



AUBURN UNIVERSITY

Office of the President

MEMORANDUM

TO: The Board of Trustees

FROM: Dr. Christopher B. Roberts, President 

SUBJECT: September 11, 2026 Board of Trustees Meeting

Enclosed, please find the materials for the September 11, 2026 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.

Thursday, September 10, 2026

11:00 a.m.	Workshop	Legacy Ballroom
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Friday, September 11, 2026

8:30 a.m.	Call to Order and Opening Remarks	Legacy Ballroom
8:35 a.m.	Committee Meetings	Legacy Ballroom
9:40 a.m.	Regular Meeting of the Board of Trustees	Legacy Ballroom
9:45 a.m.	Proposed Executive Session	Azalea Room
10:45 a.m.	Reconvened Meeting of the Board of Trustees	Legacy Ballroom
11:00 a.m.	Recess Meeting	Legacy Ballroom
Upon Conclusion of the Meeting	Luncheon	Grand Ballroom II

CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President's Cabinet (w/encl.)

**SCHEDULE AND AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks | 8:30 a.m.
- II. Committee Meetings | 8:35 a.m.
 - A. Property and Facilities Committee | Chairperson Z. Smith | 8:35 a.m.

Project Approval:

- 1. Mary Martin Hall Comprehensive Renovation, Project Initiation
(Jim Carroll/Kelli Shomaker)

Real Estate Approvals:

- 2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama (Jim Carroll/Mark Stirling)
- 3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

- 4. Parker Hall Demolition – *For Information Only* (Jim Carroll)
- 5. Status Updates – *For Information Only* (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$5,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$5,000,000 – 3rd Quarter, Fiscal Year 2026
- B. Academic Affairs Committee | Chairperson Roberts | 8:50 a.m.
 - 1. Proposed Undergraduate Certificate in Systems Engineering (Vini Nathan)
 - 2. Proposed Graduate Certificate in Systems Engineering (Vini Nathan)
- C. Audit and Compliance Committee | Chairperson Ainsworth | 9:00 a.m.
 - 1. PwC’s Fiscal Year 2026 Audit Plan – *For Information Only* (Kelli Shomaker)

D. Finance Committee | Chairperson W. Smith | 9:10 a.m.

1. Approval of the Fiscal Year 2027 Auburn University Budget (Kelli Shomaker)
2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year (Kelli Shomaker)
3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year (Kelli Shomaker)
4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year (Kelli Shomaker)

E. Executive Committee | Chairperson Riggins | 9:30 a.m.

1. Proposed Awards and Namings (Quentin Riggins)

F. Trustee Reports | 9:35 a.m.

III. Regular Meeting of the Board of Trustees | 9:40 a.m.

IV. Proposed Executive Session | 9:45 a.m.

V. Reconvened Meeting of the Board of Trustees | 10:45 a.m.

1. Approval of the Minutes of the June 5, 2026 Board Meeting
2. AUM Chancellor's Report
3. President's Report
4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Mary Martin Hall Comprehensive Renovation, Project Initiation
2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama
3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama

B. Academic Affairs Committee

1. Proposed Undergraduate Certificate in Systems Engineering

2. Proposed Graduate Certificate in Systems Engineering

C. Finance Committee

1. Approval of the Fiscal Year 2027 Auburn University Budget
2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year
3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year
4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year

D. Executive Committee

1. Proposed Awards and Namings

VI. Recess Meeting | 11:00 a.m.

EXECUTIVE SUMMARY
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

A. Property and Facilities Committee

1. Mary Martin Hall Comprehensive Renovation, Project Initiation

Project Summary: The University administration proposes a comprehensive renovation of Mary Martin Hall similar in scope to the recent Comer Hall renovation. Mary Martin Hall, an architecturally significant building adjacent to the Historic District at Auburn University, was originally built as the university's Carnegie Library in 1910. The building has undergone several changes throughout its campus life, including a significant east-facing addition in 1940, which expanded the facility to its current ~40,000 SF area.

The proposed comprehensive renovation will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing replacements, a new roof, and complete exterior building envelope restoration. The renovation would preserve the building's historic character by maintaining its original exterior image and architectural identity, restoring key distinctive interior spaces in the original Carnegie Library, and replacing the existing temporary north-facing ramp with an appropriate and integrated accessibility solution.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the Mary Martin Hall Comprehensive Renovation project and authorize the commencement of the architect selection process.

Previous Approvals: None.

2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama

Project Summary: This proposal involves the purchase of an existing 18,450 SF industrial warehouse building situated on a 4.59-acre commercial lot for One Million Eight Hundred and Fifty Thousand Dollars (\$1,850,000/\$100.27/SF building). The building is located at 302/304 Alabama Street, Auburn, Alabama, immediately adjacent to Auburn University campus. The existing building would be used to relocate Division of Student Affairs materials currently stored in multiple locations across campus and various leased spaces across the City of Auburn.

In accordance with Board of Trustees Policy D-10, an MAI appraisal was obtained, and the purchase price will exceed the MAI appraisal by \$20,000. D-10 allows the Board to approve a purchase price more than the appraised value if compelling circumstances support the decision. Staff advise that the location of the property is the compelling

reason for the purchase price. This acquisition was recommended and approved by the Senior Vice President of Student Affairs, Director of Real Estate, Vice President of Facilities Management, Senior Vice President of Business and Administration & Chief Financial Officer, and the President.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the offer to purchase the property at 302/304 Alabama Street, Auburn, Alabama, for One Million Eight Hundred and Fifty Thousand dollars (\$1,850,000) funded entirely by Student Affairs funds. All documents consummating the purchase shall be reviewed, as to form, by OGC.

Previous Approvals: None.

3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama

Project Summary: This proposal involves the approval to utilize the Research Corridor Legislation in the construction and development of future university facilities, to be owned by such corridors (a “Corridor”) and leased to the university for use by students, employees, and other research enterprises; and development of the Vehicle Research and Innovation Laboratory (“VRIL”) in the City of Auburn, using the Research Corridor Legislation.

The Research Corridor Legislation permits the creation of independent public corporations known as Corridors to assist with innovation across the State of Alabama, as well as other activities at public universities in the areas of educational research, development, and other areas of higher education. Among other things, research corridors, and their construction contracts, allow alternate delivery methods not presently available to Auburn University.

The recently-purchased 177 Technology Parkway building provides space for the College of Engineering’s Vehicle Research and Innovation Laboratory (VRIL) for Auburn University’s Component Assessment Program. VRIL will accommodate certified testing of a range of vehicles including buses and be flexible enough to allow for future opportunities for vehicle technology and design. The renovations will be entirely funded by restricted College of Engineering funds generated from grants/contracts.

Requested Action: It is requested that the Board of Trustees adopt a resolution to authorize either the President or Senior Vice President for Business and Administration & Chief Financial Officer (CFO) to cause the VRIL Corridor to be created, its board of directors appointed and brought to City Council of the City of Auburn and Judge of Probate of Lee County as required by the Research Corridor Legislation for creation. Further, it is requested that the Board of Trustees resolve that either the President or CFO

execute and deliver a ground lease of the VRIL site from the university to the VRIL Corridor, for a term up to forty (40) years, and for nominal annual rent.

Previous Approvals: At its meeting on April 17, 2026, the Board of Trustees adopted a resolution that approved the offer to purchase the property at 177 Technology Parkway, Auburn, Alabama.

4. Parker Hall Demolition – *For Information Only*

Time will be allotted for discussion of the Parker Hall Demolition. This item is provided *for information only* and does not require a vote.

5. Status Updates – *For Information Only*

Time will be allotted for discussion of the following status updates:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$5,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$5,000,000 – 3rd Quarter, Fiscal Year 2026

This item is provided *for information only* and does not require a vote.

B. Academic Affairs Committee

1. Proposed Undergraduate Certificate in Systems Engineering

The Samuel Ginn College of Engineering proposes a new 12-hour Undergraduate Certificate in Systems Engineering for students outside the Industrial and Systems Engineering major. Using existing courses and faculty, the certificate will provide specialized systems engineering skills while responding to growing workforce demand across Alabama's defense, aerospace, manufacturing and technology sectors.

2. Proposed Graduate Certificate in Systems Engineering

The Samuel Ginn College of Engineering proposes a new 12-hour Graduate Certificate in Systems Engineering for graduate students outside Industrial and Systems Engineering. The certificate will provide specialized preparation in systems design, integration and management while addressing growing industry demand, with no additional resources required for implementation.

C. Audit and Compliance Committee

1. PwC's Fiscal Year 2026 Audit Plan – *For Information Only*

Time will be allotted for the presentation of PwC's Fiscal Year 2026 Audit Plan. This item is provided *for information only* and does not require a vote.

D. Finance Committee

1. Approval of the Fiscal Year 2027 Auburn University Budget

Time will be allotted for discussion of the Approval of the FY 2027 Auburn University Budget.

2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year

Time will be allotted for discussion of the Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year.

3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Rental Rates for 2027-2028 Academic Year

Time will be allotted for discussion of the Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year.

4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year

Time will be allotted for discussion of the Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year.

E. Executive Committee

1. Proposed Awards and Namings

Time will be allotted for discussion of a list of proposed awards and namings.

**PROPERTY AND FACILITIES COMMITTEE AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Project Approval:

1. Mary Martin Hall Comprehensive Renovation, Project Initiation
(Jim Carroll/Kelli Shomaker)

Real Estate Approvals:

2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama (Jim Carroll/Mark Stirling)
3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

4. Parker Hall Demolition – *For Information Only* (Jim Carroll)
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 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$5,000,000 – 3rd Quarter, Fiscal Year 2026

<u>Committee Chairperson:</u>	Vice President <i>Pro Tempore</i> Zeke Smith
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<u>Faculty Representative:</u>	Prof. Lauren Redden, Auburn University (ex-officio, non-voting)
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PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MARY MARTIN HALL COMPREHENSIVE RENOVATION

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, University Administration has proposed the comprehensive renovation of Mary Martin Hall; and

WHEREAS, this project will preserve the historical and architectural integrity of both the original 1910 facility and the 1940 addition; and

WHEREAS, this project will be similar in scope to the recent Comer Hall renovation; and

WHEREAS, this project is located at the intersection of Thach Avenue and Mell Concourse along the southern edge of the Auburn University Historic District; and

WHEREAS, according to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Mary Martin Hall Renovation project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

TO: CHRISTOPHER B. ROBERTS, President *Christopher Roberts*
Christopher Roberts (Aug 25, 2026 18:10:55 CDT)

THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*

FROM: JIM CARROLL, Vice President, Facilities Management *JCQ.*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**MARY MARTIN HALL COMPREHENSIVE RENOVATION: APPROVAL OF
PROJECT INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT SELECTION PROCESS**

DATE: AUGUST 25, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 11, 2026.

Proposal:

Consistent with standing policy, it is proposed that the Mary Martin Hall Comprehensive Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect selection process.

Review and Consultation:

Mary Martin Hall, an architecturally significant building adjacent to the Historic District at Auburn University, was originally built as the university's Carnegie Library in 1910. The project has undergone several changes throughout its campus life, including a significant east-facing addition in 1940, which expanded the facility to its current ~40,000 SF area. The intent of this project will be to preserve the historical integrity of both the original 1910 facility and the 1940 addition. The original library was designed by Nathaniel Curtis, while serving as the chair of the Alabama Polytechnic Institute's Architectural Department. The 1940 addition was designed by Warren, Knight & Davis, the Birmingham-based architectural firm responsible for many of the university's classical image and character buildings. Mary Martin Hall currently serves several important administrative functions, primarily supporting student services.

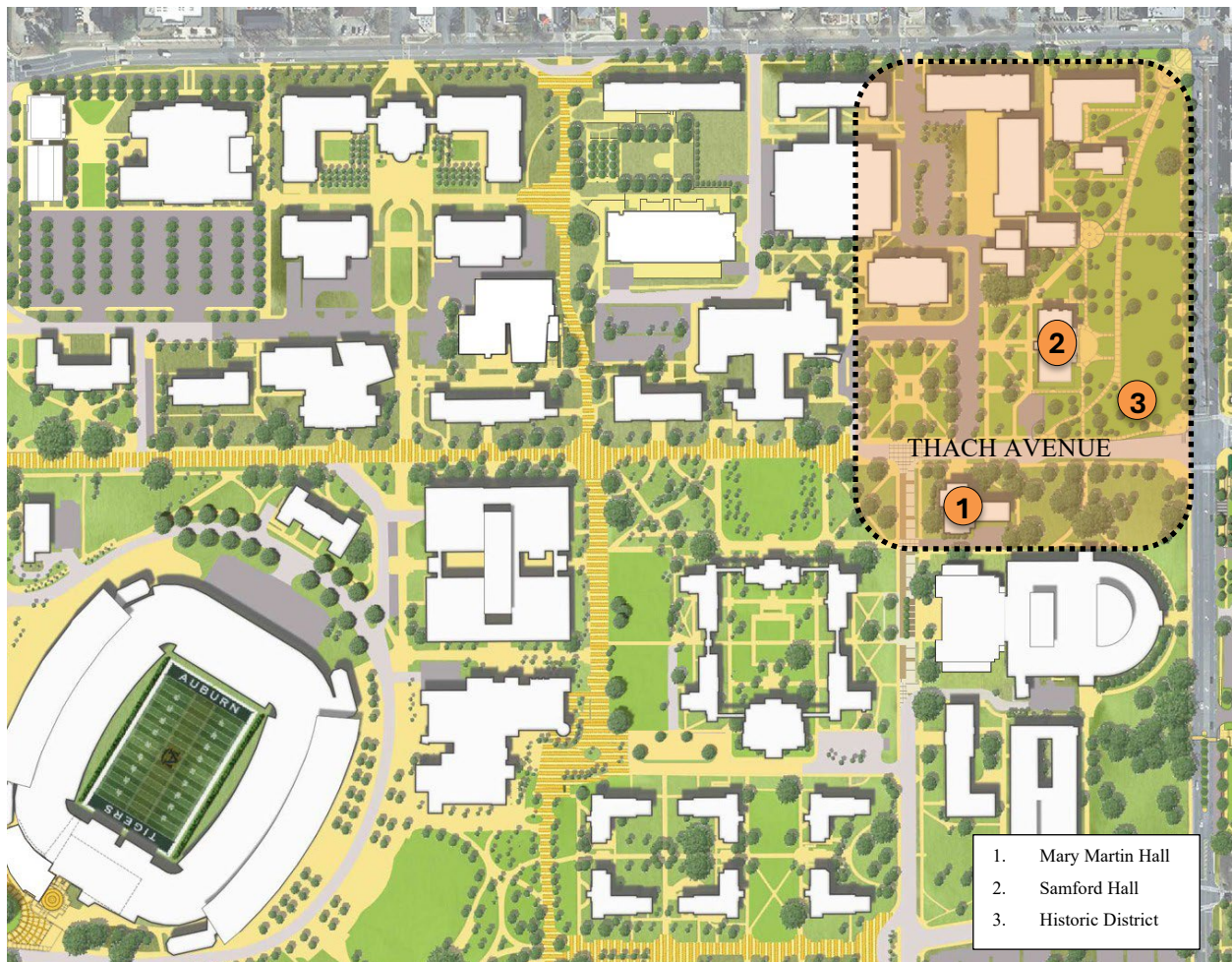
The University administration proposes a comprehensive renovation of Mary Martin Hall, similar in scope to the recent Comer Hall renovation. The proposed Mary Martin Hall Comprehensive Renovation project will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing replacements, a new roof, and complete exterior building envelope restoration. The renovation would preserve the building's historic character by maintaining its original exterior image and architectural identity, restoring key distinctive interior spaces in the original Carnegie Library, and replacing the existing temporary north-facing ramp with an appropriate and integrated accessibility solution.

The project is located at the intersection of Thach Avenue and Mell Concourse along the southern edge of the Auburn University Historic District. See Attachment 1 for the site map.

It is anticipated that this comprehensive renovation project would be financed by a combination of gift and University Renovation Program Funds.

If you concur, it is proposed that a resolution initiating the Mary Martin Hall Comprehensive Renovation project and authorizing the commencement of the project architect selection process be presented to the Board of Trustees for approval at the meeting scheduled for September 11, 2026.

Attachment 1
Mary Martin Hall Comprehensive Renovation
Site Map



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

**AUTHORITY TO PURCHASE BUILDING AND LAND AT
302/304 ALABAMA STREET IN AUBURN, ALABAMA**

WHEREAS, Auburn University is interested in acquiring property in Auburn, Alabama, for the benefit of Auburn University and Student Affairs; and

WHEREAS, the property consists of an existing 18,450 SF warehouse building and a 4.59 acre commercial condominium lot located at 302/304 Alabama Street, Auburn, Alabama; and

WHEREAS, this parcel immediately adjacent to Auburn University's main campus; and

WHEREAS, the acquisition will be funded entirely by Student Affairs; and

WHEREAS, the acquired space will allow Student Affairs and Student Housing to move stored material out of rented space across the City of Auburn to a facility more proximate to campus. The space will also allow flexibility to expand for future storage needs; and

WHEREAS, the university has acquired an option to purchase the property shown on Attachment 1, subject to Board of Trustees approval; and

WHEREAS, the property will be transferred by general warranty deed; and

WHEREAS, the purchase price exceeds the MAI appraisal of the property; however, the location of the property provides a safer and more efficient location for access by staff and students.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the offer to purchase the property at 302/304 Alabama Street, Auburn, Alabama is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Offer to purchase property for One Million Eight Hundred and Fifty Thousand dollars (\$1,850,000.00), funded entirely by Student Affairs funds; and
2. All documents consummating the purchase of property shall be reviewed, as to form, by the Office of General Counsel.

ATTACHMENT 1

302/304 ALABAMA STREET, AUBURN, ALABAMA





REAL ESTATE
& PROPERTY DEVELOPMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Christopher B. Roberts*
Christopher B. Roberts (Aug 27, 2026 14:55:14 CDT)

THROUGH: KELLI D. SHOMAKER, Senior V.P. Business and Administration & Chief Financial Officer *Kelli Shomaker*

THROUGH: JIM CARROLL, Vice President, Facilities Management *Jim Carroll*

FROM: BOBBY WOODARD, Senior Vice President, Student Affairs *Bobby Woodard*
Bobby Woodard (Aug 27, 2026 13:42:20 CDT)

MARK STIRLING, Director, Real Estate *Mark Stirling*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUTHORITY TO PURCHASE EXISTING BUILDING AND LAND AT
302/304 ALABAMA STREET IN AUBURN, ALABAMA**

DATE: AUGUST 27, 2026

This memorandum requests that the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for September 11, 2026.

Proposal:

It is recommended that the following proposal to authorize the President or designee to purchase certain property in Auburn, Alabama, be presented to the Board of Trustees through the Property and Facilities Committee for consideration of an appropriate resolution approving the purchase.

Review and Consultation:

This proposal involves the purchase of an existing 18,450 SF industrial warehouse building situated on a 4.59-acre condominium lot for One Million Eight Hundred and Fifty Thousand Dollars (\$1,850,000, \$100.27/SF building). The building is located at 302/304 Alabama Street, Auburn, Alabama, immediately adjacent to Auburn University campus. See Attachment 1.

The existing building would be used to relocate Division of Student Affairs materials (University Housing, Campus Dining, Melton Student Center, Student Involvement, Property Management, etc.) currently stored in multiple locations across campus and various leased spaces across the City of Auburn. The space will also provide the needed temporary storage space for resources required for the Jordan-Hare North Project. The purchase will be entirely funded by Student Affairs funds. Acquisition of the property will be by general warranty deed.

In accordance with Board of Trustees Policy D-10, an MAI appraisal was obtained, and the purchase price will exceed the MAI appraisal by \$20,000. Board of Trustee Policy D-10 allows the Board to approve a purchase price more than the appraised value if compelling circumstances support the decision. Staff advises that the location of the property is the compelling reason for the purchase price. The Student Affairs employees and students currently access multiple locations all over town. This

property is located adjacent to campus on the west side of Shug Jordan Parkway, allowing staff and students a safer and more efficient location to access items stored in the facility. This acquisition was recommended and approved by the Senior Vice President of Student Affairs, Director of Real Estate, Vice President of Facilities Management, Senior Vice President of Business and Administration & Chief Financial Officer, and the President.

Therefore, it is recommended that the President be authorized to purchase the property described herein. All documents for acquisition will be reviewed and approved by the Office of General Counsel prior to closing. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Property & Facilities Committee for action.

ATTACHMENT 1

302/304 ALABAMA STREET, AUBURN, ALABAMA



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

**AUTHORIZATION TO USE RESEARCH CORRIDOR LEGISLATION FOR
RENOVATION OF AUBURN UNIVERSITY VEHICLE RESEARCH AND
INNOVATION LABORATORY AT 177 TECHNOLOGY PARKWAY, AUBURN, AL**

WHEREAS, Act 2024-308, enacted at the 2024 Regular Session of the Alabama Legislature and signed into law on May 9, 2024 (the “Act”), authorizes municipalities and counties to create a type of public corporation known as a research and development corridor (a “Corridor”) to undertake one or more projects within such entity’s corporate limits for the benefit of a Qualified Enterprise (as defined in the Act); and

WHEREAS, the Act defines a Qualified Enterprise as any activity, business or trade fitting in one of five (5) areas, one being “educational research, development or other areas of higher education”; and

WHEREAS, in a March 15, 2025 opinion from the Attorney General of the State of Alabama (the “AG”) addressed to President Roberts, a copy of which is attached as Attachment 1 (the “AG Opinion”), the AG concluded that (i) the instruction of students at a public university, and (ii) research conducted by faculty of a public university, each constitute a Qualified Enterprise under the Act; and

WHEREAS, as provided in the Act, “each corridor, all contractual agreements made by the corridor, and any building or improvement of a project shall be exempt from state laws requiring competitive bids”, and the AG Opinion concluded that such exemption covers instances where a Corridor constructs buildings or improvements on land leased by it from a public university that the Corridor then leases back to the university; and

WHEREAS, the university desires to utilize a Corridor in the development of the Vehicle Research and Innovation Laboratory (VRIL) to be used by faculty and students of the University as a Qualified Enterprise; and

WHEREAS, the university desires to utilize a Corridor to renovate the existing 177 Technology Parkway facility for research by faculty of the College of Engineering in the area of Vehicle Research and Innovation; and

WHEREAS, the VRIL will be located on real property located within the corporate limits of the City of Auburn more particularly shown on Attachment 2 in the area marked between Technology Parkway and Highway 29 (the “VRIL Site”); and

WHEREAS, in light of the alternative delivery benefits offered through the Act, Auburn University desires to utilize a Corridor in connection with developing and constructing the VRIL for research and development activities by faculty of the university that fall within the meaning of Qualified Enterprises under the Act; and

WHEREAS, to form a Corridor, the Act requires, among other things, that following certain public notice at least three natural persons meeting certain qualifications petition the governing body of the municipality in which the boundary of the Corridor is to be located to authorize creation of the Corridor and its proposed articles of incorporation, which governing body also appoints all voting members of the board of directors of the Corridor; and

WHEREAS, it will be necessary, following creation of a Corridor for the VRIL (the “VRIL Corridor”), that the university enter a long-term ground lease of the VRIL Site to such Corridor (hereinafter defined as the VRIL Site Ground Lease), an agency agreement respecting construction of the VRIL, and various other agreements, documents, and instruments respecting the funding, development and construction of the VRIL (collectively with the VRIL Site Ground Lease, the “VRIL Corridor Documents”); and

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby authorize the President of the university (the “President”) and the Senior Vice President for Business and Administration & Chief Financial Officer of the university (the “CFO”), or either of them, to cause the VRIL Corridor to be created and its board of directors appointed including, without limitation, to cause notice of intent to create such Corridor, to cause to be prepared and submitted to the City Council of the City of Auburn (the “City Council”) a petition, articles of incorporation and a publisher’s affidavit, as required under the Act, for such Corridor, and to obtain, present and file with the Judge of Probate of Lee County or other appropriate recording offices all such materials, instruments, certified resolutions, and other information as shall be necessary to cause the VRIL Corridor to be incorporated as required under the Act, and, further, to identify and petition the City Council to appoint the voting members of the governing body of the VRIL Corridor; and

FURTHER RESOLVED, that the Board of Trustees hereby authorize the President and the CFO, or either of them, to execute and deliver, for and in the name of the university, (i) a ground lease of the VRIL Site from the university, as lessor, to the VRIL Corridor, as lessee, for such term as determined by the President and the CFO, or either of them, up to but not exceeding forty (40) years, and for rent in the amount of \$10.00/year or such other nominal amount as determined by the President and the CFO, or either of them (the “VRIL Site Ground Lease”), and all other VRIL Corridor Documents. The Secretary to the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of Auburn University to the VRIL Site Ground Lease, and any VRIL Corridor Documents; and

FURTHER RESOLVED, the VRIL Site Ground Lease, and the VRIL Corridor Documents shall contain such terms and provisions as shall be deemed acceptable by the President and the CFO, or either of them, and as shall be further approved by the Office of General Counsel of the university or external counsel to the university; and

FURTHER RESOLVED, the Board of Trustees hereby declares that the VRIL, including the VRIL Site Ground Lease, and all leases, subleases and similar arrangements by the university of portions of the VRIL Site for purposes of promoting activities conducted therein, are for institution-related purposes designed to enhance the operation of the university, and are hereby declared to be in the best interest of the university.

