & Security will confirm to the Board, at least annually, the organizational independence of OACP. The chief audit executive (CAE) will disclose to the Board any instances of interference internal auditors encounter affecting the scope, execution, or communication of internal audit activities. Such disclosures will include an assessment of the impact on the function’s effectiveness and its ability to fulfill its mandate.

Responsibility

OACP shall maintain the University's anonymous reporting system, which enables stakeholders to confidentially report concerns related to fraud, ethics violations, and compliance issues. OACP shall review all reports received and determine their appropriate disposition.

The Division of Internal Audit shall have the responsibility to:

- Develop a dynamic annual audit plan using a risk-based methodology that incorporates input of the Board and senior management.
- Present the annual audit plan to the Chair of the Audit & Compliance Committee of the Board for input and consideration.
- Continuously review and revise the audit plan, as necessary, to reflect changes in business operations, risks, systems, and internal controls.
- Execute audits and reviews as outlined on the audit plan.

- Conduct special projects, investigations, and advisory services as requested by management and deemed high-risk by the Vice President and Chief Audit Executive.
- Recommend enhancements to risk management, internal controls, and governance processes.
- Report the results of audit work to senior management and the Chair of the Audit & Compliance Committee.
- Follow up on engagement recommendations to verify implementation and effectiveness of corrective actions.
- Provide an annual summary of audit activities to senior management and the Chair of the Audit & Compliance Committee.
- Coordinate with external auditors and regulatory agencies to minimize duplication of audit services.
- Maintain ongoing professional development to ensure the audit team possess the competencies required to meet the Global Internal Audit Standards and fulfill its mandate.
- Monitor emerging risks and trends that may impact the University and communicate relevant insights to the Board and senior leadership.
- Strive for conformance with the Global Internal Audit Standards, including the principles of Ethics and Professionalism.

The Division of Institutional Compliance & Privacy shall have the responsibility to:

- Develop and execute a risk-based compliance work plan that prioritizes the university's highest-risk areas.
- Periodically report compliance and privacy activities to the Chair of the Audit & Compliance Committee.
- Collaborate with distributed compliance partners and senior leadership to foster a culture of ethics and compliance across the institution.
- Promote and provide training on the institution's Employee Code of Conduct & Ethics.
- Convene the Institutional Compliance Committee periodically to ensure broad oversight of university regulatory matters.
- Investigate and respond to allegations of non-compliance, including conducting reviews of reported issues in collaboration with Internal Audit as appropriate.
- Maintain ongoing professional development to ensure the staff has the necessary skills and competencies for effective compliance work.
- Strive to implement the best practices of effective compliance programs as outlined in the U.S. Federal Sentencing Guidelines.
- Uphold the Code of Ethics for Compliance and Ethics Professionals, as issued by the Society of Corporate Compliance and Ethics.

Submitted for Approval to the Auburn University Board of Trustees

November 21, 2025

Auburn University
Office of Audit, Compliance & Privacy
Charter

Purpose and Scope

The Office of Audit, Compliance & Privacy (OACP) ~~is~~ serves as an independent appraisal activity consisting of two ~~distinct yet related interrelated~~ disciplines – internal audit and institutional compliance – that collectively support Auburn University’s mission across all divisions including which examine and evaluate the activities of the University (Auburn Main Campus, AUM, AAES, & ACES) as a service to management and the Board of Trustees (the Board).

Division of Internal Audit

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The ~~purpose of the internal audit function enhances~~ is to strengthen Auburn University’s ability to capacity to create, protect, and sustain value by delivering independent, risk-based, and objective assurance, advisory services, and strategic insights to both management and providing the Board of Trustees, and management with independent, risk-based, and objective assurance, advice, insight, and foresight. Through systematic and evidence-based evaluations, internal audit assesses the effectiveness of governance, risk management, and internal controls. These activities are designed to promote accountability and continuous improvement across the institution. Internal audit activities include objective examinations of evidence to provide independent assurance and advisory services to the Board and management on the adequacy and effectiveness of governance, risk management, and control processes.

Division of Institutional Compliance & Privacy

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Institutional Compliance & Privacy provides independent oversight of Auburn University’s compliance programs. The ~~compliance function evaluates supports the University in adhering~~ adherence to federal, state, and local laws and regulations, as well as and University policies. It works and collaborates collaboratively with other departments across the institution to identify, address, and mitigate regulatory risks, ensure that significant legislative or regulatory issues impacting the University are recognized and addressed properly. The compliance team also supports the University’s commitment to ethical conduct and privacy protection.

Scope and Commitment

~~The scope of OACP’s scope encompasses all University activities, assets and personnel. services covers the entire breadth of the organization, including all Auburn University activities, assets, and personnel.~~

Mandate

Authority of the Office of Audit, Compliance & Privacy (OACP)

The Office of Audit, Compliance & Privacy (OACP) derives its authority from the Auburn University's Board of Trustees, which formally mandates grants OACP to provide independent, objective assurance, advisory services, and strategic insight to both the Board and senior leadership, the mandate to provide the Board and senior management with objective assurance, advice, insight, and foresight.

OACP's authority is established created by its through its direct and unrestricted reporting relationship to the Audit & Compliance Committee of the Auburn University Board of Trustees and its administrative reporting line to the University President. This dual reporting structure ensures the organizational independence necessary to carry out its responsibilities with integrity and objectivity. Board. Such authority allows for unrestricted access to the Board.

Under this mandate, the Board authorizes OACP to:

- **Access all University resources:** OACP is granted Have full and unrestricted access to all functions, data, systems, records, information, physical property, and personnel necessary to pertinent to fulfill its audit, compliance, and privacy carrying out OACP responsibilities. OACP is accountable for confidentiality and security of safeguarding records and all information obtained.
- **Exercise professional discretion:** OACP has the authority to Allocate resources, determine audit and compliance priorities, set the frequencies and scope of engagements, apply appropriate methodologies, and select subjects, determine scopes of work, apply techniques, and issue communications necessary to accomplish achieve its the function's objectives.
- **Engage internal and external expertise:** The office may request Obtain assistance from the necessary University personnel and, when necessary, of Auburn University and other engage specialized services from external providers to support the execution of its responsibilities within or outside the University to complete our services.

Independence, Organizational Position, and Reporting Relationships

The Office of Audit, Compliance & Privacy operates with organizational independence to ensure objectivity and integrity in its work. The Vice President, Institutional Compliance & Security holds a dual reporting structure -- will report functionally to the Board of Trustees and administratively to the University President. This positioning empowers the Vice President to escalate matters directly to senior leadership or to the Board provides the organizational authority and status to bring matters directly to senior management and escalate matters to the Board, when necessary, without interference, reinforcing the office's and supports OACPs ability to act independently and impartially, maintain objectivity.

The Vice President, Institutional Compliance & Security will confirm to the Board, at least annually, the organizational independence of OACP. The chief audit executive (CAE) will disclose to the Board any instances of interference internal auditors encounter affecting related to the scope, execution, performance, or communication of internal audit work and results activities. Such The disclosures will include and assessment of the impact on the function's communicating the implications of such interference on the function's effectiveness and its ability to fulfill its mandate.

Responsibility

OACP shall maintain the University's anonymous reporting system, which enables whereby stakeholders to confidentially may report concerns related to instances of fraud, ethics violations, and or compliance

~~related concerns~~issues. OACP shall review all reports received ~~and coordinate all activities of reports~~ received in accordance with University policy and State Law ~~and determine their appropriate disposition.~~

The Division of Internal Audit shall have the responsibility to:

- Develop a ~~flexible-dynamic~~ annual audit plan using an ~~appropriate~~ risk-based methodology that ~~incorporates~~ ~~considers~~ input of the Board of Trustees and senior management.;
- ~~Present~~ ~~Submit~~ the annual audit plan to the Audit & Compliance Committee of the Board of Trustees for ~~their~~ input and consideration.;
- ~~Continuously~~ ~~R~~review and ~~adjust-revise~~ the internal audit plan, as necessary, ~~in response to~~ reflect changes in business operations, risks, systems, and internal controls.;
- ~~Plan and perform~~ ~~Execute~~ audits and reviews as ~~noted-outlined~~ on the audit plan.;
- ~~Conduct~~ ~~Perform~~ special projects, investigations, administrative requests, special projects, investigations, and advisory services as requested by management and deemed ~~high-high~~-risk by the Vice President and Chief Audit Executive.;
- ~~Conduct investigations of Fraud, Waste, Abuse, Financial Mismanagement, and Operational Misconduct.~~
- ~~Make recommendations~~ ~~Recommend enhancements to~~ for improvements to the systems of risk management, internal controls, and governance processes.;
- Report the results of audit work to ~~senior management~~ the appropriate level of management and the Audit & Compliance Committee.;
- Follow up on engagement ~~findings~~ ~~recommendations to verify and confirm the~~ implementation and effectiveness of corrective actions ~~of recommendations or action plans.~~;
- ~~Provide an~~ ~~Communicate~~ annually summary of audit activities ~~the results of internal audit services~~ to senior management and the Chair of the Audit & Compliance Committee.;
- ~~Coordinate~~ ~~Work~~ with the external auditors and regulatory ~~other~~ agencies to ~~avoid redundancies~~ minimize duplication of ~~in~~ audit efforts/services.;
- Maintain ~~appropriate~~ ~~ongoing~~ professional development to ensure the internal audit ~~team~~ ~~function~~ collectively possess the competencies required to meet the or obtains the knowledge, skills, and other competencies and qualifications needed to meet the requirements of the Global Internal Audit Standards and fulfill the internal audit its mandate.;
- ~~Monitor emerging risks and~~ ~~Identify and consider~~ trends and emerging issues that ~~could may~~ impact Auburn the University and communicate relevant insights to the Board and senior management leaderships appropriate.;
- Strive ~~to for~~ conformance with the Global Internal Audit Standards, including the principles of Ethics and Professionalism.

The Division of Institutional Compliance & Privacy shall have the responsibility to:

- Develop and ~~implement~~ ~~execute~~ a risk-based compliance work plan that ~~prioritizes the~~ university's ~~addresses highest-risk~~ priority compliance areas.;
- Periodically report compliance and privacy ~~related~~ activities to the Chair of the Audit & Compliance Committee.;
- ~~Collaborate with distributed~~ compliance partners and senior leadership to ~~foster a culture of ethics~~ and compliance across the institution ~~improve campus compliance and ethics culture.~~;
- ~~Promote and provide training on the institution's Employee Code of Conduct & Ethics.~~
- ~~Convene~~ ~~Periodically convene the Auburn University's~~ Institutional Compliance Committee periodically to ~~provide-ensure~~ broad oversight of university ~~-related~~ regulatory issues/matters.;
- ~~Investigate~~ ~~Evaluate~~ and respond to allegations of non-compliance, ~~including and~~ conducting reviews of reported issues; ~~in~~ ~~collaborating~~ ~~collaboration~~ with Internal Audit as appropriate.;

- ~~Investigate complaints received under the University's Policy Against Retaliation.~~
- Maintain ~~ongoing appropriate~~ professional development to ensure the staff has the ~~necessary~~ skills and ~~abilities-competencies for to perform effective~~ compliance work.;
- Strive to implement the best practices of effective compliance programs as ~~stipulated-outlined~~ in the U.S. Federal Sentencing Guidelines.;
- ~~Strive Uphold the to adhere to the~~ Code of Ethics for Compliance and Ethics Professionals, as issued by the Society of Corporate Compliance and Ethics.

Submitted for Approval to the Auburn University Board of Trustees

November 21, 2025

**EXECUTIVE COMMITTEE AGENDA
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Board of Trustees Policy for Campus and Capital Projects Approval Revision
(Jim Carroll)
2. Proposed Revisions to Board of Trustees Policy C-7: Policy on Research Misconduct
(Steve Taylor)
3. Proposed Awards and Namings (Quentin Riggins)

Committee Chairperson: Mr. Quentin Riggins

Community Chairperson: Mr. Bob Dumas

Committee Members: President *Pro Tempore* Jimmy Sanford

[Insert Committee Member]

[Insert Committee Member]

[Insert Committee Member]

[Insert Committee Member]

EXECUTIVE COMMITTEE

RESOLUTION

BOARD OF TRUSTEES POLICY FOR CAPITAL PROJECTS APPROVAL REVISION

WHEREAS, the Board of Trustees establishes the policies which guide and direct its actions and those of Auburn University; and

WHEREAS, the administration recommends revising the current Capital Projects Approval Policy in order to adjust for inflation the cost threshold for Board of Trustees approval of certain projects; and

WHEREAS, in addition to the cost threshold revision, the proposed policies otherwise update and reorganize the original policies to reflect changes in the Facilities Management organizational structure and similar matters.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the following policy be approved:

- D-3 Capital Project Approval Policy attached as Exhibit A to replace the existing D-3 Capital Projects Approval Policy

EXHIBIT A

D-3. CAPITAL PROJECT APPROVAL POLICY

This policy establishes the process by which the Board of Trustees will approve capital projects at Auburn University.

Capital Project Approval Threshold

The following capital projects shall require Board of Trustees approval: new construction, renovation, or adaptation projects on Auburn University property, regardless of funding source, with a total project cost of over **\$5,000,000**.