ATTACHMENT 1

COPY OF MARCH 15, 2025 ATTORNEY GENERAL OPINION

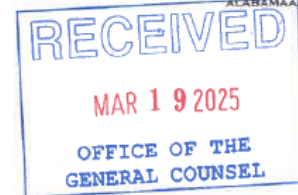


STATE OF ALABAMA
OFFICE OF THE ATTORNEY GENERAL

STEVE MARSHALL
ATTORNEY GENERAL

501 WASHINGTON AVENUE
P.O. BOX 300152
MONTGOMERY, AL 36130-0152
(334) 242-7300
ALABAMAAGS.GOV

March 13, 2025



Honorable Christopher B. Roberts
Auburn University Office of the President
107 Samford Hall
Auburn, Alabama 36849

Municipalities – Competitive Bid
Law – Colleges and Universities –
Auburn University

Instructing students at a public
university is a “qualified enterprise”
as defined by section 11-66A-1(20)
of the Code of Alabama.

A “corridor,” as defined by section
11-66A-1(5) of the Code, is not
subject to the Competitive Bid Law
when it constructs buildings or
improvements on land it leases from
a public university that the corridor
then leases back to the university.

Dear President Roberts:

This opinion of the Attorney General is issued in response to your
request on behalf of Auburn University.

QUESTION ONE

Is instructing students at a public
university a “qualified enterprise” as defined by
section 11-66A-1(20) of the Code?

FACTS AND ANALYSIS

In 2024, the Governor signed Act 2024-308 into law, which allows municipalities to create research and development corridors. 2024 Ala. Acts No. 2024-308; *see also* ALA. CODE §§ 11-66A-1 *et seq.* The Legislature found that these corridors serve the public good, welfare, and economy of the state by fostering new economic opportunities. ALA. CODE § 11-66A-2(a) (Supp. 2024). The act encourages these new economic opportunities by authorizing public entities to provide public resources to the corridors and exempting the corridors—as specified in the act—from taxation, usury and interest laws, competitive bid laws, and state oversight, among other requirements. *See* ALA. CODE §§ 11-66A-2(b)2, 11-66A-12 through 11-66A-15 (Supp. 2024).

Your request explains that Auburn University is considering whether the act could facilitate new potential facilities at the University that would house various educational activities. You first ask whether these educational activities—instructing, teaching, and training Auburn University students—are a “qualified enterprise” under the act, regardless of the area of discipline.

The Legislature limited a corridor’s powers under the act to be “[i]n furtherance of a project.” ALA. CODE § 11-66A-6 (Supp. 2024). A “project” is “[a]ny activity undertaken, or property acquired or provided in whole or in part, by a research and development corridor for the establishment, benefit, or support of a qualified enterprise.” ALA. CODE § 11-66A-1(15) (Supp. 2024). For a corridor to exercise its statutory powers, it must further a qualified enterprise.

A “qualified enterprise” is “[a]ny activity, business, or trade that is described in one of [five] categories” the act provides. These categories are advanced manufacturing, bioscience, foundational targets, education, and corporate operations for the other four categories. ALA. CODE § 11-66A-1(20) (Supp. 2024). The Department of Commerce expressly identified most of these categories (not education) in its strategic economic development plan: Accelerate Alabama 2.0. *See* ALA. CODE § 11-66A-2(a) (Supp. 2024); *see also* ALA. DEP’T OF COM., ACCELERATE ALABAMA 2.0 (Jan. 31, 2017), (<https://www.madeinalabama.com/assets/2017/01/Accelerate-Alabama-2.0.pdf>).

“Education” includes “[e]ducational research, development, or other areas of higher education.” ALA. CODE § 11-66A-1(20)(d) (Supp. 2024). “Rules of statutory construction provide that courts must ascertain the

legislative intent expressed in a statute and, absent evidence to the contrary, words have their plain, ordinary, and understood meaning.” Opinion to Honorable Robert D. Thorington, Attorney, Utilities Board of the City of Foley, dated Feb. 13, 2002, A.G. No. 2002-140. This language is plain and broad. The statute’s use of “development” and “other areas of higher education” encompasses instructing, teaching, and training students at a public university—regardless of the area of discipline. Your request also references that “research conducted by [Auburn University] faculty” may occur at the potential facilities. Such research would also be a qualified enterprise as “Educational research” or as “research and development” under the Foundational Targets category. ALA. CODE §11-66A-1(20)(c)(v), (d) (Supp. 2024).

Though fitting into the enumerated categories is most of the battle, to be a qualified enterprise, instructing students at a public university must also be an “activity, business, or trade.” The act does not define these three words, but “[t]he ‘plain and ordinary meaning’ of statutory language may often be found in a dictionary.” *Ex parte Christopher*, 145 So. 3d 60, 64 (Ala. 2013). Black’s Law Dictionary defines “business” as “[a] commercial enterprise carried on for profit” or “a particular occupation or employment habitually engaged in for livelihood or gain.” *Business*, BLACK’S LAW DICTIONARY (12th ed. 2024). And a “trade” is “[a] business or industry occupation; a craft or profession.” *Trade*, BLACK’S LAW DICTIONARY (12th ed. 2024). These words’ ordinary meanings are similar and refer to for-profit entities and endeavors, which Auburn University and its educational activities are not.

“Activity” is broader. It is “[a] state of action . . . [s]omething that a person or group does; collectively, the acts that someone or some groups engages in, esp. in furtherance of some purpose.” *Activity*, BLACK’S LAW DICTIONARY (12th ed. 2024). Though the company “activity” keeps (“business” and “trade”) could limit “activity” to for-profit endeavors, such application of the associated-words cannon of statutory construction (*noscitur a sociis*) is not warranted here for two reasons. *See, e.g., Ex parte City of Millbrook*, 304 So. 3d 202, 205-06 (Ala. 2020) (explaining that the associated-words canon of statutory interpretation supports giving similar meanings to words grouped in a way to suggest commonality). First, the Legislature defined “qualified enterprise” to be “**any** activity,” ALA. CODE § 11-66A-1(20) (Supp. 2024) (emphasis added), and “any” means “all.” *Anders v. Hometown Mortg. Servs., Inc.*, 346 F.3d 1024, 1028 (11th Cir. 2003) (citations omitted). Second, the Legislature used broad language—“other areas of higher education”—to describe the Education category. ALA. CODE § 11-66A-1(20)(d) (Supp. 2024).

Combining this additional statutory context, “any activity . . . of higher education” would be an unnatural way for the Legislature to distinguish between public and private higher education. Instructing students at a public university is thus an “activity” based on the word’s plain and ordinary meaning.

CONCLUSION

Instructing students at a public university is a qualified enterprise as defined by section 11-66A-1(20) of the Code.

QUESTION TWO

Does Alabama’s Competitive Bid Law apply when a corridor constructs buildings or improvements on land it leases from a public university that the corridor then leases back to the university?

FACTS AND ANALYSIS

The act provides: “Each corridor, all contractual agreements made by the corridor, and any building or improvement of a project shall be exempt from state laws requiring competitive bids for any contract to be entered into by any public entity, including, but not limited to, Chapter 2 of Title 39 and Article 3 of Chapter 16 of Title 41.” ALA. CODE § 11-66A-14 (Supp. 2024). Any part of this three-part exemption would apply to the construction of the potential facilities.

According to your request, Auburn University would ground lease the land to the corridor and fund the facilities’ construction and development. Then, the corridor would lease the facilities back to the University. This process would allow Auburn University to control the potential facilities but avoid certain requirements like the Competitive Bid Law, which would otherwise apply had the University not worked with a corridor.

A corridor can “acquire real property . . . by . . . lease” and “construct, improve, . . . equip, and furnish the property and interests in property as the board determines to be necessary for the purposes of the corridor.” ALA. CODE § 11-66A-6(5) (Supp. 2024). And a corridor can

“lease all or any part of any property upon such terms and conditions as its board determines necessary or desirable.” *Id.* at (6). A corridor can even convey its property “without valuable consideration as the board shall determine.” *Id.* at (7). More generally, a corridor can “make, enter into, and execute contracts, . . . and . . . take such other actions as may be necessary or convenient to accomplish any purpose for which the corridor was organized or to exercise any power granted under this chapter.” *Id.* at (15). As to Auburn University specifically, a corridor can generally take actions “to obtain or secure the aid and cooperation of . . . any agency, department, instrumentality, or political subdivision of [the state] in furtherance of the purposes of this chapter.” *Id.* at (16). These broad statutory powers allow a corridor to facilitate the process you outline in your request.

Note that the corridor’s board must retain some independence from Auburn University. “If a matter comes before the board with respect to which any director, . . . has any direct or indirect pecuniary interest, the director shall immediately disclose the interest to the board and remove himself or herself” ALA. CODE § 11-66A-4(j) (Supp. 2024).

CONCLUSION

A “corridor” is not subject to the Competitive Bid Law when it constructs buildings or improvements on land it leases from a public university that the corridor then leases back to the university.

I hope this opinion answers your questions. If this Office can be of further assistance, please contact Ben Seiss of my staff.

Sincerely,

STEVE MARSHALL
Attorney General
By:



RYAN W. SHAW
Chief, Opinions Division

SM/BMS/lbh
3702922/248552

ATTACHMENT 2

VEHICLE RESEARCH AND INNOVATION LABORATORY (VRIL)





AUBURN
UNIVERSITY

REAL ESTATE &
PROPERTY DEVELOPMENT
MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President *Christopher Roberts*
Christopher Roberts (Aug 25, 2026 18:10:55 CDT)

THROUGH: KELLI D. SHOMAKER, Senior Vice President of Business and Administration & Chief Financial Officer *Kelli Shomaker*
JIM CARROLL, Vice President, Facilities Management *Jim Carroll*

FROM: MARIO EDEN, Dean, College of Engineering *Mario Eden*
MARK STIRLING, Director, Real Estate & Property Development *Mark Stirling*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**AUTHORIZATION TO USE RESEARCH CORRIDOR LEGISLATION
FOR RENOVATION OF AUBURN UNIVERSITY VEHICLE RESEARCH
AND INNOVATION LABORATORY AT 177 TECHNOLOGY
PARKWAY, AUBURN, AL**

DATE: AUGUST 25, 2026

This memorandum requests that the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for September 11, 2026.

Proposal:

Consistent with standing policy, it is proposed that the following actions be presented to the Board of Trustees through the Property and Facilities Committee to facilitate future development of certain facilities for use by Auburn University in compliance with Act 2024-308, codified as Section 11-66A-1 et seq. (the “Research Corridor Legislation”), including:

- Approval to utilize the Research Corridor Legislation in the construction and development of future university educational facilities, and future research facilities, to be owned by such corridors (a “Corridor”) and leased to the university for use by faculty, students, staff, and other research enterprises; and
- Development of the Vehicle Research and Innovation Laboratory (the “VRIL”) in the corporate limits of the City of Auburn, using the Research Corridor Legislation.

It is recommended that a resolution be adopted approving the use of the Research Corridor Legislation authorizing officers of the University to cause petitions to be made to the Auburn City Council to create a corridor for the VRIL, to authorize long-term ground leases of university property of the site for the applicable corridor, and to authorize the university to enter into agency agreements and other agreements, documents and instruments, and to obtain authority to expend Auburn University funds for the construction and development of the VRIL.

Review and Consultation:

The Research Corridor Legislation permits the creation of independent public corporations known as “Corridors” to assist with innovation across the State of Alabama, as well as other activities at public universities in the areas of educational research, development, and other areas of higher education. Among other things, research corridors, and their construction contracts, allow alternate delivery methods not presently available to Auburn University.

Auburn University has established a strategic goal to double research funding within the next decade. In furtherance of this goal, AU recently purchased a building at 177 Technology Parkway in Auburn, AL. The building was purchased to be used for the College of Engineering’s Vehicle Research and Innovation Laboratory (VRIL) for Auburn University’s Component Assessment Program. Funded by the Federal Transit Administration (FTA), the VRIL will accommodate certified testing of a range of vehicles including buses, and be flexible enough to allow for future opportunities for vehicle technology and design. The VRIL requires space for vehicle prep, environmental dynamometer testing, emissions testing, and office conference space. The existing building at 177 Technology Parkway is in need of renovations to facilitate use by the VRIL. The renovations will be entirely funded by restricted College of Engineering funds generated from grants/contracts. See Attachment 1.

Research Corridor:

The following summarizes the basic steps to create the proposed corridor for the VRIL:

Step 1. Notice of Intent. Notice (the Intent Notice” must be published in a newspaper of general circulation in the City of Auburn of the intent for a petition to be sent to the Auburn City Council to create the corridor. The Intent Notice must include the proposed boundary of the corridor to be created.

Step 2. The Petition – At least three (3) natural persons meeting certain qualifications (each, a "Petitioner") sign and deliver a petition (the "Petition") to the Auburn City Council, that contains the form of certificate of incorporation for the proposed Corridor (the “Certificate of Incorporation”), a publisher’s affidavit respecting the Intent Notice, certain required findings and information, statements, and exhibits (including the geographical boundary of the proposed Corridor).

Step 3. Notice of Auburn City Council Meeting; Approval of Auburn City Council. – Following a seven day notice of the meeting, the Auburn City Council meets to approve the Petition by resolution.

Step 4. Incorporation – The Certificate of Incorporation for the proposed Corridor is signed by the Petitioners, and is filed, along with a certified copy of the resolution approving the Petition and various other documents in the Office of the Judge of Probate of Lee County. Upon such filing, the Corridor comes into existence.

Step 5. Governance – Each Corridor is governed by a board of directors of not less than three people. These individuals are appointed by the governing body that approved creation of such Corridor. At least, the majority of the directors must be residents of such locality. As such, the Auburn City Council will be asked to appoint three people to the Board of Directors of the Corridor.

It is requested that the Board of Trustees approve and authorize staff to work with the City of Auburn to establish the VRIL Corridor, to ground lease the site for the VRIL to the Corridor, to enter a construction agency agreement with the Corridor so the university can act as agent of the Corridor in entering and/or administering construction agreements in the name of the Corridor, and, further, approve the expenditure of five million dollars (\$5,000,000) of University funds to renovate the existing 177 Technology Parkway facility.

Rationale for Recommendation:

Staff have determined the following:

- Alternative delivery options available for construction of facilities under the Research Corridor Legislation present efficiencies, cost saving, and additional benefits to the university.
- The VRIL, including any lease of university land for the construction and development of the VRIL, and all leases, subleases and similar arrangements by the university of portions of said site for purposes of promoting activities conducted therein, are for institution-related purposes designed to enhance the operation of the university, and are in the best interest of the university.

ATTACHMENT 1

VEHICLE RESEARCH AND INNOVATION LABORATORY (VRIL)





FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President 
Christopher Roberts (Aug 25, 2026 18:10:55 CDT)

THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

FROM: JIM CARROLL, Vice President, Facilities Management 

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

PARKER HALL DEMOLITION (INFORMATION ONLY)

DATE: AUGUST 25, 2026

This memorandum requests the following proposal be presented to the Board of Trustees, *for information only*, through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 11, 2026.

Proposal:

Auburn University Administration proposes the demolition of Parker Hall and the re-envisioning of the respective site.

Review and Consultation:

At its meeting in February 2019, the Board of Trustees approved a resolution giving final approval of the Academic Classroom and Laboratory Complex (ACLC) project which included the demolition of both Allison Laboratory and Parker Hall. Parker Hall classrooms were located within the new ACLC, while the Department of Mathematics & Statistics space would be relocated in a separate project. The demolition of Parker Hall was delayed due to the final determination of new Mathematics & Statistics space in STEM+Ag Sciences Complex, and alignment with that project execution schedule.

At its meeting in February 2023, the Board of Trustees approved a resolution giving final approval of the STEM+Ag Sciences Complex project. This project has been completed in 2026 and enabled a complete relocation of the College of Science and Mathematics (COSAM) Department of Mathematics & Statistics and Department of Geosciences and four departments from the College of Agriculture into STEM+Ag.

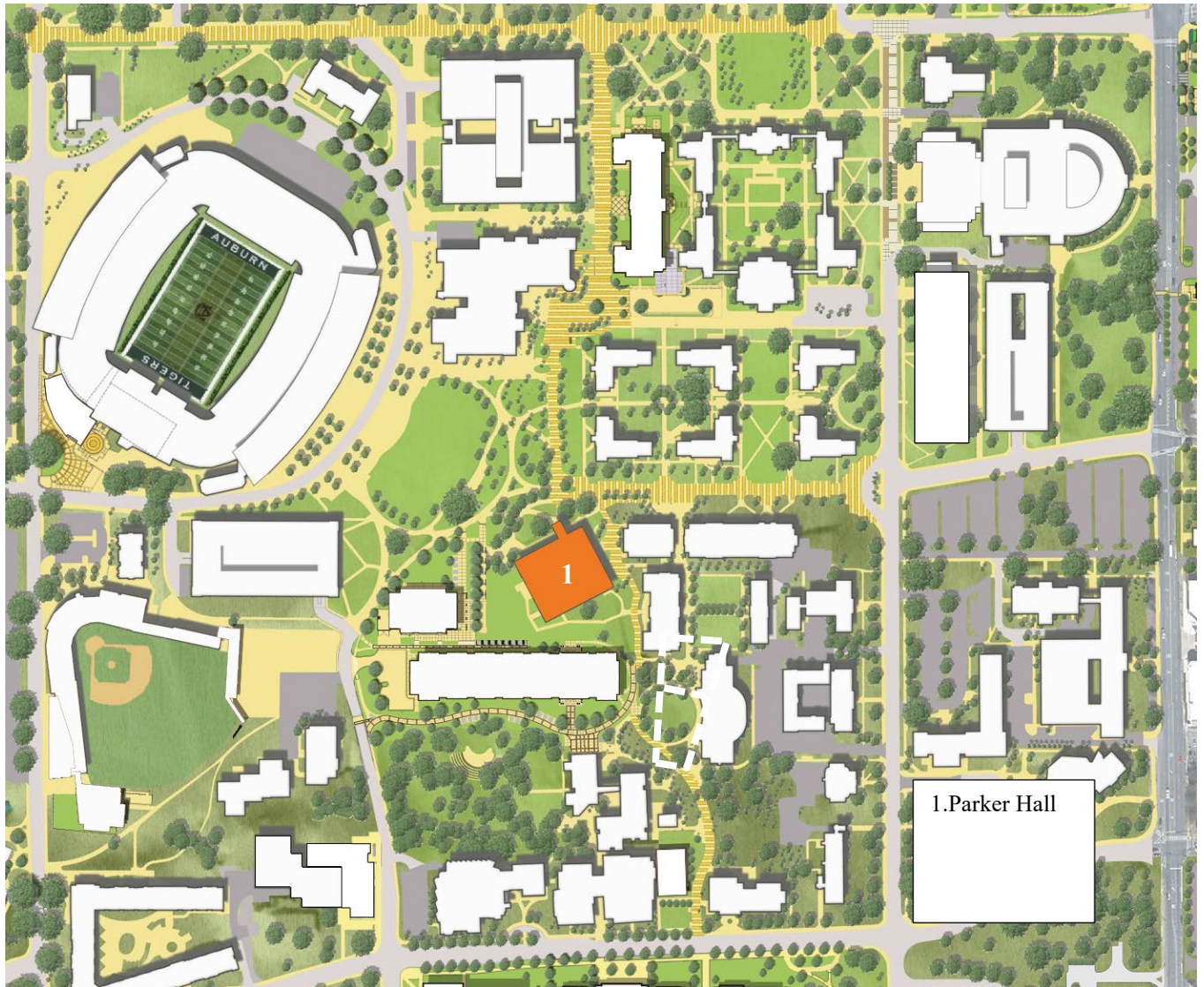
The proposed schedule for this project is to begin the demolition of Parker Hall after the 2026 football season and complete the effort during the 2027 spring semester. See Attachment 1.

If you concur, it is proposed that the Parker Hall Demolition project be presented to the Board of Trustees, *for information only*, at the meeting scheduled for September 11, 2026.

Rationale for Recommendation:

None. This project is presented to the Board of Trustees, *for information only*.

Attachment 1
Parker Hall Demolition
Site Map



STATUS UPDATES

FOR INFORMATION ONLY

Time will be allotted for the following status update:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$5,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$5,000,000 – 3rd Quarter, Fiscal Year 2026



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President Christopher Roberts
Christopher Roberts (Aug 25, 2026 18:10:55 CDT)

THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*

FROM: JIM CARROLL, Vice President, Facilities Management *J. Carroll*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$5,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: AUGUST 25, 2026

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for September 11, 2026.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$5,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$5,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for September 11, 2026.