Process For Capital Project Approval

The process for approving capital projects by the Board of Trustees is detailed below:

1. Project Initiation and Architect & Construction Manager Selection: The Board of Trustees shall approve the initiation of a project. This approval will authorize the University staff to begin to develop the project through the preliminary stages of the project programming and design process. The Board of Trustees shall also authorize the commencement of the architect selection process to determine the architectural firm most capable of providing design services on the proposed project. The Board of Trustees shall also authorize the commencement of the construction manager selection process, when such services are appropriate for the proposed project, to determine the construction management firm most capable of providing construction management services on the project.
2. Approval of Architect and Construction Manager Selections: The Board of Trustees shall approve the selections of the project architect and construction manager, as required, on the project under consideration. Once this approval is obtained, Auburn University Facilities Management is authorized to engage both the architectural and construction management firms contractually to begin development of the project program and design.
3. Final Project Approval: Once a project has been initiated, and the architect and construction manager, if applicable, have been approved, the University Architect will commence the project design. This design effort will progress up to the point where the project program, siting, architectural design, and cost are sufficiently determined to obtain final approval by the Board of Trustees.

The Board of Trustees shall approve the following elements of the project at the final project approval stage:

- a. Project Program: The size, scope, and nature of the work to be performed under the project.
- b. Site: The location of the project on campus.
- c. Budget: The amount of funds authorized by the Board of Trustees for expenditure on the project under consideration.
- d. Funding Plan: The proposed plan for how the project will be funded.
- e. Image and Character: The proposed architectural design and layout of the facility.

The University Architect shall advise the Board of Trustees whether or not the proposed project architectural design meets Auburn University's "Character and Image" standards for buildings.

Once the Board of Trustees approves the project program, site, budget, funding plan and schematic design, Auburn University Facilities Management will then complete the project design, bid the project, award the necessary construction contracts, and construct the project.

Expedited Projects

Upon recommendation by the President, a project may be designated by the Board of Trustees as an expedited capital project to accelerate the project execution process. Upon designation of a capital project as an expedited project by the Board of Trustees, the Property and Facilities Committee of the Board shall have the authority to take all actions requiring full Board of Trustee approval, other than approval of the budget and site.

A review of any actions of the Property and Facilities Committee shall be a regular order of business at each meeting of the Board, and such actions shall be subject to revision and alteration by the Board, provided that no rights of third parties shall be affected by any such revision or alteration.

ADOPTED: April 11, 2014

REVISED: November 21, 2025

REVIEW DATE: October 1, 2030



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer
FROM: JIM CARROLL, Vice President, Facilities Management
SUBJECT: EXECUTIVE COMMITTEE
**BOARD OF TRUSTEES POLICY FOR CAMPUS AND CAPITAL PROJECTS
PLANNING AND THE PROJECT APPROVAL PROCESS**
DATE: OCTOBER 29, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Executive Committee, and to be included on the agenda at the meeting scheduled for November 21, 2025.

Proposal:

It is proposed that the updated Board of Trustees policies regarding campus planning and capital projects be presented to the Board of Trustees through the Executive Committee for approval.

Review and Consultation:

The administration recommends revising the current Campus and Capital Projects Planning Policy to adjust the cost threshold for projects requiring Board of Trustees approval of certain projects.

The current cost threshold for construction was established in 2014 at \$1,000,000. Given the significant number of small renovation projects impacting the capital program, it is recommended that the cost threshold for Board of Trustees approval of university projects be raised from \$1,000,000 to \$5,000,000.

It is recommended that the Board of Trustees approve the following:

1. D-3 Capital Project Approval Policy, attached as Exhibit A, to replace the existing D-3 Capital Project Approval Policy.

If you concur, it is recommended that the proposal be presented to the Board of Trustees, through the Executive Committee, for appropriate review and action as requested.

Rationale for Recommendation:

The Board of Trustees establishes the policies which guide and direct its actions and those of Auburn University. It is therefore appropriate that the proposed planning and capital project policies be submitted to the Board of Trustees for approval.

EXECUTIVE COMMITTEE

RESOLUTION

PROPOSED REVISIONS TO BOARD OF TRUSTEES POLICY C-7: POLICY ON
RESEARCH MISCONDUCT

WHEREAS, the Public Health Service (PHS) Final Rule (42 CFR Part 93), the National Science Foundation (NSF) Final Rule (45 CFR Part 689), the United States Department of Agriculture (USDA) Final Rule (2 CFR Part 422), the National Aeronautics and Space Administration (NASA) Final Rule (14 CFR Part 1275), the Department of Energy (DOE) Final Rule (2 CFR 910.132) require that institutions receiving or requesting funds from PHS, NSF, USDA, NASA, and DOE establish policies for reporting and responding to allegations of research misconduct; and

WHEREAS, PHS, NSF, USDA, NASA, and DOE require that institutions receiving or requesting funds from PHS, NSF, USDA, NASA, and DOE bear responsibility for the integrity of the research process and for prevention and detection of research misconduct; and

WHEREAS, PHS Final Rule 42 CPR Part 93 was updated September 17, 2024 and requires Auburn University to adopt the updated Final Rule 42 CPR Part 93 no later than January 1, 2026 and renew its research misconduct assurance no later than April 30, 2026 to remain eligible to apply for or receive PHS funds; and

WHEREAS, the Office of the Senior Vice President for Research & Economic Development subsequently proposed revisions to Board Policy C-7 which incorporate the PHS required changes for reporting and responding to allegations of research misconduct, and is recommended by the President; and

WHEREAS, the Board of Trustees deems it to be in the best interest of the institution that the proposed revisions to the policy be adopted.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the existing Board Policy C-7 is hereby revised as attached hereto in Exhibit 1, effective immediately.

BE IT FURTHER RESOLVED and reaffirm that, with the approval of the President, the Senior Vice President for Research and Economic Development has the authority to establish the necessary procedures pursuant to this Board Policy C-7.



SENIOR VICE PRESIDENT FOR RESEARCH
AND ECONOMIC DEVELOPMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, PRESIDENT
FROM: STEVEN E. TAYLOR, SENIOR VICE PRESIDENT FOR RESEARCH AND ECONOMIC DEVELOPMENT 
SUBJECT: **FEDERAL REGULATORY CHANGE AND REQUIREMENT TO UPDATE POLICY ON RESEARCH MISCONDUCT**
DATE: OCTOBER 17, 2025

This memorandum requests the following proposal be presented to the Board of Trustees through the Office of the Senior Vice President for Research & Economic Development and included on the agenda at the Board of Trustees meeting on November 21, 2025.

As an applicant for and recipient of Federal funding, Auburn University must develop, implement, and maintain a policy for reporting and addressing allegations of research misconduct. The existing Auburn University Policy on Research Misconduct has been updated with regard to formatting and content producing a policy that is fully compliant with federal regulations and protects the University's ability to compete for and be awarded federal funding.

To meet the demands of the modern research environment, the federal government made changes to 42 CFR Part 93 (U.S. Public Health Service regulations). Accordingly, the University's existing policy has been updated to align with these federal regulations concerning research misconduct. The updated policy also aligns with research misconduct regulations and requirements of other funding agencies including, but not limited to, the National Science Foundation, U.S. Department of Agriculture, National Aeronautics and Space Administration, and Department of Energy.

The proposed updates to the University's policy incorporate guidance released on June 4, 2025, and September 15, 2025, by the U.S. Public Health Service (PHS) Office of Research Integrity (ORI). ORI oversees and directs PHS research integrity activities on behalf of the Secretary of Health and Human Services. ORI's oversight includes review and monitoring of research misconduct policies implemented by applicant and awardee institutions.

Auburn University must implement the updated research misconduct policy no later than January 1, 2026, to maintain its PHS assurance for responding to allegations of research misconduct. Failure to comply with this deadline will most certainly impede the University's ability to both compete for and be awarded PHS research funding.

Policy on Research Misconduct

Policy on Research Misconduct

AUBURN POLICIES AND PROCEDURES:

C-7

POLICY ON RESEARCH MISCONDUCT

C-7. POLICY ON RESEARCH MISCONDUCT

I. Policy Statement

Auburn University supports an environment of research integrity committed to honesty, transparency, and the highest ethical standards in all research endeavors. All members of the University ~~engaged in research~~ must adhere to these standards and follow these policies and procedures to protect the accuracy and reliability of the research record and published research results.

With this policy the University confirms its culture of accountability, honesty, and trust to ensure researchers work toward rigorous research that promotes scientific advancements for the greater good of society and maintains trust in research.

This policy provides a framework to resolve allegations of research misconduct as timely as possible while protecting the rights and integrity of all individuals involved. The policy is governed by federal, state, and local laws and regulations, which provide the regulatory authority for this policy. As a recipient of federal research funds, the University considers prevention and detection of research misconduct a priority and must have policies and procedures compliant with federal regulations that address allegations of research misconduct. Should any conflict between this document and any Federal research misconduct regulation(s) or requirement arise, the regulation(s) or Federal authority will prevail. See section II. B. 1. and section VI. for the definition of Research Misconduct.

II. Policy Principles

A. Allegations

1. All members of the University community have a responsibility to report observed, suspected or apparent research misconduct.
2. Allegations of research misconduct may be filed by anyone internal or external to the University.
3. Allegations of research misconduct must be filed with ~~the appropriate University officials and should be directed to~~ the Research Integrity Officer. Any member of the University who receives an allegation of research misconduct must promptly notify the Research Integrity Officer. If unsure whether an incident(s) is or may be research misconduct, the Research Integrity Officer should be consulted.
4. Allegations of research misconduct are preferred to be filed in writing, however, may be filed verbally. Allegations of research misconduct may be reported on the University's secure anonymous electronic reporting system.
5. Anonymous allegations of research misconduct may be made, however must include sufficient details and evidence to determine whether an inquiry should be made into the allegation.
6. Allegations of research misconduct should be based on facts and provide credible, specific evidence including the name of the Respondent(s), details of the allegation(s) and any evidence.
7. Should allegations be made against more than one individual, these will be considered as separate allegations and separate decisions will be reached regarding each person.
8. Allegations of research misconduct are serious charges and are expected to be made in good faith. Allegations not made in good faith may result in disciplinary action under other University policies.

B. Scope

1. This policy only applies to research misconduct, not other forms of misconduct. Research misconduct is fabrication, falsification, or plagiarism in proposing, performing, or reviewing research, or reporting research results. Research misconduct does not include honest error or differences of opinion.
2. This policy applies to all research conducted under the auspices of the University by faculty, visiting faculty and scientists, post-doctoral candidates, graduate and undergraduate students, and staff. See section X. Exclusions.
3. This policy applies regardless of funding source including unfunded research.
4. The University shall diligently pursue all significant issues related to the allegations throughout all phases of the research misconduct proceedings.
5. Should additional related allegations arise during any portion of the research misconduct proceedings the scope may be broadened beyond the initial allegation. Appropriate parties will be notified of the additional allegations according to procedures.

C. Duty to Cooperate

1. All members of the University community, including Complainants, Respondents and Witnesses, shall cooperate in all phases of research misconduct proceedings.
2. All members of the University community, including Complainants, Respondents and Witnesses, shall promptly provide all requested materials related to all research misconduct proceedings.
3. Research records resulting from research awarded and/or conducted at the University are the property of the University and employees cannot interfere with the University's right to access these records.

D. Safeguards

1. Confidentiality

- a. To the extent possible as allowed by law and to conduct thorough and fair proceedings, the identity of Complainant(s), Respondent(s) and Witnesses shall be limited to those persons who need to know. The University may disclose the identity of the Respondent and Complainant to federal agencies as required by regulations.
- b. Written materials, evidence and information regarding all research misconduct proceedings shall be kept confidential to the extent allowed by law and necessary to conduct thorough and fair proceedings.
- c. All members of the University community, including Complainant, Respondent, Witnesses, and committee members shall maintain strict confidentiality of all research misconduct proceedings.
- d. The University may be required to release information about the alleged research misconduct and will release such information according to applicable laws and after consultation with General Counsel.
- e. The University may communicate information about the alleged research misconduct to individuals outside the University to conduct a thorough investigation and secure experts in the field to assist in the research misconduct proceedings. Outside experts obtained by the University will be held to the same confidentiality standards as members of the University community regarding the alleged research misconduct.
- f. The University is not prohibited from disclosing information regarding the alleged research misconduct on a need-to-know basis to those individuals responsible for oversight of Respondent's research or to other University officials such as supervisors, department chairs and deans. The Research Integrity Officer may determine when the release of information regarding the alleged research misconduct is necessary or appropriate.
- g. If confidentiality is breached by the University, the University shall take such reasonable steps as are requested to minimize the damage to reputations that may result from unsupported allegations.

2. Conflicts of Interest

- a. All individuals involved in research misconduct proceedings must disclose to the Research Integrity Officer

- any potential, actual or perceived conflicts of interest that exist or arise at any point in the proceedings.
- b. A conflict of interest exists in a research misconduct proceeding when an individual involved in the proceedings or resolution of the allegation has a potential, actual or perceived financial, personal, or professional interest.
 - i. Examples of conflicts of interest may include but are not limited to family members including children, stepchildren, parents, siblings, aunts, uncles, nieces, nephews first cousins; spouses or partner relationships to the fourth degree of affinity or consanguinity, meaning by marriage or by blood. Other examples of conflicts of interest may include but are not limited to other close personal relationships; supervisors or subordinates; co-authorships; collaborators; intellectual property interests; and other financial interests.
 - ii. The dean or department chair of a Respondent or Complainant does not in and of itself constitute a conflict of interest under this policy.
 - c. The Research Integrity Officer in consultation with the Office of Research [Integrity & Compliance](#) evaluates all potential, actual or perceived conflicts of interest in research misconduct proceedings and designates a replacement if needed.