Data as of 07/29/2026

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>
Substantial Completion	224,100,000	427,600,000	397,186,672	4,758,792	8,532,498 *
Construction	600,300,000	467,200,000	203,642,917	25,875,069	218,775,167 *
Design	342,548,100	336,900,500	17,140,926	7,144,241	312,615,333
Planning	527,000	7,027,000	454,802	699,992	5,872,206
Totals	1,167,475,100	1,238,727,500	618,425,317	38,478,094	545,795,204 *
Other Open Projects	101,663,176	101,989,417	52,205,043	2,765,799	47,018,575
Grand Totals	1,269,138,276	1,340,716,917	670,630,360	41,243,893	592,813,779 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)	
Project Name	Project Phase	Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2026	Estimated Spending Assuming Remainder of Budget for FY2027 & Forward		Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)	
SUBSTANTIAL COMPLETION PHASE													
Jordan-Hare Stadium - Provide A New Score & Video Board System 24-015	COMPLETED	25,700,000	25,700,000	15,700,000	10,000,000		17,859,461	0	0		0	7,840,539	* See note below
North AU Equine Facility - New Office Building 21-108	Substantial Completion	7,000,000	7,000,000	7,000,000			6,603,621	29,163	367,216		19,163	377,216	
Plainsman Park Improvements 21-378	Substantial Completion	30,000,000	30,000,000	3,653,506	26,346,494		29,735,776	264,224	0		194,487	69,737	
College of Education Building - New Facility 18-538	Substantial Completion	77,000,000	77,000,000	6,000,000	34,585,165	36,414,835	73,148,365	0	0		0	3,851,635	* See note below
Lowder Hall - Academic Advising Suite Renovation 22-007	Substantial Completion	5,500,000	5,500,000	5,500,000			3,240,370	59,000	0		3,320	2,256,310	* See note below
Athletics Complex Renovations for Sports Medicine - Summary	Substantial Completion	8,650,000	8,650,000	6,226,736	2,423,264	0	6,639,686	99,627	1,660,000		99,627	1,910,687	* See note below
Gogue Performing Arts Center - Outdoor Pavilion & Exterior Improvements 22-213	Substantial completion	15,000,000	15,000,000	15,000,000			14,486,569	483,431	0		313,107	200,324	* See note below
Garden Pavilion - University Events Center 23-466	Substantial completion	14,000,000	14,000,000	14,000,000			13,492,389	257,611	0		91,820	415,791	* See note below
Melton Student Center - Patio Renovation 24-347	Substantial Completion	3,000,000	3,000,000	3,000,000			2,354,050	595,950	0		98,754	547,196	* See note below
Neville Arena - New Practice Gym & Team Support Space Renovations - Summary	Sustantial Completion	8,650,000	8,650,000	8,448,065	201,935	0	8,432,246	15,000	202,754		70,641	147,113	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)	
Project Name	Project Phase	Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2026	Estimated Spending Assuming Remainder of Budget for FY2027 & Forward		Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)	
STEM & Agricultural Sciences Complex - New Facility 20-378	Substantial Completion	200,000,000	224,000,000	36,000,000	138,000,000	50,000,000	215,503,803	2,496,197	6,000,000		5,684,074	2,812,123	
Transformation Gardens - Garden Implementation (Phase I) 21-445	Substantial Completion	2,200,000	2,200,000	2,200,000			1,542,457	147,287	260,256		147,287	510,256	* See note below
Auburn University Regional Airport New Corporate Hangar at East Ramp 24-574	Construction	3,900,000	3,900,000	3,400,000		500,000	3,478,846	161,302	0		134,918	286,236	* See note below
Central Dining Commons - Create A Mini Food Hall 25-095	Substantial Completion	3,000,000	3,000,000	3,000,000			669,033	150,000	42,272		1,330,443	1,000,524	* See note below
Total Substantial Completion			427,600,000	129,128,307	211,556,858	86,914,835	397,186,672	4,758,792	8,532,498		8,187,641	22,225,687	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>	
CONSTRUCTION PHASE												
Academic Classroom & Laboratory Complex - Summary	Substantial Completion/Design	83,000,000	83,000,000	0	82,071,760	928,240	70,767,112	50,000	4,921,589	75,222	12,157,666	* See note below
University Student Housing Phase I 19-442	Construction	80,000,000	80,000,000	7,166,298	72,833,702		71,718,641	3,700,000	281,359	2,001,101	6,280,258	* See note below
Gulf Coast Engineering Research Station - New Building 22-258	Construction	14,000,000	14,000,000			14,000,000	7,878,326	3,877,495	2,244,179	4,877,495	1,244,179	
Comer Hall - Comprehensive Renovation 24-477	Construction	40,000,000	40,000,000	25,000,000	15,000,000		20,418,468	3,939,763	15,641,769	7,755,657	11,825,875	
Barbara Drummond Thorne Academic & Research Facility 24-492	Construction	100,000,000	100,000,000	80,000,000	20,000,000		18,809,212	4,273,629	71,917,159	57,170,965	24,019,823	* See note below
Woltosz Football Performance Center - Renovate Multi Purpose Room 25-213	Construction	1,500,000	1,500,000	1,500,000			1,186,079	160,000	153,921	270,582	43,339	
Quad Residence Halls Renovation Phase 3: Keller & Owen Halls 24-237	Construction	28,500,000	28,500,000	28,500,000			3,640,059	4,143,323	20,216,618	18,388,872	6,471,069	* See note below
Brown-Kopel Eng Student Achievement Ctr - Analytical, Innovation and Manufacturing Laboratory 24-	Construction	14,500,000	14,500,000	14,500,000			2,783,646	744,484	10,971,870	8,958,861	2,757,493	
Solon Dixon Education Ctr - Dorm A & B Replacement 23-168	Construction	5,700,000	5,700,000	5,700,000			712,519	1,769,315	3,218,166	4,060,457	927,024	
East Thach Residence Hall - Summary	Construction	100,000,000	100,000,000		100,000,000	0	5,728,855	3,217,060	89,208,537	76,544,003	17,727,142	* See note below

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Total Construction			467,200,000	162,366,298	289,905,462	14,928,240	203,642,917	25,875,069	218,775,167	180,103,215	83,453,868	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
DESIGN PHASE												
CADC Rural Studio - Red Barn Comprehensive Renovation 24-348	Design	3,900,000	3,900,000	3,900,000			473,653	342,635	3,083,712	197,240	3,229,107	
AG Research Unit (AAES) - Autaugaville, EV Smith, & Brewton, Build Offices Alabama (Agricultural	Design	6,000,000	6,000,000	6,000,003	0	0	354,262	564,574	5,081,164	3,638,142	2,007,596	
Jordan-Hare Stadium - North Endzone Multi-Use Facility - Summary	Design	305,000,000	305,000,000	70,000,000	235,000,000		16,312,849	2,636,863	286,050,288	21,009,002	267,678,149	
Heisman Drive - North Plaza 26-137	Programming	18,000,000	18,000,000		18,000,000		0	1,600,000	16,400,000	0	18,000,000	
Foy Hall - Renovation For Veterans Resource Center 26-103	Design	4,000,500	4,000,500	4,000,500			162	2,000,169	2,000,169	0	4,000,338	
Total Design			336,900,500	83,900,503	253,000,000	0	17,140,926	7,144,241	312,615,333	24,844,384	294,915,190	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
PLANNING PHASE												
Vehicle Research and Innovation Lab, New Building 23-178	Financial closeout	527,000	527,000			527,000	454,652	0	72,348	0	72,348	
Haley Center - Comprehensive Evaluation 25-529	Programming	5,000,000	5,000,000		5,000,000		150	249,992	4,749,858	219,075	4,780,775	
Petrie Hall Restorationn 26-171	Programming	1,500,000	1,500,000		1,500,000		0	450,000	1,050,000	0	1,500,000	
Total Planning			7,027,000	0	6,500,000	527,000	454,802	699,992	5,872,206	219,075	6,353,123	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)-(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2027 & Forward</i>	<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Other Open Projects	Various Stages		101,989,417	92,740,127	6,061,836	3,187,454	52,205,043	2,765,799	47,018,575	23,830,194	25,954,180	
GRAND TOTAL			1,340,716,917	468,135,235	767,024,156	105,557,529	670,630,360	41,243,893	592,813,779	237,184,509	432,902,048	

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.

TO: CHRISTOPHER B. ROBERTS, President *Christopher Roberts*
Christopher Roberts (Aug 25, 2026 18:10:55 CDT)

THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli Shomaker*

FROM: JIM CARROLL, Vice President, Facilities Management *J.C.*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
BUT LESS THAN \$5,000,000 – 3rd QTR FISCAL YEAR 2026 (For Information Only)**

DATE: AUGUST 25, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property & Facilities Committee and included on the agenda of the meeting scheduled for September 11, 2026.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$5,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 3rd Quarter of Fiscal Year 2026 and costing more than \$500,000 but less than \$5,000,000 are listed in the following table.

3rd Quarter FY 2026 Projects \$500,000 - \$5,000,000	Project Number	Account Number	Cost
Foy Hall - Relocate Campus Dining Kitchen To Existing Service Kitchen	23-264	924360-102048-P100	\$3,900,000
Samford Hall - Rooms 209, 211, 213, and 215, Interior Fit-Out	25-649	924986-102048-P100	\$2,252,465
Bee Center - New Support Building	22-491	924239-102048-P100	\$2,150,000
Jordan-Hare Stadium - Extend South Main Concourse	25-515	924952-102048-P100	\$1,500,000
Jordan-Hare Stadium - South Endzone & SE Corner Masterplan	25-514	924943-102048-P100	\$1,500,000
Vaughan LAT Hospital - Modify For CT Scanner	24-571	924740-102048-P100	\$1,299,300
Parkerson Mill Greenway - Phase 4	25-389	924854-102048-P100	\$800,000
Campus Dining - Various Buildings, Update Furnishings	25-519	924959-102048-P100	\$700,000

Tichenor Hall - Multiple Rooms, New Office Layouts	25-506	924909-102048-P100	\$694,950
Auburn University Raptor Center - Electrical Service From Vet School	25-276	924903-102048-P100	\$680,591
Shelby Center - Rooms 1214A-B & 1214C-E, Various Renovations	26-185	926053-102048-P100	\$544,500
Campus Wide - Title II Self-Evaluation and Transition Plan	25-261	924995-102048-P100	\$500,000

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property & Facilities Committee for information at the meeting scheduled for September 11, 2026.

**ACADEMIC AFFAIRS COMMITTEE AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Undergraduate Certificate in Systems Engineering (Vini Nathan)
2. Proposed Graduate Certificate in Systems Engineering (Vini Nathan)

Committee Chairperson: Trustee B.T. Roberts

Faculty Representative: Dr. Jason Bryant, Auburn University (ex-officio, non-voting)

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED UNDERGRADUATE CERTIFICATE IN SYSTEMS ENGINEERING

WHEREAS, the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering prepares undergraduate students to become innovative engineering professionals through academic programs that develop the technical knowledge, systems-thinking skills and interdisciplinary problem-solving abilities needed to address complex engineering challenges; and

WHEREAS, faculty in the Department of Industrial and Systems Engineering propose a new Undergraduate Certificate in Systems Engineering to provide non-Industrial and Systems Engineering undergraduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management; and

WHEREAS, the proposed 12-hour certificate, composed of existing courses, will provide students with a specialized credential that complements their undergraduate degree, supports career readiness and responds to growing demand for systems engineering expertise across engineering disciplines; and

WHEREAS, the proposed certificate will help prepare undergraduate students to meet growing workforce demand in Alabama's defense, aerospace, manufacturing and technology industries; and

WHEREAS, the proposed certificate will complement existing academic offerings and will be implemented using existing courses and faculty with no additional institutional resources; and

WHEREAS, the request to establish the Undergraduate Certificate in Systems Engineering has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Undergraduate Curriculum Committee, the Provost and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Undergraduate Certificate in Systems Engineering be approved.



AUBURN UNIVERSITY

Office of the Provost

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Undergraduate Certificate in Systems Engineering

DATE: August 20, 2026

I request that the following item be added to the Board of Trustees' agenda for the September 11, 2026, meeting.

Proposal: The Samuel Ginn College of Engineering proposes a new Undergraduate Certificate in Systems Engineering (CIP 14.2701), effective Spring 2027.

Review and Consultation: Faculty in the Department of Industrial and Systems Engineering propose a new Undergraduate Certificate in Systems Engineering designed to provide non-INSY undergraduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management. The 12-hour certificate is composed entirely of existing courses and does not require a Substantive Change notification to SACSCOC.

Approximately one-third of Auburn's Industrial and Systems Engineering graduates pursue careers in systems engineering-related fields, and demand for these skills is expanding across other engineering disciplines. In particular, employers increasingly value digital and model-based systems engineering credentials in areas such as aerospace engineering. The proposed certificate will provide non-INSY undergraduate students with a focused credential that develops specialized systems engineering knowledge and skills, supports career readiness and responds to growing industry demand.

The proposed certificate also addresses workforce needs within Alabama, particularly in the defense sector. Department of Defense contractors contribute more than five percent of Alabama's gross domestic product and support approximately 50,000 jobs, while continuing to experience a shortage of qualified systems engineers. Systems engineering expertise is also increasingly sought across the defense, aerospace, manufacturing and technology sectors, providing strong employment opportunities for students with these skills.

Based on enrollment trends in the courses included in the certificate, approximately 10–20 students are expected to enter the program each year. Providing this undergraduate credential will support Auburn's strategic priorities related to student success and domestic student enrollment while strengthening the university's ability to recruit and retain students. The certificate will be available only to non-INSY undergraduate students.

Because all required courses are already offered regularly and will continue to be taught by existing faculty, no additional resources are required to implement the program. The certificate will complement Auburn's existing academic offerings and will not replace any existing program.

Recommendation: It is recommended that the Board approve the proposed Undergraduate Certificate in Systems Engineering. The proposed certificate has also received the approval of the Samuel Ginn College of Engineering, the Undergraduate Curriculum Committee, the Provost's Office and the President. If approved, the certificate will be implemented effective Spring 2027.



AUBURN UNIVERSITY

Samuel Ginn College of Engineering

Industrial and Systems Engineering

TO: Dr. Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. Mario Eden 
Dean, Samuel Ginn College of Engineering

FROM: Dr. Mark C. Schall, Jr. 
Department Chair, Industrial & Systems Engineering

DATE: August 19, 2026

SUBJECT: Proposed Undergraduate Certificate in Systems Engineering

We request that the following Undergraduate Certificate in Systems Engineering proposal be added to the agenda for the September 2026 Board of Trustees meeting.

Program Description:

A Systems Engineering Undergraduate Certificate is proposed within the Department of Industrial and Systems Engineering (INSY). The program will be classified by the 14.2701 CIP and will provide students with foundational knowledge and practical skills in systems engineering principles and methodologies, focusing on topics such as systems design, integration, and management. This program is composed of existing and currently taught systems engineering courses and thus does not require Substantive Change notification to SACSCOC.

Justification for Program:

Currently, approximately one-third of Industrial and Systems Engineering graduates pursue careers in systems engineering-related fields and this field is rapidly expanding to other engineering disciplines. For example, there is a large industry demand and increased value for aerospace engineering graduates with digital and model-based systems engineering credentials. By creating this program, Auburn will better prepare non-INSY undergraduate students with the essential skills and knowledge required for success in the systems engineering field. This program will provide targeted education that aligns with industry demands, supporting students' career readiness and enhancing Auburn's commitment to producing highly qualified professionals.

Need for the Program in the State of Alabama:

The state of Alabama is experiencing a growing demand for a highly skilled systems engineering workforce, particularly within the defense sector. DoD contractors, who

contribute over 5% to Alabama's GDP and sustain 50,000 jobs, are facing a significant shortage of systems engineers. Nationally, over 1,000 systems engineering positions remain unfilled for extended periods, with similar challenges impacting Alabama's defense industry. This shortage is stifling innovation and limiting the growth potential of a critical sector in the state. Establishing this program at Auburn will help address this gap by equipping students with the advanced skills needed to meet industry demand, fostering economic development, and supporting Alabama's leadership in defense and technology.

Employment Opportunities:

The job placement opportunities for students completing this program are highly promising, given the increasing demand for skilled systems engineers across various industries. Sectors such as defense, aerospace, manufacturing, and technology are actively seeking individuals with systems engineering expertise to manage complex projects and integrate advanced technologies. In Alabama, this demand is particularly strong among DoD contractors and related industries, where workforce shortages persist. Students completing this program will be well-positioned to fill these roles, enhancing their career prospects and contributing to the state's economic and technological growth. Additionally, the systems engineering field offers a diverse range of career paths, ensuring ample opportunities for both entry-level and experienced professionals.

Student Demand/Enrollment Projections:

Providing systems engineering undergraduate educational opportunities strengthens Auburn University's ability to recruit and retain students while advancing the University's strategic priorities in student success and domestic student enrollment. Based on enrollment trends in the courses required by this program, approximately 10-20 students are expected to enter this program each year. This program will be available only to non-INSY undergraduate students.

Resource Requirements:

Courses required for this program are already being offered regularly and will continue to be taught by existing faculty. No additional resources are required for this program.

Relationship to Other Programs:

This program will not replace any existing programs but will instead offer an additional credential for students interested in pursuing careers in the systems engineering field. This program will complement current academic offerings, providing students with specialized knowledge and skills to enhance their professional opportunities.

Curriculum Map

The program (available only to non-INSY undergraduate students) is composed of 12 hours of graded coursework selected as follows.

Select two of the following:

- INSY 5100 Systems Engineering I (3 hours)
- INSY 5110 Systems Engineering II: System Lifecycle Requirements (3 hours)
- INSY 5120 Digital Systems Engineering Design (3 hours)
- INSY 5130 Model-Based Systems Engineering (3 hours)

Select two additional of the following:

- INSY 5010 Occupational Safety Engineering (3 hours)
- INSY 5100 Systems Engineering I (3 hours)
- INSY 5110 Systems Engineering II: System Lifecycle Requirements (3 hours)
- INSY 5120 Digital Systems Engineering Design (3 hours)
- INSY 5130 Model-Based Systems Engineering (3 hours)
- INSY 5400 Multi-Paradigm Modeling and Simulation (3 hours)
- INSY 5500 Modern Tools for Data Analytics and Modeling (3 hours)

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED GRADUATE CERTIFICATE IN SYSTEMS ENGINEERING

WHEREAS, the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering prepares future engineers through innovative education, research and professional training that equips graduates to solve complex engineering challenges and contribute to technological advancement; and

WHEREAS, faculty in the department propose a new Graduate Certificate in Systems Engineering to provide non-Industrial and Systems Engineering graduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management; and

WHEREAS, the proposed 12-hour graduate certificate, composed of existing graduate courses, will provide students with a specialized credential that supports career readiness and responds to growing demand for systems engineering expertise across the defense, aerospace, manufacturing and technology sectors; and

WHEREAS, the proposed certificate will help address Alabama's growing demand for highly skilled systems engineering professionals while complementing Auburn's existing graduate offerings and requiring no additional institutional resources; and

WHEREAS, the request to establish the Graduate Certificate in Systems Engineering has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Graduate Council, the Provost and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Graduate Certificate in Systems Engineering be approved.



AUBURN UNIVERSITY

Office of the Provost

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Graduate
Certificate in Systems Engineering

DATE: August 20, 2026

I request that the following item be added to the Board of Trustees' agenda for the September 11, 2026, meeting.

Proposal: The Samuel Ginn College of Engineering proposes a new Graduate Certificate in Systems Engineering (CIP 14.2701).

Review and Consultation: Faculty in the Department of Industrial and Systems Engineering propose a new Graduate Certificate in Systems Engineering designed to provide non-INSY graduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management. The 12-hour certificate is composed entirely of existing graduate courses and does not require a Substantive Change notification to SACSCOC.

Approximately one-third of Auburn's Industrial and Systems Engineering graduates pursue careers in systems engineering-related fields, and demand for these skills is expanding across other engineering disciplines. Many students enrolled in Auburn's online Master of Engineering Management program are also already working in this area. The proposed certificate will provide non-INSY graduate students with a focused credential that develops specialized systems engineering knowledge and skills, supports career readiness and responds to growing industry demand.

The proposed certificate also addresses workforce needs within Alabama, particularly in the defense sector. Department of Defense contractors contribute more than five percent of Alabama's gross domestic product and support approximately 50,000 jobs, while continuing to experience a shortage of qualified systems engineers. Systems engineering expertise is also increasingly sought across the defense, aerospace, manufacturing and technology sectors, providing strong employment opportunities for graduates with these skills.

Based on enrollment trends in the courses included in the certificate, approximately 10–20 students are expected to enter the program each year. Providing this credential will support Auburn's strategic priorities related to student success and domestic graduate student enrollment while strengthening the university's ability to recruit and retain graduate students. The certificate will be available only to non-INSY graduate students.

Because all required courses are already offered regularly and will continue to be taught by existing faculty, no additional resources are required to implement the program. The certificate will complement Auburn's existing academic offerings and will not replace any existing program.

Recommendation: It is recommended that the Board approve the proposed Graduate Certificate in Systems Engineering. The proposed certificate has also received the approval of the Samuel Ginn College of Engineering, the Graduate Council and the Provost's Office. If approved, the certificate will be implemented effective Spring 2027.



AUBURN UNIVERSITY

Samuel Ginn College of Engineering
Industrial and Systems Engineering

TO: Dr. Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. Ash Abebe 
Interim Dean, Graduate School

THROUGH: Dr. Mario Eden 
Dean, Samuel Ginn College of Engineering

FROM: Dr. Mark C. Schall, Jr. 
Department Chair, Industrial & Systems Engineering

DATE: August 19, 2026

SUBJECT: Proposed Graduate Certificate in Systems Engineering

We request that the following Graduate Certificate in Systems Engineering proposal be added to the agenda for the September 2026 Board of Trustees meeting.

Program Description:

A Systems Engineering Graduate Certificate is proposed within the Department of Industrial and Systems Engineering (INSY). The program will be classified by the 14.2701 CIP and will provide non-ISE students with foundational knowledge and practical skills in systems engineering principles and methodologies, focusing on topics such as systems design, integration, and management. This program is composed of existing and currently taught systems engineering courses and thus does not require Substantive Change notification to SACSCOC.

Justification for Program:

Approximately one-third of our Industrial and Systems Engineering graduates pursue careers in systems engineering-related fields and this field is rapidly expanding to other engineering disciplines. For example, there is a large industry demand and increased value for aerospace engineering graduates with digital and model-based systems engineering credentials. Additionally, many of our online Master of Engineering Management students are already working in this area. By creating this program, Auburn will better prepare non-INSY graduate students with the essential skills and knowledge required for success in the systems engineering field. This program will provide targeted education that aligns with industry demands, supporting students' career readiness and enhancing Auburn's commitment to producing highly qualified professionals.

3301 Shelby Center // Auburn, AL 36849 // 334.844.4340

eng.auburn.edu

Need for the Program in the State of Alabama:

The state of Alabama is experiencing a growing demand for a highly skilled systems engineering workforce, particularly within the defense sector. DoD contractors, who contribute over 5% to Alabama's GDP and sustain 50,000 jobs, are facing a significant shortage of systems engineers. Nationally, over 1,000 systems engineering positions remain unfilled for extended periods, with similar challenges impacting Alabama's defense industry. This shortage is stifling innovation and limiting the growth potential of a critical sector in the state. Establishing this program at Auburn will help address this gap by equipping students with the advanced skills needed to meet industry demand, fostering economic development, and supporting Alabama's leadership in defense and technology.

Employment Opportunities:

The job placement opportunities for students completing this program are highly promising, given the increasing demand for skilled systems engineers across various industries. Sectors such as defense, aerospace, manufacturing, and technology are actively seeking individuals with systems engineering expertise to manage complex projects and integrate advanced technologies. In Alabama, this demand is particularly strong among DoD contractors and related industries, where workforce shortages persist. Students completing this program will be well-positioned to fill these roles, enhancing their career prospects and contributing to the state's economic and technological growth. Additionally, the systems engineering field offers a diverse range of career paths, ensuring ample opportunities for both entry-level and experienced professionals.

Student Demand/Enrollment Projections:

Providing systems engineering graduate educational opportunities strengthens Auburn University's ability to recruit and retain students while advancing the University's strategic priorities in student success and domestic graduate student enrollment. Based on enrollment trends in the courses required by this program, approximately 10-20 students are expected to enter this program each year. This program will be available only to non-INSY graduate students.

Resource Requirements:

Courses required for this program are already being offered regularly and will continue to be taught by existing faculty. No additional resources are required for this program.

Relationship to Other Programs:

This program will not replace any existing programs but will instead offer an additional credential for students interested in pursuing careers in the systems engineering field. This program will complement current academic offerings, providing students with specialized knowledge and skills to enhance their professional opportunities.

Curriculum Map

The program (available only to non-INSY graduate students) is composed of 12 hours of graded coursework in the following courses.

- INSY 6100 Systems Engineering I (3 hours)

- INSY 6110 Systems Engineering II: System Lifecycle Requirements (3 hours)
- INSY 6120 Digital Systems Engineering Design (3 hours)
- INSY 6130 Model-Based Systems Engineering (3 hours)

**AUDIT AND COMPLIANCE COMMITTEE AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. PwC's Fiscal Year 2026 Audit Plan – *For Information Only* (Kelli Shomaker)



AUBURN UNIVERSITY

Office of the Senior Vice President for Business
and Administration and CFO

MEMORANDUM

TO: CHRISTOPHER ROBERTS, President

THROUGH: KELLI D. SHOMAKER, Senior Vice President for Business and Administration
and Chief Financial Officer *Kelli D. Shomaker*

FROM: AMY DOUGLAS, Associate Vice President Financial Services/Controller *Amy Douglas*

SUBJECT: EXTERNAL AUDITORS, PRICEWATERHOUSECOOPERS LLP'S, FY26
AUDIT PLAN

DATE: July 21, 2026

Please allow time at the September 11, 2026, meeting of the Audit and Compliance Committee of the Board of Trustees to review PricewaterhouseCoopers, LLP's, FY26 audit plan.

Please let me know if you have additional questions.

**FINANCE COMMITTEE AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Approval of the Fiscal Year 2027 Auburn University Budget (Kelli Shomaker)
2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year (Kelli Shomaker)
3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year (Kelli Shomaker)
4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year (Kelli Shomaker)

Committee Chairperson: Trustee Wayne Smith

Faculty Representatives: Dr. Kerry Inger, Auburn Univ. (ex-officio, non-voting)

Dr. William Lyle, AUM (ex-officio, non-voting)

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF THE FY 2027 AUBURN UNIVERSITY BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2026, and ending September 30, 2027, as presented by the President, and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the FY 2027 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2026. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

FY 2027 BUDGET
FOR AUBURN UNIVERSITY

[The budget will be provided prior to the board meeting]

EXHIBIT A

AUTHORIZATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY

WHEREAS, it is desirable and appropriate for Auburn University (the "University") to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and long-term capital lease obligations and thereby achieving an overall interest expense savings to the University; and

WHEREAS, the University may also be able to achieve an overall interest expense savings by refunding and refinancing all or a portion of its outstanding bonds by purchasing all or a portion of the outstanding bonds through a tender offer (a "Tender Transaction") and/or exchanging all or a portion of the outstanding bonds for newly issued Bonds (as hereinafter defined) (the "Exchange Transaction"); and

WHEREAS, it may be necessary to issue Bonds for the purpose of paying the purchase price of outstanding bonds purchased through Tender Transactions, for the purpose of exchanging for outstanding bonds exchanged through Exchange Transactions, and for the purpose of paying costs of issuing the Bonds and accomplishing the Tender Transactions and Exchange Transactions; and

WHEREAS, in order to manage the University's refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the certain officers of the University to arrange for the issuance of refunding bonds, Tender Transactions and/or Exchange Transactions without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

THEREFORE, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

Section 1. Findings. (a) The following bonds of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2014-A, dated July 24, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (ii) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;

- (iii) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (iv) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (v) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;
- (vi) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;
- (vii) General Fee Revenue Refunding Bond, Series 2024-A, dated March 5, 2024, issued under the Twenty-Sixth Supplemental General Fee Indenture dated as of March 1, 2024;
- (viii) General Fee Revenue Bonds, Series 2025-A, dated March 11, 2025, issued under the Twenty-Seventh Supplemental General Fee Indenture dated March 11, 2025 (the "Twenty-Seventh Supplemental Indenture");
- (ix) General Fee Revenue Bonds, Series 2025-B, dated March 11, 2025, issued under the Twenty-Seventh Supplemental Indenture; and
- (x) General Fee Revenue Bonds, Series 2026, dated March 18, 2026, issued under the Twenty-Eighth Supplemental Indenture dated March 18, 2026.

The bonds described in (i) – (x) of this subsection (a) are herein referred to as the "Outstanding Bonds" under the General Fee Revenue Trust Indenture

(b) The University has outstanding the following long-term capital lease obligations that financed capital improvements for the University and are payable from funds of the University:

- (i) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project); and
- (ii) Revenue Bond (AU Research Facility Project), Series 2024; and
- (iii) Revenue Bond (RFID Facility Project), Series 2025.

The obligations of the University described in (i) – (iii) of this subsection (b) are herein referred to as the "Capital Lease Obligations".

Section 2. Authorization of Bonds. The University is hereby authorized to issue its revenue bonds for the purpose of refunding and retiring any or all of the Outstanding Bonds (including by way of a Tender Transaction and/or Exchange Transaction authorized in Section 3 below), and for the purpose of refunding and retiring any or all Capital Lease Obligations. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the "Supplemental General Fee Indentures") provided for in Section 7 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "General Fee Revenue Indenture"). The bonds herein authorized (the "Bonds") may be issued at such time or times and in such series or subseries as may be most advantageous to the University, subject to the provisions of Section 13 of this authorization. The Outstanding Bonds and Capital Lease Obligations to be refunded (including, with respect to such Outstanding Bonds, by tender and/or exchange) by the Bonds are hereinafter referred to as the "Refunded Bonds."

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

Section 3. Authorization of Tender Transactions and Exchange Transactions. In furtherance of the Tender Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to purchase from the owners of all or any portion of the Outstanding Bonds. In furtherance of the Exchange Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to exchange from the owners of all or any portion of the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are hereby authorized to execute all documents necessary for the solicitation of the purchase and/or exchange of the Outstanding Bonds and the Transactions.

All or any portion of the Outstanding Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Outstanding Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are each separately authorized to accept offers submitted from owners of Outstanding Bonds with respect to a Tender Transaction and/or an Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 3 and in Section 13 hereof. Any such Outstanding Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

Section 4. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series ____". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series ____". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate, and may be further modified to indicate one or more subseries.

(c) The persons to whom the Bonds are to be delivered are set forth in Section 8 hereof.

(d) All of the Bonds, except for Bonds issued in connection with Exchange Transactions will be issued by sale in accordance with Section 8 hereof. The Bonds to be issued in connection with Exchange Transactions will be issued by exchange in accordance with Section 8 hereof.

(e) The sale and/or exchange price of the Bonds shall be as set forth in Sections 8 and 13 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (x) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the Refunded Bonds, amounts on deposit in the funds or accounts of the Indenture referable to the Refunded Bonds, and Bonds issued in exchange for Refunded Bonds, subject to the determinations and conditions set forth in Section 13 hereof.

(h) The refunded Capital Lease Obligations are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the bonds issued in connection with such Capital Lease Obligations, amounts on deposit in the funds or accounts held for payment of such Capital Lease Obligations (or bonds referable

to the same), subject to the determinations and conditions set forth in Section 13 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser or holder specified in Section 10 hereof upon payment of the purchase price designated therein or delivery of the Refunded Bond for exchange, as appropriate.

Section 5. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization, shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 6. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 7. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

Section 8. Sale or Exchange of the Bonds. The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 13 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 13 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 13 of this resolution.

The Bonds may also be issued through exchange with the holders of Refunded Bonds upon terms approved pursuant to Section 13 hereof in connection with an Exchange Transaction. If the Bonds are issued through exchange, the Board does hereby authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, such documents as may be necessary or appropriate to effectuate the issuance of Bonds by such exchange and the cancellation of the Refunded Bonds so received by the University in such exchange as approved under Section 13 hereof.

Section 9. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 13 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

Section 10. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the

manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to (i) in the case of Bonds issued by sale, the Underwriter or other purchaser, upon payment to the University of the purchase price therefor or (ii) in the case of Bonds issued by exchange, the holders of Refunded Bonds to be exchanged for Bonds in connection with an Exchange Transaction, in accordance with the provisions of Sections 8 and 13 hereof.

Section 11. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 12. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any series of Outstanding Bonds or Capital Lease Obligations to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds or for the payoff of such Capital Lease Obligations subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture (and are also hereby directed to cause to be delivered and made such notice, if any, that may be required in connection with the refunding of any Capital Lease Obligations). Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds or Capital Lease Obligations for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds or refunded Capital Lease Obligations to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds or Capital Lease Obligations.

Section 13. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

- (a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2027;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to accomplish the refunding and/or Transaction with respect to which they are issued (taking into account any original issue premium or discount) and the costs of issuing the Bonds, including, without limitation, among other costs, the payment of fees to Bond Counsel, the underwriters, the financial advisor, the information agent and/or the tender agent, other professionals engaged for a Tender Transaction of Exchange Transaction and other professionals engaged by or on behalf of the University, as necessary, to accomplish the issuance of the Bonds and the Transactions;

(c) to determine which of the Refunded Bonds or Capital Lease Obligations are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine which of the Outstanding Bonds (if any) are to be refunded and retired by the Bonds in connection with a Tender Transaction and/or an Exchange Transaction; provided that any such transaction shall result in a minimum net present value savings as provided in Section 3 hereof;

(e) to determine whether the Bonds to be issued by sale are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(f) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) and all other documents to be delivered in connection with each series of Bonds and any related Tender Transaction or Exchange Transaction;

(g) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds issued by sale and the terms of any Bonds issued by exchange; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(h) to approve the expenses of issuing the Bonds and any related Tender Transaction and/or Exchange Transaction; and

(i) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture and to effect any Tender Transaction or Exchange Transaction in connection with the issuance of such Bonds.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 14. Severability. The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

Section 15. Designation of Professionals. The retention of PFM Financial Advisors LLC as municipal advisor to the University, and the law firm of Bradley Arant Boult Cummings LLP, as bond counsel to the University, for the issuance of the Bonds are hereby authorized.

Section 16. General Authorization. The President of the University, the Senior Vice President for Business & Administration and CFO of the University, the Chairman of the Finance Committee of the Board, and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.



AUBURN UNIVERSITY

Office of the Senior Vice President for Business
and Administration and CFO

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

FROM: KELLI D. SHOMAKER, Sr. Vice President for Business and
Administration/CFO 

SUBJECT: FISCAL YEAR 2027 BUDGET

DATE: July 15, 2026

Please allow time at the September 11, 2026, meeting of the Board of Trustees for the review and approval of the Auburn University budget for the fiscal year beginning October 1, 2026, and ending September 30, 2027

Let me know if you have any questions.

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN
UNIVERSITY AT MONTGOMERY FOR 2027 – 2028 ACADEMIC YEAR

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of university programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2027 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.

EXHIBIT 1

**TUITION AND FEES FOR ACADEMIC YEAR 2027 - 2028
FOR AUBURN UNIVERSITY**

[This exhibit will be provided at the board meeting]

EXHIBIT 2

**TUITION AND FEES FOR ACADEMIC YEAR 2027 - 2028
FOR AUBURN UNIVERSITY AT MONTGOMERY**

[This exhibit will be provided at the board meeting]

EXHIBIT 3

OTHER FEES & CHARGES FOR FALL 2027

[For Information Only]



AUBURN UNIVERSITY

Office of the Senior Vice President for Business
and Administration and CFO

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

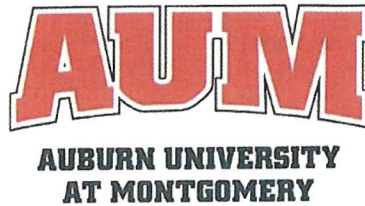
FROM: KELLI D. SHOMAKER, Sr. Vice President for Business and Administration/CFO 

SUBJECT: TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY FOR 2027 – 2028 ACADEMIC YEAR

DATE: July 15, 2026

Please allow time at the September 11, 2026, meeting of the Board of Trustees, for the Finance Committee to discuss Auburn University and Auburn University at Montgomery's current tuition and student fee rates and proposed rates for Fall 2027.

Let me know if you have any questions.



To: Dr. Christopher Roberts
Auburn University President

Cc: Kelli Shomaker 
Auburn University CFO

From: Dr. Carl Stockton 
Auburn University at Montgomery Chancellor

Subject: Proposed Board Agenda Item
AUM Tuition Rates

Date: July 15, 2026

I am writing to request that the following item be presented to the Board of Trustees and included on the agenda of the meeting scheduled for September 11, 2026.

My request is to seek approval from the Board of Trustees to increase undergraduate and graduate tuition rates by 3% beginning with the Fall 2027 semester. This change would apply to both resident and nonresident tuition rates.

Enclosed is a comparative schedule of current tuition and fee rates for public four-year institutions in the State of Alabama, based on a course load of 24 credit hours per academic year, which is representative of the average credit hours taken by a typical AUM student. Using this presentation, AUM ranks 8th among the 14 public institutions in the State of Alabama.

The proposed increase is intended to generate additional revenue in support of the University's strategic priorities. Specifically, the additional funding would be allocated to initiatives that advance student success, enhance the quality of academic and learning environments, and strengthen the University's ability to recruit and retain exceptional faculty and staff.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3000
www.aum.edu

Note: The following is a table of required tuition and fees for the fourteen Alabama public four-year institutions calculated with an undergraduate load of 24 credit hours per academic year, or a per term amount reported by the institution.

An undergraduate load of 24 credit hours, or 12 per semester, is reflective of average credit hours per semester for a typical undergraduate student at AUM. As such, this is a more accurate measure of the cost of attendance for AUM as compared to the other public four-year

Annual Tuition and Required Fees Alabama Public Four-Year Institutions 2025-26	
Institution	Resident UG 25-26
Jacksonville State University	13,928.00
Auburn University	13,318.00
University of Alabama	13,094.00
University of Montevallo	12,114.00
University of North Alabama	12,060.00
University of Alabama in Huntsville	11,228.00
Troy University	10,704.00
Auburn University at Montgomery	10,444.00
University of South Alabama	10,176.00
University of West Alabama	9,586.00
University of Alabama at Birmingham	9,576.00
Alabama State University	9,000.00
Athens State University	8,400.00
Alabama A&M University	8,170.00

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY HOUSING RENTAL RATES AND
AUBURN UNIVERSITY AT MONTGOMERY HOUSING RENTAL RATES FOR 2027-2028
ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH) and Auburn University at Montgomery (AUM), are provided on the Auburn University main campus and Auburn University Montgomery's campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH and AUM needs to increase a reserve for deferred maintenance, increase debt, retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH and AUM leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, to establish student housing rates for Auburn University main campus and Auburn University at Montgomery as shown in Exhibits A and B with the new rates becoming effective in the 2027 fall semester.

EXHIBIT A

Auburn University Housing
Proposed Semester Housing Rental Rates
Academic Year 2027-2028

<u>Area</u>	<u>Room Type</u>	<u>Existing Rate</u>	<u>Proposed 27-28 Rate</u>
160 Ross	Double	\$6,700.00	\$7,100.00
160 Ross	Quad	\$6,500.00	\$6,890.00
191 College	Double	\$7,230.00	\$7,660.00
191 College	Quad	\$7,130.00	\$7,560.00
191 College	Quad w/ Double Occ.	\$6,300.00	\$6,680.00
191 College	Single	N/A	\$7,660.00
Hill	Single	\$4,500.00	\$4,730.00
Hill	Double	\$3,600.00	\$3,780.00
Quad	Single	\$5,330.00	\$5,600.00
Quad	Double	\$4,600.00	\$4,830.00
Quad Renov.	Single	\$5,830.00	\$6,120.00
Quad Renov.	Double	\$5,100.00	\$5,360.00
Concourse Hall	Double	\$7,500.00	\$7,880.00
Concourse Hall	Single	N/A	\$7,880.00
S. Donahue	Single	\$7,130.00	\$7,490.00
S. Donahue	Double	\$7,130.00	\$7,490.00
S. Donahue	Double Shared	\$5,800.00	\$6,090.00
S. Donahue	Quad	\$6,980.00	\$7,330.00
Union	2BR/2BA	\$7,230.00	\$7,660.00
Union	3BR/3BA	\$7,230.00	\$7,660.00
Union	4BR/4BA	\$7,130.00	\$7,560.00
Union	5BR/5BA	\$6,850.00	\$7,260.00
Union	6BR/6BA	\$6,850.00	\$7,260.00
Village	Single	\$6,600.00	\$6,930.00
Village	Double	\$6,600.00	\$6,930.00
Village	Triple	\$6,380.00	\$6,700.00
Village	Quad	\$6,380.00	\$6,700.00

Additional Information

Rates are assessed on a semester basis.

Summer Rate: (Fall Rate + Spring Rate) / 3.

Mini-mester Rate: Summer Rate / 2.

EXHIBIT B

Auburn University at Montgomery Housing Proposed Semester Housing Rental Rates Academic Year 2027-2028

<u>Area</u>	<u>Room Type</u>	<u>Existing Rate</u>	<u>Proposed 27-28 Rate</u>
The Courtyards	Quad	\$1,980.00	\$2,040.00
The Courtyards	Double	\$2,410.00	\$2,480.00
The Courtyards	Private	\$4,350.00	\$4,480.00
The Courtyards (renovated)	Double	N/A	\$2,750.00
The Courtyards (renovated)	Private	N/A	\$5,000.00
The Commons	Quad	\$3,240.00	\$3,340.00
Warhawk Hall	1 Bedroom	\$4,720.00	\$4,960.00
Warhawk Hall	2 Bedroom	\$4,240.00	\$4,450.00
Warhawk Hall	3 Bedroom	\$3,760.00	\$3,950.00
P-40 Place	2-Passenger	\$4,280.00	\$4,490.00
P-40 Place	4-Passenger	\$2,790.00	\$2,930.00

Additional Information

Prices indicated are per semester.

Summer Rate: (Fall Rate + Spring Rate) / 3.



AUBURN UNIVERSITY

Office of the Senior Vice President for Business
and Administration and CFO

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

FROM: KELLI D. SHOMAKER, Sr. Vice President for Business and Administration/CFO 

THROUGH: DR. BOBBY WOODARD, Senior Vice President for Student Affairs *Bobby Woodard*

SUBJECT: AUBURN UNIVERSITY HOUSING RENTAL RATES AND AUBURN UNIVERSITY AT MONTGOMERY HOUSING RENTAL RATES FOR 2027 – 2028 ACADEMIC YEAR

DATE: July 15, 2026

Please allow time at the September 11, 2026, meeting of the Board of Trustees, for the Finance Committee to discuss Auburn University and Auburn University at Montgomery's housing rental rates for 2027 – 2028 academic year.

Let me know if you have any questions.



AUBURN

TO: DR. CHRISTOPHER B. ROBERTS, AUBURN UNIVERSITY PRESIDENT
THROUGH: KELLI SHOMAKER, SENIOR VICE PRESIDENT, BUSINESS AND
ADMINISTRATION AND CHIEF FINANCIAL OFFICER
FROM: DR. BOBBY WOODARD, SENIOR VICE PRESIDENT FOR STUDENT
AFFAIRS 
SUBJECT: HOUSING RENTAL RATES
DATE: 7/17/2026

For the 2027-28 academic year, Auburn University Housing (AUH) is proposing a 5% rate increase for on-campus housing and a 6% rate increase for affiliate housing. The rate increase is reflective of a comprehensive financial plan for capital asset management across Auburn University Housing communities and is intended to establish and maintain adequate capital reserves for the following:

- Planned and unplanned maintenance for aging buildings and systems,
- Timely deferred maintenance schedules,
- Renewal, refurbishment, and functional improvements to existing assets, and
- Replacement of existing facilities.

This proposal also considers increases in annual operating costs including labor, utilities, maintenance and other expenditures. The result is a comprehensive capital asset management plan that meets current and future financial obligations for long-term stewardship and an Auburn University Housing (AUH) program that supports the needs of our students.

Regarding the targeted margin and methodology on what constitutes an adequate capital reserve account, the proposal herein aims to deposit 2% of the original construction cost annually into capital reserves. According to the National Association of College and University Business Officers, and as discussed with several SEC peers, Higher Education organizations should establish a capital asset management plan that establishes an annual deposit of 2% to 4% of the original construction cost into reserves.

The proposed rental rates are based on AUH's commitment to sound fiscal management. As we continue planning for the future of campus housing, rental rates will play an essential role in ensuring financial self-sustainability. Collectively, the proposed rates will increase AUH's reserves and be allocated to better position AUH for any anticipated and unanticipated needs.



As AUH continues to enhance our facilities and the residential experience for our students, your careful consideration of this proposal is greatly appreciated. With your assistance, our department aspires to provide the best possible campus living experience for our students. We appreciate your time in reviewing this proposal. If you have any questions or need additional information, please do not hesitate to contact me.

Signature: 
Bobby Woodard (Jul 31, 2026 17:44:36 CDT)

Email: brw0016@auburn.edu



**AUBURN UNIVERSITY
AT MONTGOMERY**

To: Dr. Christopher Roberts
Auburn University President

Cc: Kelli Shomaker
Auburn University CFO

From: Dr. Carl Stockton 
Auburn University at Montgomery Chancellor

Subject: Proposed Board Agenda Item
AUM Housing Rental Rates

Date: July 15, 2026

I am writing to formally request the inclusion of the following item on the agenda for the upcoming Board of Trustees meeting scheduled for September 11, 2026.

I am seeking the Board's approval to implement a housing rate increase, effective beginning with the Fall 2027 semester as detailed on Exhibit B.

The proposal includes differential rate increases across the residence halls, with adjustments to The Courtyards and The Commons designed to maintain affordability and accessibility for our underclassman population. Concurrently, rate increases for Warhawk Hall and P-40 Place are intended to better align these apartment-style facilities with prevailing market rates for comparable housing in the Montgomery area. The overall weighted average impact of these adjustments is estimated at approximately \$300 per student, per semester.

The proposed rate adjustment is projected to generate approximately \$250,000 in additional annual revenue. These funds will support key strategic priorities within AUM Housing and Residence Life, including but not limited to:

- Ongoing maintenance and repair of aging facilities and infrastructure
- Escalating operational costs, including labor, materials, and essential services
- Renovation and enhancement of student common areas and amenities
- Expansion of student programming and engagement initiatives

This request to increase housing rates is only the third during my tenure at AUM. This adjustment is essential to maintaining the high quality of our residential services and ensuring a safe, supportive, and enriching on-campus living environment for our students.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3000
www.aum.edu

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY TIGER DINING RATES FOR

2027-2028 ACADEMIC YEAR

WHEREAS, dining facilities, operated by Aramark Corporation as contracted with Auburn University through Tiger Dining, are provided on the Auburn University main campus as a convenience and service to our students, faculty, and staff; and

WHEREAS, the agreement between Auburn University and Aramark Corporation provides for reasonable price increases based on food and labor statistics provided by the USDA and the Department of Labor; and

WHEREAS, Auburn University wishes to support continuity of staffing in all dining facilities, keep food quality and consistency high and prevent the need for larger market adjustments that are jarring for consumers.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized, to affect the proposed mandatory dining rates for Auburn University main campus, to establish student dining rates for Auburn University, as displayed on Exhibit A to this resolution, with the new rates becoming effective in the 2027 fall semester.

EXHIBIT A
AUBURN UNIVERSITY DINING PLANS
ACADEMIC YEAR 2027-2028

<u>Meal Plan</u>		<u>2026-2027</u>	<u>2027-2028</u>
Orange	5 BMs* Weekly+ \$475 DB**	\$1,560	\$1,595
Blue	50 BMs* Semester+ \$450 DB**	\$1,040	\$1,060
White	\$450 DB**	\$450	\$450

Prices indicated are per semester.

Orange: This plan is automatically assigned to first-time, first-year Auburn students.

Blue: This plan is automatically assigned to sophomores and above who live on campus.

White: This plan is automatically assigned to sophomores and above who live off campus.

*BM = Block Meals

**DB= Declining Balance



AUBURN UNIVERSITY

Office of the Senior Vice President for Business
and Administration and CFO

MEMORANDUM

TO: CHRISTOPHER ROBERTS, President 
THROUGH: KELLI D. SHOMAKER, Senior Vice President for Business and Administration
and Chief Financial Officer
FROM: DR. BOBBY WOODARD, Senior Vice President for Student Affairs
SUBJECT: DINING RATE DISCUSSION FOR 2027 – 2028 ACADIMIC YEAR
DATE: July 21, 2026

Please allow time at the September 11, 2026, meeting of the Board of Trustees, for the Finance Committee to discuss Auburn University's dining rates for 2027 – 2028 academic year.

Please let me know if you have additional questions.



TO: DR. CHRISTOPHER B. ROBERTS, AUBURN UNIVERSITY PRESIDENT
THROUGH: KELLI SHOMAKER, SENIOR VICE PRESIDENT FOR BUSINESS AND
ADMINISTRATION AND CHIEF FINANCIAL OFFICER
FROM: DR. BOBBY WOODARD, SENIOR VICE PRESIDENT FOR STUDENT AFFAIRS
SUBJECT: TIGER DINING MEAL PLAN RATES
DATE: 7/29/26


BW

For the 2027-2028 academic year, Auburn University Tiger Dining is proposing an average 3% rate increase on the meals portion of dining plans and a no increase in declining balance, which is reflective of the current agreement with Aramark Corporation.

Auburn University is entering the eighth year of a ten-year food service agreement with Aramark. Section 17.2.A of the executed agreement states that Auburn will agree to grant reasonable price increases based on food and labor statistics provided by the USDA and Department of Labor respectively. The USDA's consumer price index for food cost predicts a 3.1% increase year over year for 2026 and the Bureau of Labor Statistics reports a 3.1% for food away from home.