3. Retaliation

- a. The University does not tolerate any form of retaliation against any individual participating in a research misconduct proceeding.
- b. The University makes every reasonable and practical effort to protect the reputations and positions of Complainants who submit good faith allegations, Witnesses, committee members, Respondents, others involved in processing allegations from any retaliation by other members of the University community.
- c. The University will take reasonable and practical steps to protect or restore the position and reputation of any Complainants, Witnesses, committee members, or others involved in processing allegations upon finding of retaliation by Respondent or other members of the University community.
- d. Retaliation by members of the University community will be referred for appropriate disciplinary action.

E. Corrective Actions and Sanctions

1. Corrective actions may be implemented by the University at any stage of the research misconduct proceedings. Corrective actions may include but are not limited to counseling, training, oversight of research and data monitoring.
2. The University may take appropriate action at any stage of the research misconduct proceedings to protect the health or safety of humans, welfare of animals, integrity of the research, research funding, equipment, the environment, or to mitigate other real or potential adverse effects, as necessary.
3. The University may impose sanctions upon a finding of research misconduct. Sanctions may include, but are not limited to verbal reprimands, written reprimands, monitoring of work, removal from a project or projects, reassignment of duties or privileges, suspension, and termination of University employment. Disciplinary action will be implemented in accordance with the University policies and procedures applicable to the Respondent's position.
4. At the conclusion of the University investigation process, Respondent(s) may appeal a finding of research misconduct to the Research Integrity Officer (RIO). See Auburn University Research Misconduct Policy Procedures.
5. Funding agencies may impose administrative actions and or sanctions apart from the University's actions and or sanctions at any point in the research misconduct proceedings.

F. Correction of the Research Record

1. It is the University's responsibility to ~~determine whether correction or retraction of submitted or published work is required~~ [report concerns or findings related to published works](#) to maintain the integrity of the research.
2. The Respondent will cooperate with University officials, publishers, and sponsors to withdraw, correct or retract submitted or published works that are found to be falsified, fabricated, or plagiarized.
3. The University may request withdrawal, correction, or retraction of submitted or published work at any time during the research misconduct proceedings where there is clear evidence of falsification, fabrication, or plagiarism.

4. If there are no research records found or made available to the University to support the submitted or published research, the correction or retraction may occur before a final finding of research misconduct against the respondent has been determined.

G. Restoring Reputation

1. In publicizing the findings of no misconduct, the University shall be guided by whether public announcements shall be harmful or beneficial in restoring any reputation(s) that may have been damaged. Usually, such decision shall be made in conjunction with the person(s) who was innocently accused.

H. Termination of Affiliation with the University

1. In the event a Respondent terminates affiliation with the University before the research misconduct is resolved, the research misconduct proceedings will continue according to this policy to the extent possible until a final decision is reached.

I. Research Misconduct Records

1. All records and sequestered evidence relating to research misconduct proceedings shall be maintained securely under the supervision of the Research Integrity Officer for a minimum of seven (7) years from the final completion of the research misconduct proceedings by the University or federal agency or longer as required under the applicable University data and record retention policies or other relevant policies or federal or state regulations.

J. Notification to Funding Agencies

1. The Research Integrity Officer shall at any time during research misconduct proceedings notify the appropriate funding agency immediately if there is reason to believe any of the following:
 - a. Health or safety of the public is at risk including the need to protect human or animal subjects;
 - b. A reasonable indication of possible violation of civil or criminal law exists;
 - c. Funding agency resources or interest are threatened;
 - d. Funding agency action may be necessary to safeguard evidence and protect the rights of those involved; or
 - e. The research community or public should be informed.
2. The Research Integrity Officer shall:
 - a. notify the applicable funding agency(ies) if inquiry determines an investigation is warranted;
 - b. when an investigation is complete, forward to the agency a copy of the evidentiary record, the investigative report, recommendations made to the ~~institution's adjudicating official~~ Institutional Deciding Official (IDO), and the subject's written response to the recommendations (if any); and
 - c. when the adjudication phase is complete, forward the ~~adjudicating official~~ IDO's decision and notify the agency of any corrective actions taken or planned.

K. Reopening Allegations

1. An allegation of research misconduct that closed with a finding of no research misconduct may be reopened if potential significant evidence or information of research misconduct not previously presented is presented.

L. External Research Misconduct Proceedings

1. Should the University receive a report of an external inquiry or investigation that was conducted by another institution or agency, the Research Integrity Officer will assess the report and may adopt the findings in whole or in part or initiate the University's own research misconduct proceedings.

M. Time Limitations

1. This policy applies to research misconduct occurring within six (6) years of the date the University or agency receives an allegation of research misconduct.

2. The time limit does not apply if:
 - a. The Respondent continues or renews any incident of alleged research misconduct that occurred before the six-year limitation through citation, republication, or other use for the potential benefit of the respondent of the research record that is alleged to have been fabricated, falsified, or plagiarized; or
 - b. The alleged research misconduct would possibly have a substantial adverse effect on the health or safety of the public.

N. Admissions

1. If admitting to research misconduct, the respondents will sign a written statement specifying the affected research records and confirming the misconduct was falsification, fabrication, and/or plagiarism; committed intentionally, knowingly, or recklessly; and a significant departure from accepted practices of the relevant research community.
2. If the respondent admits to research misconduct, the University will not close the case without concurrence from any applicable Federal agency.

III. Effective Date

~~April 14, 2023~~ January 1, 2026

IV. Applicability

All members of the Auburn University community ~~conducting and involved with any form of research activities including research proposals~~ are required to comply with this policy. This policy and the associated procedures are intended to provide the framework for reporting and conducting research misconduct proceedings. It is not intended to substitute for compliance with the Alabama code of ethics for public officials and employees (Code of Alabama 1975 Title 36, Chapter 25). Further, this policy supports Auburn University's compliance with state and federal regulations including but not limited to those from the Public Health Service, National Science Foundation and United States Department of Agriculture.

V. Policy Management

Responsible Office: Office of the Senior Vice President for Research and Economic Development

Responsible Officer: Research Integrity Officer

Responsible Executive: Senior Vice President for Research and Economic Development

VI. Policy Definitions

Allegation: A disclosure of possible research misconduct through any means of communication.

Preliminary Assessment: An initial review to determine if each allegation fits within the definition of research misconduct and if each allegation is credible and specific so that potential evidence of research misconduct may be identified.

Complainant: A person who in good faith makes an allegation of research misconduct.

Conflict of Interest: A divergence between a University member's interests and professional obligations to Auburn University, such that an independent observer might reasonably question whether the University member's professional actions or decisions are determined by considerations other than the best interests of the University.

Evidence: Any document, tangible item or testimony offered or obtained during a research misconduct proceeding.

Fabrication: Making up data or results and recording or reporting them.

Falsification: Manipulating research materials, equipment, or processes, or changing or omitting data or results such that the research is not accurately represented in the research record.

Good Faith Allegation: Allegations of research misconduct that a Complainant or Witness believes to be true and that a reasonable person in that position would believe to be true based on the information known at the time.

Inquiry: Preliminary information gathering and preliminary fact finding that meets the criteria of this policy and the procedures of the University's Office of the Senior Vice President for Research.

Institutional Deciding Official: The University official who makes final determinations on allegations of research misconduct and any institutional actions. The same individual cannot serve as the Institutional Deciding Official and the Research Integrity Officer.

Intentionally: To act with a specific purpose in mind. Intentionally is synonymous with purposefully or willfully.

Investigation: The formal development of a factual record and the examination of that record leading to a decision not to make a finding of research misconduct or to a recommendation for a finding of research misconduct which may include a recommendation for other appropriate actions, including administrative actions.

Knowingly: To act with an awareness of actions. Knowingly is essentially synonymous with consciously.

Plagiarism: The appropriation of another person's ideas, processes, results, or words without giving appropriate credit. (a) Plagiarism includes the unattributed verbatim or nearly verbatim copying of sentences and paragraphs from another's work that materially misleads the reader regarding the contributions of the author. It does not include the limited use of identical or nearly identical phrases that describe a commonly used methodology. (b) Plagiarism does not include self-plagiarism or authorship or credit disputes, including disputes among former collaborators who participated jointly in the development or conduct of a research project. Self-plagiarism and authorship disputes do not meet the definition of research misconduct.

Preponderance of the Evidence: Proof by information that, compared with that opposing it, leads to the conclusion that the fact at issue is more probably true than not.

Recklessly: To use materials with a lack of proper caution and/or show indifference to the risk that the materials may be false, fabricated, or plagiarized. Taking a risk with materials without thinking or caring about the consequences of the action, even if the risk is not fully realized.

Research: A systematic experiment, study, evaluation, demonstration or survey designed to develop or contribute to general knowledge (basic research) or specific knowledge (applied research) relating broadly to public health by establishing, discovering, developing, elucidating or confirming information about, or the underlying mechanism relating to, biological causes, functions or effects, diseases, treatments, or related matters to be studied.

~~Research Integrity Officer (RIO):~~ ~~The responsible official at the University with the primary responsibility for implementing the research misconduct policy and assuring to federal agencies that the research misconduct policies and procedures of the University comply with federal regulations. The Senior Vice President for Research and Economic Development serves as the Research Integrity Officer, or the individual as otherwise designated by the Senior Vice President for Research and Economic Development to serve as Research Integrity Officer.~~ The University official responsible for administering the University's written policies and procedures for addressing allegations of research misconduct. The RIO is designated by the Senior Vice President for Research and Economic Development.

Research Misconduct: means fabrication, falsification, or plagiarism in proposing, performing, or reviewing research, or in reporting research results. A finding of research misconduct requires that (1) there be a significant departure from accepted practices of the relevant research community; (2) the misconduct be committed intentionally, knowingly, or recklessly; and (3) the allegation be proven by a preponderance of the evidence. Research misconduct does not include honest error or differences of opinion.

Research Misconduct Proceeding: Any actions related to alleged research misconduct taken under this policy and associated procedures, including but not limited to, allegation assessments, inquiries, and investigations.

Research Record: The record of data or results in any media or format that embody the facts resulting from scientific inquiry, including but not limited to, research grant or contract proposals or applications whether funded or unfunded; laboratory records, both physical and electronic; progress reports; abstracts; theses; oral presentations; internal reports; notes; correspondence; manuscripts, publications and journal articles; videos; photographs; slides; biological materials; computer files; human and animal subject protocols; consent forms; and any documents and materials provided by a Respondent or other individual in the course of the research misconduct proceedings.

Respondent: The person against whom an allegation of research misconduct is directed or who is the subject of a research misconduct proceeding.

Retaliation: An adverse action taken against any individual because of participation in a research misconduct proceeding.

University Community: All faculty, staff, postdoctoral fellows, graduate, and undergraduate students, visiting faculty and scientists and volunteers.

University Officials: The University President, Vice Presidents, Provost, Deans, Associate Deans, Department Chairs/Heads, Directors, Supervisors and Research Integrity Officer.

Witness: An individual who personally sees or perceives research misconduct or has relevant information related to the research misconduct proceedings and is called to testify to what has been seen, heard, or otherwise observed.

VII. Policy Procedures

Auburn University Office of the [Senior Vice President for Research and Economic Development](#) develops and manages procedures for handling research misconduct allegations and the process. These procedures include but are not limited to the following: Preliminary Assessment of Allegations; Sequestration; Notification of Respondent; Inquiry Procedures; Investigation Procedures; Admissions; Appeals; Sanctions; Reports to Funding Agencies; and False Accusations. See Auburn University Research Misconduct Policy Procedures.

VIII. Appeals

At the conclusion of the investigation process, Respondent(s) may appeal a finding of research misconduct to the Research Integrity Officer (RIO). See Auburn University Research Misconduct Policy Procedures.

IX. Sanctions

Following a finding of research misconduct the University may impose sanctions on the Respondent. Temporary measures, such as suspension of specific research activities, may be taken by the University during an investigation if warranted. Sanctions will be commensurate with the severity of the research misconduct. Sanctions may include but are not limited to verbal or written reprimand, reassignment of duties or privileges, or termination of affiliation with the University. [The Institutional Deciding Official \(IDO\) will invoke this section to initiate institutional actions whereby Disciplinary-disciplinary](#) action will be implemented in accordance with the University policies and procedures applicable to the Respondent's position.

X. Exclusions

This policy does not cover honest error, differences of opinion or authorship disputes unless they involve plagiarism. This policy does not apply to research undertaken in fulfillment of course requirements unless there is an expectation of publication or dissemination outside the University of such results.

XI. Interpretation

The authorized institutional representative is, for the purposes of this policy, the Senior Vice President for Research and

Economic Development.

XII. Regulatory Authority

Including, but not limited to: 42 CFR Part 93; 45 CFR Part 689; 2 CFR Part 422; 2 CFR 910.132; 14 CFR Part 1275; 65 FR 76260

Background on Proposed Revisions to the 2023 Auburn University Policy on Research Misconduct

Introduction

- Auburn University is required by federal regulations to have a policy on Research Misconduct as part of our responsibility in managing federally-funded research.
- The current Board Policy (C-7. Policy on Research Misconduct) describes Auburn University's obligations for handling allegations of research misconduct.
- Changes were made recently to these federal regulations that require us to update the University's existing policy by January of 2026.
- We have drafted a set of minor updates to our existing Board policy that allow it to now align with the new requirements of the Public Health Service (42 CFR Part 93) and the unchanged requirements of: National Science Foundation (42 CFR Part 689), U.S. Department of Agriculture (2 CFR Part 422), Department of Energy (2 CFR Part 910.132) National Aeronautics and Space Administration (14 CFR Part 1275), and Office of Science and Technology Policy (65 FR 76260).