This incremental increase will support continuity of staffing in all dining facilities, keep food quality and consistency high, and prevent the need for larger market adjustments that are jarring for consumers.

Signature: 
Bobby Woodard (Jul 31, 2026 17:45:17 CDT)

Email: brw0016@auburn.edu

**EXECUTIVE COMMITTEE AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Awards and Namings (Quentin Riggins)

**PROPOSED AWARDS AND NAMINGS
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for any discussion of a list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 5, 2026 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 5, 2026 meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF A MEETING
of
THE BOARD OF TRUSTEES
of
AUBURN UNIVERSITY

June 5, 2026

**SCHEDULE AND AGENDA
JUNE 5, 2026 ANNUAL BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

I. Call to Order and Opening Remarks

II. Committee Meetings

A. Property and Facilities Committee | Chairperson Z. Smith

Project Approvals:

1. Foy Hall Student Veterans Resource Center Renovation, Architect Selection (Jim Carroll/Bobby Woodard)

Real Estate Approvals:

2. North Auburn Fisheries Research Approvals of Ground Lease, Project Lease and Development of New Cooperative Research Facility (Jim Carroll/Mark Stirling)
3. Approvals of Ground Lease, Project Lease, and Development of New Stormwater Research Facility (Jim Carroll/Mark Stirling)
4. Approval of Auburn Research Park Expansion (Jim Carroll/Mark Stirling)

Informational Reports:

5. Annual Report of Real Estate Holdings – *For Information Only* (Jim Carroll/Mark Stirling)
6. Annual Report of Timber Harvest Revenue – *For Information Only* (Jim Carroll/Mark Stirling)
7. Status Updates – *For Information Only* (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$5,000,000 and Greater

B. Academic Affairs Committee | Chairperson Roberts

1. Proposed Inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education (Vini Nathan)
2. Proposed Inactivation of the Inclusive Elementary Practices Graduate Certificate (Vini Nathan)

3. Proposed Inactivation of the RSCS-EDS: Special Education Collaborative Teacher (Vini Nathan)
4. Proposed Inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate (Vini Nathan)
5. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

C. Audit and Compliance Committee | Chairperson Ainsworth

1. Approval of External Auditors PricewaterhouseCoopers, LLP Regarding Fiscal Year 2026 Audits (Kelli Shomaker)
2. Receipt of the 2025-2026 Code of Ethics Compliance Documents – *For Information Only* (Billy Ainsworth)

D. Institutional Advancement Committee | Chairperson Woltosz

1. Auburn University Endowment Portfolio Update – *For Information Only* (Pat Henry/Greg DeSisto)

E. Executive Committee | Chairperson Riggins

1. Election of Board Officers (Quentin Riggins)
2. Proposed Awards and Namings (Quentin Riggins)
3. Presidential Assessment – *For Information Only* (Jimmy Sanford)
4. Appointment of Trustees to the Lifetime Achievement Awards Selection Committee – *For Information Only* (Jimmy Sanford)
5. Board Policy on Presidential Academic Advisory Council (Quentin Riggins)
6. Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements (Quentin Riggins)

F. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the April 17, 2026 Board Meeting

2. Awarding of Degrees for Summer 2026
3. AUM Chancellor's Report
4. President's Report
5. Action Items and Committee Meeting Reports
 - A. Property and Facilities Committee
 1. Foy Hall Student Veterans Resource Center Renovation, Architect Selection
 2. North Auburn Fisheries Research Approvals of Ground Lease, Project Lease and Development of New Cooperative Research Facility
 3. Approvals of Ground Lease, Project Lease, and Development of New Stormwater Research Facility
 4. Approval of Auburn Research Park Expansion
 - B. Academic Affairs Committee
 1. Proposed Inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education
 2. Proposed Inactivation of the Inclusive Elementary Practices Graduate Certificate
 3. Proposed Inactivation of the RSCS-EDS: Special Education Collaborative Teacher
 4. Proposed Inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate
 - C. Audit and Compliance Committee
 1. Approval of External Auditors PricewaterhouseCoopers, LLP Regarding Fiscal Year 2026 Audits
 - D. Executive Committee
 1. Election of Board Officers
 2. Proposed Awards and Namings
 3. Board Policy on Presidential Academic Advisory Council

4. Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements

VI. Recess Meeting

President *Pro Tempore* Sanford convened the annual meeting of the Board of Trustees of Auburn University on Friday, June 5, 2026 at 8:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford then called upon Board Secretary Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Ms. Caroline M. Aderholt; Mr. William P. Ainsworth; Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Ms. Elizabeth H. Huntley; Mr. James R. Pratt, III; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Zeke W. Smith; Mr. Timothy Vines; and Mr. Walter S. Woltosz.

Governor Kay Ivey, President of the Board; and Mr. Wayne T. Smith were absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

Board Secretary Waggoner welcomed those serving on the Board ex officio as follows: Dr. Virginia Davis, Faculty Advisor to the Board of Trustees from the Auburn University campus; Mr. Willis Orr, President of the Auburn University Student Government Association; and Ms. Tyreanna Causey, President of the Auburn University at Montgomery Student Government Association. Board Secretary Waggoner noted that Ms. Samantha McNeilly, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus, was absent from the meeting.

Board Secretary Waggoner also welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Jason Byrant, Academic Affairs Committee Faculty Representative; Dr. Kira Bowen, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kimberly Pyszka, AUM Committee Faculty Representative; Dr. Kerry Inger, Finance Committee Faculty Representative; Dr. William Lyle, Finance Committee Faculty Representative; Dr. Peter Weber, Institutional Advancement Committee Faculty Representative; Professor Lauren Redden, Property and Facilities Committee Faculty Representative; Dr. Karen Hopkins, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Ms. Anna Thompson, Chair of the Auburn University Administrative & Professional Assembly; Mr. Jason Yeomans, Chair of the Auburn University Staff Council; Dr. Courtney Waid, President of the AUM Faculty Senate; Ms. Brooke Nonnenmann, President of the AUM Staff Council; Mr. Pat Henry, Chair of the Auburn University Foundation Board of Directors; Mr. Jeffery Moore, President of the Auburn Alumni Association; and Mr. Ayodele Fasoyinu, President of the Graduate Student Council.

The following persons were also in attendance at the meeting: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Mr. Rich McGlynn, Chief of Staff;

Ms. Kelli Shomaker, Senior Vice President for Business & Administration and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, Senior Vice President for Legal Affairs and General Counsel; Mr. Jim Carroll, Vice President for Facilities Management; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling, Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Mr. Kevin Robinson, Vice President for Audit, Compliance & Privacy; Dr. Jared White, Vice President for Governmental Affairs; and Dr. Jennifer Adams, Vice President for Public Affairs, Communication and Marketing.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE
PROPERTY AND FACILITIES COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 8:35 A.M.**

Chairperson Z. Smith convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, June 5, 2026 at 8:35 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Z. Smith called upon Mr. Carroll for discussion of the following Property and Facilities Committee agenda items:

1. Foy Hall Student Veterans Resource Center Renovation, Architect Selection

Mr. Carroll reported that Student Affairs has proposed the renovation of a portion of Foy Hall for the Student Veterans Resource Center to provide additional space and resources to accommodate the needs and recognition of student veterans. He explained that the project will enable Student Affairs to expand and enhance the student-veteran-focused space and services, including advising, study, and community areas, while improving access to resources to better support the success and well-being of student veterans.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Chambless King Architects of Montgomery, Alabama, as the project architect.

Trustee Dumas moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Sahlie. The committee then approved the motion by voice vote.

2. North Auburn Fisheries Research Approvals of Ground Lease, Project Lease and Development of New Cooperative Research Facility

Mr. Carroll reported that Auburn University has established a strategic goal to increase research funding for the University. He stated that the College of Agriculture has received a significant funding allocation from the United States Fish and Wildlife Service to construct a cooperative research facility that co-locates AU and USFWS researchers. Mr. Carroll explained that the College of Agriculture desires to combine the long-standing AU Southeastern Cooperative Fish Parasite and Disease Laboratory (AU SCFPDL), AU Southeastern Cooperative Fish Genetics Laboratory (AU SCFGL), USFWS Conservation Genetics Laboratory, and the newly formed AU-USFWS eDNA Laboratory within the New Cooperative Research Facility. He further explained that there is a need for additional analytical research laboratories to accommodate this cooperative research between AU and the USFWS because the College of Agriculture has limited available analytical space for expanding programs and new researchers. Mr. Carroll stated that the New Cooperative Research Facility will be constructed on a fast-track timeline and at a price less expensive

than a standard “on campus” building and will have construction conducted in a manner that is consistent with research facilities.

Mr. Carroll further reported that the College of Agriculture has evaluated many options to provide such a facility and has determined that the partnership with the Industrial Development Board of the City of Auburn (IDB) is the most feasible option. He stated that the IDB and Auburn University continue to collaborate on development of research facilities in Auburn.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution approving the Ground Lease, the Project Lease, and approve IDB to construct, equip and develop the New Cooperative Research Facility. He further indicated that the Secretary of the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of the University to the Ground Lease, the Project Lease, and the Additional Agreements and shall contain such terms and provisions as shall be deemed acceptable by the President and the CFO, or either of them, and as shall be further approved by the Office of General Counsel of the University or external counsel to the University.

Trustee Ainsworth moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee DeMaioribus. The committee then approved the motion by voice vote.

3. Approvals of Ground Lease, Project Lease and Development of New Stormwater Research Facility

Mr. Carroll reported that Auburn University has established a strategic goal to double research funding within the next decade. He explained that the likelihood of success of this strategic goal is significantly increased if additional off-campus locations and alternative methods of delivering research space faster and more economically are deployed. Mr. Carroll stated that the Board of Trustees has recently approved projects for off-campus research locations within commercial leased space, via capital financing leases with industrial development boards in Huntsville and in Auburn, through the Public Education Building Authority project in Gulf Shores, in addition to acquisitions of manufacturing / commercial buildings in various locations.

Mr. Carroll reported that, to facilitate future development, a new facility is proposed as part of the Auburn University Stormwater Research Facility (“SRF”) at the NCAT Test Track Facility. He explained that the proposed arrangement would include a Ground Lease to the Auburn Industrial Development Board (“AIDB”) for the site of the New Facility and a Project Agreement under which the University would lease the project back from AIDB for use by the University for rent equal to the cost of designing, constructing and equipping the New Facility and other costs related to the New Facility. Mr. Carroll stated that the Samuel Ginn College of Engineering has evaluated many options to provide such a facility and has determined that a partnership with AIDB is the most feasible.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution approving the Ground Lease, the Project Lease, and approve AIDB to construct, equip and develop the New SRF Research Facility on the Site and to lease the New SRF Research Facility to the University. He further indicated that the Secretary of the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of the University to the Ground Lease, the Project Lease, and the Additional Agreements and shall contain such terms and provisions as shall be deemed acceptable by the President and CFO, or either of them, and as shall be further approved by the Office of General Counsel of the University or external counsel to the University.

Trustee Vines moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Riggins. The committee then approved the motion by voice vote.

4. Approval of Auburn Research Park Expansion

Mr. Carroll reported that, since its establishment, The Park, which is under the guidance of the Auburn Research and Technology Foundation (ARTF), has shown progressive development in the construction of university facilities that are used by administrators, faculty and students; and non-university facilities that are leased by private sector tenants, who in many cases are collaborating with university faculty and students. He stated that ARTF, in collaboration with Auburn University and the City of Auburn, is embarking on a new initiative to build an Advanced Manufacturing Research District in The Park. Mr. Carroll explained that this new district will enhance Auburn's research programs in advanced manufacturing by consolidating many of these research efforts into one cohesive community where private sector collaborators can co-locate and accelerate technology development and manufacturing sector growth.

Mr. Carroll further reported that, to continue to build this new manufacturing research district, there is a need for additional land to be designated as part of the Auburn Research Park. He stated that ARTF has proposed that the advanced manufacturing research district be located on land that is in an area north of Camp Auburn Road and east of Parkerson Mill Creek, extending northward toward Woodfield Drive.

Mr. Carroll also reported that, to provide for additional potential growth from other engineering, science and health related collaborators, ARTF has proposed that the district extend to Lem Morrison Drive on the north and to Donahue Drive on the east. He explained that, since this area is not currently within The Park, an expansion of the designated boundaries of The Park is required for the Advanced Manufacturing Research District to proceed and for other future developments in the engineering, science and health fields.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution approving the 77-acre expansion of The Park and formally incorporate the property north of Camp Auburn Road, east of Parkerson Mill Creek, south of Lem Morrison Drive, and west of Donahue Drive, and subject to a final survey, into The Park, making said addition to The Park subject to the Declaration of Protective Covenants, Conditions, Restrictions,

Reservations and Easements for the Auburn Research Park, recorded March 14, 2007, in Book 1281, Page 274, in the Office of the Judge of Probate of Lee County, Alabama, as amended from time to time. He further indicated that all documents consummating the expansion of The Park shall be reviewed as to form by legal counsel for Auburn University.

Trustee Riggins moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Sahlie. The committee then approved the motion by voice vote.

5. Annual Report of Real Estate Holdings – *For Information Only*

Mr. Carroll stated that Board of Trustees policies require that a listing of property owned by Auburn University be submitted to the Board for its information and review each year at its annual meeting. He reported that the summary of real estate holdings, including changes since June 2025, is included in the meeting materials.

The item was presented for information only; no vote was taken.

6. Annual Report of Timber Harvest Revenue – *For Information Only*

Mr. Carroll stated that Board of Trustees policies require that a summary report of timber harvest revenue be provided to the Board for its information and review each year at its annual meeting. He indicated that the summary report, including changes since June 2025, is included in the meeting materials.

The item was presented for information only; no vote was taken.

7. Status Updates – *For Information Only*

Mr. Carroll presented the following item to the Board:

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$5,000,000 and Greater

The item was presented for information only; no vote was taken.

Chairperson Z. Smith thanked Mr. Carroll for his reports, and with there being no further items, recessed the committee meeting at 8:55 a.m.

**MINUTES OF A MEETING OF THE
ACADEMIC AFFAIRS COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 8:55 A.M.**

Chairperson Roberts convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, June 5, 2026 at 8:55 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Roberts called upon Dr. Nathan for discussion of the following Academic Affairs Committee agenda items:

1. Proposed Inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education

Dr. Nathan reported that the Department of Special Education, Rehabilitation and Counseling in the College of Education has proposed the inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education program as part of an effort to streamline special education teacher preparation and better align with workforce needs. She explained that the proposal would consolidate the program into the Early Childhood/Elementary Special Education and Collaborative Special Education K-12 pathways, creating a more comprehensive structure while maintaining high-quality preparation for special education educators. Dr. Nathan stated that the department noted that the Collaborative Special Education K-12 degree offers broader certification opportunities and greater flexibility for graduates to serve students with disabilities across the K-12 spectrum. She further stated that a teach-out plan has been established to ensure currently enrolled students can complete their degrees without disruption.

Trustee Huntley moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Woltosz. The committee then approved the motion by voice vote.

2. Proposed Inactivation of the Inclusive Elementary Practices Graduate Certificate

Dr. Nathan reported that the Department of Special Education, Rehabilitation and Counseling in the College of Education has proposed the inactivation of the Inclusive Elementary Practices Graduate Certificate due to consistently low enrollment in both on-campus and online formats despite recruitment efforts. She explained that the certificate was designed to provide advanced preparation in inclusive instructional practices for educators working with elementary students. Dr. Nathan further stated that, because there are currently no students enrolled in the program, a teach-out plan is not required.

Trustee Huntley moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Woltosz. The committee then approved the motion by voice vote.

3. Proposed Inactivation of the RSCS-EDS: Special Education Collaborative Teacher

Dr. Nathan reported that the Department of Special Education, Rehabilitation and Counseling in the College of Education has proposed the inactivation of the RSCS-EDS: Special Education Collaborative Teacher program due to sustained low enrollment in both on-campus and online delivery formats, despite multiple recruitment efforts. She stated that the department has implemented a teach-out plan to ensure currently enrolled students can complete their degree requirements without disruption.

Trustee Huntley moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Woltosz. The committee then approved the motion by voice vote.

4. Proposed Inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate

Dr. Nathan reported that the Department of Special Education, Rehabilitation and Counseling in the College of Education has proposed the inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate due to low enrollment in both on-campus and online delivery formats despite recruitment efforts. She explained that the certificate was designed to provide specialized preparation in evidence-based interventions and instructional strategies for students with autism and other developmental disabilities. Dr. Nathan further stated that, because there are currently no students enrolled in the program, a teach-out plan is not required.

Trustee Huntley moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Woltosz. The committee then approved the motion by voice vote.

5. Agenda Item for the Board of Trustees – *For Information Only*

Dr. Nathan reported that the Horst Schulze School of Hospitality Management in the College of Human Sciences has proposed the creation of a Beverage Management minor to provide students with comprehensive knowledge of the beverage industry and its role within hospitality and tourism. She explained that the program will include agricultural practices, production methods, distribution, sensory evaluation, service techniques and regulatory considerations across the beverage supply chain. Dr. Nathan stated that the minor is designed to respond to growing demand within the Southeast's expanding beverage sector, including craft beverages, wineries, distilleries and specialty beverage production. She stated that, by combining scientific, operational and business perspectives, the program will prepare students for careers in such fields while strengthening Alabama's tourism and hospitality industries.

The item was presented for information only; no vote was taken.

Chairperson Roberts thanked Dr. Nathan for her reports, and with there being no further items, recessed the committee meeting at 9:00 a.m.

**MINUTES OF A MEETING OF THE
AUDIT AND COMPLIANCE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 9:00 A.M.**

Chairperson Ainsworth convened a meeting of the Audit and Compliance Committee of the Auburn University Board of Trustees on Friday, June 5, 2026 at 9:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Ainsworth called upon Ms. Shomaker for discussion of the first Audit and Compliance Committee agenda item.

1. Approval of External Auditors PricewaterhouseCoopers, LLP Regarding Fiscal Year 2026 Audits

Ms. Shomaker stated that the Audit and Compliance Committee is charged with approving the appointment of the university's external auditor. She shared that the committee recommends the approval of PricewaterhouseCoopers, LLP to audit the university's financial statements and to conduct the federally required Uniform Guidance audit regarding Fiscal Year 2026.

Trustee Woltosz moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Sahlie. The committee then approved the motion by voice vote.

2. Receipt of 2025-2026 Code of Ethics Compliance Documents – *For Information Only*

Chairperson Ainsworth reported that, in accordance with the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)'s *Principles of Accreditation*, it is required that the presiding officer of the Board of Trustees be unencumbered by any contractual, employment, personal, familial, or financial interests with Auburn University. He added that a majority of voting members must also be unencumbered by such interests.

Chairperson Ainsworth indicated that the Audit and Compliance Committee, General Counsel, Board Secretary, and Vice President for Institutional Compliance & Security have all reviewed the completed documents and determined that the Board is in compliance with such standards.

The item was presented for information only; no vote was taken.

With there being no further items, Chairperson Ainsworth recessed the committee meeting at 9:05 a.m.

**MINUTES OF A MEETING OF THE
INSTITUTIONAL ADVANCEMENT COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 9:05 A.M.**

Chairperson Woltosz convened a meeting of the Institutional Advancement Committee of the Auburn University Board of Trustees on Friday, June 5, 2026 at 9:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

1. Auburn University Endowment Portfolio Update – *For Information Only*

Chairperson Woltosz began the annual Auburn University Endowment Portfolio Update by introducing Mr. Pat Henry, Chair of the Auburn University Foundation Board of Directors. Mr. Henry provided a brief overview of the endowment's continued strong performance and overall success during the past year. He then introduced Mr. Greg DeSisto of Prime Buchholz, who provided a more detailed update regarding the university's endowment portfolio and responded to questions from trustees.

The item was presented for information only; no vote was taken.

Chairperson Woltosz thanked Mr. Henry and Mr. DeSisto for their reports, and with there being no further items, recessed the committee meeting at 9:20 a.m.

**MINUTES OF A MEETING OF THE
EXECUTIVE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 9:20 A.M.**

Chairperson Riggins convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, June 5, 2026 at 9:20 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

Before taking up the committee's business, Chairperson Riggins announced that he would present the items in a slightly different order from that shown on the meeting agenda to better align with the day's discussion.

1. Board Policy on Presidential Academic Advisory Council

Chairperson Riggins first took up the Board Policy on the Presidential Academic Advisory Council and presented it as follows:

The Board of Trustees takes seriously its constitutional responsibility to govern Auburn University. At the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level policy that would establish a Presidential Academic Advisory Council. This Policy strengthens Auburn's model for meaningful academic consultation by creating a direct, structured, and professionally responsible channel for faculty perspective to the President and senior academic leadership.

This Policy not only addresses structural requirements, but elevates the importance of faculty expertise in teaching, scholarship, research, curriculum, academic standards, student success, and accreditation by formalizing an advisory body that is consultative, focused, and aligned with institutional priorities. At the same time, the Policy preserves clear lines of authority and accountability. The proposed Policy also provides for an orderly transition from prior faculty body and senate structures to a refreshed advisory model.

Mr. President, upon adoption of this Policy, the Board will delegate implementation details to you and the Provost to ensure continuity, clarity, and effective shared governance consistent with the authority of the Board and the President. The Board looks forward to the good work of this newly established Council, and I have confidence that you, the Provost, and the faculty will work well together in furtherance of the University's mission.

Dr. Virginia Davis, Faculty Advisor to the Board from the Auburn University campus, then offered remarks expressing sincere concern regarding the proposed action. Her comments focused on the absence of meaningful consultation with faculty, the limited notice provided in advance of the committee's consideration, and the anticipated adverse impact on faculty. Trustee Rane responded by acknowledging Dr. Davis's concerns and

emphasizing the Board's deep appreciation for Auburn's faculty and the value it places on its relationship with faculty. Trustee Rane further stated the Board's commitment to working with faculty to develop the best possible framework for all.

Trustee Pratt moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee DeMaioribus. The committee then approved the motion by voice vote.

2. Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements

Chairperson Riggins next took up the Board Policy on Curriculum, Courses, Syllabi, and Core Educational Requirements and presented it as follows:

The Board of Trustees takes seriously its constitutional responsibility to govern Auburn University. At the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level curriculum policy that strengthens clear, institution-wide standards for academic transparency, quality, and accountability.

Auburn's duty is not only to prepare students for professional success, but also to graduate citizens capable of informed engagement with the constitutional, historical, and institutional foundations of the United States. A meaningful core requirement in United States history and civic fluency advances true civic literacy—understanding the country's founding principles, constitutional structure, and the responsibilities of citizenship—and reflects Auburn's obligation to serve the people of Alabama and the public good.

In addition, students and families desire transparent, clear, reliable information about the courses offered at Auburn and the academic requirements of its programs. This curriculum policy advances Auburn's mission by setting clear expectations for consistent academic rigor and quality across the curriculum. The proposed policy establishes a Board framework for oversight and reporting while preserving appropriate administrative implementation through the President and Provost and meaningful faculty participation in academic review and curriculum development. The proposed policy also establishes an institutional syllabus repository with appropriate access rules to ensure consistent academic rigor and learning outcomes and to define consistent expectations for the courses and programs offered at Auburn.

Mr. President, the Board understands and acknowledges that implementation of this Policy must take into consideration some timelines dictated by the regular academic calendar. Upon adoption of this Policy, you are hereby directed to communicate to the Board, no later than the next regularly scheduled Board meeting, an implementation plan that ensures prompt conformity and alignment with the Curriculum Policy, while acknowledging those important academic timelines.

Trustee Pratt moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Woltoz. The committee then approved the motion by voice vote.

3. Election of Board Officers

Chairperson Riggins then began the election of board officers. Beginning with the role of President *Pro Tempore*, he opened the floor for nominations. Trustee Rane stated, “As the longest-serving member of this Board, I nominate Trustee Sanford to continue service for a second term.” The nomination was seconded by Trustee DeMaioribus. After hearing no further nominations, Chairperson Riggins closed the floor and called for a motion to report the nomination favorably to the full Board for consideration during the reconvened meeting. The committee then approved the motion by voice vote.

Chairperson Riggins then asked for nominations for Vice President *Pro Tempore*. President *Pro Tempore* Sanford stated, “Upon recommendation by the Successions Committee, I nominate Trustee Z. Smith.” The nomination was seconded by Trustee Rane. After hearing no further nominations, Chairperson Riggins closed the floor and called for a motion to report the nomination favorably to the full Board for consideration during the reconvened meeting. The committee then approved the motion by voice vote.

4. Proposed Awards and Namings

Chairperson Riggins then asked for a motion to move consideration of the item, a list of proposed awards and namings, to the reconvened meeting.

Trustee Rane moved to consider the item during the reconvened meeting, and the motion was seconded by Trustee Woltoz. The committee then approved the motion by voice vote.

Chairperson Riggins then called upon President *Pro Tempore* Sanford for discussion of the committee’s final two items.

5. Appointment of Trustees to the Lifetime Achievement Awards Selection Committee – *For Information Only*

President *Pro Tempore* Sanford announced that he appointed Trustees W. Smith and Z. Smith to serve on the 2027 Alumni Association’s Lifetime Achievement Awards Selection Committee. He stated that both accepted the appointment and thanked them for their willingness to serve.

The item was presented for information only; no vote was taken.

6. Presidential Assessment – *For Information Only*

President *Pro Tempore* Sanford then presented the second information item regarding the Presidential Assessment. He congratulated President Roberts on an outstanding fourth year

and commended his steady, disciplined, and forward-looking leadership. He noted that the Board was particularly pleased with Auburn's continued progress in implementing the Strategic Plan, maintaining a strong financial position, advancing its research enterprise, strengthening external partnerships, sustaining strong student demand and quality, and continuing to focus on the student experience. He also recognized President Roberts' work with the senior leadership team, his engagement with the Auburn Family, and his attention to complex matters affecting the university, including governance and athletics. He also recognized Tracy Roberts, Auburn's First Lady, for her service and support.

President *Pro Tempore* Sanford stated that the Board remains pleased with President Roberts' performance and confident in his leadership. He announced that the process was complete and thanked Trustees DeMaioribus, Dumas, Rane, Riggins, and W. Smith for their service on the Presidential Assessment Working Group.

The item was presented for information only; no vote was taken.

With there being no further items, Chairperson Riggins recessed the committee meeting at 9:40 a.m.

President *Pro Tempore* Sanford then moved to reports from various committee chairpersons and lead trustees as follows:

Alumni

Lead Trustee Dumas reported on Auburn on the Hill, the annual gathering of Auburn students interning in Washington, D.C. He explained that the event reinforces the growing impact of Auburn's regional model and the University's continued commitment to expanding access, connection, and engagement opportunities for alumni across the country. Lead Trustee Dumas stated that this year's event is hosting 75 students in the nation's capital and is being held as a rooftop reception at the Auburn University Building. He further noted that the program connects Auburn's legacy to larger national milestones, including America's upcoming 250th anniversary and Auburn University's 170th anniversary.

Research and Technology Committee

Chairperson DeMaioribus reported on Auburn's research enterprise, noting strong recent momentum and growing national recognition of Auburn as a trusted partner in areas including space, defense, advanced manufacturing, and autonomy. Chairperson DeMaioribus highlighted recent visits by senior leadership from U.S. Space Command to Auburn's Huntsville campus and main campus, including Major General Samuel Keener, who leads Joint Force Development and Training for U.S. Space Command. General Keener toured Auburn's Applied Research Institute in Huntsville and met with President Roberts, Provost Nathan, Senior Vice President for Research and Economic Development Steve Taylor, and other university leaders and faculty to learn more about Auburn's education and research programs in areas such as space systems, artificial intelligence, cybersecurity, autonomy, guidance, and small satellite development.

Chairperson DeMaioribus also reported that Auburn currently has three cube satellites in low Earth orbit. These include the National Science Foundation-funded TRYAD mission, which launched two satellites in November 2025 to study gamma ray emissions from tropical thunderstorms, and ASTRA HyRAX, which launched in April 2026 to test advanced radio frequency communications technology developed at Auburn. She noted that more than 100 undergraduate and graduate students from multiple disciplines have supported these missions, reflecting the connection between Auburn's research enterprise and the student experience. Chairperson DeMaioribus further noted that this work is based in the University's Clean Manufacturing Laboratory, located in Auburn's Tech Park, and that Auburn recently received a five-year, \$49 million contract to align its research and engineering capabilities with the U.S. Army DEVCOM Aviation and Missile Center's science and technology mission at Redstone Arsenal. Finally, Chairperson DeMaioribus reported that the Office of the Senior Vice President for Research and Economic Development has implemented business process enhancements for extramural proposal submissions, including final comprehensive compliance reviews prior to submission to funding agencies, to support Auburn's competitiveness and reduce compliance risk.

President *Pro Tempore* Sanford thanked the chairpersons and lead trustees for their reports. He then indicated that the committee meetings and trustee reports were complete.

**MINUTES OF A REGULAR MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 9:45 A.M.**

President *Pro Tempore* Sanford convened a regular meeting of the Board of Trustees on Friday, June 5, 2026 at 9:45 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President *Pro Tempore* Sanford then asked for a motion for the Board to enter an executive session. A motion was received from Trustee DeMaioribus and seconded by Trustee Riggins. The Board then approved the motion by voice vote.

President *Pro Tempore* Sanford recessed the regular meeting at 9:50 a.m.

**MINUTES OF A RECONVENED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 5, 2026 AT 11:15 A.M.**

President *Pro Tempore* Sanford reconvened the meeting of the Board of Trustees on Friday, June 5, 2026 at 11:15 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford asked for a motion to adopt the minutes of the April 17, 2026 meeting. A motion was received from Trustee Rane and seconded by Trustee Huntley. The Board then approved the motion by voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the April 17, 2026 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the April 17, 2026 meeting of the Board of Trustees are hereby approved as distributed.

Following the approval of the minutes of the April 17, 2026 Board Meeting, President *Pro Tempore* Sanford asked for a motion to approve the resolution regarding the awarding of degrees for the Summer 2026 semester. A motion was received from Trustee Rane and seconded by Trustee Dumas. The Board then approved the motion by voice vote.

The following resolution was approved:

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Summer 2026 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.

**PROPERTY AND FACILITIES COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Z. Smith reported that the Property and Facilities Committee met earlier and discussed four action items and three information-only items.

Chairperson Z. Smith moved to approve the committee's four action items as a consent agenda, and the motion was seconded by Trustee Ainsworth. The Board then approved the motion by voice vote.

The following resolutions were approved:

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FOY HALL STUDENT VETERANS RESOURCE CENTER RENOVATION

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of April 17, 2026, the Board of Trustees adopted a resolution that approved the initiation of the Foy Hall Student Veterans Resource Center Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, Student Affairs has proposed the renovation of a portion of Foy Hall for the Student Veterans Resource Center to provide additional space and resources to accommodate the needs and recognition of student veterans; and

WHEREAS, the University Architect, after conducting interviews with four (4) candidate firms, determined the architectural firm Chambless King Architects of Montgomery, Alabama, are best qualified to provide design services on this evaluation and subsequent project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage the firm Chambless King Architects of Montgomery, Alabama, as project architect to consult in the development of the facility evaluation, program and project design; and
2. Limit the project planning and design development to the schematic phase until the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

NORTH AUBURN FISHERIES RESEARCH
APPROVALS OF GROUND LEASE, PROJECT LEASE, AND
DEVELOPMENT OF NEW COOPERATIVE RESEARCH FACILITY

WHEREAS, Auburn University's Strategic Plan aspires to double research productivity over the next 10 years; and

WHEREAS, the College of Agriculture has limited analytical laboratory capacity to allow for new research initiatives; and

WHEREAS, the School of Fisheries, Aquaculture, and Aquatic Sciences (SFAAS) has maintained and continues to develop its nationally and internationally recognized program in parasitology and aquatic animal health; and

WHEREAS, the US Fish and Wildlife Service (“USFWS”) and Auburn University have a Memorandum of Understanding co-locating University and USFWS research personnel and infrastructure; and

WHEREAS, the Aquatic Animal Health unit at Auburn University is recognized for its high level of scholarship, training, and stakeholder engagement directly benefiting Alabamians; and

WHEREAS, construction and operation of the AU-USFWS Cooperative Research Facility described below will create 50–70 new jobs and fulfill the need for additional space to perform the funded research; and

WHEREAS, to facilitate the research activities herein described, it is proposed that there be constructed, for use by the College of Agriculture’s School of Fisheries, an approximately 40,000 square foot parasitology and fisheries research facility (the “AU-USFWS Cooperative Research Facility”); and

WHEREAS, The Industrial Development Board of the City of Auburn (the “IDB”) has assisted in the construction and development of special types of research facilities for use by the University, and the IDB has agreed to assist in achieving the goals of the College of Agriculture by building the AU-USFWS Cooperative Research Facility and leasing it to the University in a manner consistent with other University research and development facilities developed using industrial development boards; and

WHEREAS, the University will enter a ground lease (hereinafter defined as the “Ground Lease”) of an approximately seven (7) acre parcel of land presently being used by the College of Agriculture’s School of Fisheries in Lee County as more particularly shown as that portion of real property located off Auburn Lakes Road and highlighted in orange on Attachment 1 hereto (such parcel, the “Site”) upon which the AU-USFWS Cooperative Research Facility will be located; and

WHEREAS, the AU-USFWS Cooperative Research Facility will be constructed by the IDB and, together with the Site, leased to the University under an agreement between the two parties (hereinafter defined as the “Project Lease”); and

WHEREAS, the College of Agriculture has received a significant funding allocation from the USFWS to create the AU-USFWS Cooperative Research Facility, and while the University will be obligated to pay all amounts due under the Project Lease from all lawfully available funds, it is expected that all such amounts will be covered and paid by USFWS funding; and

WHEREAS, the Senior Leadership of the University recommends that the Board of Trustees approve the Ground Lease, the Project Lease, and various related items, all as more particularly described and set forth herein.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees does hereby approve, and does hereby further authorize the President of the University (the “President”) and the Senior Vice President for Business and Administration & Chief Financial Officer of the University (the “CFO”), or either of them, to execute and deliver, for and in the name of the University, (i) a ground lease of the Site from the University, as lessor, to the IDB, as lessee, for such term as determined by the President and the CFO, or either of them, up to but not exceeding twenty (20) years, and for rent in the amount of \$10.00/year or such other nominal amount at determined by the President and the CFO, or either of them (the “Ground Lease”), (ii) an agreement (the “Project Lease”) for the IDB to construct, equip, and develop the AU-USFWS Cooperative Research Facility on the Site and to lease the AU-USFWS Cooperative Research Facility to the University, as lessee, for a term equal to that of the Ground Lease and for rent equal to the costs of building and equipping the AU-USFWS Cooperative Research Facility and certain other costs and expenses incident to, or arising from development and operations of, the AU-USFWS Cooperative Research Facility, and (iii) such other documents, instruments or agreements as shall be determined necessary or desirable by the President and the CFO, or either of them, in connection with the Ground Lease, the Project Lease, and the AU-USFWS Cooperative Research Facility (the “Additional Agreements”). The Secretary of the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of the University to the Ground Lease, the Project Lease, and the Additional Agreements.

FURTHER RESOLVED, the Ground Lease, the Project Lease, and the Additional Agreements shall contain such terms and provisions as shall be deemed acceptable by the President and the CFO, or either of them, and as shall be further approved by the Office of General Counsel of the University or external counsel to the University; and

FURTHER RESOLVED, the Board of Trustees hereby declares that the AU-USFWS Cooperative Research Facility, the Ground Lease, and all other leases, subleases, and similar arrangements that may be entered by the University of the AU-USFWS Cooperative Research Facility, are for institution-related purposes designed to enhance the operation of the University, and are hereby declared by the Board of Trustees to be in the best interest of the University.

Attachment 1
Site for New Cooperative Research Facility



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

APPROVALS OF GROUND LEASE, PROJECT LEASE, AND
DEVELOPMENT OF NEW STORMWATER RESEARCH FACILITY

WHEREAS, Auburn University's Strategic Plan aspires to double research productivity over the next 10 years; and

WHEREAS, the Auburn University Stormwater Research Facility (SRF”) is an internationally recognized 12-acre outdoor laboratory dedicated to conducting full-scale evaluations to improve practices used to manage stormwater runoff; and

WHEREAS, SRF is one of the largest outdoor stormwater research laboratories in the world and supports research funded by federal, state, and local partners; and

WHEREAS, as research activities at the SRF have grown, and as the College of Engineering has limited analytical laboratory facilities to allow for new research initiatives, there is an increasing need for additional capital improvements including, particularly, a new, approximately 5,000 square research facility at the National Center for Asphalt Technology Pavement Test Track facility (the “New SRF Research Facility”); and

WHEREAS, the Industrial Development Board of the City of Auburn (the “IDB”) has assisted in the construction and development of special types of research facilities for use by the University, and the IDB has agreed to assist in achieving the goals of the SRF by building the New SRF Research Facility and leasing it to the University in a manner consistent with other University research and development facilities developed using industrial development boards; and

WHEREAS, the University will enter a ground lease (hereinafter defined as the “Ground Lease”) of an approximately one (1) acre parcel of land located at the NCAT Test Track Facility in Lee County as more particularly shown as that portion of real property located at 1900 Lee Rd. 151, Opelika, AL 36804 and highlighted on Attachment 1 hereto (such parcel, the “Site”) upon which the New SRF Research Facility will be located; and

WHEREAS, the New SRF Research Facility will be constructed by the IDB and, together with the Site, leased to the University under an agreement between the two parties (hereinafter defined as the “Project Lease”), and College of Engineering funds will be used for payment of all amounts due by the University under the Project Lease; and

WHEREAS, the Senior Leadership of the University recommends that the Board of Trustees approve the Ground Lease, the Project Lease, and various related items, all as more particularly described and set forth herein.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approve, and do hereby further authorize the President of the University (the “President”) and the Senior Vice President for Business and Administration & Chief Financial Officer of the University (the “CFO”), or either of them, to execute and deliver, for and in the name of the University, (i) a ground lease of the Site from the University, as lessor, to the IDB, as lessee, for such term as determined by the President and the CFO, or either of them, up to but not exceeding twenty (20) years, and for rent in the amount of \$10.00/year or such other nominal amount at determined by the President and the CFO, or either of them (the “Ground Lease”), (ii) an agreement (the “Project Lease”) for the IDB to construct, equip and develop the New SRF Research Facility on the Site and to lease the New SRF Research Facility to the University, as lessee, for a term equal to that of the Ground Lease and for rent equal to the costs of building and equipping the SRF Research Facility and certain other costs and expenses respecting the operation of the SRF Research Facility, and (iii) such other documents, instruments or agreements as shall be determined necessary or desirable by the President and the CFO, or either of them, in connection with the Ground Lease, the Project Lease, and the New SRF Research Facility (the “Additional Agreements”). The Secretary of the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of the University to the Ground Lease, the Project Lease, and the Additional Agreements.

FURTHER RESOLVED, the Ground Lease, the Project Lease, and the Additional Agreements shall contain such terms and provisions as shall be deemed acceptable by the President and the CFO, or either of them, and as shall be further approved by the Office of General Counsel of the University or external counsel to the University; and

FURTHER RESOLVED, the Board of Trustees hereby declares that the Ground Lease, the New SRF Research Facility, and all other leases, subleases, and similar arrangements that may be entered by the University of the New SRF Research Facility, are for institution-related purposes designed to enhance the operation of the University, and are hereby declared by the Board of Trustees to be in the best interest of the University.

Attachment 1
Parcel to be Leased to AIDB for New Facility



Stormwater Testing Facility



One Acre Project Site

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

APPROVAL OF AUBURN RESEARCH PARK EXPANSION

WHEREAS, during its meeting of October 7, 2004, the Board of Trustees adopted a resolution that approved the establishment of a research park, consisting of 156.10 acres on the Auburn University campus, to support and advance the research mission of the university; and

WHEREAS, the boundaries of the research park were subsequently expanded in September 2012 to accommodate the Edward Via College of Osteopathic Medicine (VCOM) campus and reduced in February 2023 in connection with the USDA-ARS land swap, such that the research park currently consists of approximately 163.90 acres, as depicted on Attachment 1 (highlighted in orange), and is commonly referred to as the “Auburn Research Park” (hereinafter, “The Park”); and

WHEREAS, Auburn University has built nationally recognized programs in several aspects of advanced manufacturing, additive manufacturing, electronics packaging, mass timber manufacturing and supply chain technologies; and

WHEREAS, through these nationally recognized programs, Auburn University has an excellent opportunity to fulfill its land-grant mission and help our nation reshore its manufacturing sector and grow new manufacturing technologies; and

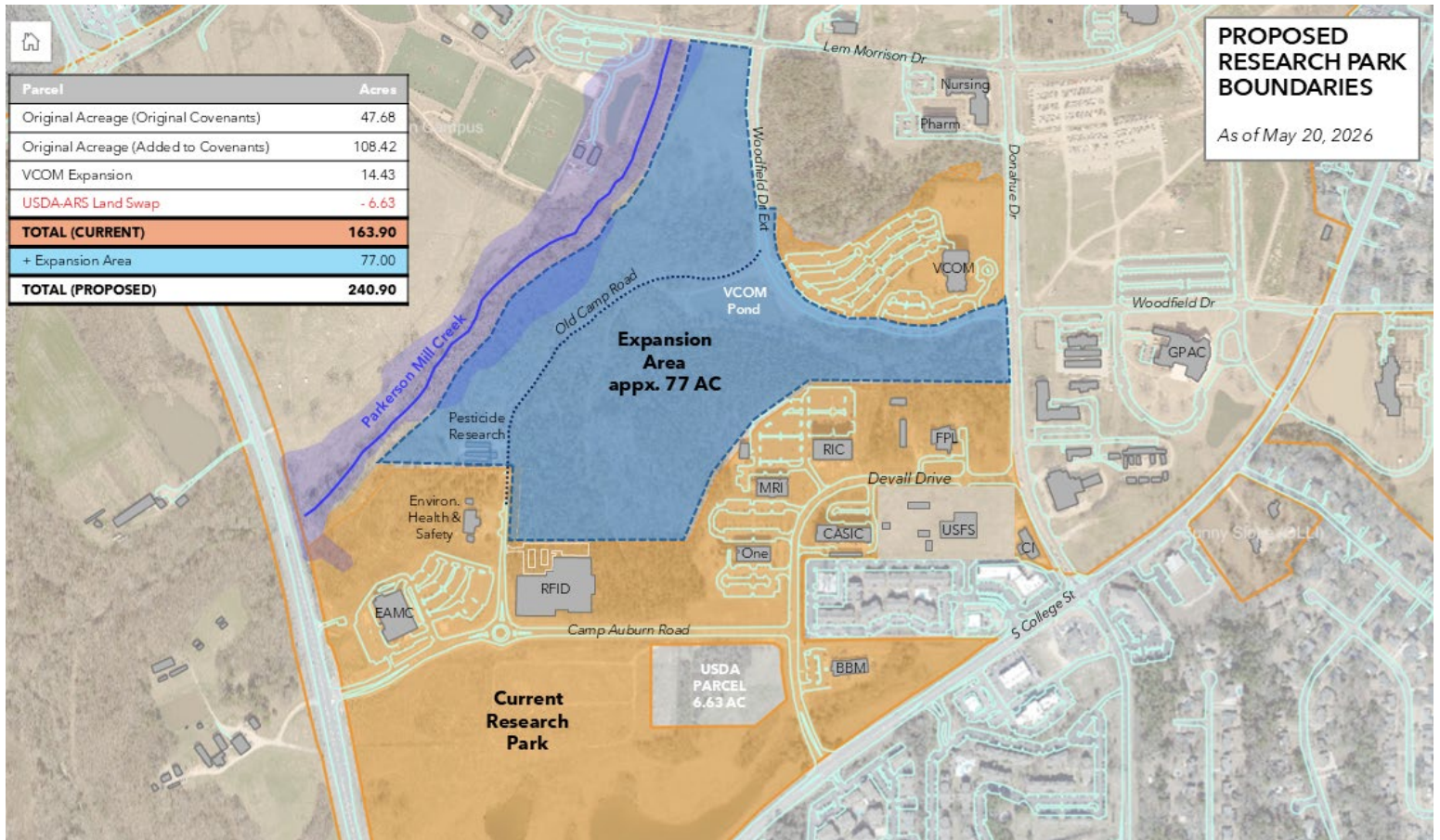
WHEREAS, to start the next phase of growth in The Park and to address a significant national need for manufacturing expertise, the Auburn Research and Technology Foundation (ARTF), in partnership with the City of Auburn and Auburn University, has commenced construction of an advanced manufacturing research district within The Park, beginning with the recent ground breaking and construction initiation of the new RFID Laboratory; and

WHEREAS, to fully develop the advanced manufacturing research district and provide for additional growth opportunities for engineering, science and health partners, an expansion of The Park is required.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the 77 acre expansion of The Park as shown in Attachment 1 (highlighted in blue), is in the best interest of the institution and is, therefore approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, or designee, be and the same is hereby authorized and empowered to perform the following tasks:

Formally incorporate the property north of Camp Auburn Road, east of Parkerson Mill Creek, south of Lem Morrison Drive, and west of Donahue Drive, as depicted in Attachment 1, and subject to a final survey, into The Park, making said addition to The Park subject to the *Declaration of Protective Covenants, Conditions, Restrictions, Reservations and Easements for the Auburn Research Park*, recorded March 14, 2007, in Book 1281, Page 274, in the Office of the Judge of Probate of Lee County, Alabama, as amended from time to time. All documents consummating the expansion of The Park shall be reviewed as to form by legal counsel for Auburn University.

Attachment 1 Auburn Research Park Expansion (The Park)



**ACADEMIC AFFAIRS COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Roberts reported that the Academic Affairs Committee met earlier and discussed four action items and one information-only item.

Chairperson Roberts moved to approve the committee's four action items as a consent agenda, and the motion was seconded by Trustee Huntley. The Board then approved the motion by voice vote.

The following resolutions were approved:

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED INACTIVATION OF THE
RSBD-BS: BS IN EARLY CHILDHOOD/ELEMENTARY SPECIAL EDUCATION

WHEREAS, the Department of Special Education, Rehabilitation and Counseling in the College of Education offers an undergraduate teacher certification program designed to meet the Alabama State Department of Education requirements for Level B certification in special education for children from birth through sixth grade; and

WHEREAS, the faculty in the department have proposed the inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education to more efficiently streamline the unit's special education teacher preparation programs and better align them with workforce needs; and

WHEREAS, the proposed inactivation consolidates the Early Childhood/Elementary Special Education and Collaborative Special Education K–12 pathways into a single, comprehensive program will strengthen program efficiency while maintaining high-quality preparation for special educators; and

WHEREAS, the consolidated Collaborative Special Education K–12 degree provides broader certification and prepares graduates to serve students with disabilities across the full K–12 spectrum, offering greater flexibility for both graduates and school systems; and

WHEREAS, a teach-out plan has been developed and will ensure that currently enrolled students are able to complete their degree requirements without disruption.