Rationale for Policy Revision

The revised federal regulations, effective January 1, 2026, represent the most substantial update to research misconduct oversight since the original regulations were adopted by the federal government in 2005. Key drivers for the revision include:

- The evolving complexity of research environments, including digital data and multi-institutional collaborations.
- Feedback from institutions and stakeholders identifying ambiguities in the 2005 regulations.
- A need to strengthen protections for whistleblowers and clarify institutional responsibilities.

Summary of Key Policy Changes

While maintaining consistency with the relevant unchanged regulations, the revised Auburn University Policy on Research Misconduct reflects the changes mandated by the 2024 PHS regulation 42 CFR Part 93. Notable updates include:

- Expanded Definitions: The definition of "plagiarism" excludes self-plagiarism and authorship disputes. The definition of "research integrity officer" was clarified to align with the regulations. The definition of "institutional deciding official" excludes the same person from serving as the "research integrity officer" and gives this official final determination regarding any institutional actions related to research misconduct.
- New Assessment Phase: Institutions must now conduct a formal assessment before initiating an inquiry.
- Admission and Closure Procedures: Institutions must notify ORI if a case is closed due to admission or settlement, including at the assessment phase.
- Addressing Sanctions: Per the definition of "institutional deciding official", the sanctions were clarified to align with the federal regulations and existing Auburn University policies concerning institutional sanctions.

Conclusion

The revised draft Auburn University Policy on Research Misconduct will result in full compliance with applicable federal regulations and to reaffirm the University's commitment to upholding the highest standards of research integrity. Timely implementation of this policy in accordance with the January 1, 2026, deadline is essential for maintaining Auburn University's Public Health Service (PHS) assurance, which governs the institutional response to allegations of research misconduct.

Supplemental Background Information

Policy Development Resources

To ensure compliance and accuracy, professionals in the Auburn University Office of the Senior Vice President for Research and Economic Development used the following resources to guide the structured policy development process:

- PHS regulation 42 CFR Part 93 (2005 and 2024 versions)
- NSF regulation 45 CFR Part 689
- USDA regulation 2 CFR Part 422
- NASA regulation 14 CFR Part 1275
- DoE regulation 2 CFR Part 910.132
- Association of Research Integrity Officers/Council on Government Relations (ARIO/COGR) “Final Chart Comparing Regulatory Requirements Under 2005 and 2024 PHS regulations”, September 2025
- The Collaborative Institutional Training Initiative (CITI Program) “What Institutions Need to Know About the Revised PHS Research Misconduct Sample Policies & Procedures”, June 2025
- ORI’s Guidance
 - “Implementing the Final Rule”, June 2025
 - “Sample Policies and Procedures for Responding to Research Misconduct Allegations”, June 2025
 - “Second Phase of Guidance Documents”, September 2025

Policy Development Process

To ensure compliance and institutional readiness, professional in the Auburn University Office of the Senior Vice President for Research and Economic Development undertook a structured policy development process:

- University Policy and Regulation Gap Analysis: Auburn University’s existing 2023 Policy on Research Misconduct was systematically compared with the resources listed above in Policy Development Resources. This analysis identified areas requiring clarification, expansion, or procedural updates to align with new federal definitions and standards. This analysis also confirmed alignment with federal definitions and standards that remain unchanged.
- Guidance Integration: Recommendations from Policy Development Resources were incorporated.
- Policy Drafting and Review: The revised policy was drafted to align with the applicable regulatory requirements, new and existing.
- Training and Communication: Updated training materials and communications are being developed to reflect the new definitions, procedures, and standards.

**PROPOSED AWARDS AND NAMINGS
NOVEMBER 21, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for any discussion of a list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 12, 2025 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 12, 2025 meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF A MEETING
of
THE BOARD OF TRUSTEES
of
AUBURN UNIVERSITY

September 12, 2025

**SCHEDULE AND AGENDA
SEPTEMBER 12, 2025 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks
- II. Committee Meetings
 - A. Property and Facilities Committee | Chairperson DeMaioribus

Project Approvals:

- 1. Auburn University Regional Airport Corporate Hangar, Final Approval
(Jim Carroll/Bill Hutto)
- 2. Barbara Drummond Thorne Academic and Research Facility, Final Approval
(Jim Carroll/Susan Hubbard)
- 3. Rural Studio Red Barn, Newbern, Alabama, Renovation and Repairs, Final Approval
(Jim Carroll/Dawn Finley)
- 4. Cambridge Residence Hall Replacement, Project Initiation and Architect Selection
(Jim Carroll/Bobby Woodard)
- 5. Woltosz Football Performance Center Kitchen Renovation, Project Initiation and Architect Selection (Jim Carroll/John Cohen)
- 6. Village Residence Halls Repair and Refurbishment: Phase V Magnolia Hall, Authority to Execute (Jim Carroll/Bobby Woodard)

Real Estate Approvals:

- 7. Five-Year Timber Harvest Plan for Auburn University Forest Lands
(Jim Carroll/Mark Stirling)

Informational Reports:

- 8. Status Updates – *For Information Only* (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 3rd Quarter, Fiscal Year 2025
 - c. Project Status Report

B. Academic Affairs Committee | Chairperson Huntley

1. Proposed Master of Science in Biological and Agricultural Technology Management (Vini Nathan)
2. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

C. Finance Committee | Chairperson W. Smith

1. Approval of the FY 2026 Auburn University Budget (Kelli Shomaker)
2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2026-2027 Academic Year (Kelli Shomaker)
3. Approval of Auburn University Housing Main Campus and Auburn University at Montgomery Campus Rates for 2026-2027 Academic Year (Kelli Shomaker)
4. Approval of Auburn University Tiger Dining Rates for 2026-2027 Academic Year (Kelli Shomaker)
5. Approval of Lease and Financing Agreements (Kelli Shomaker)

D. Executive Committee | Chairperson Dumas

1. Proposed Awards and Namings (Bob Dumas)

E. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the June 6, 2025 Annual Board Meeting
2. AUM Chancellor's Report
3. President's Report
4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Auburn University Regional Airport Corporate Hangar, Final Approval

2. Barbara Drummond Thorne Academic and Research Facility, Final Approval
3. Rural Studio Red Barn, Newbern, Alabama, Renovation and Repairs, Final Approval
4. Cambridge Residence Hall Replacement, Project Initiation and Architect Selection
5. Woltosz Football Performance Center Kitchen Renovation, Project Initiation and Architect Selection
6. Village Residence Halls Repair and Refurbishment: Phase V Magnolia Hall, Authority to Execute
7. Five-Year Timber Harvest Plan for Auburn University Forest Lands

B. Academic Affairs Committee

1. Proposed Master of Science in Biological and Agricultural Technology Management

C. Finance Committee

1. Approval of the FY 2026 Auburn University Budget
2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2026-2027 Academic Year
3. Approval of Auburn University Housing Main Campus and Auburn University at Montgomery Campus Rates for 2026-2027 Academic Year
4. Approval of Auburn University Tiger Dining Rates for 2026-2027 Academic Year
5. Approval of Lease and Financing Agreements

D. Executive Committee

1. Proposed Awards and Namings

VI. Recess Meeting

President *Pro Tempore* Sanford convened a meeting of the Board of Trustees of Auburn University on Friday, September 12, 2025 at 8:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford then called upon Board Secretary Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Ms. Caroline M. Aderholt; Mr. William P. Ainsworth; Mr. Michael A. DeMaiores; Mr. Robert W. Dumas; Ms. Elizabeth H. Huntley; Mr. James R. Pratt, III; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Wayne T. Smith; Mr. Zeke W. Smith; Mr. Timothy Vines; and Mr. Walter S. Woltoz.

Governor Kay Ivey, President of the Board, was absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

Board Secretary Waggoner welcomed those serving on the Board *ex officio* as follows: Dr. Lori Eckhardt, Faculty Advisor to the Board of Trustees from the Auburn University campus; Dr. Gil Duenas, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. Owen Beaverstock, President of the Auburn University Student Government Association; and Mr. Samuel Alford, the President of the Auburn University at Montgomery Student Government Association.

Board Secretary Waggoner also welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Virginia Davis, Academic Affairs Committee Faculty Representative; Dr. Kira Bowen, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kimberly Pyszka, AUM Committee Faculty Representative; Dr. Kerry Inger, Finance Committee Faculty Representative; Dr. William Lyle, Finance Committee Faculty Representative; Dr. Jason Bryant, Institutional Advancement Committee Faculty Representative; Professor Lauren Redden, Property and Facilities Committee Faculty Representative; Dr. Karen Hopkins, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Mr. Thomas Sawyer, Chair of the Auburn University Administrative & Professional Assembly; Ms. Kimberly McCadden, Chair of the Auburn University Staff Council; Ms. Susan Cashwell, President of the AUM Faculty Senate; Ms. Amy Ingram, President of the AUM Staff Council; Ms. Beth Stukes, Chair of the Auburn University Foundation Board of Directors; Mr. Jeffery Moore, President of the Auburn Alumni Association; and Ms. Ester Akinrinde, President of the Graduate Student Council.

The following persons were also in attendance at the meeting: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Senior Vice President for Business & Administration and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, Senior Vice President for Legal Affairs and

General Counsel; Mr. Jim Carroll, Vice President for Facilities Management; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling; Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Dr. Jared White, Vice President for Governmental Affairs; Mr. Jim O'Connor, Vice President for Information Technology and Chief Information Officer; and Dr. Jennifer Adams, Executive Director of Public Relations.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE
PROPERTY AND FACILITIES COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 8:40 A.M.**

Chairperson DeMaioribus convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, September 12, 2025 at 8:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson DeMaioribus called upon Mr. Carroll for discussion of the following Property and Facilities Committee agenda items:

1. Auburn University Regional Airport Corporate Hangar, Final Approval

Mr. Carroll reported that the Auburn University Regional Airport had proposed the construction of a single-bay corporate hangar, including office space, on its east ramp adjacent to Auburn University's Air Transportation Hangar. He explained that the project would construct a 14,400-square-foot hangar, which included 2,700 square feet of office space. He noted that the project was intended to meet current and increasing demand for such facilities and was expected to generate sufficient revenue for the airport to cover the total cost.

Mr. Carroll indicated that the estimated total project cost was \$3.9 million, to be financed by a combination of state grants and Auburn University Regional Airport funds.

Mr. Carroll stated that the request before the Board of Trustees was to adopt a resolution providing final approval of the Auburn University Regional Airport New Corporate Hangar at East Ramp project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

2. Barbara Drummond Thorne Academic and Research Facility, Final Approval

Mr. Carroll reported that the College of Human Sciences had proposed construction of the Barbara Drummond Thorne Academic and Research Facility. He explained that the project would enable the College to co-locate its related disciplines in a four-story, approximately 138,000-square-foot building providing new laboratories, classrooms, offices, and common spaces.

Mr. Carroll indicated that the estimated total project cost was \$100 million, to be financed by a combination of bond funds, gift funds, state funds, and General Reserves funds.

Mr. Carroll stated that the request before the Board of Trustees was to adopt a resolution providing final approval of the Barbara Drummond Thorne Academic and Research Facility project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Ms. Huntley. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

3. Rural Studio Red Barn, Newbern, Alabama, Renovation and Repairs, Final Approval

Mr. Carroll reported that the College of Architecture, Design and Construction had proposed a comprehensive renovation to the Rural Studio Red Barn in Newbern, Alabama. He explained that the objective of the project was to bring the facility up to current building codes and standards and to provide adequate studio and lecture space for Third-Year and Thesis students with presentation, instruction, and support spaces.

Mr. Carroll indicated that the estimated total project cost was \$3.9 million, to be financed by the College of Architecture, Design and Construction and the Provost Office.

Mr. Carroll stated that the request before the Board of Trustees was to adopt a resolution providing final approval of the Rural Studio Red Barn Renovation and Repairs project. A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Z. Smith. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

4. Cambridge Residence Hall Replacement, Project Initiation and Architect Selection

Mr. Carroll reported that Student Affairs had initially proposed a renovation of Cambridge Residence Hall and that, at the April 3, 2025 meeting, the Board had approved project initiation and the selection of Williams Blackstock Architects of Birmingham, Alabama, as architect for the renovation. He explained that, upon analysis of short- and long-term student-housing opportunities associated with Cambridge Residence Hall, in conjunction with potential revenue associated with total replacement, the administration recommended replacing Cambridge Residence Hall with a new building to provide a long-term solution supporting sustained demand for on-campus living.

Mr. Carroll stated that the Cambridge Residence Hall Replacement project would demolish the existing building and construct a new residence hall to include over 680 student beds, study and community space, a storm shelter, and exterior recreation space.

He added that, to facilitate a timely and efficient design process, the University Architect recommended retaining Williams Blackstock Architects of Birmingham, Alabama, as the architect for the replacement project.

Mr. Carroll indicated that the project was expected to be financed by Student Affairs. A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

5. Woltosz Football Performance Center Kitchen Renovation, Project Initiation and Architect Selection

Mr. Carroll reported that the Athletics Department had proposed a kitchen build-out of the Woltosz Football Performance Center multipurpose room. He explained that the project would renovate the multipurpose room and fit out a new kitchen to support the football program.

He stated that, to expedite the design process, the University Architect recommended Goodwyn Mills Cawood of Auburn, Alabama, as the project's architect, noting that the firm had served as the original architect of record for the facility and that its familiarity with the building would benefit the project.

Mr. Carroll indicated that the project was expected to be financed by a combination of Athletics Department and gift funds.

Mr. Carroll stated that the request before the Board of Trustees was to adopt a resolution approving initiation of the Woltosz Football Performance Center Kitchen Renovation project and the selection of Goodwyn Mills Cawood of Auburn, Alabama, as project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Dumas. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote. Mr. Rane abstained from the vote.