WHEREAS, the request to inactivate the RSBD-BS: BS in Early Childhood/Elementary Special Education has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed inactivation of the RSBD-BS: BS in Early Childhood/Elementary Special Education be approved and submitted to the Alabama Commission on Higher Education.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED INACTIVATION OF THE
INCLUSIVE ELEMENTARY PRACTICES GRADUATE CERTIFICATE

WHEREAS, the Department of Special Education, Rehabilitation and Counseling in the College of Education offers graduate certificate programs designed to provide advanced preparation in inclusive instructional practices for educators working with elementary students; and

WHEREAS, the faculty in the department have proposed the inactivation of the Inclusive Elementary Practices Graduate Certificate due to low enrollment in both the on-campus and online delivery formats despite multiple recruitment efforts; and

WHEREAS, a teach-out plan is not required, as no students are currently enrolled in the certificate program; and

WHEREAS, the request to inactivate the Inclusive Elementary Practices Graduate Certificate has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed inactivation of the Inclusive Elementary Practices Graduate Certificate be approved and submitted to the Alabama Commission on Higher Education.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED INACTIVATION OF THE
RSCS-EDS: SPECIAL EDUCATION COLLABORATIVE TEACHER

WHEREAS, the Department of Special Education, Rehabilitation and Counseling in the College of Education offers graduate programs that advance collaborative teaching and leadership in special education while deepening educators' expertise in supporting students with disabilities across a range of educational settings; and

WHEREAS, the faculty in the department have proposed the inactivation of the RSCS-EDS: Special Education Collaborative Teacher due to low enrollment in both the on-campus and online delivery formats despite multiple recruitment efforts; and

WHEREAS, a teach-out plan has been enacted to ensure that the remaining students completed their degree requirements without disruption; and

WHEREAS, the request to inactivate the RSCS-EDS: Special Education Collaborative Teacher has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed inactivation of the RSCS-EDS: Special Education Collaborative Teacher be approved and submitted to the Alabama Commission on Higher Education.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED INACTIVATION OF THE INTERVENTION FOR STUDENTS WITH AUTISM
& DEVELOPMENTAL DISABILITIES GRADUATE CERTIFICATE

WHEREAS, the Department of Special Education, Rehabilitation and Counseling in the College of Education offers graduate certificate programs designed to provide specialized preparation in evidence-based interventions and instructional strategies for students with autism and other developmental disabilities; and

WHEREAS, the faculty in the department have proposed the inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate due to low enrollment in both the on-campus and online delivery formats despite multiple recruitment efforts; and

WHEREAS, a teach-out plan is not required, as no students are currently enrolled in the certificate program; and

WHEREAS, the request to inactivate the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed inactivation of the Intervention for Students with Autism & Developmental Disabilities Graduate Certificate be approved and submitted to the Alabama Commission on Higher Education.

**AUDIT AND COMPLIANCE COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Ainsworth reported that the Audit and Compliance Committee met earlier and discussed one action item and one information-only item.

Chairperson Ainsworth moved to approve the committee's single action item, and the motion was seconded by Trustee Woltosz. The Board then approved the motion by voice vote.

The following resolution was approved:

AUDIT AND COMPLIANCE COMMITTEE

RESOLUTION

APPROVAL OF EXTERNAL AUDITORS PRICEWATERHOUSECOOPERS, LLP
REGARDING FISCAL YEAR 2026 AUDITS

WHEREAS, The Audit Committee of the Board of Trustees is charged with recommending the appointment of the University's external auditor; and

WHEREAS, The Audit Committee recommends the appointment of PricewaterhouseCoopers, LLP to audit the University's financial statements and to conduct the federally required Uniform Guidance audit.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University PricewaterhouseCoopers, LLP is appointed as the University's external auditor.

**EXECUTIVE COMMITTEE
COMMITTEE MEETING REPORT**

Chairperson Riggins reported that the Executive Committee met earlier and discussed four action items and two information-only items, as follows:

The first action item presented for consideration was the Board Policy on Presidential Academic Advisory Council. Chairperson Riggins moved to approve the item, and the motion was seconded by Trustee Rane. The Board then approved the motion by voice vote.

The second action item presented for consideration was the Board Policy on Fill In. Chairperson Riggins moved to approve the item, and the motion was seconded by Trustee Rane. The Board then approved the motion by voice vote.

The third item under consideration was the Election of Board Officers for 2026-2027.

Chairperson Riggins indicated that the committee nominated Trustee Sanford to serve as President *Pro Tempore*. Chairperson Riggins moved to approve the nomination, and the motion was seconded by Trustee Rane. The Board then approved the motion by voice vote.

Chairperson Riggins then noted that the committee nominated Trustee Z. Smith to serve as Vice President *Pro Tempore*. Chairperson Riggins moved to approve the nomination, and the motion was seconded by Trustee Dumas. The Board then approved the motion by voice vote.

The fourth and final action item presented was a list of proposed awards and namings. Chairperson Riggins moved to approve the item, and the motion was seconded by Trustee Rane. The Board then approved the motion by voice vote.

The following resolutions were approved:

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY BOARD POLICY ON PRESIDENTIAL ACADEMIC ADVISORY COUNCIL

WHEREAS, the Board of Trustees of Auburn University takes seriously its constitutional responsibility to manage and control the University; and

WHEREAS, at the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level policy establishing a Presidential Academic Advisory Council; and

WHEREAS, the proposed Presidential Academic Advisory Council Policy strengthens Auburn University's model for meaningful academic consultation by creating a direct, structured, and professionally responsible channel for faculty perspective to the President, Provost, and senior academic leadership; and

WHEREAS, the Board recognizes that faculty members have important expertise in teaching, scholarship, research, professional practice, curriculum, academic standards, student success, and accreditation, and that structured faculty engagement can strengthen institutional decision-making; and

WHEREAS, the proposed policy establishes a refreshed advisory model that preserves clear lines of authority, responsibility, and accountability, while affirming that the Presidential Academic Advisory Council shall serve in an advisory capacity only and shall not exercise institutional decision-making authority unless expressly granted by separate Board action; and

WHEREAS, the proposed policy provides for an orderly transition from prior university senate, university faculty, or faculty governance body structures to the Presidential Academic Advisory Council model, with implementation details delegated to the President and Provost to ensure continuity, clarity, and effective shared governance consistent with the authority of the Board and President; and

WHEREAS, the proposed policy shall apply to Auburn University at Montgomery in the same manner and to the same extent that it applies to Auburn University, with appropriate recognition of campus-specific titles, structures, and procedures.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Board hereby approves the Auburn University Board Policy on Presidential Academic Advisory Council, substantially in the form presented to the Board, as attached hereto as Exhibit A.

BE IT FURTHER RESOLVED that the Board hereby establishes and authorizes the creation of the Presidential Academic Advisory Council and directs the President to implement the Council consistent with the policy.

BE IT FURTHER RESOLVED that any university senate, university faculty, or faculty governance body, including faculty officers, previously established by action of the Board is hereby dissolved, effective immediately upon approval of the Presidential Academic Advisory Council Policy, and any constitutions, bylaws, rules, procedures, committee structures, policies, practices, or other governing documents thereof are revoked and replaced with the applicable policy or principle found in the Presidential Academic Advisory Council Policy or other Board policy.

BE IT FURTHER RESOLVED that the President is authorized and directed to take all actions necessary to transition from prior faculty body and senate structures to the Presidential Academic Advisory Council established by the policy, and may delegate implementation responsibilities to the Provost or other appropriate University officials.

Board Policy on Presidential Academic Advisory Council

I. Purpose and Principles

The Board of Trustees (the “Board”) recognizes that effective academic governance involves meaningful faculty perspective, disciplined institutional decision-making, and clear lines of authority, responsibility, and accountability. Faculty members have unique expertise in teaching, scholarship, research, professional practice, curriculum, academic standards, student success, and accreditation. The Board therefore affirms the value of structured faculty engagement in academic matters and expects the President and senior academic leadership to seek faculty advice on issues where faculty judgment and experience will strengthen institutional decision-making.

This policy establishes a refreshed model for faculty academic consultation through creation of a Presidential Academic Advisory Council (the “Council”) at Auburn University. The Council shall be a highly regarded advisory body whose service reflects institutional trust, professional responsibility, and meaningful engagement in the academic work of the University. Service on the Council should be understood as an opportunity to provide direct, constructive advice to the President, Provost, and senior academic leadership on matters of academic importance, and to engage in responsible shared governance consistent with the authority of the Board and the President.

The Council shall serve in an advisory capacity only. Nothing in this policy delegates institutional decision-making authority to the Council, alters the authority of the Board, or limits the President’s responsibility to manage and administer the University consistent with Board policy.

II. University Senate and University Faculty

Any university senate, university faculty, or faculty governance body, including faculty officers, previously established by action of the Board is hereby dissolved, effective immediately upon approval of this policy, and any constitutions, bylaws, rules, procedures, committee structures, policies, practices, or other governing documents thereof are revoked and replaced with the applicable policy or principle found in this policy, other Board policy, or the academic advisory structures established under this policy.

The President is authorized and directed to take all actions necessary to transition from the prior university senate model to the Presidential Academic Advisory Council established by this policy.

III. Establishment of Presidential Academic Advisory Council

The Board hereby establishes and authorizes the creation of a Presidential Academic Advisory Council and directs the President to implement such Council consistent with this policy.

The Council shall provide advice and perspective, at the President’s request and direction, on matters related to academic policy, academic governance, and the academic mission of the University. The Council may also provide confidential advisory recommendations on matters related to the academic mission and institutional operations. The Council’s work shall be consultative, focused, aligned with institutional priorities identified by the President, or by the Provost or other senior academic

leadership with the approval of the President and consistent with Board policies, including the Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements.

The Council may be asked to advise on matters including, but not limited to:

1. academic affairs and curriculum;
2. graduate and professional education;
3. faculty affairs, including tenure, promotion, and related academic personnel matters;
4. faculty research and scholarly activity;
5. student success and academic standards;
6. academic and facilities resources;
7. institutional effectiveness and accreditation; and
8. such other academic policy or governance matters as the President or Provost may request.

The Council may provide advice, recommendations, reports, or other feedback as requested. The Council shall not possess legislative, approval, veto, appellate, investigative, or decision-making authority. The Council may not issue public statements on behalf of the University or otherwise represent institutional positions.

IV. Curriculum, Courses, and Academic Standards

The Council's review, discussion, or recommendation regarding curriculum, courses, degree requirements, academic standards, academic calendar, and related academic policy matters shall be subject to the Board's authority over the academic mission of the University and any delegation of approval authority adopted by the Board.

The Council's review, discussion, or recommendation shall not substitute for approval by the Board, the President, the Provost, or another University official to whom authority has been delegated subject to Board policy and applicable law.

V. Membership

The President shall determine the final size, composition, selection procedures, and operating details of the Council, consistent with this policy.

The Council shall include:

1. one elected faculty member from each academic college, selected by a vote of the faculty member's respective college through a process approved by the President;
2. one faculty member from each academic college appointed by the President; and
3. additional members appointed by the President, who may include faculty or non-faculty members whose expertise, institutional role, or perspective would assist the Council's work.

The President may appoint such additional members up to a number equal to the number of colleges represented on the Council.

In making appointments, the President may consider academic discipline, rank, tenure status, research activity, instructional experience, administrative experience, accreditation expertise, student-success responsibilities, institutional service, collegiality, and other factors relevant to the Council's advisory function.

Service on the Council shall be regarded as significant institutional service and should reflect the confidence of the University's academic leadership in the member's judgment, professionalism, and commitment to the University's mission.

VI. Terms of Service

Elected faculty members shall serve a two-year term and may be renewed or reelected for additional terms, up to six total years of service. In the event an elected faculty member cannot serve their full two-year term, a successor elected faculty member may be selected by a vote of the faculty member's respective college in accordance with this policy.

Appointed members shall serve a two-year term and may be reappointed for additional terms, up to six total years of service.

The President may provide for staggered terms, transitional appointments, vacancies, replacement members, and other implementation details necessary to ensure continuity and effective operation of the Council.

VII. Removal

Members may be removed in accordance with applicable law, Board policy, and University policy.

Grounds for removal may include, but are not limited to, failure to conduct Council responsibilities in good faith and within the Council's advisory parameters, failure to attend Council meetings, misconduct, misuse of the Council's role or title, or conduct inconsistent with the purposes and principles set forth in this policy.

A member may be removed by the President or upon recommendation of the Provost and approval by the President. The President may establish additional procedures for removal, replacement, or temporary suspension of membership as necessary to protect the effective operation and integrity of the Council.

VIII. Leadership and Meetings

The Provost shall serve as Chair of the Council.

The Provost, with the President's approval, shall select from among the Council's membership a vice chair, vice chair-elect, secretary, and secretary-elect, or such other officers as the Provost, with the President's approval, determines are useful to the Council's work. These officers, together with the immediate past vice chair serving ex officio, and the Associate Provost for Faculty Affairs serving ex officio, shall constitute the Executive Steering & Rules Sub-council.

The Council shall meet at least twice each semester at meetings called at the direction of the Provost and/or the President. Additional meetings may be called at the direction of the Provost and/or President.

Meetings shall ordinarily be conducted in person, unless otherwise authorized by the Provost.

The Provost shall set the meeting agendas, identify matters for discussion, request written recommendations, invite presentations, establish timelines for feedback, and otherwise direct the Council's work in a manner that supports timely and effective advice to the President and senior university leadership.

IX. Sub-councils and Working Groups

At the discretion of the Provost, the Council may establish sub-councils and working groups to address specific areas of focus or particular advisory charges.

Sub-councils shall be chaired by a member of the Council. Additional faculty members or other University personnel may be invited by the President to participate when their expertise or perspective would assist the work, provided that the work remains connected to and coordinated through the Council. A discretionary invitation to join a sub-council does not constitute an election or appointment to the Council.

Initial sub-councils may include:

- Executive Steering & Rules
- Academic Affairs
- Academic Facilities & Resources
- Curriculum
- Calendar & Schedules
- Faculty Affairs
- Faculty Research & Scholarship
- Student Success

Membership and leadership of each sub-council will be the purview of the President and the Provost, as Chair of the Council. To preserve the Council's advisory role while allowing broader faculty engagement, sub-councils should include at least 3 members of the Council.

X. Relationship to University Governance

The Council is an advisory body to the President, the Provost, and senior academic leadership. It is not a separate governing body and does not exercise authority independent of the President or Board.

The establishment of the Council does not limit the President's ability to seek advice from faculty, staff, students, administrators, external experts, or other stakeholders through other means. The President and Provost may establish additional committees, task forces, advisory groups, or consultation processes as appropriate.

XI. Implementation

The President is authorized to adopt procedures, guidelines, election processes, appointment processes, operating rules, and transitional measures necessary to implement this policy.

The President may delegate implementation responsibilities to the Provost or other appropriate University officials.

XII. Auburn University at Montgomery

This policy applies to Auburn University at Montgomery (AUM) in the same manner and to the same extent that it applies to Auburn University, with appropriate recognition of campus-specific titles, structures, and procedures. AUM shall implement campus processes, advisory structure, and transition measures that satisfy the intent, objectives, and substantive requirements of this Policy, even where AUM's administrative titles, faculty bodies, or governance terminology differ from those used in this Policy. The President of Auburn University shall delegate to the Chancellor of AUM the authority and responsibility to implement and administer this Policy on the AUM campus, subject to the President's oversight and the authority of the Board of Trustees.

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY BOARD POLICY ON ACADEMIC CURRICULUM, COURSES, SYLLABI, AND CORE EDUCATIONAL REQUIREMENTS

WHEREAS, the Board of Trustees of Auburn University takes seriously its constitutional responsibility to govern the University; and

WHEREAS, at the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level policy concerning academic curriculum, courses, syllabi, and core educational requirements; and

WHEREAS, the proposed policy recognizes that Auburn University's academic curriculum is central to the University's public mission, land-grant responsibilities, academic integrity, and the value of an Auburn degree; and

WHEREAS, the proposed policy is intended to promote academic transparency, quality, accountability, institutional alignment, responsible stewardship of the public trust, and appropriate faculty engagement while preserving clear lines of authority for final institutional decision-making; and

WHEREAS, the proposed policy further affirms the importance of preparing Auburn graduates not only for professional success, but also for responsible citizenship, ethical leadership, civic participation, and informed engagement with the constitutional, historical, and institutional foundations of the United States.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Board hereby approves the Auburn University Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements, substantially in the form presented to the Board, as attached hereto as Exhibit A.

BE IT FURTHER RESOLVED that the President and the Provost are authorized and directed to develop procedures necessary to implement the policy, including appropriate timelines, approval workflows, syllabus repository standards, reporting formats, consultation processes, course review procedures, records-retention standards, and transitional provisions for existing programs and courses.

BE IT FURTHER RESOLVED that the President shall provide to the Board, no later than the next regularly scheduled meeting of the Board unless otherwise directed, an implementation plan to ensure prompt conformity and alignment with the policy, while recognizing any necessary implementation timelines dictated by the regular academic calendar.

Board Policy on Academic Curriculum, Courses, Syllabi, and Core Educational Requirements

I. Purpose, Public Mission, and Principles

The Board of Trustees (the “Board”) recognizes that Auburn University’s (the “University”) academic curriculum is central to the University’s public mission, land-grant responsibilities, accreditation obligations, academic integrity, and the value of an Auburn degree. As a public land-grant institution, the University holds a special responsibility to provide education that advances knowledge, serves the people of Alabama, contributes to the public good, supports economic and professional opportunity, and prepares graduates for lives of purpose, service, and leadership.

The Board further recognizes that the University strives to prepare graduates not only for professional success, but also for responsible citizenship, ethical leadership, civic participation, and informed engagement with the constitutional, historical, and institutional foundations of the United States. The University’s degree programs, majors, minors, certificates, courses, syllabi, and core educational requirements should therefore reflect its institutional priorities of academic rigor, coherence, transparency, workforce relevance, civic responsibility, intellectual seriousness, and the enduring values expressed in the Auburn Creed.

The Board’s oversight of institutional priorities and policy, including those concerning curriculum, courses, and core educational requirements, reflects the trust placed in the University by the State of Alabama, its students and families, alumni, employers, taxpayers, and the public. That trust requires the Board to ensure that its priorities and policies with respect to the University’s academic offerings are academically sound, mission-aligned, responsibly administered, transparent in their requirements, and worthy of the degree or credential awarded.

The Board recognizes the important role of faculty expertise in curriculum development, course design, academic review, assessment, and continuous improvement. Faculty have the primary responsibility to deliver academic programs with content, quality, and effectiveness that is consistent with institutional policy and priorities set by the Board. Faculty participation in curriculum development is an essential source of academic judgment and professional knowledge, and the University’s academic review processes should provide meaningful opportunities for faculty advice, recommendation, and engagement. At the same time, curriculum and courses are institutional matters subject to Board oversight, administration by the University President, and final approval through the authority of the Board or through such administrative delegation as the Board may authorize.

This policy defines and protects the University’s institutional priorities related to the content and structure of academic programs, the educational requirements that define the University, and its academic obligations to students and the public consistent with applicable law, accreditation standards, Board policy, and the University’s public mission. The University faculty, staff, and students shall pursue these institutional priorities in a manner that respects academic freedom, supports the search for truth, encourages serious scholarly and pedagogical judgment, and preserves appropriate faculty participation in academic matters.

This policy establishes a framework for Board oversight of academic curriculum, courses, syllabi, core educational requirements, and related academic credentials. It is intended to promote academic quality,

transparency, accountability, institutional alignment, responsible stewardship of the public trust, and appropriate faculty engagement while preserving clear lines of authority for final institutional decision-making.

II. Board Authority and Institutional Academic Responsibility

The Board has ultimate authority and responsibility for the governance, strategic direction, academic integrity, and institutional mission of the University. Courses, curriculum, degree requirements, and academic credentials required to obtain a degree from the University are subject to approval by the Board or by a University administrator to whom the Board has delegated approval authority.

The Board's authority over curriculum and courses is an institutional responsibility exercised on behalf of the University and the public it serves. This authority includes responsibility for ensuring that the University's academic offerings are rigorous, coherent, lawful, mission-aligned, appropriately assessed, and consistent with the University's obligations as a public land-grant institution.

The Board retains its authority to set institutional priorities and policies for the courses, programs, and subjects taught and offered at the University. The Board may approve academic curriculum and courses directly, may delegate course approval to the President, Provost, or another designated University administrator, and may establish conditions, standards, reporting obligations, or limitations on any such delegation.

Unless otherwise provided by Board policy or action, the Board delegates to the President and Provost authority to administer curriculum and course review processes consistent with this policy, including the authority to approve individual courses, course revisions, course inactivation, course removal, course scheduling, course descriptions, prerequisites, credit hours, syllabi standards, instructional modality, and related academic procedures consistent with applicable law.

Nothing in this policy limits the Board's authority to review, modify, approve, disapprove, suspend, or direct changes to institutional policies with respect to any curriculum, course, subject, degree requirement, academic credential, core educational requirement, or other academic offering. In exercising its authority, the Board shall respect the role of faculty academic expertise and the University's commitment to academic freedom, while preserving the University's institutional responsibility to determine and maintain the academic content, structure, and requirements of its educational programs.

III. Board Approval of Academic Programs, Minors, Certificates, and Academic Credentials

All new degree programs, academic majors, minors, graduate certificates, undergraduate certificates, and other transcript-recognized academic credentials shall be submitted to the Board for approval before implementation.

Proposals submitted for Board approval shall include, at minimum:

1. a clear statement of academic purpose and student learning outcomes;
2. evidence of student, workforce, professional, civic, or scholarly need;

3. relationship to the University's mission and strategic plan;
4. resource implications, including faculty, facilities, technology, library, and administrative support;
5. accreditation, licensure, or regulatory considerations, where applicable;
6. assessment and review plans; and
7. certification by the Provost that the proposal has completed the appropriate faculty, college, University, and administrative review processes.

No new degree program, minor, certificate, or other transcript-recognized academic credential shall be advertised, enrolled, offered, conferred, or awarded until approved by the Board and any required external approval authority.

The President and/or Provost may establish procedures for the suspension, consolidation, material revision, inactivation, or discontinuance of academic programs, majors, minors, certificates, and other academic credentials, subject to Board approval and any approval required by policy, law, accreditation, or external approval authority.

IV. Review and Approval of Courses

All new courses, substantially revised courses, courses proposed for inclusion in degree programs, minors, certificates, or the core curriculum, and courses otherwise identified by the Provost as requiring review, shall be reviewed under the authority of the Provost before being offered to students.

The Provost shall ensure that course review addresses, as appropriate:

1. academic rigor and course level;
2. alignment with program learning outcomes;
3. avoidance of unnecessary duplication;
4. consistency with the University's mission, strategic priorities, and academic standards;
5. resource requirements and instructional capacity;
6. compliance with accreditation, state, federal, Board, and University requirements;
7. clarity of course description, prerequisites, credit hours, grading expectations, and instructional modality;
8. relationship to civic, ethical, historical, scientific, professional, or disciplinary learning objectives, where applicable; and
9. any relationship to core curriculum, licensure, accreditation, or specialized program requirements.

The Provost may establish procedures, timelines, templates, review bodies, and approval workflows necessary to conduct course review in coordination with academic units, academic leadership, and appropriate University offices.

V. Biennial Curriculum and Course Review Report

The Provost shall provide a biennial written report to the Board, through the appropriate Board committee, summarizing curriculum and course review activity for the preceding two academic years.

The biennial report shall include, at minimum:

1. new degree programs, minors, and certificates reviewed or approved;
2. programs, minors, or certificates discontinued, suspended, consolidated, or materially revised;
3. number and type of new courses approved;
4. number and type of courses substantially revised, inactivated, or removed;
5. core curriculum changes and assessment findings;
6. courses reviewed for duplication, low enrollment, mission alignment, or academic quality;
7. compliance with syllabus repository requirements;
8. emerging curricular trends, risks, or resource needs; and
9. recommendations for Board consideration or policy direction.

The Board may request additional reports, reviews, data, recommendations, or presentations concerning any academic program, course, subject, curriculum area, core requirement, or academic credential.

VI. University Syllabus Repository

Before a credit-bearing course may be offered, the instructor for such course shall submit a current course syllabus to the institutional syllabus repository in accordance with the procedures determined by the Provost.

The Provost and his or her designee(s) shall develop a designated system to serve as the official institutional repository for course syllabi and may change such system or platform as technology, records-management, or administrative needs require. Deans, department chairs, heads, or other academic administrators designated by the Provost shall ensure that syllabi are submitted, posted, monitored, and maintained consistent with this policy and procedures established by the Provost.