6. Village Residence Halls Repair and Refurbishment: Phase V Magnolia Hall, Authority to Execute

Mr. Carroll reported that Student Affairs proposed to continue the repair and refurbishment of the Village Residence Halls complex by addressing Magnolia Residence Hall with Phase V of the project. He stated that the work to be performed would include mechanical units' replacement and related maintenance work and that the proposed schedule was to start and complete the work in the summer of 2026.

Mr. Carroll indicated that Phase V of the project was estimated to cost \$3.2 million, to be financed by University Housing.

Mr. Carroll stated that the request before the Board of Trustees was to adopt a resolution authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase V Magnolia Residence Hall project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

7. Five-Year Timber Harvest Plan for Auburn University Forest Lands

Mr. Carroll reported that approval of the Five-Year Timber Harvest Plan for Auburn University-owned timberlands was proposed. He stated that Auburn University owns and manages forest lands across multiple properties totaling approximately 14,522 acres.

He explained that, consistent with standing practice, the College of Forestry, Wildlife, and Environment had developed a Five-Year Timber Harvest Plan for the 2025–2030 period covering the following Auburn University-managed forest properties:

(1) Auburn University Forest Lands – 1,135 acres across five properties around the state (Exhibit 1); (2) Alabama Cooperative Extension System (ACES) – 400 acres in Lee County (Exhibit 2); (3) Alabama Agricultural Experiment Station (AAES) – 7,557 acres across 22 research units around Alabama (Exhibit 3); and (4) Solon Dixon Forestry Education Center (SDFEC) – 5,430 acres in Covington and Escambia County (Exhibit 4).

Mr. Carroll stated that the request before the Board of Trustees was to approve the Five-Year Timber Harvest Plan for 2025–2030 and to authorize the President to implement the plan, including the harvesting of timber in areas identified therein, with all timber sales to be conducted in accordance with the bid laws of the State of Alabama and with funds generated from timber sales to be used for forest regeneration, management, education, research, and support of operations of the respective property managers of Auburn University, ACES, AAES, and SDFEC timberlands.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sahlie. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

8. Status Updates – *For Information Only*

Mr. Carroll presented the following items to the Board:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2025**
- c. Project Status Report**

Mr. Carroll shared that this item is included for information only and does not require a vote.

Chairperson DeMaioribus thanked Mr. Carroll for his reports, and with there being no further items, recessed the committee meeting at 9:00 a.m.

**MINUTES OF A MEETING OF THE
ACADEMIC AFFAIRS COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 9:00 A.M.**

Chairperson Huntley convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, September 12, 2025 at 9:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Huntley called upon Dr. Nathan for discussion of the Academic Affairs Committee's single agenda item.

1. Proposed Master of Science in Biological and Agricultural Technology Management

Dr. Nathan stated that the faculty of the Department of Biosystems Engineering are proposing a new master's degree program that offers students advanced coursework and research in agriculture and biological systems, technology management, and applied science.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

2. Agenda Item for the Board of Trustees – *For Information Only*

Dr. Nathan reported that the following academic items have been approved for implementation by the Provost's Office:

- *Graduate Certificate in Rural Health*, College of Nursing; and
- *Renaming of the Center for Occupational Safety, Ergonomics, and Injury Prevention* as the *Human Systems Integration Center*, Samuel Ginn College of Engineering

Dr. Nathan indicated that the item is included for information only and does not require a vote.

Chairperson Huntley thanked Dr. Nathan for her reports, and with there being no further items, recessed the committee meeting at 9:10 a.m.

**MINUTES OF A MEETING OF THE
FINANCE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 9:10 A.M.**

Chairperson W. Smith convened a meeting of the Finance Committee of the Auburn University Board of Trustees on Friday, September 12, 2025 at 9:10 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson W. Smith called upon Ms. Shomaker for discussion of the following Finance Committee's agenda items:

1. Approval of FY 2026 Auburn University Budget

Ms. Shomaker presented the proposed FY 2026 Auburn University Budget.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2026-2027 Academic Year

Ms. Shomaker presented the proposed Tuition and Fees for Auburn University and Auburn University at Montgomery for the 2026-2027 Academic Year.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Woltoz. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

3. Approval of Auburn University Housing Main Campus and Auburn University at Montgomery Campus Rates for 2026-2027 Academic Year

Ms. Shomaker presented the proposed housing rates for the Auburn University main campus and the Auburn University at Montgomery campus for the 2026-2027 Academic Year.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

4. Approval of Auburn University Tiger Dining Rates for 2026-2027 Academic Year

Ms. Shomaker presented the proposed Tiger Dining Rates for the 2026-2027 Academic Year.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Riggins. The motion was seconded by Mr. DeMaioribus, and the committee approved the motion by a voice vote.

5. Approval of Lease and Financing Agreements

Ms. Shomaker presented the Approval of Lease and Financing Agreements.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

Chairperson W. Smith thanked Ms. Shomaker for her report, and with there being no further items, recessed the committee meeting at 9:30 a.m.

**MINUTES OF A MEETING OF THE
EXECUTIVE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 9:30 A.M.**

Chairperson Dumas convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, September 12, 2025 at 9:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

1. Proposed Awards and Namings

Chairperson Dumas asked for a motion to move consideration of the single agenda item, a list of proposed awards and namings, to the reconvened meeting.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. DeMaioribus, and the committee approved the motion by a voice vote.

With there being no further items, Chairperson Dumas recessed the committee meeting at 9:35 a.m.

President *Pro Tempore* Sanford then called upon Chairperson Woltosz for a report from the Institutional Advancement Committee.

Institutional Advancement Committee

Chairperson Woltosz began his report by noting that the combined endowment market value was \$1.340 billion. He reported a year-to-date calendar return of 8.0% and a five-year annualized return of 10.5%, stating that results were in line with or ahead of the policy benchmark for the respective periods. He then stated that for Fiscal Year 2025, the fundraising goal is \$190 million and \$183,035,362 (96% of goal; 94% of the year elapsed) had been raised. He noted the goal was expected to be surpassed in the coming week and that a \$205 million goal had been set for the next fiscal year, the largest to date and the first to exceed \$200 million.

President *Pro Tempore* Sanford thanked Chairperson Woltosz for his report and indicated that the committee meetings and trustee reports were complete.

**MINUTES OF A REGULAR MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 9:40 A.M.**

President *Pro Tempore* Sanford convened a regular meeting of the Board of Trustees on Friday, September 12, 2025 at 9:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President *Pro Tempore* Sanford then asked for a motion for the Board to enter an executive session. A motion was received from Mr. Z. Smith. The motion was seconded by Mr. W. Smith, and the Board approved the motion by a voice vote.

President *Pro Tempore* Sanford recessed the regular meeting of the Board of Trustees at 9:45 a.m.

**MINUTES OF A RECONVENED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 12, 2025 AT 11:05 A.M.**

President *Pro Tempore* Sanford reconvened the meeting of the Board of Trustees on Friday, September 12, 2025 at 11:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford then asked for a motion to adopt the minutes of the June 6, 2025 annual meeting. A motion was received from Mr. Rane. The motion was seconded by Mr. Roberts, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 6, 2025 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 6, 2025 meeting of the Board of Trustees are hereby approved as distributed.

**PROPERTY AND FACILITIES COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed seven action items and one item of information. Chairperson DeMaioribus moved for approval of a consent agenda for the Property and Facilities Committee's seven action items. The motion was seconded by Mr. Roberts, and the resolutions were approved by a voice vote. Mr. Rane abstained from Item #5: Woltosz Football Performance Center Kitchen Renovation, Project Initiation and Architect Selection.

The following resolutions were approved in the consent agenda:

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY REGIONAL AIRPORT
NEW CORPORATE HANGAR AT EAST RAMP

FINAL PROJECT APPROVAL

WHEREAS, the Auburn University Regional Airport proposed the construction of a single-bay corporate hangar on its east ramp adjacent to Auburn University's Air Transportation Hangar; and

WHEREAS, this facility is designed to accommodate primarily turbine and jet aircraft to meet the current and increasing demand for such facilities and is expected to generate sufficient revenue for the airport to cover the total cost of the project; and

WHEREAS, at its previous meeting on February 7, 2025, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University Regional Airport New Corporate Hangar at East Ramp project and adopted a resolution that approved Barge Design Solutions, Inc., as the engineer for the overall project; and

WHEREAS, the estimated total project cost of the Auburn University Regional Airport New Corporate Hangar at East Ramp project is \$3.9 million, to be financed by a combination of state grant and Auburn University Regional Airport funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Regional Airport New Corporate Hangar at East Ramp project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn University Regional Airport New Corporate Hangar at East Ramp project in the amount of \$3.9 million, to be financed by a combination of state grant and Auburn University Regional Airport funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BARBARA DRUMMOND THORNE
ACADEMIC AND RESEARCH FACILITY

FINAL PROJECT APPROVAL

WHEREAS, the College of Human Sciences proposed the construction of the College of Human Sciences Academic and Research Facility; and

WHEREAS, this new building will provide facilities for their teaching and faculty research components and enable the College of Human Sciences to co-locate their related disciplines from current buildings on campus and provide a newly constructed home for their operations; and

WHEREAS, at its previous meeting on November 17, 2023, the Board of Trustees adopted a resolution authorizing fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities; and

WHEREAS, at its previous meeting on September 6, 2024, the Board of Trustees adopted a resolution that approved the initiation of the College of Human Sciences Academic and Research Facility, and at its meeting on November 15, 2024, the Board of Trustees approved the recommendation of Perkins & Will of Atlanta, Georgia, as the architect for the overall project; and

WHEREAS, at its previous meeting on November 14, 2024, the Board of Trustees adopted a resolution to rename the College of Human Sciences Academic and Research Facility to the Barbara Drummond Thorne Academic and Research Facility; and

WHEREAS, the estimated total project cost of the Barbara Drummond Thorne Academic and Research Facility project is \$100 million, to be financed by a combination of bond funds, gift funds, state funds and General Reserve funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Barbara Drummond Thorne Academic and Research Facility project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Barbara Drummond Thorne Academic and Research Facility project in the amount of \$100 million, to be financed by a combination of bond funds, gift funds, state funds and General Reserve funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RURAL STUDIO RED BARN, NEWBERN, ALABAMA
RENOVATION AND REPAIRS

FINAL PROJECT APPROVAL

WHEREAS, the College of Architecture, Design, and Construction proposed a comprehensive renovation to the Rural Studio Red Barn located in Newbern, Alabama; and

WHEREAS, the object of the renovation project is to bring the facility up to current building codes and standards, as well as to provide adequate studio and lecture space for architecture students enrolled in the Rural Studio program; and

WHEREAS, at its previous meeting on June 7, 2024, the Board of Trustees adopted a resolution that approved the initiation of the Rural Studio Red Barn Renovation and Repairs project, and at its meeting on September 6, 2024, the Board of Trustees approved the recommendation of ArchitectureWorks of Birmingham, Alabama, as the architect for the overall project; and

WHEREAS, the estimated total cost of the project is \$3.9 million, to be financed by the College of Architecture, Design and Construction and the Provost Office funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Academic and Research Facility project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Rural Studio Red Barn Renovation and Repairs project in the amount of \$3.9 million, to be financed by the College of Architecture, Design and Construction and the Provost Office funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CAMBRIDGE RESIDENCE HALL REPLACEMENT

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, Student Affairs had proposed the renovation of the Cambridge Residence Hall; and

WHEREAS, upon analysis and review in conjunction with potential revenue associated with total replacement, it is recommended that Cambridge Residence Hall be replaced with a new building; and

WHEREAS, the project will demolish the existing building and construct a new residence hall to maximize the opportunity for student housing; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the approval of the firm Williams Blackstock Architects of Birmingham, Alabama, as the architect for the project; and

WHEREAS, this project will be financed by Student Affairs; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Cambridge Residence Hall Replacement project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Williams Blackstock Architects of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

WOLTOSZ FOOTBALL PERFORMANCE CENTER KITCHEN RENOVATION

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the Athletics Department has proposed the renovation of the Woltosz Football Performance Center; and

WHEREAS, the proposed renovation will renovate the multi-purpose room and fit-out a new kitchen to support the football program; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends Goodwyn Mills Cawood of Auburn, Alabama, to design the kitchen renovation project; and

WHEREAS, this project will be financed by a combination of gift funds and Tigers Unlimited Foundation (TUF) support; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Woltosz Football Performance Center Kitchen Renovation project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwyn Mills Cawood of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE V
MAGNOLIA RESIDENCE HALL

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project with the intent to refurbish all the suites in the Village Residence Halls in a phased approach; and

WHEREAS, Student Affairs proposes to continue the Village Residence Halls Repair and Refurbishment project by addressing Magnolia Residence Hall with Phase V of the overall project; and

WHEREAS, the scope of work for the Phase V Magnolia Residence Hall project calls for replacing the mechanical units and related maintenance work; and

WHEREAS, the schedule for the Magnolia Residence Hall refurbishment is to start and complete the work during the summer of 2026; and

WHEREAS, the Phase V Magnolia Residence Hall project is estimated to cost \$3.2 million to be financed by University Housing; and

WHEREAS, given the level of investment involved in this repair project, it is appropriate that the Board of Trustees authorize the execution of Phase V Magnolia Residence Hall of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase V Magnolia Residence Hall project.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FIVE-YEAR TIMBER HARVEST PLAN FOR
AUBURN UNIVERSITY (2025-2030)

WHEREAS, Auburn University owns and manages forest lands across multiple properties totaling approximately 14,522 acres, including:

1. Auburn University Forest Lands – 1,135 acres across five properties around the state.
2. Alabama Cooperative Extension System (ACES) – 400 acres in Lee County
3. Alabama Agricultural Experiment Station (AAES) – 7,557 acres across 22 research units spread around Alabama
4. Solon Dixon Forestry Education Center (SDFEC) – 5,430 acres in Covington and Escambia County

WHEREAS, the College of Forestry, Wildlife, and Environment has been delegated management authority over these properties and employs professional foresters to oversee operations using sustainable forest management principles and practices; and

WHEREAS, the College has prepared a comprehensive Five-Year Timber Harvest Plan for 2025–2030 for each property, based on sound forestry practices, and consistent with standing University procedures; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Five-Year Timber Harvest Plan for 2025-2030 for the above listed properties is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement said plans, including the harvesting of timber in areas identified therein, with all timber sales to be conducted in accordance with the bid laws of the State of Alabama; and

BE IT FURTHER RESOLVED that funds generated from the sale of timber shall be used for forest regeneration, management, education, research, and support of operations of the respective property managers of Auburn University, ACES, AAES and SDFEC timberlands.

**ACADEMIC AFFAIRS COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Huntley indicated that the Academic Affairs Committee met earlier and discussed one action item and one item of information. Chairperson Huntley moved for approval of a consent agenda for the Academic Affairs Committee's seven action items. The motion was seconded by Mr. Woltosz, and the resolutions were approved by a voice vote.

The following resolution was approved:

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN BIOLOGICAL AND
AGRICULTURAL TECHNOLOGY MANAGEMENT

WHEREAS, the College of Agriculture offers undergraduate and graduate programs that prepare students for advanced study and professional careers in agricultural and biological systems, including a Bachelor of Science in Biological and Agricultural Technology Management; and

WHEREAS, the Department of Biosystems Engineering has a strong record of federally funded research and faculty expertise in precision agriculture, digital technologies, and systems engineering; and

WHEREAS, the agricultural and forestry industries, along with related sectors such as food processing, manufacturing, and automotive, continue to experience an increased demand for advanced professionals skilled in applying and managing advanced technologies; and

WHEREAS, the college proposes a new degree program, the Master of Science in Biological and Agricultural Technology Management, to equip students with interdisciplinary skills in technology application, systems integration, and management within biological and agricultural contexts; and

WHEREAS, the proposed degree will support workforce development in Alabama and beyond, preparing graduates for roles such as precision agriculture technicians, project managers, operations managers, and technology specialists across multiple industries; and

WHEREAS, any resources required to establish the program will be funded by the college; and

WHEREAS, the request to create this degree has been endorsed by the Interim Dean of the College of Agriculture, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED that Auburn University's Board of Trustees approve the proposed Master of Science in Biological and Agricultural Technology Management, and that the degree be submitted to the Alabama Commission on Higher Education for review and approval.

**FINANCE COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson W. Smith indicated that the Finance Committee met earlier and discussed five action items. Chairperson W. Smith moved for approval of a consent agenda for the Finance Committee's five action items. The motion was seconded by Mr. Woltosz, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF THE FY 2026 AUBURN UNIVERSITY BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2025, and ending September 30, 2026, as presented by the President, and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the FY 2026 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2025. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

EXHIBIT A

**AUTHORIZATION FOR THE ISSUANCE
OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY**

WHEREAS, it is desirable and appropriate for Auburn University (the "University") to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and long-term capital lease obligations and thereby achieving an overall interest expense savings to the University; and

WHEREAS, the University may also be able to achieve an overall interest expense savings by refunding and refinancing all or a portion of its outstanding bonds by purchasing all or a portion of the outstanding bonds through a tender offer (a "Tender Transaction") and/or exchanging all or a portion of the outstanding bonds for newly issued Bonds (as hereinafter defined) (the "Exchange Transaction"); and

WHEREAS, it may be necessary to issue Bonds for the purpose of paying the purchase price of outstanding bonds purchased through Tender Transactions, for the purpose of exchanging for outstanding bonds exchanged through Exchange Transactions, and for the purpose of paying costs of issuing the Bonds and accomplishing the Tender Transactions and Exchange Transactions; and

WHEREAS, in order to manage the University's refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the certain officers of the University to arrange for the issuance of refunding bonds, Tender Transactions and/or Exchange Transactions without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

THEREFORE, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

Section 1. Findings. (a) The following bonds of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2014-A, dated July 24, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (ii) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;

- (iii) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;
- (iv) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (v) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (vi) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;
- (vii) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;
- (viii) General Fee Revenue Refunding Bond, Series 2024-A, dated March 5, 2024, issued under the Twenty-Sixth Supplemental General Fee Indenture dated as of March 1, 2024;
- (ix) General Fee Revenue Bonds, Series 2025-A, dated March 11, 2025, issued under the Twenty-Seventh Supplemental General Fee Indenture dated March 11, 2025 (the "Twenty-Seventh Supplemental Indenture"); and
- (x) General Fee Revenue Bonds, Series 2025-B, dated March 11, 2025, issued under the Twenty-Seventh Supplemental Indenture.

The bonds described in (i) – (x) of this subsection (a) are herein referred to as the "Outstanding Bonds" under the General Fee Revenue Trust Indenture

(b) The University has outstanding the following long-term capital lease obligations that financed capital improvements for the University and are payable from funds of the University:

- (i) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project); and
- (ii) Revenue Bond (AU Research Facility Project), Series 2024.

The obligations of the University described in (i) – (ii) of this subsection (b) are herein referred to as the "Capital Lease Obligations".

Section 2. Authorization of Bonds. The University is hereby authorized to issue its revenue bonds for the purpose of refunding and retiring any or all of the Outstanding Bonds (including by way of a Tender Transaction and/or Exchange Transaction authorized in Section 3 below), and for the purpose of refunding and retiring any or all Capital Lease Obligations. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the "Supplemental General Fee Indentures") provided for in Section 7 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "General Fee Revenue Indenture"). The bonds herein authorized (the "Bonds") may be issued at such time or times and in such series or subseries as may be most advantageous to the University, subject to the provisions of Section 13 of this authorization. The Outstanding Bonds and Capital Lease Obligations to be refunded (including, with respect to such Outstanding Bonds, by tender and/or exchange) by the Bonds are hereinafter referred to as the "Refunded Bonds."

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

Section 3. Authorization of Tender Transactions and Exchange Transactions. In furtherance of the Tender Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to purchase from the owners of all or any portion of the Outstanding Bonds. In furtherance of the Exchange Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to exchange from the owners of all or any portion of the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are hereby authorized to execute all documents necessary for the solicitation of the purchase and/or exchange of the Outstanding Bonds and the Transactions.

All or any portion of the Outstanding Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Outstanding Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are each separately authorized to accept offers submitted from owners of Outstanding Bonds with respect to a Tender Transaction and/or an Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 3 and in Section 13 hereof. Any such Outstanding Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

Section 4. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series ____". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series ____". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate, and may be further modified to indicate one or more subseries.

(c) The persons to whom the Bonds are to be delivered are set forth in Section 8 hereof.

(d) All of the Bonds, except for Bonds issued in connection with Exchange Transactions will be issued by sale in accordance with Section 8 hereof. The Bonds to be issued in connection with Exchange Transactions will be issued by exchange in accordance with Section 8 hereof.

(e) The sale and/or exchange price of the Bonds shall be as set forth in Sections 8 and 13 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (x) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the Refunded Bonds, amounts on deposit in the funds or accounts of the Indenture referable to the Refunded Bonds, and Bonds issued in exchange for Refunded Bonds, subject to the determinations and conditions set forth in Section 13 hereof.

(h) The refunded Capital Lease Obligations are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the bonds issued in connection with such Capital Lease Obligations, amounts on deposit in the funds or accounts held for payment of such Capital Lease Obligations (or bonds referable to the same), subject to the determinations and conditions set forth in Section 13 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser or holder specified in Section 10 hereof upon payment of the purchase price designated therein or delivery of the Refunded Bond for exchange, as appropriate.

Section 5. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization, shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 6. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 7. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture

with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

Section 8. Sale or Exchange of the Bonds. The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 13 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 13 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 13 of this resolution.

The Bonds may also be issued through exchange with the holders of Refunded Bonds upon terms approved pursuant to Section 13 hereof in connection with an Exchange Transaction. If the Bonds are issued through exchange, the Board does hereby authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, such documents as may be necessary or appropriate to effectuate the issuance of Bonds by such exchange and the cancellation of the Refunded Bonds so received by the University in such exchange as approved under Section 13 hereof.

Section 9. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 13 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

Section 10. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to

(i) in the case of Bonds issued by sale, the Underwriter or other purchaser, upon payment to the University of the purchase price therefor or (ii) in the case of Bonds issued by exchange, the holders of Refunded Bonds to be exchanged for Bonds in connection with an Exchange Transaction, in accordance with the provisions of Sections 8 and 13 hereof.

Section 11. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 12. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any series of Outstanding Bonds or Capital Lease Obligations to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds or for the payoff of such Capital Lease Obligations subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture (and are also hereby directed to cause to be delivered and made such notice, if any, that may be required in connection with the refunding of any Capital Lease Obligations). Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds or Capital Lease Obligations for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds or refunded Capital Lease Obligations to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds or Capital Lease Obligations.

Section 13. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2026;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided

that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to accomplish the refunding and/or Transaction with respect to which they are issued (taking into account any original issue premium or discount) and the costs of issuing the Bonds, including, without limitation, among other costs, the payment of fees to Bond Counsel, the underwriters, the financial advisor, the information agent and/or the tender agent, other professionals engaged for a Tender Transaction of Exchange Transaction and other professionals engaged by or on behalf of the University, as necessary, to accomplish the issuance of the Bonds and the Transactions;

(c) to determine which of the Refunded Bonds or Capital Lease Obligations are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine which of the Outstanding Bonds (if any) are to be refunded and retired by the Bonds in connection with a Tender Transaction and/or an Exchange Transaction; provided that any such transaction shall result in a minimum net present value savings as provided in Section 3 hereof;

(e) to determine whether the Bonds to be issued by sale are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(f) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) and all other documents to be delivered in connection with each series of Bonds and any related Tender Transaction or Exchange Transaction;

(g) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds issued by sale and the terms of any Bonds issued by exchange, provided that the net interest cost of any series of Bonds shall not exceed 6%;

(h) to approve the expenses of issuing the Bonds and any related Tender Transaction and/or Exchange Transaction; and

(i) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture and to effect any Tender Transaction or Exchange Transaction in connection with the issuance of such Bonds.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 14. Severability. The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

Section 15. Designation of Professionals. The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Bradley Arant Boult Cummings LLP, as bond counsel to the University, for the issuance of the Bonds are hereby authorized.

Section 16. General Authorization. The President of the University, the Senior Vice President for Business & Administration and CFO of the University, the Chairman of the Finance Committee of the Board, and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN
UNIVERSITY AT MONTGOMERY FOR 2026 – 2027 ACADEMIC YEAR

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of university programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2026 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.

EXHIBIT 1

TUITION AND FEES FOR ACADEMIC YEAR 2026 - 2027
FOR AUBURN UNIVERSITY

[This exhibit will be provided at the board meeting]

EXHIBIT 2

TUITION AND FEES FOR ACADEMIC YEAR 2026 - 2027
FOR AUBURN UNIVERSITY AT MONTGOMERY

[This exhibit will be provided at the board meeting]

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY HOUSING MAIN CAMPUS AND
AUBURN UNIVERISTY AT MONTGOMERY CAMPUS RATES FOR 2026-2027
ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH) and Auburn University at Montgomery (AUM) are provided on the Auburn University main campus and Auburn University Montgomery's campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH and AUM needs to increase reserves for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH and AUM leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to establish student housing rates for Auburn University main campus and Auburn University at Montgomery as shown in Exhibits A and B, with the new rates becoming effective in the 2026 fall semester.

EXHIBIT A

Auburn University Housing
Proposed Semester Rental Rates
Academic Year 2026-2027

<u>Area</u>	<u>Room Type</u>	<u>Approved 25-26 rate</u>	<u>Proposed 26-27 rate</u>
160 Ross	Double	\$ 5,710.00	\$ 6,700.00
	Quad	\$ 5,450.00	\$ 6,500.00
191 College	Double	\$ 6,820.00	\$ 7,230.00
	Quad	\$ 6,600.00	\$ 7,130.00
	Quad w/double occupancy	\$ 5,450.00	\$ 6,300.00
Hill	Single	\$ 4,460.00	\$ 4,500.00
	Double	\$ 3,570.00	\$ 3,600.00
Quad	Single	\$ 5,170.00	\$ 5,330.00
	Double	\$ 4,210.00	\$ 4,600.00
Quad(renovated)	Single	N/A	\$ 5,830.00
	Double	N/A	\$ 5,100.00
New Residence Hall		N/A	\$ 7,500.00
South Donahue	Single	\$ 6,880.00	\$ 7,130.00
	Double	\$ 6,770.00	\$ 7,130.00
	Double(Shared)	\$ 5,460.00	\$ 5,800.00
	Quad	\$ 6,770.00	\$ 6,980.00
Union	2 bedroom/2 bath	\$ 6,820.00	\$ 7,230.00
	3 bedroom/3 bath	\$ 6,820.00	\$ 7,230.00
	4 bedroom/4 bath	\$ 6,820.00	\$ 7,130.00
	5 bedroom/5 bath	\$ 6,600.00	\$ 6,850.00
	6 bedroom/6 bath	\$ 6,600.00	\$ 6,850.00
Village	Single	\$ 5,710.00	\$ 6,600.00
	Double	\$ 5,710.00	\$ 6,600.00
	Triple	\$ 5,450.00	\$ 6,380.00
	Quad	\$ 5,450.00	\$ 6,380.00

Prices indicated are per semester.

Summer Rate: (fall rate + spring rate)/3

Mini-mester Rate: (summer rate)/2

EXHIBIT B

Auburn University at Montgomery Housing
 Proposed Semester Rental Rates
 Academic Year 2026-2027

<u>Area</u>	<u>Room Type</u>	<u>Existing Rate</u>	<u>Proposed 26-27 Rate</u>
The Courtyards	Quad	\$ 1,920.00	\$ 1,980.00
The Courtyards	Double	\$ 2,340.00	\$ 2,410.00
The Courtyards	Private	\$ 4,220.00	\$ 4,350.00
The Commons	Quad	\$ 3,150.00	\$ 3,240.00
Warhawk Hall	Single	\$ 4,495.00	\$ 4,720.00
Warhawk Hall	Double	\$ 4,035.00	\$ 4,240.00
Warhawk Hall	Triple	\$ 3,585.00	\$ 3,760.00
P-40 Place	Double	\$ 4,080.00	\$ 4,280.00
P-40 Place	Double (shared)	\$ 2,655.00	\$ 2,790.00

Prices indicated are per semester.

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY TIGER DINING RATES FOR

2026-2027 ACADEMIC YEAR

WHEREAS, dining facilities, operated by Aramark Corporation as contracted with Auburn University through Tiger Dining, are provided on the Auburn University main campus as a convenience and service to our students, faculty, and staff; and

WHEREAS, the agreement between Auburn University and Aramark Corporation provides for reasonable price increases based on food and labor statistics provided by the USDA and the Department of Labor; and

WHEREAS, Auburn university wishes to support continuity of staffing in all dining facilities, keep food quality and consistency high and prevent the need for larger market adjustments that are jarring for consumers.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized, to affect he proposed mandatory dining rates for Auburn University main campus,, to establish student dining rates for Auburn University and Auburn University at Montgomery, as displayed on Exhibit A to this resolution, with the new rates becoming effective in the 2026 fall semester.

EXHIBIT A
AUBURN UNIVERSITY DINING PLANS
ACADEMIC YEAR 2026-2027

<u>Plan</u>		<u>2025-2026</u>	<u>2026-2027</u>
Orange	5 BMs* Weekly + \$475 DB**	\$1,530	\$1,560
Blue	50 BMs* Semester + \$450 DB**	\$1,020	\$1,040
White	\$450 DB**	\$425	\$450

Prices indicated are per semester.

Orange: This plan is automatically assigned to first-time, first-year Auburn students.

Blue: This plan is automatically assigned to sophomores and above who live on campus.

White: This plan is automatically assigned to sophomores and above who live off campus.

*BM = Blocked Meals

**DB = Declining Balance

FINANCE COMMITTEE

RESOLUTION

AUBURN RESEARCH PARK APPROVALS
RFID LABORATORY

APPROVAL OF LEASES, AGREEMENTS AND RELATED MATTERS

WHEREAS, on October 7, 2004, the Auburn University Board of Trustees (the "Trustees") approved establishment of a research park to support and advance the research mission of the University to be located on an area of campus of up to 156 acres (the "Park"); and

WHEREAS, also in October 2004, the Trustees approved that all land within the Park shall be subject to the Declaration of Protective Covenants, Conditions, Restrictions, Reservations and Easements for the Auburn Research Park, filed on March 12, 2007 (as amended on July 10, 2013), which has been recorded with the Lee County Probate Court; and

WHEREAS, in September 2018, the Trustees acknowledged and reiterated a metes and bounds survey defining the precise boundaries of the Park consisting of approximately 171 acres, expanded to include property for the Edward Via College of Osteopathic Medicine; and

WHEREAS, the Auburn Research and Technology Foundation ("ARTF") seeks to build and operate a combined Research Facility with potential for additional adjacent development, all of which was laid out and approved by resolution of the Trustees adopted in September 6, 2024, during which meeting the Trustees approved a ground lease from the University to ARTF for the Project (the "ARTF Ground Lease"), such facility to be built, directly, through an ARTF affiliate, or in combination with other entities including without limitation The Industrial Development Board of the City of Auburn ("Auburn IDB"); and

WHEREAS, in order to obtain a loan (the "Loan") to construct and develop the Project, it will be necessary that a financing agreement, various leases, and other agreements be entered by the University under which the University agrees, among other things, to pay amounts necessary to timely pay principal and interest on the Loan and to maintain and operate the Project, along with other obligations that may be required or otherwise necessary to obtain the Loan and develop the Project; and

WHEREAS, the Senior Leadership of the University recommends the Trustees authorize and approve various leases, documents, and agreements that will be necessary for Auburn University to enter for Auburn IDB to secure the Loan for the Project and the overall development and operation of the Project;

NOW, THEREFORE, BE IT RESOLVED, that the Trustees hereby authorize the President and the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them, to execute and deliver, for and in the name of the University, an agreement (a "Financing Agreement") with ARTF, The Industrial Development Board of the City of Auburn, and/or other parties, and the lender or lenders for the Loan, under which the terms of the Loan are memorialized and agreed to; provided that the following parameters are satisfied (the "Financial Parameters"):

(a) the maximum principal amount of the Loan is not greater than **twenty-five million dollars (\$25,000,000)**,

(b) the Loan bears interest at a rate which (I) if fixed at the time of the Loan closing does not exceed 7.50%, (II) if to be fixed at a future date, such fixed rate is calculated using a base index equal to the ten-year rate for United States treasuries published by the Wall Street Journal, any other clearly identifiable published index (e.g., SOFR, PRIME Rate, similar treasury securities, etc.), or such other index as shall be proposed by the lender and acceptable to the President and the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them, plus such number of basis points that in no event exceeds 300 basis points, or (III) during such times as interest may be calculated at a variable rate, such variable rate is based on the Prime Rate as published by the Wall Street Journal, any other clearly identifiable published index (e.g., SOFR, PRIME Rate, similar term treasury securities, etc.), or such other index as shall be required by the lender and acceptable to the President and the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them, plus such number of basis points that in no event exceeds 300 basis points,

(c) payments of principal on the Loan are made over a term that does not exceed thirty years,

(d) the average life of the Loan is not longer than thirty years, and

(e) the lender for the Loan is a financial institution or financial institutions as shall be acceptable to the President and the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them;

FURTHER RESOLVED, that the Trustees hereby authorize the President and the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them, to execute and deliver, for and in the name of the University, (i) a project lease, project sublease, and/or similar agreements under which the University has the right to use portions of the Project and in exchange agrees to make rental payments equal to maturing installments of debt service on the Loan, plus amounts necessary to maintain and operate the project and other amounts agreed to by the President and the Senior Vice President for Business and Administration & Chief Financial Officer, or either of them (the "Project Use Agreement") and with such unconditional promises to pay, and/or pledges of University funds or revenues for payment of, the portion of rent tied to maturing principal and interest on the Loan as shall be determined by the President or the Senior Vice President for Business and Administration & Chief Financial Officer of the University, or either of them, (ii) such other agreements, including without limitation a negative pledge agreement and an assignment agreement, as shall be necessary or desirable in connection with the Loan, the Financing Agreement, and the Project Use Agreement, or any of them, and in order to achieve the financing of the Project (such other agreements, collectively with the ARTF Ground Lease, the Financing Agreement, and the Project Use Agreement, the "University Agreements"), and (iii) agreements of the University for the management of the Project and/or other projects within the Park; and

FURTHER RESOLVED, the University Agreements shall contain such terms and provisions as shall be deemed acceptable by the President, the Senior Vice President for Business and Administration & Chief Financial Officer of the University, and the Chairman of the Finance Committee of the Board; provided, the Financial Parameters are satisfied and all University Agreements shall be reviewed as to form by the General Counsel and Senior Vice President for Legal Affairs of the University, and that the Secretary of the Board is authorized to affix the official seal of the University to all University Agreements and documents herein authorized and to attest the said seal and any and all signatures; and

FURTHER RESOLVED, the Board of Trustees hereby declares that the Project, including the ARTF Ground Lease and all leases, subleases and similar arrangements by the University of portions of the Project for purposes of promoting activities conducted therein, are for institution-related purposes designed to enhance the operation of the University, and are hereby declared to be in the best interest of the University.

**EXECUTIVE COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Dumas indicated that the first item presented to the Executive Committee was a list of proposed awards and namings. Chairperson Dumas moved for approval of the item. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE HUDDLE ROOM IN THE
DEPARTMENT OF CURRICULUM AND TEACHING
IN THE COLLEGE OF EDUCATION
AS THE CAROLYN SANSING DORTCH HUDDLE ROOM

September 12, 2025

WHEREAS, Carolyn Sansing Dortch graduated from Alabama Polytechnic Institute in 1958 with a bachelor's degree in Home Economics with a concentration in food and nutrition; and

WHEREAS, After graduation, Carolyn moved to Birmingham, AL where she joined Alabama Power Company's Home Service Department providing cooking demonstrations and household appliance instruction; and

WHEREAS, During her time in Birmingham, Carolyn met Bob Dortch through mutual friends and later married in 1963 at First Baptist Church of Birmingham. Together, they built a loving family and welcomed two sons—Glenn, born in 1964, and Steve, born in 1969; and

WHEREAS, In addition to her role as a dedicated homemaker, Carolyn gave generously of her time and talents to several civic organizations and taught Sunday School and Vacation Bible School at Brookwood Baptist Church; and

WHEREAS, Carolyn's enduring commitment to education lived on through her granddaughter, Claire Dortch, who graduated from Auburn University's College of Education with a Bachelor's degree in 2018 and a Master's degree in 2019; and

WHEREAS, The Dortch family's generous gift to support the College of Education's new building stands as a lasting tribute to their beloved mother and grandmother, Carolyn Sansing Dortch—whose devotion to teaching, community, and family continues to inspire future generations.

NOW, THEREFORE, BE IT RESOLVED that the Department of Curriculum and Teaching Huddle Room in the College of Education be named the Carolyn Sansing Dortch Huddle Room to honor Carolyn and the Dortch family's commitment to education and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE COMMONS AREA STUDY NOOK
IN THE COLLEGE OF EDUCATION
AS THE DR. TERRY C. LEY STUDY NOOK

September 12, 2025

WHEREAS, Dr. Terry C. Ley began his distinguished career in education in Cedar Falls, Iowa, earning his degree from Iowa State Teachers College in 1961.

WHEREAS, Dr. Ley spent 13 years teaching secondary English and reading in Cedar Rapids, where his leadership and dedication to literacy were evident in his role as English Department Head at John F. Kennedy High School; and

WHEREAS, After earning his master's and doctorate in English Education from the University of Iowa, Dr. Ley joined Auburn University in 1974 where he taught undergraduate and graduate courses in English and reading education, coordinated English and reading programs, and served as assistant department head and graduate program officer in the Department of Curriculum and Teaching; and

WHEREAS, During his time at Auburn, Dr. Ley's research focused on adolescent literature, reading theory processes, content area reading and literature instruction; and

WHEREAS, In 1998, Dr. Ley was honored as a Wayne T. Smith Distinguished Professor of Education—recognizing his exceptional work in teaching and literacy. He retired in 2001, concluding a career marked by exceptional scholarship, impactful mentorship, and a deep commitment to advancing literacy education;

NOW, THEREFORE, BE IT RESOLVED that the Commons Area Study Nook in the College of Education be named the Dr. Terry C. Ley Study Nook in recognition of his outstanding contributions to the College of Education and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE LRC MAKERSPACE
IN THE COLLEGE OF EDUCATION AS THE
LTC RALPH AND MRS. ROSALIE WILKINSON MAKERSPACE

September 12, 2025

WHEREAS, LTC Ralph Wilkinson graduated from Alabama Polytechnic Institute in 1957 with a degree in Industrial Management and was commissioned that same year as a second lieutenant in the U.S. Army. Over the course of his 20-year military career, he honorably served in Greenland, Okinawa, Vietnam, and Thailand—demonstrating a deep commitment to service and leadership.; and

WHEREAS, While earning his Master of Business Administration at Lehigh University in 1965, Ralph met and married Rosalie—the love of his life. Together, they built a life rooted in service, creativity, and curiosity, inspiring those around them with their warmth, wisdom, and unwavering partnership; and

WHEREAS, Rosalie was a vibrant and imaginative soul, whose passion for gardening, travel, and crafting art from repurposed materials brought joy and inspiration to everyone around her. Her handcrafted pieces—thoughtful, whimsical, and deeply personal—reflected a belief in beauty, sustainability, and the magic of everyday objects transformed by love and creativity; and

WHEREAS, The naming of the Makerspace honors Ralph and Rosalie Wilkinson’s enduring belief in innovation, creativity, and lifelong learning. It stands as a vibrant tribute to their legacy—one that invites students to engage with technology in meaningful, hands-on ways, just as Ralph and Rosalie did throughout their lives: with purpose, ingenuity, and heart;

NOW, THEREFORE, BE IT RESOLVED that the LRC Makerspace in the College of Education be named the LTC Ralph and Mrs. Rosalie Wilkinson Makerspace in recognition of their lifelong devotion and generous support of the College of Education and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING ENTRANCE - DOOR B
AT THE WOLTOSZ THEATRE IN THE
JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AS THE SHAWN AND DENISE GILBERT THEATRE ENTRANCE

September 12, 2025

WHEREAS, Shawn and Denise Gilbert are proud parents to their daughter, Caitlin, who recently earned both her undergraduate and graduate degrees from the Harbert College of Business at Auburn University; and

WHEREAS, Shawn serves as the National Partner in charge of KPMG's Audit Risk Management Group, acting as the firm's chief risk officer for its Audit practice; and

WHEREAS, Denise is a CPA with a proven record of enhancing operational efficiency and driving meaningful improvements across multiple organizations during her tenure as a chief accounting officer; and

WHEREAS, Shawn and Denise are actively engaged in their church and a wide range of philanthropic efforts, including board service with educational institutions, financial professional organizations, and public broadcasting media; and

WHEREAS, Shawn and Denise have become devoted supporters of Auburn University, inspired by the impact it's had on Caitlin and the many other students who have benefited from their experiences at the Harbert College and Auburn University; and

WHEREAS, Shawn and Denise are currently relocating from Dallas, Texas, to Auburn, and they look forward to strengthening their involvement in both the Auburn community and the Auburn Family; and

WHEREAS, Shawn and Denise are proud supporters of Auburn University, with their generosity extending to the Gogue Performing Arts Center, the Harbert College of Business, and Auburn Athletics;

NOW, THEREFORE, BE IT RESOLVED that Entrance- Door B at the Woltosz Theatre in the Jay and Susie Gogue Performing Arts Center be named the Shawn and Denise Gilbert Theatre Entrance in honor of their generous support of the Gogue Performing Arts Center and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING ENTRANCE - DOOR C
AT THE WOLTOSZ THEATRE IN THE
JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AS THE JULIE AND JOHN T. FOLMAR THEATRE ENTRANCE

September 12, 2025

WHEREAS, Julie J. Folmar earned a Bachelor of Science in Accountancy from Auburn University in 1986; and

WHEREAS, John T. Folmar, a proud fourth-generation Auburn graduate, earned his Bachelor of Science in Business Management from Auburn University in 1987 and received an ROTC commission into the United States Air Force, launching a distinguished path of service; and

WHEREAS, Julie went on to build a successful career with Delta Air Lines, while John completed a distinguished military career as an officer in the United States Air Force; and

WHEREAS, Julie and John returned to Auburn in 2002 to raise their family and embrace life as active members of the community, proudly continuing their legacy as a fifth-generation Auburn family; and

WHEREAS, With more than 30 years of service, Julie has built a distinguished career with Delta Air Lines, while John has had an extensive career in the Harrison School of Pharmacy at Auburn; and

WHEREAS, Julie and John are proud parents of two Auburn graduates, Jack and Ada, and grandparents to Scout, continuing their deep connection to the Auburn Family; and

WHEREAS, Julie and John made a generous gift to support the capital campaign for the Gogue Performing Arts Center, becoming founding members of the Gogue Center's Patrons Society;

NOW, THEREFORE, BE IT RESOLVED that Entrance-Door C at the Woltosz Theatre in the Jay and Susie Gogue Performing Arts Center be named the Julie and John T. Folmar Theatre Entrance in recognition of their deep appreciation for the performing arts and enduring love for Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A STAR DRESSING ROOM
AT THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AS THE FRED BLATCHFORD DRESSING ROOM

September 12, 2025

WHEREAS, Fred Blatchford earned a Bachelor of Science in Industrial and Operations Management from the Harbert College of Business at Auburn University in 1985; and

WHEREAS, Since 2018, Fred has been a dedicated supporter of the Jay and Susie Gogue Performing Arts Center with his generosity extending campus wide—benefiting not only the Gogue Center, but also the Harbert College of Business, Auburn Athletics, the College of Liberal Arts, and the Auburn Alumni Association.; and

WHEREAS, Fred serves as Vice President of the Auburn Alumni Association Board of Directors, is an active board member of the Tampa Bay Auburn Club, and holds a lifetime membership with the Auburn Alumni Association.; and

WHEREAS, Fred is a member of the Gogue Center’s Spotlight Society, Harbert College of Business Shareholders’ Club, James E. Foy Society, Athletics All-American Society, Petrie Society, and the 1856 Society; and

NOW, THEREFORE, BE IT RESOLVED that a star dressing room in the Jay and Susie Gogue Performing Arts Center be named the Fred Blatchford Star Dressing Room in honor of his generous support of the Gogue Performing Arts Center and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE STAR DRESSING ROOMS SUITE AT
THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AS THE SCHILLECI FAMILY STAR DRESSING ROOMS SUITE

September 12, 2025

WHEREAS, In 1961, Charles Schilleci earned a spot on Auburn University's football team as a walk-on, marking the beginning of his connection to Auburn's proud athletic tradition; and

WHEREAS, Charles married Diane Bianchi in 1964, and the couple made their home in Birmingham, where Charles joined the Schilleci family business, Supreme Beverage, eventually becoming its President in the early 1970s; and

WHEREAS, Charles and Diane are proud parents of three children: Renea Morris '88, Nicole Leitner, and Charles Michael Schilleci '93; and

WHEREAS, Charles faithfully served Auburn University as a member of the Athletic Advisory Council, a role he held with dedication until his passing in 2009; and

WHEREAS, Since 2019, Diane has served on the Tigers Unlimited Foundation Board of Directors, contributing her time and leadership to support Auburn University's athletic programs; and

WHEREAS, The Schilleci family legacy continues proudly, with five grandchildren having completed their undergraduate education at Auburn University; and

WHEREAS, The Schilleci family takes great pride in Auburn University and is committed to giving back in a way that both strengthens the institution and creates a lasting legacy for future generations;

NOW, THEREFORE, BE IT RESOLVED that the Star Dressing Rooms Suite at the Jay and Susie Gogue Performing Arts Center be named the Schilleci Family Star Dressing Rooms Suite in honor of their generous support and ongoing dedication to the Gogue Performing Arts Center and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING CLASSROOM 026 IN LOWDER HALL
AT THE RAYMOND J. HARBERT COLLEGE OF BUSINESS
AS THE JANE VAN CLEAVE HARP CLASSROOM

September 12, 2025

WHEREAS, Elizabeth Jane Van Cleave Harp graduated from the Raymond J. Harbert College of Business in 1975 with a bachelor's degree in Personnel Management and Industrial Relations and John Anderson "Andy" Harp is a friend of Auburn and the Harbert College of Business; and

WHEREAS, Jane and Andy are generous supporters of Auburn University's Harbert College of Business and the College of Forestry, Wildlife, and Environment, as well as enthusiastic fans of Auburn football; and

WHEREAS, The Harps' children—John Anderson Harp, Jr., Elizabeth Harp Kinnebrew '07, William Noll Harp '12, and Hamilton Van Cleave Harp—are proud of their mother's legacy and share her deep love for Auburn University; and

WHEREAS, The Harp family are longtime members of the Harbert College of Business Shareholders' Society and established an endowed scholarship in the College of Forestry, Wildlife, and Environment; and

WHEREAS, The Harp family seeks to honor Jane's enduring love for Auburn University and the legacy she left through her devotion to family, education, and community;

NOW, THEREFORE, BE IT RESOLVED that Classroom 026 in Lowder Hall at the Raymond Harbert College of Business be named the Jane Van Cleave Harp Classroom in loving memory of Jane and in honor of the Harp family's generous support and enduring dedication to Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A MATH & STATS SEMINAR ROOM IN
THE STEM + AG SCIENCES COMPLEX AS
THE ROSEMARY & GREG GREAVES SEMINAR ROOM

September 12, 2025

WHEREAS, Rosemary Greaves received a Bachelor of Science in Mathematics from Auburn University in 1990; and

WHEREAS, Rosemary enjoyed a successful 30-year career with the Southern Company, and she attributes much of that success to the strong foundation she received from the College of Mathematics and Sciences at Auburn University; and

WHEREAS, Rosemary dedicated much of her career to key areas such as planning, marketing, financial risk assessment, accounting, and financial settlement and analysis, building a well-rounded and distinguished professional legacy; and

WHEREAS, Rosemary and Greg Greaves value higher education and believe deeply in the enduring significance of a degree as a treasured achievement; and

WHEREAS, Rosemary and Greg view their support of the STEM+Ag Sciences Complex as a meaningful investment—one they believe will enrich the Auburn experience for generations of students to come;

NOW, THEREFORE, BE IT RESOLVED that a seminar room in the STEM + Ag Sciences Complex be named the Rosemary & Greg Greaves Seminar Room in recognition of their generous support and ongoing dedication to the College of Sciences and Mathematics and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A CONFERENCE ROOM
IN THE STEM + AG SCIENCES COMPLEX AS THE
DAVID & VALERIE SARVER CONFERENCE ROOM

September 12, 2025

WHEREAS, David Sarver earned a Bachelor of Science in Pre-Dentistry from Auburn University in 1974, followed by a Doctor of Dental Medicine from the University of Alabama School of Dentistry, and a Master of Science in Orthodontics from the University of North Carolina in 1979; and

WHEREAS, David is a Diplomate of the American Board of Orthodontics, a member of the Edward H. Angle Society of Orthodontists, a Fellow in both the International and American Colleges of Dentists and a Fellow in the American Academy of Esthetic Dentistry; and

WHEREAS, Valerie Sarver earned a Bachelor of Science in Mathematics from Auburn University in 1974; and

WHEREAS, David and Valerie value higher education and believe deeply in the enduring significance of a degree as a treasured achievement; and

WHEREAS, David and Valerie wish to honor their parents and children by naming a conference room in the STEM + Ag Sciences Complex;

NOW, THEREFORE, BE IT RESOLVED that a conference room in the STEM + Ag Sciences Complex be named the David & Valerie Sarver Conference Room in recognition of the Sarver family's generous support and ongoing dedication to the College of Sciences and Mathematics and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE HUDDLE LOCKER ROOM AT THE
WOLTOSZ FOOTBALL PERFORMANCE CENTER
AS THE COLICH FAMILY HUDDLE LOCKER ROOM

September 12, 2025

WHEREAS, Ryan Colich is the founder and CEO of Teamwork Tickets, a leading ticketing solutions company based in Atlanta, GA; and

WHEREAS, With more than two decades of experience in the ticketing industry, Ryan has been at the forefront of innovation—developing cutting-edge strategies that have transformed how tickets are distributed and managed across both primary and secondary markets; and

WHEREAS, As a third-generation student-athlete, Ryan deeply appreciates the role donors play in the success of collegiate programs and together with his family, he has cultivated a legacy of giving to universities nationwide; and

WHEREAS, Under Ryan’s leadership, Teamwork Tickets has earned a reputation for integrity, transparency, and a data-driven mindset. By forging strategic partnerships with premier sports franchises, collegiate athletic programs, and top-tier entertainment venues, the company leverages smart technology, dynamic pricing models, and seamless platform integration to optimize revenue and enhance the fan experience; and

WHEREAS, Julie Colich plays a pivotal role in Teamwork Tickets’ operations and client relations, helping to cultivate the personalized service and enduring partnerships that define the company’s success; and

WHEREAS, Ryan and Julie have built Teamwork Tickets on a foundation of trust, innovation, and a shared passion for excellence while fostering a culture that prioritizes personalized service and lasting relationships; and

WHEREAS, Ryan and Julie share a deep passion for supporting student-athletes, and their investments in collegiate programs and facilities reflect a belief in empowering athletes to train and compete at the highest level;

NOW, THEREFORE, BE IT RESOLVED, that the Huddle Locker Room in the Woltosz Football Performance Center be named the Colich Family Huddle Locker Room in honor of their generous support and dedication to Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE LOCKER ROOM
AT THE AUBURN SOCCER COMPLEX
AS THE COACH KAREN HOPPA LOCKER ROOM

September 12, 2025

WHEREAS, Karen Hoppa retired as Auburn's head soccer coach after a historic 26-year run, leading the program to seven SEC Western Division championships, one SEC regular season title, one conference tournament crown, and 18 NCAA Tournament appearances; and

WHEREAS, Coach Hoppa's 293 wins at Auburn are a program record, and her 357 overall wins rank 32nd in Division I history; and

WHEREAS, Coach Hoppa compiled a 293-192-60 record in 26 seasons at Auburn with a 357-236-69 record in 33 years as a head coach, ranking her in the top 30 among active head coaches. She became the 31st coach in the history of the sport and ninth female head coach to amass 350 wins at the Division I level with a 5-0 win at Samford on September 5, 2024; and

WHEREAS, Coach Hoppa coached 15 All-Americans at Auburn including 55 All-Region honorees, 77 All-SEC selections, four SEC Players of the Year and four SEC Scholar-Athletes of the Year; and

WHEREAS, Coach Hoppa's teams were a model of athletic success on the field and in the classroom, advancing to the SEC Tournament 23 times, while maintaining one of the highest team GPAs on campus, being eligible for the United Soccer Coaches Team Academic Award on more than 19 occasions; and

WHEREAS, Five of Coach Hoppa's players earned College Sports Communicators All-America recognition; and

WHEREAS, Coach Hoppa provided tremendous leadership and established a strong foundation for the soccer program during her remarkable tenure at Auburn;

NOW, THEREFORE, BE IT RESOLVED, that the locker room at the Auburn Soccer Complex be named the Coach Karen Hoppa Locker Room in honor of Coach Hoppa's service and dedication to student-athletes at Auburn University.

President *Pro Tempore* Sanford then indicated that with there being no further items for review, the meeting was recessed at 11:25 a.m.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Fall 2025 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.