All syllabi submitted to the repository shall include, at minimum:

1. course title, number, credit hours, and catalog description;
2. instructional unit;
3. student learning outcomes;
4. required materials or texts, where applicable;
5. major assignments, examinations, or other evaluative components;
6. grading standards and attendance expectations;
7. academic integrity expectations;
8. required University statements; and
9. any applicable core curriculum, accreditation, licensure, or program-learning-outcome designations.

Each instructor shall submit the complete and official syllabus for each course section at least five business days before the first day of the semester or term in which the course will be offered, unless the Provost approves a different deadline or exception under extraordinary circumstances. The content of each current course syllabus shall adhere to all applicable law, including the Family

Educational Rights and Privacy Act, and no syllabus shall include any personally identifiable information of students.

Official syllabi shall be retained in the institutional repository for a period established by the Provost, but not less than three academic years, unless a longer retention period is required by law, accreditation, records policy, or other University policy requirement.

The Provost shall maintain and establish appropriate access rules for the repository in accordance with applicable law, balancing transparency, academic quality, intellectual property, student privacy, academic and administrative use, and institutional accountability.

VII. Core Curriculum

VII.a. Core Curriculum Oversight

The Board affirms that the University's core curriculum is a defining feature of the undergraduate degree and an important expression of the University's land-grant mission, academic standards, and responsibility to the public. The core curriculum shall be subject to regular review, assessment, and Board oversight.

The core curriculum shall ensure that every undergraduate student receives meaningful preparation in areas essential to an educated citizen and University graduate, including but not limited to at least one required course in each of the following areas:

1. written and oral communication;
2. quantitative reasoning;
3. scientific and technological literacy;
4. humanities, literature, and the arts;
5. social and behavioral sciences;
6. ethical reasoning and responsible leadership;
7. United States history; and
8. civic fluency and constitutional literacy.

The Provost shall ensure that the core curriculum includes clear learning outcomes and periodic assessment and shall regularly review and designate the courses approved to satisfy each core requirement. However, the number of core curriculum credit hours required of the University's undergraduates shall not be increased to satisfy each core requirement, nor shall the total credit hours required for undergraduate degree programs be increased to satisfy each core requirement.

The Board maintains authority to direct changes to the University's core curriculum, including material changes to core educational requirements or categories and related policies, unless the Board expressly delegates its authority.

VII.b. United States History and Civics Requirements in the Core

The Board recognizes that the University's graduates should be prepared not only for professional success, but also for responsible citizenship, ethical leadership, civic participation, and informed engagement with the constitutional, historical, and institutional foundations of the United States.

In accordance with the University's civic engagement and leadership development priorities, the Board directs the Provost, in consultation with faculty and appropriate academic leadership, to develop and recommend a curricular framework ensuring that undergraduate students of the University demonstrate knowledge of United States history and civic fluency before graduation.

Such framework shall include at least one required course in United States history and one required course in civics, in addition to such other required or elective designated high-impact academic practices, initiatives, assessments, or other academically rigorous means ensuring student understanding of (but not limited to):

1. the history of the United States, including the development of American democracy, liberty, federalism, civil rights, and civic responsibility;
2. the founding principles and constitutional structure of the United States;
3. the Declaration of Independence, the United States Constitution, the Bill of Rights, and key constitutional amendments;
4. the major institutions and functions of federal, state, and local government; and
5. the responsibilities of citizenship, civil discourse, and participation in a free society.

The Board further affirms that strengthening knowledge of United States history and civic fluency and constitutional literacy through two required courses shall be accomplished within the University's existing undergraduate credit structure. The number of core curriculum credit hours required of the University's undergraduates shall not be increased for this purpose, nor shall the total credit hours required for undergraduate degree programs be increased in order to add the two separate mandatory courses in United States history and civics. Any such requirements shall be incorporated through the thoughtful review, alignment, redesignation, or revision of existing core curriculum courses and degree requirements.

The Provost shall present recommendations regarding United States history and civics curriculum to the President and Board within a timeline established by the President and Board.

VIII. Faculty Participation, Academic Freedom, and Academic Consultation

The Board recognizes that faculty expertise is important to the development and review of curriculum, courses, syllabi, academic standards, student learning outcomes, assessment, and core educational requirements. Faculty members have the primary responsibility to deliver academic programs with content, quality, and effectiveness that is consistent with institutional policy and priorities set by the Board and play an important role in ensuring the quality, integrity, rigor, and effectiveness of the University's academic programs.

The President and Provost shall provide for appropriate faculty participation and academic consultation in curriculum review processes, consistent with the advisory role of faculty in academic

matters and the authority of the Board, President, Provost, and other designated University administrators.

The President and/or Provost may seek advice, recommendations, or other feedback from the Presidential Academic Advisory Council, departments, colleges, or other academic bodies as part of institutional curriculum and course review processes. Such participation shall be meaningful, but it shall remain advisory and shall not confer final approval, veto, appellate, or decision-making authority unless expressly authorized by Board action.

Nothing in this policy is intended to restrict academic freedom in teaching, research, scholarship, or expression as protected by law, Board policy, or Administrative Policy. The University's commitment to academic freedom is exercised within the context of its institutional academic responsibility to maintain the content, quality, integrity, and requirements of its academic programs.

Nothing in this policy limits the President, Provost, deans, department chairs, or other academic administrators from seeking additional input from faculty, students, staff, administrators, external experts, accrediting bodies, employers, alumni, professional organizations, or other stakeholders as appropriate.

IX. Accreditation, Compliance, and External Approval

Academic programs, courses, curriculum, syllabi, core requirements, and academic credentials shall be administered consistently with applicable law, Board policy, accreditation standards, licensure requirements, regulatory obligations, and external approval requirements.

No external standard, recommendation, norm, action, or process shall limit the Board's authority over institutional curriculum and course policy matters or require the University to act contrary to law or Board policy.

The Provost shall coordinate with appropriate University officials to ensure that curriculum proposals and course approvals address applicable accreditation, licensure, state, federal, and external approval requirements.

X. Implementation

The President and Provost are authorized and directed to develop procedures necessary to implement this policy, including timelines, approval workflows, syllabus repository standards, reporting formats, consultation processes, course review procedures, records-retention standards, and transitional provisions for existing programs and courses.

Implementation shall respect appropriate faculty participation in curriculum development and academic review while preserving the Board's authority for institutional oversight and final approval of academic credentials, degree requirements, core educational policy, curriculum, and courses.

XI. Effective Date

This policy shall take effect upon adoption.

The President and Provost shall provide an implementation plan to the Board no later than the next regularly scheduled Board meeting, unless otherwise directed by the Board.

XII. Auburn University at Montgomery

This policy applies to Auburn University at Montgomery (AUM) in the same manner and to the same extent that it applies to Auburn University, with appropriate recognition of AUM's campus-specific titles, academic structures, and administrative responsibilities. AUM shall implement curriculum review, course approval, syllabus repository, core educational requirements, reporting, consultation, and related academic processes that satisfy the intent, objectives, and substantive requirements of this policy, even where AUM's terminology, offices, or governance structures differ from those referenced herein. The President of Auburn University shall delegate to the Chancellor of Auburn University at Montgomery the authority and responsibility to implement and administer this policy on the AUM campus, subject to the President's oversight, applicable accreditation and external approval requirements, and the continuing authority of the Board of Trustees. The AUM Chancellor shall present to the President a plan for AUM's compliance with this Policy, and the Board delegates to the President authority to review and approve that AUM implementation plan on behalf of the Board.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A STUDY NOOK IN THE COLLEGE OF EDUCATION
AS THE DR. RICHARD POLMATIER STUDY NOOK

June 5, 2026

WHEREAS, Dr. Richard Polmatier, a Massachusetts native, earned a Bachelor of Arts degree in Mathematics from the University of Florida in 1964 and later made the South his home; and

WHEREAS, Dr. Polmatier began his career teaching sixth grade in Columbus, Georgia, an experience that instilled a lifelong commitment to public education. He later earned a master's degree and an Ed.D. from Auburn University, with his doctorate awarded in 1972; and

WHEREAS, Following a brief period as an assistant professor and consultant in elementary education, Dr. Polmatier returned to his first professional passion—middle school mathematics—serving students in Peach County, Georgia; and

WHEREAS, Over the course of a distinguished 37-year teaching career in Peach County, Dr. Polmatier served as an educator and mentor to hundreds of public school students, supporting them in the classroom, through academic extracurricular activities, and via volunteer involvement in school athletic programs; and

WHEREAS, Dr. Polmatier and his wife, Janice, raised two sons, Charles and John, both graduates of Auburn University; and

WHEREAS, Made possible by the love and support of Dr. Polmatier's family—Janice, Charles, John, Tiffany, Mary Slayden, and Claudia—this naming honors his life of service and lasting influence as an educator;

NOW, THEREFORE, BE IT RESOLVED, that a study nook in the College of Education be named the Dr. Richard Polmatier Study Nook in recognition of his enduring dedication to public education, his commitment to students, and his meaningful connection to Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING AN INSTRUCTIONAL CLASSROOM IN THE EAGLES SUITE
IN THE COLLEGE OF EDUCATION AS THE
MARY D. MORTON INSTRUCTIONAL CLASSROOM

June 5, 2026

WHEREAS, Mary Dorothy Morton has been an engaged member of the EAGLES Program in the College of Education since 2021, embracing opportunities for growth, independence, leadership, and community involvement; and

WHEREAS, Mary, a 2019 Crossroads High School graduate, has built a strong portfolio of academic, professional, and service experiences at Auburn; and

WHEREAS, Through her employment at East Alabama Medical Center, volunteer service, and involvement in Alpha Gamma Delta and the Diamond Dolls, Mary has exemplified the mission of the EAGLES Program; and

WHEREAS, To honor Mary's journey and the impact of the EAGLES Program, her mother, Catherine Morton, is naming a classroom in Mary's honor—reflecting a deep connection to Auburn and a commitment to opportunity, independence, and belonging for students with intellectual disabilities; and

WHEREAS, This naming also serves as a tribute to Mary's late father, Barry Morton, whose love for Auburn and devotion to his family helped shape their longstanding relationship with the institution; and

WHEREAS, Barry Morton, a 1960 Auburn graduate in Building Science and proud member of Pi Kappa Alpha, built a career defined by leadership, integrity, and service, including his tenure as chairman and chairman emeritus of Robins & Morton; and

WHEREAS, Barry Morton cherished his family and was especially proud when Mary enrolled at Auburn as an EAGLES student, always believing in her potential;

NOW, THEREFORE, BE IT RESOLVED, that an instructional classroom in the EAGLES suite be named the Mary D. Morton Classroom in celebration of Mary's accomplishments, her family's devotion to Auburn, and Barry Morton's belief in education, service, and his daughter's limitless potential.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING A CLASSROOM
IN THE DELTA AIRLINES AVIATION EDUCATION BUILDING
AS THE CAPTAIN RANDAL HUDON MEMORIAL CLASSROOM**

June 5, 2026

WHEREAS, Randy Hudon graduated from Auburn University in 1979 with a bachelor's degree in aviation management; and

WHEREAS, Randy received a four-year Air Force ROTC scholarship to Auburn University and graduated with honors; and

WHEREAS, Randy chaired the Auburn University Aviation Management Advisory Council for two years, held seats on the Aviation Directors Roundtable, and served on the National Business Aviation Association Board of Directors and the Flight Safety Foundation Corporate Advisory Committee; and

WHEREAS, Randy's spouse, Cindy Hudon, graduated from Auburn University in 1981 with a bachelor's degree in marketing; and

WHEREAS, The Hudon family has committed a leadership gift to support the greatest needs of the School of Aviation that will support annual scholarships for students, alumni engagement, and ensure resources for academic excellence; and

WHEREAS, The Hudon family honors the legacy of Captain Randal Hudon through a legacy gift in the School of Aviation;

NOW, THEREFORE, BE IT RESOLVED that a classroom in the Delta Airlines Aviation Education Building be named the Captain Randal Hudon Memorial Classroom in honor of Randy and Cindy Hudon's generous support and ongoing dedication to the College of Liberal Arts and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE PUBLIC LOBBY IN THE
GULF COAST ENGINEERING RESEARCH STATION
AS THE WALKER FAMILY PUBLIC LOBBY

June 5, 2026

WHEREAS, The Walker family has lived in the greater Orange Beach area since the late 1800s, beginning with Lemuel Walker Sr.; and

WHEREAS, Walker and his descendants were fishermen, beginning a lineage of net and later charter fishing that spanned generations and included the Walker, Morrill, Low, Mann, Caswell, White, Jones, and Bill families; and

WHEREAS, These fishing families discovered that fish congregated around seafloor obstacles, leading them to become pioneers of artificial reef construction in the Gulf—particularly the Walker brothers: Rufus, Roy, Rabun, Robin, Roland, Raymond, Ruben, and Gladwin Walker; and

WHEREAS, Working with others in the Orange Beach Fisherman's Association and the Alabama Department of Conservation and Natural Resources, the brothers helped launch a movement to create artificial reefs in the Gulf. Today, dozens of artificial reefs surround the Orange Beach area, making it a destination for fishing and recreation;

NOW, THEREFORE, BE IT RESOLVED that the Public Lobby in the Gulf Coast Engineering Research Station be named the Walker Family Public Library in honor of the family's generous support and ongoing dedication to the Samuel Ginn College of Engineering and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE GRADUATE STUDENT VILLAGE
IN THE GULF COAST ENGINEERING RESEARCH STATION
AS THE CAPTAIN ROLAND E. WALKER, SR. GRADUATE STUDENT VILLAGE

June 5, 2026

WHEREAS, Captain Roland Walker, Sr. maintained a Charter Boat Captain's License for 65 years, running his first charter boat at age 18; and

WHEREAS, Captain Walker was a charter member of the Orange Beach Fishing Association with strong ties to the communities in the area and the fishing culture of the region; and

WHEREAS, Captain Walker pioneered the construction of artificial reefs in Alabama's coastal waters, creating vital habitat for snapper, grouper, and other reef-dwelling species. His work demonstrated to the Alabama Department of Conservation and Natural Resources that artificial reefs are a powerful tool for promoting coastal sportfishing and wildlife conservation; and

WHEREAS, Captain Walker became renowned not only for his successful charters, which consistently produced bountiful catches for sportfishermen, but also for sharing his expertise with the United States Congress, national sport-fishing magazines, and newspapers to advance the cause of artificial reef construction in coastal waters; and

WHEREAS, Captain Walker embodies the values essential to graduate study, demonstrating the transformative power of observation and experimentation. Through the sharing of knowledge and expertise, Captain Walker illustrates how individuals can create a lasting, meaningful impact within their communities and across our state;

NOW, THEREFORE, BE IT RESOLVED that the Graduate Student Village in the Gulf Coast Engineering Research Station be named the Captain Roland E. Walker, Sr. Graduate Student Village in honor of the Walker family's generous support and ongoing dedication to the Samuel Ginn College of Engineering and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING THE FOYER IN ROSS HALL
IN THE SAMUEL GINN COLLEGE OF ENGINEERING
AS THE MAGAZINE FAMILY FOYER**

June 5, 2026

WHEREAS, Frank Magazine earned a bachelor's degree in chemical engineering from Auburn University in 1981; and

WHEREAS, Frank followed in his father Dominic's footsteps as a chemical engineer, supported fully by his mother, Dorothy, his brother, Robert, and his two younger sisters, Sandra and Kimberly; and

WHEREAS, Frank started his career working in plasticizers for USS Chemical before transferring into technical sales in water treatment with Betz; and

WHEREAS, Frank gained invaluable experience in the world of grain and food processing, developing an appreciation for the food industry and its value chain; and

WHEREAS, Frank worked his way into increasingly senior roles at Betz, ultimately serving as vice president of global accounts. He later went on to lead Emerald Foam Control as president before retiring as CEO of Melvin Brewing Company; and

WHEREAS, Frank was a founding member of the Chemical Engineering Alumni Council and remains active as a Dean's Council member in the Samuel Ginn College of Engineering; and

WHEREAS, Frank and his wife, Sunnie, continue to be proud supporters of Auburn University;

NOW, THEREFORE, BE IT RESOLVED that the Foyer in Ross Hall be named the Magazine Family Foyer in honor of the family's generous support and ongoing dedication to the Samuel Ginn College of Engineering and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING THE STUDENT LOUNGE IN THE STEM+Ag COMPLEX
AS THE GEOSCIENCES ALUMNI ADVISORY BOARD /
HERB & MARYNM MARTIN FAMILY STUDENT LOUNGE**

June 5, 2026

WHEREAS, Herbert George Martin earned a degree in Geosciences from the College of Mathematics and Sciences at Auburn University in 1979; and

WHEREAS, Marynm S. Martin is a devoted member of the Auburn Family; and

WHEREAS, Herb and Marynm have exemplified the Auburn Creed through their enduring commitment to Auburn University and the College of Sciences and Mathematics through their longstanding service on the Dean's Leadership Council and Geosciences Alumni Advisory Board; and

WHEREAS, The Geosciences Alumni Advisory Board is a dedicated group of Auburn alumni who are committed to the advancement of the Geosciences Department and join Herb and Marynm in their support of the Department's new state-of-the-art home; and

WHEREAS, Herb and Marynm deeply value education, continuing their parents' belief in the importance of higher learning. They have cherished the Auburn experience not only for themselves, but also for their daughter, Sallie Martin Sells '09, '12, and their son, Samuel Hudson Martin '11; and

WHEREAS, Herb and Marynm have expressed a desire to name a student lounge within the STEM+Ag Complex to support the Department of Geosciences and to foster collaboration and collegiality for years to come;

NOW, THEREFORE, BE IT RESOLVED, that the Student Lounge in the STEM+Ag Complex be named the Geosciences Alumni Advisory Board/ Herb & Marynm Martin Family Student Lounge to honor their legacy, generosity, and dedication to the College of Mathematics and Sciences and the Auburn Family.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A FACULTY OFFICE IN THE STEM+AG COMPLEX
AS THE PAT, RITA, DAVID & HEATHER PATTON FAMILY OFFICE

June 5, 2026

WHEREAS, Rita Patton, M.D. is a proud graduate of the College of Sciences and Mathematics at Auburn University; and

WHEREAS, Rita and her late husband, David “Pat” Patton, M.D., along with their children, David and Heather, value higher education and believe deeply in Auburn University and the College of Sciences and Mathematics; and

WHEREAS, Rita and Pat met in Chemistry Lab and graduated in 1971. Rita was a first-generation Auburn graduate, and her sister, Denise Williams Jackson ’87; her son, David William Patton ’99 and ’01; and her three nieces, Gina Williams Roose ’97, Alyson Williams Miller ’09, and Courtney Jackson Rau ’18, all followed in her footsteps to Auburn; and

WHEREAS, Rita credits Auburn for providing her with a great foundation and excellent preparation for medical school; and

WHEREAS, Rita wishes to name a space in the STEM+Ag complex to honor her family’s legacy while also enhancing the Auburn experience for future generations of Auburn students;

NOW, THEREFORE, BE IT RESOLVED that a faculty office in the STEM+Ag Complex be named the Pat, Rita, David & Heather Patton Family Office to honor the dedication of Rita and Pat Patton and their family whose contributions have supported and enriched the Auburn Family.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING A FACULTY OFFICE IN THE STEM+AG COMPLEX
AS THE DRS. DAVID “PAT” & RITA PATTON FAMILY OFFICE**

June 5, 2026

WHEREAS, Rita Patton, M.D. is a proud graduate of the College of Sciences and Mathematics at Auburn University; and

WHEREAS, Rita and her late husband, David “Pat” Patton, M.D., along with their children, David and Heather, value higher education and believe deeply in Auburn University and the College of Sciences and Mathematics; and

WHEREAS, Rita and Pat met in Chemistry Lab and graduated in 1971. Rita was a first-generation Auburn graduate, and her sister, Denise Williams Jackson '87; her son, David William Patton '99 and '01; and her three nieces, Gina Williams Roose '97, Alyson Williams Miller '09, and Courtney Jackson Rau '18, all followed in her footsteps to Auburn; and

WHEREAS, Rita credits Auburn for providing her with a great foundation and excellent preparation for medical school; and

WHEREAS, Rita wishes to name a space in the STEM+Ag complex to honor her family's legacy while also enhancing the Auburn experience for future generations of Auburn students;

NOW, THEREFORE, BE IT RESOLVED that a faculty office in the STEM+Ag Complex be named the Drs. David “Pat” & Rita Patton Family Office to honor the dedication of Rita and Pat Patton and their family whose contributions have supported and enriched the Auburn Family.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING BUILDING-A IN THE STEM + AG COMPLEX
AS THE DR. NARENDRA K. GOVIL HALL

June 5, 2026

WHEREAS, Dr. Narendra K. Govil, Professor Emeritus in the Department of Mathematics and Statistics at Auburn University, has devoted a distinguished academic career to excellence in scholarship, teaching, mentorship, and service; and

WHEREAS, Dr. Govil joined the faculty as a Visiting Professor in 1983 and, following his appointments as Associate Professor in 1985 and Professor in 1986, built a lasting professional legacy through decades of dedicated service to the Auburn community; and

WHEREAS, Dr. Govil's exceptional commitment to teaching and advising have been recognized through numerous honors, including the COSAM Outstanding Advisor Award, the Outstanding Graduate Teaching Award, and his designation as an Alumni Professor—a reflection of the deep respect and admiration he earned from students and colleagues alike; and

WHEREAS, Dr. Govil's scholarly contributions to real and complex analysis, approximation theory, and special functions, along with his recognition as a Lifetime Fellow of the National Academy of Sciences in India, have earned international distinction and enhanced Auburn's global academic reputation; and

WHEREAS, Sanjay Govil, a distinguished 1987 Auburn alumnus, desires to further honor his father's extraordinary contributions to Auburn University, the College of Sciences and Mathematics, and the field of Mathematics and Statistics by naming Building A within the STEM + Ag Complex;

NOW, THEREFORE, BE IT RESOLVED that Building A within the STEM + Ag Complex be named the Dr. Narendra K. Govil Hall in honor of Dr. Govil's legacy and dedication, and in sincere appreciation for Sanjay Govil's vision, generosity, and steadfast commitment to advancing Auburn University's pursuit of excellence and innovation.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING THE ORCHESTRA FLOOR
IN THE BILL AND CAROL HAM AMPHITHEATRE
AT THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AS THE BROADWAY CLUB**

June 5, 2026

WHEREAS, Mr. Robert M. Broadway Jr. earned a bachelor's degree in accountancy from Auburn University in 1991, followed by a Master of Business Administration in 1993; and

WHEREAS, Guided by his business acumen, Mr. Broadway relocated to Huntsville, Alabama, where he established the Broadway Group, a real estate development firm focused on retail development for national tenants; and

WHEREAS, Mr. Broadway is the founder and owner of Broadway Construction Company, a general contracting firm, and Broadway Capital Investments, which manages a portfolio of commercial retail and office properties; and

WHEREAS, Mr. Broadway currently serves on the Auburn University Foundation Board and remains actively engaged with the Harbert College of Business, where he serves on the Dean's Advisory Board and the college's Campaign Committee. In 2015, he was recognized as the School of Accountancy's Outstanding Alumnus; and

WHEREAS, Mr. Broadway is a member of Auburn's 1856 Society and is a loyal supporter of the Harbert College of Business, Auburn Athletics, and the Jay and Susie Gogue Performing Arts Center; and

WHEREAS, Mr. Broadway has demonstrated his commitment through philanthropic giving, including a generous gift to the Gogue Performing Arts Center in support of its artistic mission;

NOW, THEREFORE, BE IT RESOLVED that the orchestra floor in the Bill and Carol Ham Amphitheatre at the Jay and Susie Gogue Performing Arts Center be named the Broadway Club in recognition of Mr. Broadway's longstanding dedication to the performing arts and Auburn University.

Following approval of the action items and committee meeting reports, President *Pro Tempore* Sanford announced that the meeting previously set for June 4, 2027 has been rescheduled for June 11, 2027 due to scheduling needs. He reminded everyone to check the Board website for the most up-to-date and detailed meeting information.

President *Pro Tempore* Sanford then indicated that with there being no further items for review, the meeting was recessed at 11:45 a.m.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees