AUBURN UNIVERSITY
Office of the President

MEMORANDUM

TO: The Board of Trustees

FROM: Dr. Christopher B. Roberts, President

SUBJECT: November 20, 2026 Board of Trustees Meeting

Enclosed, please find the materials for the November 20, 2026 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.

Thursday, November 19, 2026

11:00 a.m.	Workshop	Legacy Ballroom

Friday, November 20, 2026

8:30 a.m.	Call to Order and Opening Remarks	Legacy Ballroom
8:35 a.m.	Committee Meetings	Legacy Ballroom
9:35 a.m.	Regular Meeting of the Board of Trustees	Legacy Ballroom
9:40 a.m.	Proposed Executive Session	Azalea Room
10:30 a.m.	Reconvened Meeting of the Board of Trustees	Legacy Ballroom
10:45 a.m.	Recess Meeting	Legacy Ballroom
Upon Conclusion of the Meeting	Luncheon	Grand Ballroom II

CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President's Cabinet (w/encl.)

SCHEDULE AND AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

I. Call to Order and Opening Remarks | 8:30 a.m.

II. Committee Meetings | 8:35 a.m.

A. Property and Facilities Committee | Chairperson Z. Smith | 8:35 a.m.

Project Approvals:

1. Foy Hall Veterans Resource Center Renovation, Final Approval (Jim Carroll/Bobby Woodard)

2. Petrie Hall Restoration, Final Approval (Jim Carroll/Vini Nathan)

3. Mary Martin Hall Comprehensive Renovation, Architect Selection (Jim Carroll/Bobby Woodard/Bryan Elmore)

4. Auburn Soccer Complex Improvements, Project Initiation and Architect Selection (Jim Carroll/John Cohen)

5. District Energy Infrastructure Renovations Program, Project Initiation and Engineer Selection (Jim Carroll)

Real Estate Approval:

6. Authority to Purchase Existing Building and Land at 2425 Innovation Drive, Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

7. Status Updates – *For Information Only* (Jim Carroll)

    a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater

    b. Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 4th Quarter, Fiscal Year 2026

B. Academic Affairs Committee | Chairperson Roberts | 9:00 a.m.

1. Proposed Establishment of the Master of Space Systems Degree (Vini Nathan)

2. Proposed Deletion of the Graduate Certificate in Automotive Manufacturing Systems (Vini Nathan)

3. Proposal to Establish the Kay Ivey Institute for Civic Leadership (Vini Nathan)

C. Finance Committee | Chairperson W. Smith | 9:10 a.m.

1. Authority to Manage the Cash Pool and Endowment Investments (Bobby Woodard/Bryan Elmore)

D. Institutional Advancement Committee | Vice Chairperson Sahlie | 9:15 a.m.

1. Endorsing a Comprehensive Fundraising Campaign at Auburn University (Rob Wellbaum/Pat Henry)

E. Executive Committee | Chairperson Riggins | 9:25 a.m.

1. Proposed Awards and Namings (Quentin Riggins)

2. Approval of Auburn University Board Policy on Faculty Appointment, Tenure, and Accountability (Quentin Riggins)

F. Trustee Reports | 9:30 a.m.

III. Regular Meeting of the Board of Trustees | 9:35 a.m.

IV. Proposed Executive Session | 9:40 a.m.

V. Reconvened Meeting of the Board of Trustees | 10:30 a.m.

1. Approval of the Minutes of the September 11, 2026 Board of Trustees Meeting

2. Awarding of Degrees for Fall 2026

3. AUM Chancellor's Report

4. University President's Report

5. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Foy Hall Veterans Resource Center Renovation, Final Approval

2. Petrie Hall Restoration, Final Approval

3. Mary Martin Hall Comprehensive Renovation, Architect Selection

4. Auburn Soccer Complex Improvements, Project Initiation and Architect Selection

5. District Energy Infrastructure Renovations Program, Project Initiation and Engineer Selection

6. Authority to Purchase Existing Building and Land at 2425 Innovation Drive, Auburn, Alabama

B. Academic Affairs Committee

1. Proposed Establishment of the Master of Space Systems Degree

2. Proposed Deletion of the Graduate Certificate in Automotive Manufacturing Systems

3. Proposal to Establish the Kay Ivey Institute for Civic Leadership

C. Finance Committee

1. Authority to Manage the Cash Pool and Endowment Investments

D. Institutional Advancement Committee

1. Endorsing a Comprehensive Fundraising Campaign at Auburn University

E. Executive Committee

1. Proposed Awards and Namings

2. Approval of Auburn University Board Policy on Faculty Appointment, Tenure, and Accountability

VI. Recess | 10:45 a.m.

EXECUTIVE SUMMARY
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

A. Property and Facilities Committee

1. Foy Hall Veterans Resource Center Renovation, Final Approval

Project Summary: Student Affairs has proposed the renovation of a portion of Foy Hall for the Veterans Resource Center to provide additional space and resources to accommodate the needs and recognition of veterans. The Foy Hall Veterans Resource Center Renovation project will expand and modernize a two-story, 11,266 square foot suite to meet current Veterans Resource Center demands, accommodate future growth, and consolidate operations to reflect a welcoming, inclusive veteran environment. Program requirements include reception areas, spaces for working, gathering, studying, collaborating and wellness, work and counseling spaces, gathering and event spaces, and building support spaces.

The estimated total project cost of the project is $10.0 million, to be financed by gift funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval for the Foy Hall Veterans Resource Center Renovation project.

Previous Approvals: At its meeting in April 2026, the Board of Trustees adopted a resolution that approved the project initiation, and at its previous meeting in June 2026, the Board of Trustees adopted a resolution that approved the selection of the firm Chambless King Architects of Montgomery, Alabama, as the project architect for the overall project.

2. Petrie Hall Restoration, Final Approval

Project Summary: The University Administration has proposed the restoration of Petrie Hall. This project will enable the University to restore the exterior envelope of Petrie Hall and renovate the interior spaces in support of a new institute contemplated to be housed in this important central campus location. The Petrie Hall Restoration project will restore and renovate the two-story, 21,697 square foot existing building to align with a new academic program.

The estimated total project cost of the project is $30.0 million, to be financed by state, bond and gift funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval for the Petrie Hall Restoration project.

Previous Approvals: At its meeting in April 2026, the Board of Trustees adopted a resolution that approved the project initiation and the selection of the firm CDFL Architects + Engineers of Jackson, Mississippi, as the project architect.

3. Martin Hall Comprehensive Renovation, Architect Selection

Project Summary: The University administration proposes a comprehensive renovation of Mary Martin Hall, similar in scope to the recent Comer Hall renovation. The proposed Mary Martin Hall Comprehensive Renovation project will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing replacements, a new roof, and complete exterior building envelope restoration. The renovation would preserve the building's historic character by maintaining its original exterior image and architectural identity, restoring key distinctive interior spaces in the original Carnegie Library, and replacing the existing temporary north-facing ramp with an appropriate and integrated accessibility solution. Mary Martin Hall currently serves several important administrative functions, primarily supporting student services.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of the firm GWWO Architects of Baltimore, Maryland, as the project architect.

Previous Approvals: At its previous meeting in September 2026, the Board of Trustees adopted a resolution that approved the initiation of the Mary Martin Hall Comprehensive Renovation project and authorized the commencement of the architect selection process.

4. Auburn Soccer Complex Improvements, Project Initiation and Architect Selection

Project Summary: The Athletics Department proposes a renovation of the Auburn Soccer Complex that was completed in 1994. The Auburn Soccer Complex Improvements project proposes replacing the existing bleachers with a new grandstand that includes permanent restrooms and concessions.

To facilitate a timelier and more efficient design process, the University Architect recommends the approval of CDFL Architects + Engineers of Jackson, Mississippi, as the architect for the project.

It is anticipated that this project will be financed by Athletic Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the Auburn Soccer Complex Improvements project and the selection of CDFL Architects + Engineers of Jackson, Mississippi, as project architect.

5. **District Energy Infrastructure Renovation Program, Project Initiation and Engineer Selection**

Project Summary: University Administration, upon the recommendation of Facilities Management, proposes initiation of the District Energy Infrastructure Renovations Program. This program of renovations and installations proposes a coordinated approach to support the growth of university hot and chilled water systems through increased capacity, improved reliability, and reduced energy consumption. The program will replace aging equipment, install new equipment, incorporate heat recovery technology, and repair/expand distribution piping to serve existing facilities and future development.

To facilitate a timelier and more efficient design process, the University Architect recommends the approval of Burns & McDonnell of Huntsville, Alabama, as the engineer for the program.

It is anticipated that this project will be financed by University Renovation Program funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the District Energy Infrastructure Renovations Program project and the selection of Burns & McDonnell of Huntsville, Alabama as program engineer.

6. **Authority to Purchase Existing Building and Land at 2425 Innovation Drive in Auburn, Alabama**

Project Summary: This proposal involves the purchase of an existing 75,951 SF high-bay industrial building on a 6.25-acre commercial parcel from SiO2 Medical Products, LLC in Auburn, Alabama, for Ten Million Five Hundred Thousand Dollars ($10,500,000/ $138.25/SF building and $38.57/SF land). The parcel and existing building are located at 2425 Innovation Drive, Auburn, Alabama, within the Auburn Technology Park West, north of I-85.

This building recently became available on the market. The space is primarily large open high-bay spaces, including 32,446 SF of well-maintained clean room space, suitable to accept existing research programs immediately. The building can house vehicle performance and emissions testing, materials testing and advanced manufacturing research, as well as many other lines of research along with office and meeting spaces.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the offer to purchase the property at 2425 Innovation Drive, Auburn, Alabama, for Ten Million Five Hundred Thousand Dollars ($10,500,000) funded by restricted College of

Engineering funds generated from grants/ contracts, and supplemental funds appropriated by the legislature for FY2026, to enhance the university's research mission. All documents for acquisition will be reviewed and approved by the Office of General Counsel prior to closing.

7. **Status Updates – *For Information Only***

Time will be allotted for discussion of the following status updates:

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater

b. Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 4th Quarter, Fiscal Year 2026

This item is provided *for information only* and does not require a vote.

B. Academic Affairs Committee

1. **Proposed Establishment of the Master of Space Systems Degree**

Approval is requested to establish a 30-credit-hour Master of Space Systems degree in the Department of Aerospace Engineering within the Samuel Ginn College of Engineering. Designed primarily for working professionals, the online program would address growing workforce needs across government, defense, and commercial space enterprises through interdisciplinary study of space systems design, development, operations, and management. Building on demonstrated demand for the existing Space Systems Graduate Certificate, the program would use existing faculty expertise and courses without requiring additional resources. Following Board approval, the proposal will be submitted to the Alabama Commission on Higher Education and the Southern Association of Colleges and Schools Commission on Colleges for review and approval.

2. **Proposed Deletion of the Graduate Certificate in Automotive Manufacturing Systems**

Approval is requested to delete the Samuel Ginn College of Engineering's Graduate Certificate in Automotive Manufacturing Systems, including on-campus and distance offerings, with Spring 2027 as the final active semester. The proposal reflects a shift toward broader manufacturing systems education as Alabama's manufacturing industry has diversified. The sole remaining student has completed the required coursework and will have the opportunity to graduate with the certificate; no new students will be admitted, and existing courses, resources, and other academic programs will remain

unaffected. Following Board approval, the action will be submitted to the Alabama Commission on Higher Education.

3. **Proposal to Establish the Kay Ivey Institute for Civic Leadership**

   Approval is requested to advance the proposed Kay Ivey Institute for Civic Leadership to the Auburn University Board of Trustees for consideration. Supported by a $22 million state investment championed by Governor Ivey, the Institute would be a university-wide initiative devoted to civic education, principled leadership, and public service, while honoring her legacy. Building on existing academic strengths, it would promote the study of American history and constitutional government through student leadership opportunities, scholarships, faculty engagement, public programming, and experiential learning. The Institute would operate under the President's authority, in coordination with the Provost, with oversight by a presidentially appointed Board of Fellows and daily management by an Executive Director. Programs, staffing, facilities, and long-term priorities would be developed through phased implementation planning and applicable approval processes.

C. Finance Committee

1. **Authority to Manage the Cash Pool and Endowment Investments**

   Approval is requested to designate Bobby Woodard, Interim Senior Vice President for Business and Administration/COO, and Bryan Elmore, Interim Vice President for Finance/CFO, as authorized signatories for Auburn University to ensure continuity of university business and financial operations.

D. Institutional Advancement Committee

1. **Endorsing a Comprehensive Fundraising Campaign at Auburn University**

   The Auburn University Foundation Board unanimously recommends proceeding with *Believe in Auburn: Our Campaign to Lead What's Next*, a comprehensive fundraising campaign with a working goal of $3 billion to advance Auburn's strategic priorities. The proposed timeline includes a leadership phase from October 2026 through spring 2029, followed by a public phase concluding September 30, 2032.

E. Executive Committee

1. **Proposed Awards and Namings**

   Time will be allotted for discussion of a list of proposed awards and namings.

2. **Approval of Auburn University Board Policy on Faculty Appointment, Tenure, and Accountability**

   The proposed Policy on Faculty Appointment, Tenure, and Accountability establishes a comprehensive Board-level framework for faculty appointment, evaluation, promotion, tenure, and post-tenure review. It affirms Auburn's commitment to academic freedom and faculty excellence while recognizing that tenure represents a continuing institutional commitment accompanied by ongoing expectations of professional responsibility, performance, and service. The Policy promotes faculty development, recognizes sustained achievement, and establishes consistent standards of accountability, while delegating implementation to the President in accordance with Board Policy and applicable law.

PROPERTY AND FACILITIES COMMITTEE AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

Project Approvals:

1. Foy Hall Veterans Resource Center Renovation, Final Approval (Jim Carroll/Bobby Woodard)

2. Petrie Hall Restoration, Final Approval (Jim Carroll/Vini Nathan)

3. Mary Martin Hall Comprehensive Renovation, Architect Selection (Jim Carroll/Bobby Woodard/Bryan Elmore)

4. Auburn Soccer Complex Improvements, Project Initiation and Architect Selection (Jim Carroll/John Cohen)

5. District Energy Infrastructure Renovations Program, Project Initiation and Engineer Selection (Jim Carroll)

Real Estate Approval:

6. Authority to Purchase Existing Building and Land at 2425 Innovation Drive, Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

7. Status Updates – *For Information Only* (Jim Carroll)

    a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater

    b. Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 4th Quarter, Fiscal Year 2026

Committee Chairperson: Vice President *Pro Tempore* Zeke Smith

Faculty Representative: Dr. Paul Holley, Auburn University (ex-officio, non-voting)

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FOY HALL VETERANS RESOURCE CENTER RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, Student Affairs has proposed the renovation of Foy Hall for the Veterans Resource Center to provide additional space and resources to accommodate the needs and recognition of veterans; and

WHEREAS, the renovation project will expand and modernize a two-story 11,266 square foot suite to meet current Veterans Resource Center demands, accommodate future growth, and consolidate operations to reflect a welcoming, inclusive veteran environment; and

WHEREAS, at its previous meeting on April 17, 2026, the Board of Trustees adopted a resolution that approved the initiation of the Foy Hall Veterans Resource Center Renovation project and approved the recommendation of Chambless King Architects of Montgomery, Alabama, as the architect for the overall project; and

WHEREAS, the estimated total project cost of the Foy Hall Veterans Resource Center Renovation project is $10.0 million to be financed by gift funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Foy Hall Veterans Resource Center Renovation project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Foy Hall Veterans Resource Center Renovation project in the amount of $10.0 million to be financed by gift funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

FOY HALL VETERANS RESOURCE CENTER RENOVATION: FINAL PROJECT APPROVAL

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing policy, it is proposed that the Foy Hall Veterans Resource Center Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

Student Affairs has proposed the renovation of a portion of Foy Hall for the Veterans Resource Center to provide additional space and resources to accommodate the needs and recognition of veterans. This project will enable Student Affairs to expand and enhance the veteran-focused space and services including advising, study, and community areas, while improving access to resources to better support the success and well-being of veterans.

At its previous meeting on April 17, 2026, the Board of Trustees adopted a resolution that approved the initiation of the Foy Hall Veterans Resource Center Renovation project, and at its meeting on June 5, 2026, the Board of Trustees adopted a resolution to approve the recommendation of Chambless King Architects of Montgomery, Alabama, as the project architect for the overall project.

Since that time, the project team has worked to complete the design for the Foy Hall Veterans Resource Center project. The proposed project details are provided below:

- Project Location: The Foy Hall Veterans Resource Center Renovation project will be located within Foy Hall, expanding and modernizing the existing Veteran Resource Center footprint to include space above and adjacent to the existing location. See Attachment 1 for the site map of the project location.
- Program Requirements: The Foy Hall Veterans Resource Center Renovation project will expand and modernize a two-story 11,266 square foot suite to meet current Veterans Resource Center demands, accommodate future growth, and consolidate operations to reflect a welcoming, inclusive veteran environment. Program requirements include reception areas, spaces for working, gathering, studying, collaborating and wellness, work and counseling spaces, gathering and event spaces, and building support spaces. See Attachment 2 for the renderings of the Foy Hall Veterans Resource Center Renovation project.
- Budget: The estimated total project cost of the Foy Hall Veterans Resource Center Renovation project is $10.0 million, to be financed by gift funds.

If you concur, it is proposed that a resolution providing final approval of the Foy Hall Veterans Resource Center Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for November 20, 2026.

Attachment 1
Foy Hall Veterans Resource Center Renovation
Site Map



Attachment 2
Foy Hall Veterans Resource Center Renovation
Architectural Renderings





PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PETRIE HALL RESTORATION

FINAL PROJECT APPROVAL

WHEREAS, Reenvisioning campus between Jordan-Hare Stadium and Haley Center offers an opportunity to reimagine this zone for the next generation of the Auburn Family; and

WHEREAS, the University Administration has proposed the restoration of Petrie Hall; and

WHEREAS, the project will enable the University to restore the exterior envelope of Petrie Hall and renovate the interior spaces to align with a new academic program and enable this project's construction to align with the timelines of the adjacent Jordan-Hare Stadium North Endzone Multipurpose Events Center Addition and Haley Center Comprehensive Evaluation projects; and

WHEREAS, at its previous meeting in April 2026, the Board of Trustees adopted a resolution that approved the initiation of the Petrie Hall Restoration project and the recommendation of the firm CDFL Architects + Engineers of Jackson, Mississippi, as the project architect; and

WHEREAS, the estimated total project cost of the Petrie Hall Restoration project is $30.0 million, to be financed by state, bond, and gift funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Petrie Hall Restoration project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Petrie Hall Restoration project at $30.0 million, to be financed by state, bond, and gift funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

PETRIE HALL RESTORATION: FINAL PROJECT APPROVAL

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing policy, it is proposed that the Petrie Hall Restoration project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

Reenvisioning campus between Jordan-Hare Stadium and Haley Center offers an opportunity to reimagine this zone for the next generation of the Auburn Family. This project, along with the future redevelopment of Haley Center will recenter student life along the Thach Concourse, bringing our stadium into the everyday, and offering an exceptional student experience in a development that is distinctively Auburn.

The University Administration has proposed the restoration of Petrie Hall. This project will enable the University to restore the exterior envelope of Petrie Hall and renovate the interior spaces in support of a new institute contemplated to be housed in this important central campus location. Approving the project at this time will enable this project's construction to align with the timelines of the adjacent Jordan-Hare Stadium North Endzone Multipurpose Events Center Addition and Haley Center Comprehensive Evaluation projects.

At its previous meeting in April 2026, the Board of Trustees adopted a resolution that approved the initiation of the Petrie Hall Restoration project and the recommendation of the firm CDFL Architects + Engineers of Jackson, Mississippi, as the project architect.

Since that time, the project team has worked to complete the design for the project. The proposed project details are provided below:

- Project Location: The Petrie Hall Restoration project is located north of Jordan-Hare Stadium at the intersection of Heisman Drive and the Thach Concourse, immediately west of Haley Center.
- Program Requirements: The Petrie Hall Restoration project will restore and renovate the two-story, 21,697 square foot existing building to align with a new academic program. See Attachment 1 for the rendering of the Petrie Hall Restoration project.
- Budget: The estimated total project cost of the Petrie Hall Restoration project is $30.0 million, to be financed by state, bond, and gift funds.

If you concur, it is proposed that a resolution providing final approval of the Petrie Hall Restoration project be presented to the Board of Trustees for consideration at its meeting scheduled for November 20, 2026.

Attachment 1
Petrie Hall Restoration



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MARY MARTIN HALL COMPREHENSIVE RENOVATION

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of September 11, 2026, the Board of Trustees adopted a resolution that approved the initiation of the Mary Martin Hall Comprehensive Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, the University administration has proposed a comprehensive renovation of Mary Martin Hall, similar in scope to the recent Comer Hall renovation; and

WHEREAS, the renovation would preserve the building's historic character by maintaining its original exterior image and architectural identity, restoring key distinctive interior spaces in the original Carnegie Library, and replacing the existing temporary north-facing ramp with an appropriate and integrated accessibility solution; and

WHEREAS, the University Architect, after conducting interviews with five candidate firms, determined the architectural firm GWWO Architects of Baltimore, Maryland, are best qualified to provide design services on this evaluation and subsequent project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage the firm GWWO Architects of Baltimore, Maryland, as project architect to consult in the development of the facility evaluation, program and project design; and

2. Limit the project planning and design development to the schematic phase until the program requirements, budget, funding plan, and site are approved by the Board.

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

MARY MARTIN HALL COMPREHENSIVE RENOVATION: APPROVAL OF PROJECT ARCHITECT SELECTION

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda for the meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing policy, it is proposed that the Mary Martin Hall Comprehensive Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting on September 11, 2026, the Board of Trustees adopted a resolution that approved the initiation of the Mary Martin Hall Comprehensive Renovation project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Twenty-one architectural firms submitted their qualifications, and five were interviewed by the Architect Selection Committee. The committee determined that the firm GWWO Architects of Baltimore, Maryland, was best qualified to provide design services on this evaluation and subsequent project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of GWWO Architects of Baltimore, Maryland, as the project architect for the project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 20, 2026.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN SOCCER COMPLEX IMPROVEMENTS

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the Athletic Department proposes a renovation of the Auburn Soccer Complex that was completed in 1994; and

WHEREAS, the renovation project will replace the existing bleachers with a new grandstand that includes permanent restrooms and concessions; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the firm CDFL Architects + Engineers of Jackson, Mississippi, as the architect for the project; and

WHEREAS, this project will be financed by Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Auburn Soccer Complex Improvements project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage CDFL Architects + Engineers of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

AUBURN SOCCER COMPLEX IMPROVEMENTS: APPROVAL OF PROJECT INITIATION AND PROJECT ARCHITECT SELECTION

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing policy, it is proposed that the Auburn Soccer Complex Improvements project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

Review and Consultation:

The Athletics Department proposes a renovation of the Auburn Soccer Complex that was completed in 1994. The Auburn Soccer Complex Improvements project proposes replacing the existing bleachers with a new grandstand that includes permanent restrooms and concessions.

To facilitate an accelerated design process, the University Architect recommends the approval of the firm CDFL Architects + Engineers of Jackson, Mississippi, as the architect for the project. CDFL has led the design of multiple athletics projects and has experience with similar project scopes. Their expertise will be important in the development of the program for this project.

It is anticipated that this project will be financed by Athletics Department funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Auburn Soccer Complex Improvements project and the selection of CDFL Architects + Engineers of Jackson, Mississippi, as the project architect.

If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 20, 2026.

Attachment 1
Auburn Soccer Complex Improvements
Site Map



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

DISTRICT ENERGY INFRASTRUCTURE RENOVATIONS PROGRAM

APPROVAL OF PROJECT INITIATION AND
PROJECT ENGINEER SELECTION

WHEREAS, University Administration, upon the recommendation of Facilities Management, proposes the District Energy Infrastructure Renovations Program project; and

WHEREAS, the program proposes a coordinated approach to support the growth of university hot and chilled water systems through increased capacity, improved reliability, and reduced energy consumption; and

WHEREAS, the program will replace/repair/expand aging equipment, incorporate heat recovery technology, and repair/expand distribution piping to serve existing facilities and future development; and

WHEREAS, this strategic infrastructure investment will reduce the risk of utility service interruptions during peak cooling and heating demand periods; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the firm Burns & McDonnell of Huntsville, Alabama, as the engineer for the project; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the District Energy Infrastructure Renovations Program project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Burns & McDonnell of Huntsville, Alabama, as project engineer to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

DISTRICT ENERGY INFRASTRUCTURE RENOVATIONS PROGRAM: APPROVAL OF PROJECT INITIATION AND PROJECT ENGINEER SELECTION

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing policy, it is proposed that the District Energy Infrastructure Renovations Program be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project engineer.

Review and Consultation:

University Administration, upon the recommendation of Facilities Management, proposes initiation of the District Energy Infrastructure Renovations Program. This program of renovations and installations proposes a coordinated approach to support the growth of university hot and chilled water systems through increased capacity, improved reliability, and reduced energy consumption. The program will replace aging equipment, install new equipment, incorporate heat recovery technology, and repair/expand distribution piping to serve existing facilities and future development.

This strategic infrastructure investment is necessary to support future development, including planned expansion within the campus core, while reducing the risk of utility service interruptions during peak cooling demand periods.

The program includes:

1. Lem Morrison Chilled Water Plant Expansions and Distribution Loop
2. District Energy Plant Heat Recovery Chiller
3. Duncan Drive Chilled Water Plant – Removal and Upgrades to Chillers 5, 7, and 8
4. Distribution Extension to support existing systems and future development

See Attachment 1 for the site map.

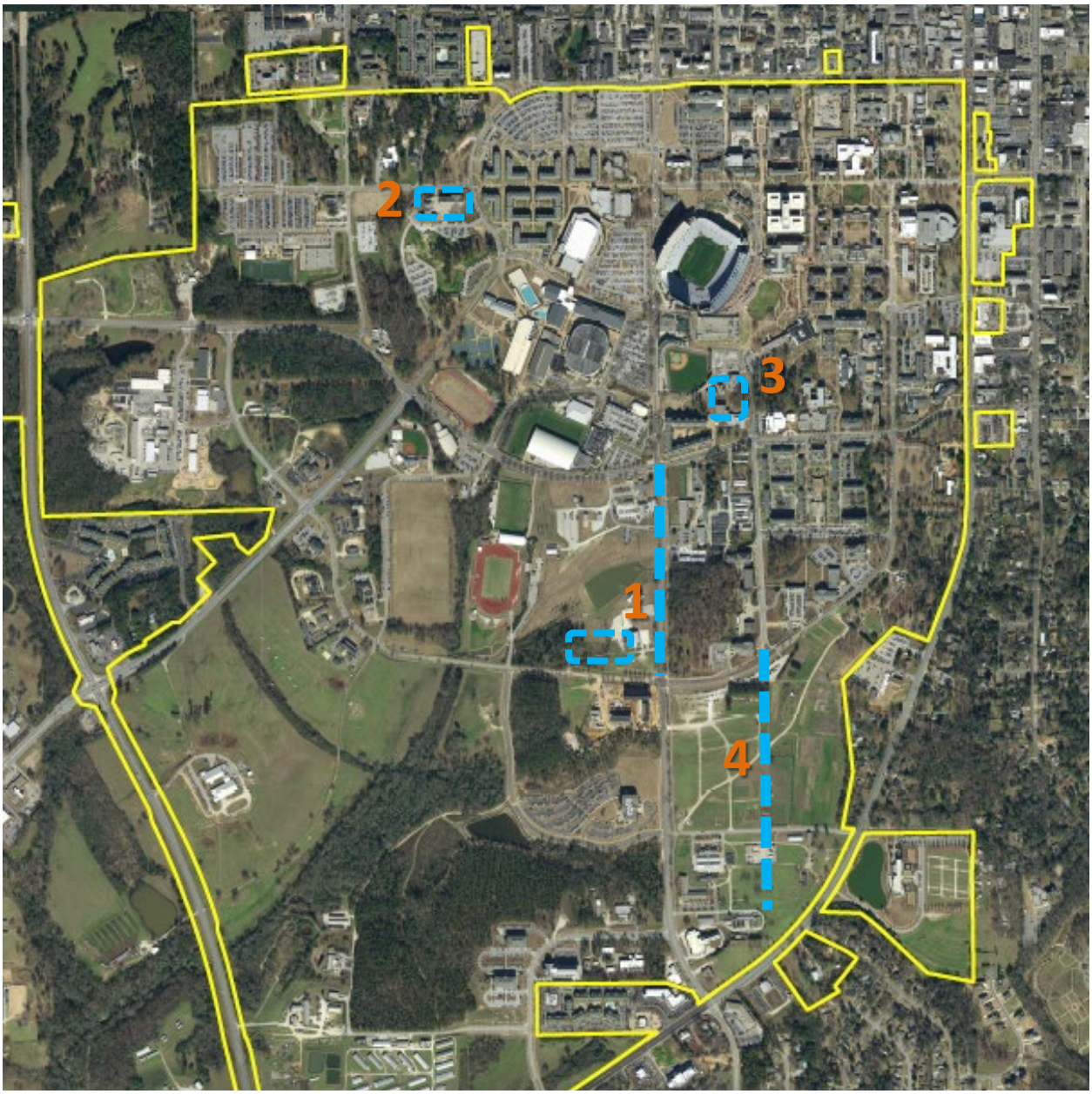
To facilitate an accelerated design process, the University Architect recommends the approval of the firm Burns & McDonnell of Huntsville, Alabama, as the engineer for the project. Burns & McDonnell has completed similar projects, and their expertise will be important in the development of the program for this project.

It is anticipated that this program will be financed by University Renovation Program funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the District Energy Infrastructure Renovations Program project and the selection of Burns & McDonnell of Huntsville, Alabama, as the project engineer.

If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 20, 2026.

Attachment 1
District Energy Infrastructure Renovations Program
Site Map



1. Lem Morrison Chilled Water Plant Expansions and Distribution Loop
2. District Energy Plant Heat Recovery Chiller
3. Duncan Drive Chilled Water Plant – Removal and Upgrades to Chillers 5, 7, and 8
4. Distribution Extension to support existing systems and future development

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORITY TO PURCHASE EXISTING BUILDING AND LAND AT
2425 INNOVATION DRIVE, AUBURN, ALABAMA

WHEREAS, Auburn University is interested in acquiring property in Auburn, Alabama, for the benefit of Auburn University and the College of Engineering; and

WHEREAS, the property consists of a 75,951 SF industrial high-bay building, including 32,446 SF of clean room space, on a 6.25-acre parcel located at 2425 Innovation Drive, Auburn, Alabama; and

WHEREAS, this parcel located in the City of Auburn Technology Park West; and

WHEREAS, College of Engineering received funds from the Federal Transit Administration for Component Assessment Program test of vehicles. The purchase will be funded by restricted College of Engineering funds generated from grants/contracts, and supplemental funds appropriated by the legislature for FY2026, to enhance the university's research mission; and

WHEREAS, in addition to providing space for current College of Engineering research and office space, the space will allow flexibility to expand future advanced manufacturing and other engineering research; and

WHEREAS, the University has acquired an option to purchase the property, subject to AU Board of Trustees approval; and

WHEREAS, the property will be transferred by general warranty deed; and

WHEREAS, the purchase price will not exceed the MAI appraisals of the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the offer to purchase the property at 2425 Innovation Drive, Auburn, Alabama is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Offer to purchase property for Ten Million Five Hundred Thousand dollars ($10,500,000.00), funded by restricted College of Engineering funds generated from grants/contracts and supplemental funds appropriated by the legislature for FY2026; and
2. All documents consummating purchase of property shall be reviewed, as to form, by the General Counsel.

AUBURN UNIVERSITY

REAL ESTATE & PROPERTY DEVELOPMENT

MEMORANDUM

TO:	CHRISTOPHER B. ROBERTS, President
THROUGH:	BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer
THROUGH:	BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer
FROM:	JIM CARROLL, Vice President, Facilities Management
FROM:	MARIO EDEN, DEAN COLLEGE OF ENGINEERING
	MARK STIRLING, Director of Real Estate
SUBJECT:	PROPERTY AND FACILITIES COMMITTEE
	AUTHORITY TO PURCHASE EXISTING BUILDING AND LAND AT 2425 INNOVATION DRIVE IN AUBURN, ALABAMA
DATE:	NOVEMBER 5, 2026

This memorandum is to request that the following item be presented to the Board of Trustees, through the Property and Facilities Committee, and be included on the agenda of the meeting scheduled for November 20, 2026.

Proposal:

It is proposed that the Auburn University Board of Trustees authorizes the President or designee to purchase certain property in Auburn, Alabama.

Review and Consultation:

This proposal involves the purchase of an existing 75,951 SF high-bay industrial building on a 6.25-acre commercial parcel from SiO2 Medical Products, LLC in Auburn, Alabama for Ten Million Five Hundred Thousand Dollars ($10,500,000, $138.25/SF building and $38.57/SF land). The parcel and existing building are located at 2425 Innovation Drive, Auburn, Alabama, within the Auburn Technology Park West, north of I-85. See Attachments 1 and 2.

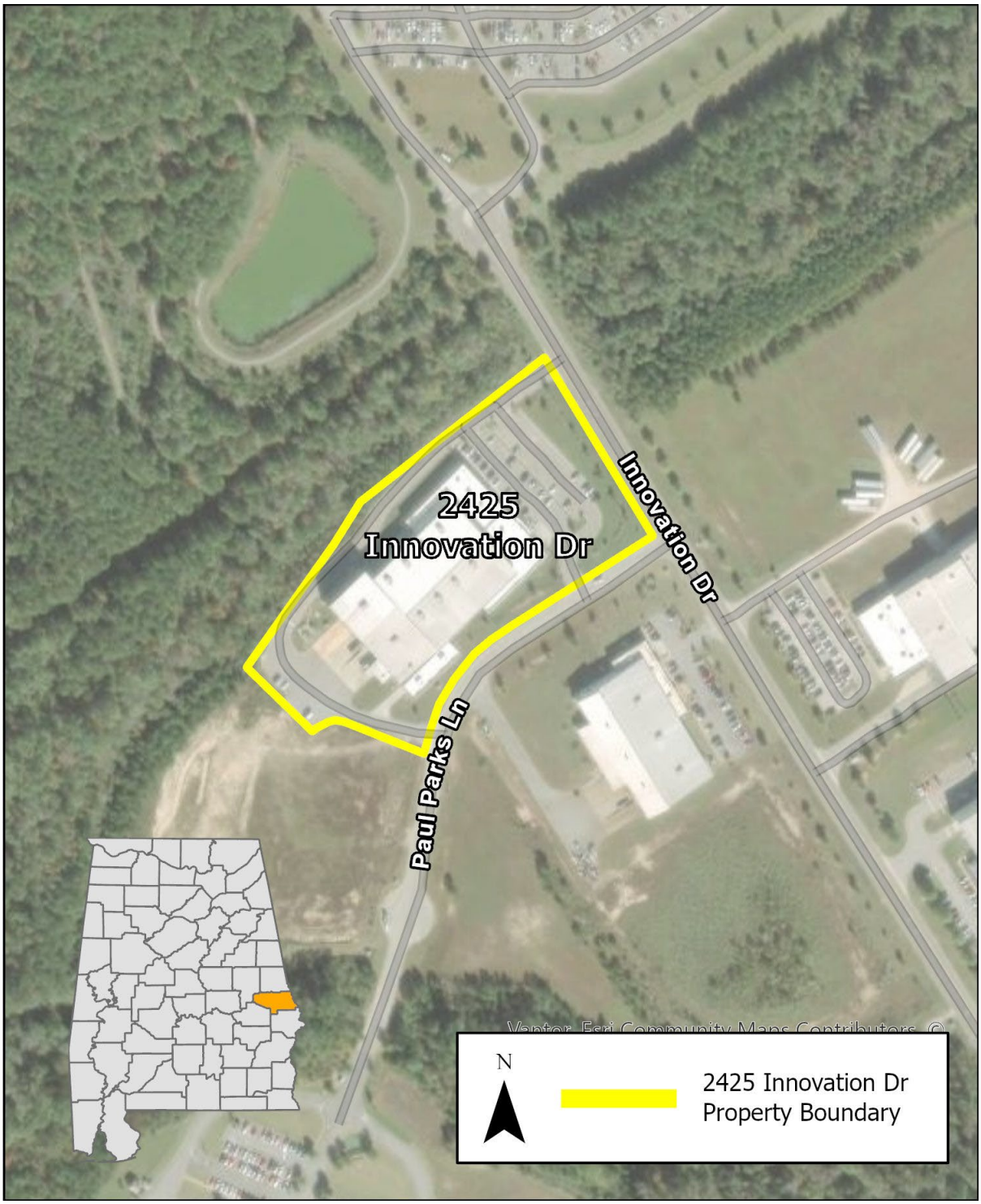
This building recently became available on the market. The space is primarily large open high-bay spaces, including 32,446 SF of well-maintained clean room space, suitable to accept existing research programs immediately. The building can house vehicle performance and emissions testing, materials testing and advanced manufacturing research, as well as many other lines of research along with office and meeting spaces.

The purchase will be funded by restricted College of Engineering funds generated from grants/ contracts, and supplemental funds appropriated by the legislature for FY2026, to enhance the university's research mission. In accordance with Board of Trustees Policy D-10, the purchase price will not exceed the MAI appraisals. Acquisition of the property will be by general warranty deed. This

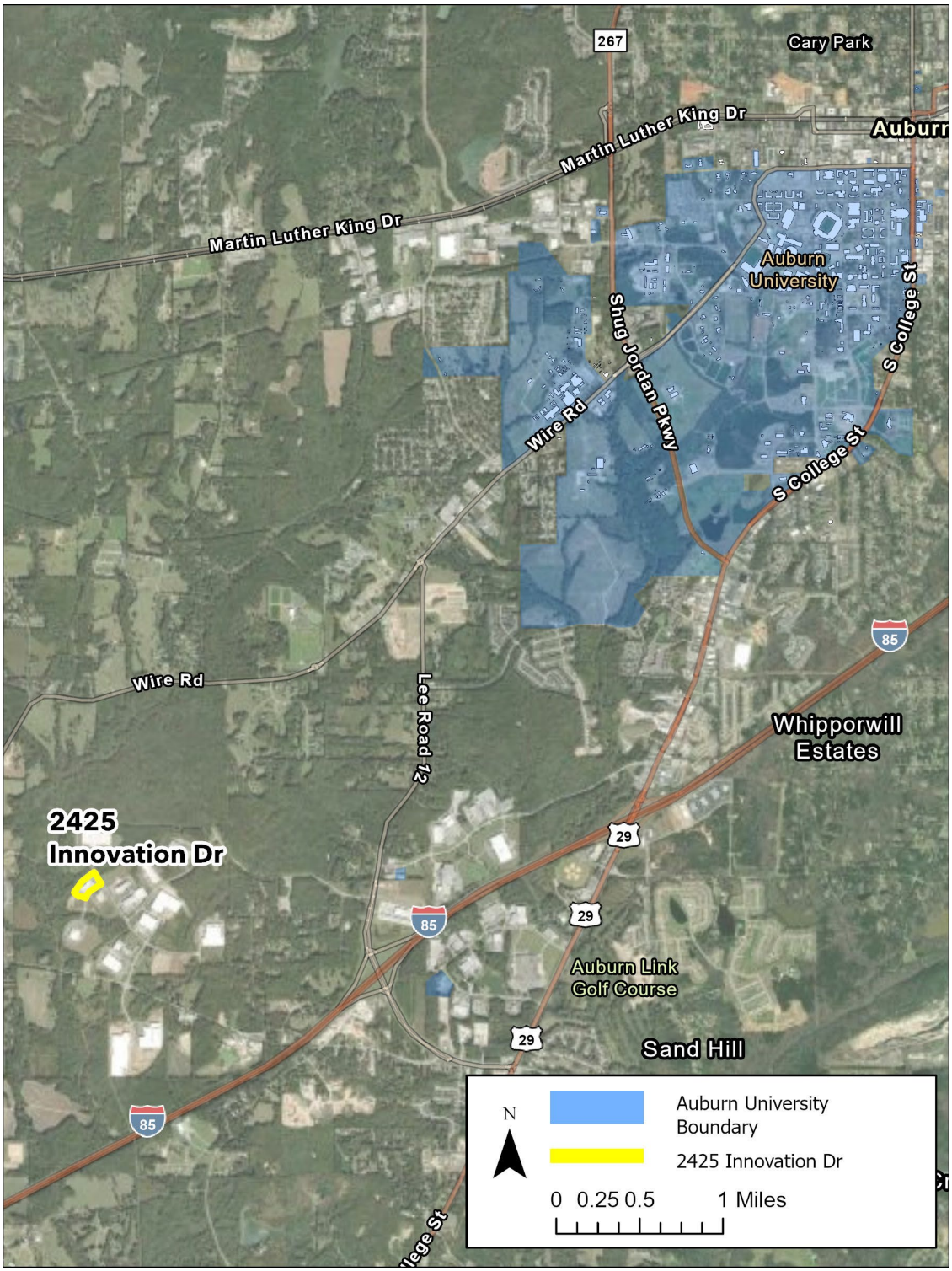
acquisition was recommended and approved by the Dean of the Samuel Ginn College of Engineering, Director of Real Estate, Vice President of Facilities Management, Interim Senior Vice President of Business & Administration and Chief Operating Officer, Interim Vice President for Finance and Chief Financial Officer, and the President.

Therefore, it is recommended that the President be authorized to purchase the property described herein. All documents for acquisition will be reviewed and approved by the Office of General Counsel prior to closing. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Property & Facilities Committee for action.

Attachment 1
2425 Innovation Drive
Aerial Map



Attachment 2
2425 Innovation Drive
Proximity to Auburn University



STATUS UPDATES

FOR INFORMATION ONLY

Time will be allotted for the following status update:

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater

b. Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 4th Quarter, Fiscal Year 2026

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/ INFRASTRUCTURE PROJECTS WITH BUDGETS OF $5,000,000 AND GREATER (INFORMATION ONLY)

DATE: NOVEMBER 5, 2026

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 20, 2026.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than $5,000,000 be submitted, *for information only,* to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than $5,000,000, the attached listing is provided, *for information only,* to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 20, 2026.

Data as of 10/01/2026

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

Project Phase	*Previous Approved Budget Amount*	*Current Approved Budget Amount*	*Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	
Substantial Completion	427,600,000	403,927,000	385,737,639	8,049,517	1,600,000	*
Construction	467,200,000	788,700,000	245,641,286	326,854,674	193,141,275	*
Design	336,900,500	13,900,500	1,470,791	9,529,209	2,900,500	
Planning	7,027,000	6,500,000	433,726	3,783,029	2,283,245	
Totals	1,238,727,500	1,213,027,500	633,283,442	348,216,429	199,925,020	*
Other Open Projects	101,989,417	109,122,116	53,806,814	18,438,434	36,876,868	
Grand Totals	1,340,716,917	1,322,149,616	687,090,256	366,654,863	236,801,888	*

*** On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.**

Auburn University Facilities Management
Current Capital Projects
ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Data Extracted 10/01/2026

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
SUBSTANTIAL COMPLETION PHASE												
College of Education Building - New Facility 18-538	**COMPLETED**	77,000,000	77,000,000	6,000,000	34,585,165	36,414,835	73,161,515	0	0	0	3,838,485	* See note below
Vehicle Research and Innovation Lab, New Building 23-178	**COMPLETED**	527,000	527,000			527,000	454,652	0	0	0	72,348	* See note below
North AU Equine Facility - New Office Building 21-108	Substantial Completion	7,000,000	7,000,000	7,000,000			6,605,633	50,000	0	19,163	375,204	* See note below
Plainsman Park Improvements 21-378	Substantial Completion	30,000,000	30,000,000	3,653,506	26,346,494		29,915,936	0	0	8,320	75,744	* See note below
Lowder Hall - Academic Advising Suite Renovation 22-007	Substantial Completion	5,500,000	5,500,000	5,500,000			3,241,193	100,000	0	3,320	2,255,487	* See note below
Athletics Complex Renovations for Sports Medicine - Summary	Substantial Completion	8,650,000	8,650,000	6,226,736	2,423,264	0	6,639,718	25,000	1,600,000	99,627	1,910,655	* See note below
Gogue Performing Arts Center - Outdoor Pavilion & Exterior Improvements 22-213	Substantial completion	15,000,000	15,000,000	15,000,000			14,516,657	310,000	0	312,846	170,497	* See note below
Garden Pavilion - University Events Center 23-466	Substantial completion	14,000,000	14,000,000	14,000,000			13,505,335	400,000	0	212,462	282,203	* See note below
Melton Student Center - Patio Renovation 24-347	Substainal Completion	3,000,000	3,000,000	3,000,000			2,355,106	594,894	0	98,754	546,140	* See note below

Auburn University Facilities Management
Current Capital Projects
ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Data Extracted 10/01/2026

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
Neville Arena - New Practice Gym & Team Support Space Renovations - Summary	Sustantial Completion	8,650,000	8,650,000	8,448,065	201,935	0	8,504,084	130,699	0	189	145,727	* See note below
STEM & Agricultural Sciences Complex - New Facility 20-378	Substainal Completion	200,000,000	224,000,000	36,000,000	138,000,000	50,000,000	218,346,048	5,653,952	0	2,900,523	2,753,429	
Transformation Gardens - Garden Implementation (Phase I) 21-445	Substainal Completion	2,200,000	2,200,000	2,200,000			1,555,188	469,812	0	137,075	507,737	* See note below
Auburn University Regional Airport New Corporate Hangar at East Ramp 24-574	Substainal Completion	3,900,000	3,900,000	3,400,000		500,000	3,586,734	15,000	0	41,093	272,173	* See note below
Central Dining Commons - Create A Mini Food Hall 25-095	Substainal Completion	3,000,000	3,000,000	3,000,000			1,949,871	200,129	0	90,581	959,548	* See note below
Woltosz Football Performance Center - Renovate Multi Purpose Room 25-213	Sustantial Completion	1,500,000	1,500,000	1,500,000			1,399,969	100,031	0	56,691	43,340	
Total Substantial Completion			403,927,000	114,928,307	201,556,858	87,441,835	385,737,639	8,049,517	1,600,000	3,980,644	14,208,717	

Auburn University Facilities Management
Current Capital Projects
Data Extracted 10/01/2026

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
CONSTRUCTION PHASE												
Academic Classroom & Laboratory Complex - Summary	Substantial Completion/Design	83,000,000	83,000,000	0	82,071,760	928,240	70,769,119	4,969,582	0	73,241	12,157,640	* See note below
University Student Housing Phase I 19-442	Substainal Completion	80,000,000	80,000,000	7,166,298	72,833,702		73,727,069	6,172,931	0	882,421	5,390,510	* See note below
Gulf Coast Engineering Research Station - New Building 22-258	Construction	14,000,000	14,000,000			14,000,000	9,626,267	4,373,733	0	3,245,548	1,128,185	
Comer Hall - Comprehensive Renovation 24-477	Construction	40,000,000	40,000,000	25,000,000	15,000,000		24,386,126	7,000,000	0	4,552,283	11,061,591	* See note below
Barbara Drummond Thorne Academic & Research Facility 24-492	Construction	100,000,000	100,000,000	80,000,000	20,000,000		23,808,774	40,273,629	30,917,597	52,195,839	23,995,387	* See note below
Quad Residence Halls Renovation Phase 3: Keller & Owen Halls 24-237	Construction	28,500,000	28,500,000	28,500,000			6,295,885	22,204,115	0	15,801,088	6,403,027	
Brown-Kopel Eng Student Achievement Ctr - Analytical, Innovation and Manufacturing Laboratory 24-079	Construction	14,500,000	14,500,000	14,500,000			3,786,880	10,713,120	0	8,115,571	2,597,549	
Solon Dixon Education Ctr - Dorm A & B Replacement 23-168	Construction	5,700,000	5,700,000	5,700,000			1,051,253	4,648,747	0	3,822,766	825,981	
East Thach Residence Hall - Summary	Construction	100,000,000	100,000,000		100,000,000	0	9,879,161	58,705,513	29,327,734	72,956,745	17,164,094	* See note below
Jordan-Hare Stadium - North Endzone Multi-Use Facility - Summary	Construction	305,000,000	305,000,000	70,000,000	235,000,000		21,953,567	160,650,489	122,395,944	251,373,428	31,673,005	

Auburn University Facilities Management
Current Capital Projects
ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Data Extracted 10/01/2026

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
Heisman Drive - North Plaza 26-137	Construction	18,000,000	18,000,000		18,000,000		357,185	7,142,815	10,500,000	0	17,642,815	
Total Construction			788,700,000	230,866,298	542,905,462	14,928,240	245,641,286	326,854,674	193,141,275	413,018,930	130,039,784	

Auburn University Facilities Management
Current Capital Projects
ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Data Extracted 10/01/2026

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
DESIGN PHASE												
CADC Rural Studio - Red Barn Comprehensive Renovation 24-348	Design	3,900,000	3,900,000	3,900,000			473,678	2,026,322	1,400,000	197,240	3,229,082	
AG Research Unit (AAES) - Autaugaville, EV Smith, & Brewton, Build Offices Alabama (Agricultural	Design	6,000,000	6,000,000	6,000,000	0	0	882,065	5,117,935	0	4,554,863	563,072	
Foy Hall - Renovation For Veterans Resource Center 26-103	Design	4,000,500	4,000,500	4,000,500			115,048	2,384,952	1,500,500	661,017	3,224,435	
Total Design			13,900,500	13,900,500	0	0	1,470,791	9,529,209	2,900,500	5,413,120	7,016,589	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
PLANNING PHASE												
Haley Center - Comprehensive Evaluation 25-529	Programming	5,000,000	5,000,000		5,000,000		433,510	2,283,245	2,283,245	1,075,583	3,490,907	
Petrie Hall Restoration 26-171	Programming	1,500,000	1,500,000		1,500,000		216	1,499,784	0	525,870	973,914	
Total Planning			6,500,000	0	6,500,000	0	433,726	3,783,029	2,283,245	1,601,453	4,464,821	

Auburn University Facilities Management
Current Capital Projects
ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Data Extracted 10/01/2026

Project Name	*Project Phase*	*Original Approved Budget Amount*	*(A) Current Approved Budget Amount*	*AU Funding (includes gifts/grants)*	*AU Bond Funding*	*Federal/ State or Local Funding*	*(B) Actual Spending to Date (across multiple years)*	*Estimated Spending Assuming Remainder of Budget for FY2027*	*Estimated Spending Assuming Remainder of Budget for FY2028 & Forward*	*(C) Current Encum-brances Against Project*	*(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum-brances)*	
Other Open Projects	Various Stages		109,122,116	100,383,559	5,485,100	3,253,457	53,806,814	18,438,434	36,876,868	21,137,710	34,177,593	
GRAND TOTAL			1,322,149,616	460,078,664	756,447,420	105,623,532	687,090,256	366,654,863	236,801,888	445,151,857	189,907,504	

*** On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.**

AUBURN UNIVERSITY

FACILITIES MANAGEMENT

MEMORANDUM

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: BOBBY WOODARD, Interim Senior Vice President, Business and Administration and Chief Operating Officer

THROUGH: BRYAN ELMORE, Interim Vice President for Finance and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN $500,000 BUT LESS THAN $5,000,000 – 4th QTR FISCAL YEAR 2026 (*For Information Only*)

DATE: NOVEMBER 5, 2026

This memorandum requests the following proposal be presented to the Board of Trustees through the Property & Facilities Committee and included on the agenda of the meeting scheduled for November 20, 2026.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of $500,000 to $5,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 4th Quarter of Fiscal Year 2026 and costing more than $500,000 but less than $5,000,000 are listed in the following table.

4th Quarter FY 2026 Projects $500,000 - $5,000,000	Project Number	Account Number	Cost
Lambert-Powell Meats Lab - Replace Rack System	25-330	924992-102048-P100	$3,000,000
College of Education Building - Basement Fit-out For Agriscience	25-430	926066-102048-P100	$2,500,000
Campus Wide - Comprehensive Campus Master Plan Update	26-409	926086-102048-P100	$1,650,000
Plainsman Park - 984 Club, Provide Lighting & Netting	26-379	926102-102048-P100	$800,000
Plainsman Park - 984 Club, Add Ribbon Board	26-196	926078-102048-P100	$535,223

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property & Facilities Committee for information at the meeting scheduled for November 20, 2026.

ACADEMIC AFFAIRS COMMITTEE AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Proposed Establishment of the Master of Space Systems Degree (Vini Nathan)

2. Proposed Deletion of the Graduate Certificate in Automotive Manufacturing Systems (Vini Nathan)

3. Proposal to Establish the Kay Ivey Institute for Civic Leadership (Vini Nathan)

Committee Chairperson: Trustee B.T. Roberts

Faculty Representative: Dr. Jason Bryant, Auburn University (ex-officio, non-voting)

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED ESTABLISHMENT OF THE MASTER OF SPACE SYSTEMS DEGREE

WHEREAS, the Department of Aerospace Engineering in the Samuel Ginn College of Engineering proposes establishing a 30-credit-hour Master of Space Systems degree program (CIP 14.0201) to prepare professionals for technical and leadership roles in the growing space industry; and

WHEREAS, the proposed program responds to increasing workforce demands driven by the expansion of commercial space operations, satellite technologies, national security initiatives, and space exploration, while supporting Alabama's position as a national center for aerospace research, development, and operations; and

WHEREAS, the program will leverage the university's existing strengths in engineering, science, operations, and policy to offer an interdisciplinary curriculum through a flexible online format designed primarily for working professionals; and

WHEREAS, the proposed degree builds upon the college's existing Space Systems Graduate Certificate, which has enrolled more than 30 students from leading industry organizations, demonstrating demand for expanded graduate education in this field; and

WHEREAS, the program will utilize existing faculty expertise and courses without requiring additional university resources; and

WHEREAS, the proposal to establish the Master of Space Systems degree program has been reviewed by the appropriate university curriculum committees and recommended for approval by the Provost and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed establishment of the Master of Space Systems degree program be approved and submitted to the Alabama Commission on Higher Education and the Southern Association of Colleges and Schools Commission on Colleges for review and approval.

AUBURN UNIVERSITY

Office of the Provost

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Master of Space Systems Graduate Degree Program

DATE: October 12, 2026

I request that the following item be added to the Board of Trustees' agenda for the November 20, 2026, meeting.

Proposal: The Department of Aerospace Engineering in the Samuel Ginn College of Engineering proposes establishing a 30-credit-hour Master of Space Systems degree program (CIP 14.0201).

Review and Consultation: The proposed program responds to significant workforce demands driven by the expansion of commercial space operations, satellite technologies, national security initiatives, and NASA's Artemis program. Continued investment in space exploration, communications, defense, and emerging commercial applications is creating new opportunities for systems engineers, spacecraft designers, mission planners, program managers, and other professionals with interdisciplinary expertise.

Alabama's aerospace industry accounts for approximately 7.5% of the state's gross domestic product, with its concentration of federal agencies and aerospace companies reinforcing its role as a national hub for space-related research, development, and operations. By leveraging its academic and research strengths, Auburn will help meet the industry's growing workforce demands and prepare professionals for technical and leadership roles across government, defense, and commercial space enterprises.

The proposed program will leverage existing strengths in engineering, science, operations, and policy to provide a comprehensive understanding of space systems, from design and development through operations and management. Its flexible online format is designed primarily for working professionals seeking career advancement or opportunities to transition into the space sector. The existing Space Systems Graduate Certificate has enrolled more than 30 students from organizations including NASA, Boeing, Lockheed Martin, and other industry leaders, demonstrating a demand for expanded graduate education in this field. The proposed program will draw on existing faculty expertise and courses and does not require additional resources.

Recommendation: I recommend that the Board of Trustees approve the proposed Master of Space Systems. Following Board approval, the proposal will be submitted to the Alabama Commission on Higher Education and the Southern Association of Colleges and Schools Commission on Colleges for review and approval.

AUBURN UNIVERSITY
Samuel Ginn College of Engineering
Aerospace Engineering

TO: Dr. Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. Ash Abebe
Dean, Graduate School

THROUGH: Dr. Mario Eden
Dean, Samuel Ginn College of Engineering

FROM: Dr. Brian Thurow
Chair, Department of Aerospace Engineering

DATE: **September 24, 2026**

SUBJECT: Proposed Master of Space Systems Graduate Degree Program

We request approval to add the proposed Master of Space Systems (SPCE) degree program to the Board of Trustees' agenda for consideration at its November 2026 meeting. The preproposal for the program was approved by the Provost on May 21, 2026. In addition, the proposed program was reviewed by all the relevant curriculum committees, including the Graduate Council Curriculum Committee.

Program Description:
A Master of Space Systems (SPCE) degree program is proposed. This new degree program builds upon the successful Space Systems Graduate Certificate, which was launched in Fall 2025 and has enrolled more than 30 students within its first fourteen months of operation. The Space Systems Graduate Program leverages Auburn's existing strengths in engineering, science, operations, policy, and related disciplines to offer an interdisciplinary curriculum that emphasizes integrated systems-level thinking across the full lifecycle of space missions, from concept development and design through operations, management, and policy considerations.

The target audience for the program is working professionals in the space industry with enrollment open to students with both technical and non-technical backgrounds, reflecting the diverse backgrounds of the growing space workforce. The 30 credit-hour master's program is designed with flexible pathways, including both a professional and technical track, to allow students to tailor the degree to their career goals while building a shared foundation that reflects the inherently interdisciplinary nature of modern space systems. The Master of Space Systems falls under CIP 14.0201 and will require SACSCOC notification.

30 credit hours of graduate coursework (6xxx and above) will be required consisting of:

- **Foundations (9 credit hours)**: Core coursework focused on the fundamentals of space systems. Common requirement for all students in the program. Same three courses as the Space Systems Graduate Certificate.
- **Applications (6 to 15 credit hours)**: Courses focused on different aspects of space systems and the space environment. Courses will be specifically modified or developed for the Space Systems Graduate Program and the diverse background of students enrolled in the program.
- **Technical (0 to 15 credit hours)**: Technical coursework in areas strongly associated with space systems. Primarily offered through existing programs and coursework in engineering, science and math.
- **Electives (0 to 6 credit hours)**: Any graduate level coursework. Subject to approval by Space Systems Graduate Committee.

Courses developed and uniquely associated with this program (Foundations and Applications courses) will be given the SPCE designation in the course catalog and offered in an asynchronous online format. The Department of Aerospace Engineering will serve as the administrative home for this multi-disciplinary program. Contributions are also expected from faculty in SGCOE and COSAM in addition to adjunct faculty hired specifically to develop and teach SPCE courses. Technical and Elective courses will be comprised from existing online courses taught in SGCOE and COSAM.

Justification for Program

The proposed Space Systems Graduate Program directly advances Auburn University's mission as a land-, sea-, and space-grant institution by providing innovative graduate education that prepares professionals to address emerging challenges in the rapidly expanding global space economy. The space industry is experiencing rapid growth and creating significant workforce demands across commercial, civil, and national security organizations. This growth is being driven by lower-cost commercial launch services, the rapid deployment of satellite constellations, increasing national security requirements, and NASA's Artemis program to return humans to the Moon. Looking ahead, emerging opportunities in commercial space stations, in-orbit manufacturing, in-space data centers, and other space-based ventures are expected to further accelerate demand for a highly skilled and interdisciplinary workforce.

As the space industry continues to expand, workforce development has emerged as a critical challenge. Many professionals entering the space workforce possess expertise in traditional engineering, science, or business disciplines but have limited formal education in the interdisciplinary nature of modern space systems. At the same time, relatively few graduate programs provide integrated education spanning engineering, operations,

management, economics, policy, and national security in a format accessible to working professionals.

The proposed Space Systems Graduate Program addresses this need by providing professionals with the interdisciplinary knowledge and systems-level perspective required to serve in both technical and leadership roles across the rapidly evolving space enterprise. The program brings together Auburn's existing expertise in engineering, science, policy, operations, and related disciplines into a coordinated interdisciplinary initiative that strengthens collaboration across colleges and departments while positioning Auburn as a leader in graduate education supporting the expanding space sector.

The program supports Auburn's commitment to exceptional student-centered education, transformational research, economic development, and engagement with industry and government partners. More specifically, the program aligns with several strategic goals identified in Auburn University's Strategic Plan 2035: Grounded & Groundbreaking. Specifically, the program advances Auburn's strategic priorities related to workforce development, interdisciplinary collaboration, engagement with industry and government partners, and expanding access to graduate education through innovative online delivery.

Collectively, these factors position the proposed program to advance Auburn University's leadership in space-related education while supporting workforce development needs at the state, regional, and national levels.

Need for the Program in the State of Alabama:
Alabama is particularly well positioned to benefit from the ongoing expansion of the space economy. The aerospace sector accounts for approximately 7.5% of the state's gross domestic product and is poised for continued growth, particularly in the space sector, driven by increasing government and commercial investment in satellite constellations, space-based communications, remote sensing, national security, and other spaceborne systems. This momentum is reflected by the establishment of the U.S. Space Force and the planned relocation of U.S. Space Command headquarters to Huntsville, further strengthening the state's position as a national hub for space activities. Huntsville is home to numerous federal organizations, including NASA's Marshall Space Flight Center (MSFC), the Space Development Agency (SDA), the Missile Defense Agency (MDA), the U.S. Army Space and Missile Defense Command (SMDC), the Missile and Space Intelligence Center (MSIC), and the Aviation and Missile Center (AvMC), as well as a large concentration of aerospace and defense companies. The proposed program will help ensure that Alabama's workforce pipeline keeps pace with the growing demand for professionals supporting government, defense, and commercial space enterprises located throughout the state.

Employment Opportunities:
This program is envisioned to serve students already employed in the workforce and seeking advancement opportunities or an opportunity to transition their current business or work into the space sector. The graduate certificate, master's degree, and standalone SPCE courses will prepare students for careers requiring knowledge of space systems across technical, managerial, operational, and policy-focused roles. The master's program will consist of two tracks, a professional track and a technical track. Students completing the professional track are expected to include systems integrators, program managers, mission planners, space operations professionals, and policy and acquisition professionals. Students completing the technical track are expected to pursue careers as spacecraft design engineers, systems engineers, communications engineers, guidance, navigation, and control engineers, and research and development professionals. The program is designed not only to provide technical competencies but also to prepare professionals for leadership positions involving complex, multidisciplinary space programs and organizations.

Student Demand/Enrollment Projections:
The Space Systems Graduate Certificate has already attracted students employed by organizations including Army Space and Missile Defense Command, Blue Origin, Boeing, Booz Allen Hamilton, Lockheed Martin, Microsoft, NASA, and Northrop Grumman. In its first year, it attracted 17 new graduate students (Fall 2025: 9, Spring 2026: 8) and has demonstrated significant growth in its 2nd year with 14 new students enrolled in Fall 2026. These students are predominantly working professionals taking courses online with a wide variety of academic and professional backgrounds. Of the 17 students enrolled in the first year, 13 had an undergraduate STEM degree and 4 had a non-STEM degree (History, Political Science and International Studies). Five of the students earned their undergraduate degree prior to the year 2000.

The strong initial enrollment and diversity of participating employers demonstrate both market demand and the viability of expanding the certificate into a full master's degree program. The anticipated enrollment for the Space Systems Graduate Program will be 25 new graduate certificate students and 10 new master's students per year. With the vast majority of students expected to be employed full-time, students are expected to enroll in two to three courses per year. At steady state, the program is projected to enroll approximately 65 students, including 25 certificate students and 40 students pursuing both the certificate and master's degree, generating approximately 500 annual credit hours in SPCE and ENGR courses.

Resource Requirements:
Based on current enrollment projections, the program is expected to be fully self-supporting and will not require new state appropriations or centrally allocated university resources. The proposed program leverages existing online infrastructure, faculty expertise, and university resources, minimizing startup costs while ensuring efficient

utilization of existing university resources. As a result, the program can be launched with minimal institutional investment while creating a sustainable revenue stream to support ongoing program growth and course development.

Courses specific to the program will be taught by existing faculty and staff in SGCOE and COSAM. We will also employ part-time adjunct/visiting instructors who will teach out of the Huntsville area or other remote locations. As an online program, instruction may occur from a variety of locations; however, Huntsville/AURIC is expected to be a primary location for adjunct instructors based in the Huntsville area as it has already been equipped with the requisite classroom technology to support hybrid in-person/online course delivery. Funds to support course development, part-time/adjunct faculty, teaching overloads, and other administrative/program costs will be derived entirely from tuition derived from the program. Using current graduate online tuition rates, 500 credit hours per year would generate ~$475,000 in revenue with the SGCOE agreeing to pass 75% directly to the program.

Relationship to Other Programs:

The Master of Space Systems offers a distinctive interdisciplinary curriculum that complements, rather than duplicates, existing aerospace, engineering, and space-related graduate programs in Alabama and nationally. The program builds upon the established Space Systems Graduate Certificate and provides a pathway for students seeking advanced graduate credentials in the rapidly growing space sector. The Department of Aerospace Engineering and the Department of Physics will serve as the lead academic units within SGCOE and COSAM, respectively, while drawing on expertise from faculty across the university.

Curriculum Map:

The Space Systems graduate program consists of 30 credit hours of graduate coursework (6000 level and above) with a curricular framework composed of four categories of coursework. The relative emphasis placed on the Applications and Technical categories distinguishes the two tracks.

Category	Professional Track	Technical Track
Foundations	9	9
Applications	15	6
Technical	0	9
Electives	6	6
Total	**30**	**30**

Credit Hour Requirements for Space Systems Master Degree

Master of Space Systems Coursework

Foundations (Required 9 credit hours)	**Fall**	**Spring**	**Summer**
SPCE 6000 (3) Introduction to Space Systems	X	X	
SPCE 6100 (3) Space Systems Operations		X	X
SPCE 6200 (3) Spacecraft and Satellite Architecture Design and Integration	X		X

Applications (Choose 6 – 15 credit hours, minimum 15 hours for Professional Track)
SPCE 6300 (3) Principles of Space Program Management
SPCE 6400 (3) Space Environment and Weather
SPCE 6110 (3) Space Operations Lab
SPCE 6500 (3) Remote Sensing and Intelligence, Surveillance and Reconnaissance
SPCE 6510 (3) Space Domain Awareness
SPCE 6XXX (3) Space Policy, Law and International Affairs
SPCE 6XXX (3) Test and Evaluation of Spacecraft
SPCE 6XXX (3) Human Spaceflight
SPCE 6XXX (3) History of Spaceflight and the Space Industry
SPCE 6XXX (3) Space Mission Design and Analysis
SPCE 6XXX (3) Space Systems Power Sources
SPCE 6XXX (3) Economics of Space Systems

Technical (Choose 0 – 15 hours, minimum 9 credit hours for Technical Track)
AERO 6330 (3) Applied Orbital Mechanics
AERO 7330 (3) Orbit Determination
AERO 7340 (3) Advanced Orbital Mechanics
AERO 7360 (3) Advanced Trajectory Optimization
INSY 6800 (3) Lean Systems
INSY 6330 (3) Six Sigma
INSY 6840 (3) Control of the Manufacturing Floor and Processes
AERO 7220 (3) Spacecraft Attitude Dynamics and Control
AERO 7350 (3) Optimal Control of Aerospace Vehicles
MECH 6240 or PHYS 7100 (3) Dynamics of Multibody Systems or Classical Mechanics
AERO 6520 (3) Rocket Propulsion
AERO 6530 (3) Space Propulsion

ELEC 6120 (3) Telecommunication Networks
ELEC 6310 (3) Design of Antennas and Antenna Systems
MECH 6640 (3) Principles of Navigation and Guidance Systems
MECH 6650 (3) Fundamentals of GPS
CSSE 6370 (3) Computer and Network Security
CSSE 6830 (3) Cybersecurity Threats and Countermeasures
ELEC 6150 (3) Information Security
ELEC 6210 (3) Hardware Security I
ELEC 6220 (3) Information Networks and Technology
MECH 6210 (3) Electronics Thermal Management
MECH 7230 (3) Thermal Radiation
INSY 6100 (3) Systems Engineering I
INSY 6600 (3) Engineering Economic Systems
INSY 7760 or BUSI 7140 (3) Engineering & Technology Management or Organizational Leadership, Ethics and Change

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED DELETION OF THE GRADUATE CERTIFICATE IN AUTOMOTIVE MANUFACTURING SYSTEMS

WHEREAS, the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering established the Graduate Certificate in Automotive Manufacturing Systems to provide students with specialized knowledge of automotive manufacturing processes and systems; and

WHEREAS, as Alabama's manufacturing industry has diversified, academic and research interests have expanded to encompass manufacturing systems across a broader range of industries, creating greater demand for more general academic program options; and

WHEREAS, faculty in the Department of Industrial and Systems Engineering recommend deleting the Graduate Certificate in Automotive Manufacturing Systems, including both on-campus and distance offerings, in Spring 2027; and

WHEREAS, the remaining student has completed all coursework required for the certificate and will receive the credential by the conclusion of Spring 2027, eliminating the need for a formal teach-out plan, and all associated courses will remain available through other academic programs; and

WHEREAS, the proposal to delete the Graduate Certificate in Automotive Manufacturing Systems has been recommended by the Department of Industrial and Systems Engineering and endorsed by the Dean of the Samuel Ginn College of Engineering, the Dean of the Graduate School, and the Provost.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed deletion of the Graduate Certificate in Automotive Manufacturing Systems, including both on-campus and distance offerings, in Spring 2027 be approved and reported to the Alabama Commission on Higher Education as an item of information.

AUBURN UNIVERSITY
Office of the Provost

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Deletion of the Graduate Certificate in Automotive Manufacturing Systems

DATE: October 12, 2026

I request that the following item be added to the Board of Trustees' agenda for the November 20, 2026, meeting.

Proposal: Following a careful review, faculty in the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering are recommending the deletion of the Graduate Certificate in Automotive Manufacturing Systems, including both on-campus and distance offerings, effective Spring 2027.

Review and Consultation: The 12-credit-hour Graduate Certificate was established to provide students with specialized knowledge of automotive manufacturing processes and systems. However, as Alabama's manufacturing industry has diversified, academic and research interests have expanded to encompass manufacturing systems across a broader range of industries. This shift has created greater interest in more general academic program options, making the certificate's automotive focus less relevant to the department's current academic priorities.

As of Fall 2026, one student remains enrolled in the program and has completed all coursework necessary to earn the certificate. Maintaining the program through Spring 2027 will allow the student to graduate with the certificate designation reflected on the transcript. No new students will be admitted to the program, and all courses associated with the certificate will remain available because they also fulfill requirements or serve as electives in other academic programs. The proposed deletion will not require changes to resources or course offerings and will not affect other academic programs.

Recommendation: I recommend that the Board of Trustees approve the proposal to delete the Graduate Certificate in Automotive Manufacturing Systems, including both on-campus and distance offerings, with Spring 2027 as the final active semester. Following Board approval, I recommend that this action be submitted to the Alabama Commission on Higher Education.

AUBURN UNIVERSITY
Samuel Ginn College of Engineering
Industrial and Systems Engineering

TO: Auburn University Board of Trustees

THROUGH: Vini Nathan
Provost & Senior Vice President for Academic Affairs

THROUGH: Ash Abebe
Dean, Graduate School

THROUGH: Mario Eden
Dean, Samuel Ginn College of Engineering

FROM: Mark Schall
Chair, Industrial & Systems Engineering

DATE: **October 12, 2026**

SUBJECT: Request to Delete Automotive Manufacturing Systems Graduate Certificate

We request that the following proposal to delete the Automotive Manufacturing Systems Graduate Certificate be added to the Board of Trustees' agenda for their November 2026 meeting.

Program Information & Description

Department: Industrial & Systems Engr.
Degree Code: Graduate Certificate (GCRT)
Major Code: AMFS
Program Title: GCRT Automotive Manufacturing Systems
CIP Code: 14.3501 - Industrial Engineering.

This graduate certificate is a 12-credit-hour graduate program for students wanting to acquire more knowledge in automotive manufacturing processes and systems. Students completing this certificate explore the design, analysis, and operation of automotive manufacturing systems as a combination of humans, machinery, equipment, tooling, controls, building, and transportation that are bound by common material and information flows.

Proposal/Justification for Program Inactivation
The Industrial and Systems Engineering Department within the Samuel Ginn College of Engineering is proposing to delete the Graduate Certificate in Automotive Manufacturing Systems (on-campus and distance), with Spring 2027 as the final active semester.

This certificate was created when automotive manufacturing was a primary manufacturing focus in Alabama. Now we see a far greater variety of manufacturing industries in the state and across the Southeast. This change has driven greater academic and research interest and activity in manufacturing systems across a range of industries and contexts, not just automotive, and, in turn, has created interest in more general academic program options (e.g., certificates, minors). To facilitate and reflect a broader approach to manufacturing systems within the Samuel Ginn College of Engineering, we would like to delete this certificate, which has a narrower automotive focus.

Recommendation
We recommend that the proposed request to delete an academic degree program be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees, SACSCOC (if applicable), and the Alabama Commission on Higher Education for review and approval.

Teach Out Plan
One student is currently active in the program as of Fall 2026 and has completed all necessary coursework to earn the certificate. Having Spring 2027 as the last active semester for this certificate will allow this one student to graduate with the certificate designation reflected on the transcript. No new students will be accepted into this certificate program in either Fall 2026 or Spring 2027.

All courses will remain active, as they are active requirements or electives in other academic programs. No change in resources or course offerings will be needed.

Relationship to Other Programs
This request will not affect other programs within and outside of our program and department.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSAL TO ESTABLISH
THE KAY IVEY INSTITUTE FOR CIVIC LEADERSHIP

WHEREAS, the Honorable Kay Ellen Ivey, Governor of the State of Alabama and a distinguished alumna of Auburn University, earned her degree from Auburn University in 1967; and

WHEREAS, Governor Ivey demonstrated an early commitment to leadership and service as an Auburn student, becoming the first woman elected Vice President of the Student Government Association and serving as SGA Secretary, SGA Senator, and Class Vice President; and

WHEREAS, throughout a lifetime devoted to Alabama, Governor Ivey has exemplified the values of public service, principled leadership, perseverance, and dedication to the people of this state; and

WHEREAS, her distinguished career includes service as State Treasurer, Lieutenant Governor, and the 54th Governor of Alabama, reflecting the enduring trust placed in her by the citizens of Alabama; and

WHEREAS, having assumed the office of Governor on April 10, 2017, Governor Ivey has provided sustained leadership during a consequential period, also having earned the distinction of the longest continuously serving Governor in the history of Alabama; and

WHEREAS, during her administration, Alabama has experienced substantial economic development and investment, expanded opportunities for its workforce, and strengthened its position as a destination for industry and innovation; and

WHEREAS, Governor Ivey has led the state through natural disasters, economic uncertainty, and public health challenges with resolve and a steadfast commitment to the welfare of Alabamians; and

WHEREAS, Governor Ivey has recognized the importance of civic literacy and championed a $22 million investment by the State of Alabama to support the establishment of an institute at Auburn University dedicated to advancing the study and teaching of American history, constitutional principles, civic institutions, and responsible leadership; and

WHEREAS, an informed citizenry is essential to preserving constitutional self-government, and the study of American history, founding principles, and the rights and responsibilities of citizenship prepares students to uphold the ideals of our republic;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Kay Ivey Institute for Civic Leadership is hereby established at Auburn University in recognition of Governor Ivey's extraordinary lifetime of service and her commitment to strengthening civic education for generations to come; and

BE IT FURTHER RESOLVED that the Institute shall advance the study of the American founding, constitutional government, natural rights, ordered liberty, limited government, and the rule of law; cultivate character, intellectual independence, civic responsibility, and the pursuit of truth; prepare students to preserve and strengthen the principles of a free society; and promote civic understanding and responsible citizenship through educational programs serving students, educators, and the citizens of Alabama; and

BE IT FURTHER RESOLVED that President Christopher B. Roberts, or such other person who may be serving as President, is authorized and directed to implement the Institute under the direct administration of the President, with the assistance of the Provost, and to appoint and define the responsibilities of appropriate internal and external leaders and advisors to support its mission and oversight; and

BE IT FINALLY RESOLVED that the Board expresses its profound appreciation to Governor Kay Ivey for her distinguished service to Auburn University and the State of Alabama and for her enduring commitment to the education of informed, responsible, and engaged citizens.

AUBURN UNIVERSITY

ACADEMIC AFFAIRS

MEMORANDUM

TO: DR. CHRISTOPHER B. ROBERTS, PRESIDENT

FROM: DR. VINI NATHAN, PROVOST & SVP ACADEMIC AFFAIRS

SUBJECT: ACADEMIC AFFAIRS COMMITTEE

Formation of the Kay Ivey Institute for Civic Leadership

DATE: NOVEMBER 3, 2026

Auburn University has an opportunity to establish a permanent institute devoted to civic education and leadership development, while honoring one of its most distinguished graduates. Governor Kay Ivey has championed a $22 million investment by the State of Alabama to support the creation of the Kay Ivey Institute for Civic Leadership. I recommend that Auburn establish the Institute as a university-wide initiative dedicated to preparing students for informed citizenship, principled leadership, and service to Alabama and the nation.

Rationale for Creation of the Institute:

The proposed Institute is consistent with Auburn University's land-grant and academic mission and the values expressed in the Auburn Creed. At a time when understanding of American history and constitutional government is essential to responsible participation in public life, Auburn University can provide a sustained academic home for the study of the American founding, constitutional government, natural rights, ordered liberty, limited government, and the rule of law. The Institute would seek to cultivate character, intellectual independence, civic responsibility, and the pursuit of truth, while preparing students to preserve and strengthen the principles of a free society.

The Institute would build upon Auburn University's existing strengths in teaching, scholarship, and public engagement, including academic work in United States history, government, and civic life. It would encourage collaboration across colleges and disciplines rather than duplicate existing programs. Its educational mission would include opportunities for students to examine foundational civic principles, engage in respectful discussion of competing ideas, and apply their learning through leadership and service.

Proposed Academic and Public Activities:

Subject to further academic planning and applicable approval processes, the Institute could support

student leadership programs and scholarships, faculty engagement, lectures and visiting scholars, civic education initiatives, and experiential learning in Montgomery, Washington, D.C., and other public-service settings. It could also develop programs and partnerships serving educators and communities throughout Alabama. These activities would advance Auburn University's public-service mission and connect classroom learning with responsible citizenship and practical leadership.

The Institute also offers an opportunity to support Auburn University's developing emphasis on United States history and civic fluency in undergraduate education, in keeping with the direction of our Board of Trustees that Auburn University students should graduate with a strong understanding of the role of civics in American society.

The Institute's initial programs, facilities, staffing, and long-term priorities should be refined through implementation planning rather than fixed in the founding action.

Organization and Implementation:

I recommend that the Institute be established under the direct administration of the President, in coordination with the Provost. This structure would provide university-wide visibility and coordination while allowing appropriate participation by academic units. The President would appoint and define the responsibilities of internal and external leaders, advisors, and faculty to assist with the Institute's mission, development, and oversight. The Institute would develop a phased implementation plan and measures to evaluate academic programming, student opportunities, public engagement, and stewardship of the state investment.

While the President retains ultimate authority over the Institute, the activities of the Institute will be overseen by a Board of Fellows who would be appointed by the President. The Institute's daily operations would be managed by an Executive Director.

The Legacy of the Institute:

Over time, these programs would develop a pipeline of informed citizens and principled leaders equipped to serve in government, education, business, and their communities. The Institute would also extend Auburn's civic education mission across Alabama, connecting constitutional principles and civic responsibility with practical leadership and service.

The Institute would serve as a lasting tribute to Governor Ivey's lifetime of public service. A 1967 Auburn graduate and former student leader, she has served Alabama as State Treasurer, Lieutenant Governor, and its 54th Governor. Her commitment to education, public service, and responsible leadership makes this an especially fitting way to recognize her legacy while creating an enduring benefit for future generations.

For these reasons, I request your approval to advance the proposal to establish the Kay Ivey Institute for Civic Leadership for consideration by the Auburn University Board of Trustees. I believe the Institute will strengthen Auburn's academic and public-service mission and make a lasting contribution to civic understanding and leadership in our state and nation.

FINANCE COMMITTEE AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Authority to Manage the Cash Pool and Endowment Investments
   (Bobby Woodard/Bryan Elmore)

Committee Chairperson:	Trustee Wayne Smith
Faculty Representatives:	Dr. Kerry Inger, Auburn Univ. (ex-officio, non-voting)
	Dr. William Lyle, AUM (ex-officio, non-voting)

FINANCE COMMITTEE

RESOLUTION

AUTHORITY TO MANAGE THE CASH POOL AND ENDOWMENT INVESTMENTS

WHEREAS, the appointment of Dr. Christopher B. Roberts, the twenty-first President of Auburn University has been confirmed and ratified on February 4, 2022, for appointment effective May 16, 2022; and

WHEREAS, Dr. Bobby Woodard was appointed Interim Senior Vice President for Business and Administration and Chief Operating Officer of Auburn University effective November 1, 2026; and

WHEREAS, Mr. Bryan Elmore was appointed Interim Vice President for Finance and Chief Financial Officer of Auburn University effective November 1, 2026; and

WHEREAS, the Board approved a cash pool investment policy and an endowment investment policy establishing guidelines for the investment of University funds; and

WHEREAS, the daily management of University cash and endowments, within the parameters established by the investment policies, requires the establishment of various types of accounts at banks, brokerage firms and other financial institutions; and

WHEREAS, the University must provide banks, brokerage firms, and other financial institutions with evidence that persons acting on the University's behalf have been authorized to do so.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the President Christopher B. Roberts; the Interim Senior Vice President for Business and Administration and Chief Operating Officer, Bobby Woodard; the Interim Vice President for Finance and Chief Financial Officer, Bryan Elmore, or other such persons as may be authorized to act on their behalf, are hereby authorized and empowered to instruct banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with cash and endowment management investment guidelines.

AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

MEMORANDUM

TO: CHRISTOPHER ROBERTS, President

FROM: RICH MCGLYNN, Chief of Staff

SUBJECT: SIGNATURE AUTHORITY FOR AUBURN UNIVERSITY

DATE: OCTOBER 13, 2026

Due to the retirement of Kelli Shomaker, effective October 31, 2026, approval is requested to update Auburn University's authorized signatories to ensure continuity of university business and financial operations.

We respectfully request that the Board of Trustees approve Bobby Woodard, Interim Senior Vice President for Business and Administration/COO, and Bryan Elmore, Interim Vice President for Finance/CFO, to have signature authority on behalf of Auburn University.

This request is presented for consideration and approval by the Board of Trustees at its November 20, 2026, meeting.

Your approval will provide the appropriate authority for Dr. Woodard and Mr. Elmore to execute documents and conduct university business within the responsibilities of their respective positions.

107 Samford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179

auburn.edu

INSTITUTIONAL ADVANCEMENT COMMITTEE AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Endorsing a Comprehensive Fundraising Campaign at Auburn University (Rob Wellbaum/Pat Henry)

Committee Chairperson: Trustee Walt Woltosz

INSTITUTIONAL ADVANCEMENT COMMITTEE

RESOLUTION

ENDORSING A COMPREHENSIVE FUNDRAISING CAMPAIGN
AT AUBURN UNIVERSITY

November 20, 2026

WHEREAS, Auburn University has achieved significant progress in academic achievement, research growth, student outcomes, and national reputation, further strengthening its position as one of the nation's leading public universities; and

WHEREAS, Continued philanthropic investment is critical to maintaining and accelerating Auburn's trajectory, providing the resources needed to support strategic initiatives, grow the endowment, attract and retain exceptional students and faculty, advance research and innovation, and elevate the overall student experience; and

WHEREAS, On September 13, 2026, the Auburn University Foundation Board of Directors reviewed the university's readiness for its next comprehensive campaign and unanimously endorsed moving forward, recognizing Auburn's fundraising success, philanthropic momentum, and thorough campaign preparation; and

WHEREAS, Auburn University is poised to launch a comprehensive fundraising campaign of unprecedented scale and transformative impact, advancing its mission as Alabama's land-grant university and accelerating the goals of the *Grounded and Groundbreaking Strategic Plan*; and

WHEREAS, The proposed campaign timeline provides for a Leadership Phase running from October 1, 2026, through Spring 2029, with the Public Phase commencing in Spring 2029 and the campaign concluding in late 2032;

NOW, THEREFORE, BE IT RESOLVED, that Auburn University shall launch a university-wide comprehensive fundraising campaign entitled *Believe in Auburn: Our Campaign to Lead What's Next*, with a working goal of $3 billion, and that the administration is authorized and directed to undertake all appropriate activities necessary to implement and advance the campaign in accordance with the university's strategic priorities and campaign timeline.

AUBURN UNIVERSITY
Senior Vice President for Advancement

MEMORANDUM

To: Dr. Christopher B. Roberts, President
From: Rob Wellbaum, Senior Vice President for Advancement
Patrick T. Henry, Chair, Auburn University Foundation
Date: October 29, 2026
Subject: Recommendation to Authorize *Believe in Auburn: Our Campaign to Lead What's Next*

On September 13, 2026, the Auburn University Foundation Board reviewed the planning and preparation undertaken by Auburn University's Advancement leadership and the Development Committee of the Auburn University Foundation in anticipation of the institution's next comprehensive campaign. Based on that review, the Auburn University Foundation Board unanimously recommends proceeding with a new campaign.

The Foundation Board recognizes that Auburn University continues to experience momentum in academic achievement, research growth, student success, and national reputation, philanthropic investment will be essential to sustaining and accelerating this progress. A comprehensive campaign will provide the resources necessary to support Auburn's strategic priorities, strengthen its endowment, enhance scholarship opportunities, attract and retain exceptional faculty, expand research and innovation, and elevate student experience.

Auburn University is poised to launch a comprehensive fundraising campaign to advance Auburn's mission as Alabama's premier land-grant university and support the initiatives of Auburn's Grounded and Groundbreaking strategic plan.

On behalf of the Foundation Board, we respectfully request Auburn University administration to:

- proceed with a comprehensive fundraising campaign of historic scale and impact, *Believe in Auburn: Our Campaign to Lead What's Next*, with a working goal of $3 billion.

- to establish the following campaign phases and corresponding timelines:
    - Preparation Phase: through September 30, 2026 (complete)
    - Leadership Phase: October 1, 2026, through Spring of 2029
    - Public Phase: Spring of 2029 through September 30, 2032

The Auburn University Foundation Board believes this campaign represents a transformational opportunity to secure Auburn's future and ensure that generations of students, faculty, and alumni benefit from the university's continued success.

The Auburn University Foundation respectfully requests your acknowledgment of these recommendations and asks that a campaign update be included on the agenda for the Auburn University Board of Trustees meeting on November 20, 2026.

Approved: _____
Dr. Christopher B. Roberts
President

EXECUTIVE COMMITTEE AGENDA
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Proposed Awards and Namings (Quentin Riggins)

2. Approval of Auburn University Board Policy on Faculty Appointment, Tenure, and Accountability (Quentin Riggins)

Committee Chairperson: Trustee Quentin Riggins

PROPOSED AWARDS AND NAMINGS
NOVEMBER 20, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

Time will be allotted for any discussion of a list of proposed awards and namings.

EXECUTIVE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY BOARD POLICY ON FACULTY APPOINTMENT, TENURE, AND ACCOUNTABILITY

WHEREAS, the Board of Trustees of Auburn University takes seriously its constitutional responsibility to govern the University and to safeguard its academic mission, institutional integrity, and public trust; and

WHEREAS, at the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level policy governing faculty appointment, evaluation, promotion, tenure, post-tenure review, accountability, and dismissal; and

WHEREAS, the Board recognizes that Auburn University's strength depends upon faculty of exceptional academic ability and performance, professional integrity, intellectual seriousness, and demonstrated commitment to the University's mission, vision, values, and character; and

WHEREAS, the proposed Policy on Faculty Appointment, Tenure, and Accountability affirms the importance of robust inquiry and academic freedom while recognizing that tenure represents a continuing institutional commitment accompanied by ongoing responsibilities for academic excellence, professional conduct, and service to the University's mission; and

WHEREAS, the proposed Policy establishes a Board-level framework for rigorous and consistent faculty appointment, evaluation, promotion, and tenure standards, together with periodic post-tenure review designed to support faculty development, recognize sustained achievement, and ensure continued accountability; and

WHEREAS, the proposed Policy affirms the Board's expectation that Auburn faculty will uphold the highest standards of scholarship, instruction, professionalism, ethics, and service, and promotes a workplace and learning environment characterized by excellence, integrity, fairness, and trust through consistent expectations of conduct and professional responsibility for all University employees.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Board hereby approves the Auburn University Board Policy on Faculty Appointment, Tenure, and Accountability, substantially in the form presented to the Board, attached hereto as Exhibit A.

BE IT FURTHER RESOLVED that the President is authorized and directed to adopt, revise, and implement Administrative Policies, procedures, standards, and related materials necessary to carry out the Policy, including provisions governing faculty appointment, evaluation, promotion, tenure, post-tenure review, performance improvement, discipline, and dismissal, consistent with Board Policy and applicable law.

BE IT FURTHER RESOLVED that the President may seek advice and recommendations from faculty through the Presidential Academic Advisory Council or other appropriate academic constituents, as the President determines appropriate, consistent with the Policy.

BE IT FURTHER RESOLVED that the President is authorized to establish appropriate transition measures and shall ensure that existing University policies, faculty handbook provisions, procedures, and practices are reviewed and revised as necessary for consistency with the Policy, and may delegate implementation responsibilities to the Provost or other appropriate University officials, including the Chancellor of Auburn University at Montgomery for implementation on that campus.

EXHIBIT A

AUBURN UNIVERSITY POLICY ON FACULTY APPOINTMENT, TENURE, AND ACCOUNTABILITY

(attached)

Exhibit A

Policy on Faculty Appointment, Tenure, and Accountability

I. Purpose

Auburn University exists to advance teaching, research, outreach, service, and exceptional student experiences, in a manner worthy of the trust placed in it by the people of Alabama. The Board of Trustees affirms that Auburn's strength depends upon a faculty of exceptional academic ability and performance, professional integrity, intellectual seriousness, and demonstrated commitment to Auburn's mission, vision, values, and character.

This Policy on Faculty Appointment, Tenure, and Accountability affirms Auburn's commitment to robust inquiry and academic freedom, while recognizing that academic freedom is exercised within, and sustained by, the University's distinctive identity, mission, standards, and public obligations.

The Board delegates to the President the responsibility to adopt, maintain, and administer University Administrative Policies, procedures, and standards necessary to implement this Policy, consistent with Board Policy and applicable law.

II. Board Authority and Delegation to the President

Consistent with the authority and responsibility of the Board of Trustees, the Board establishes this Policy as the Board-level framework governing faculty appointment, evaluation, promotion, tenure, post-tenure review, discipline, and dismissal.

The President shall be responsible for the implementation of this Policy and may act through the Provost and other appropriate University officials. The President shall adopt and maintain Administrative Policies and procedures that:

1. Ensure that standards for faculty appointment, evaluation, promotion, and tenure are rigorous, mission-centered, and applied with consistency;
2. Establish post-tenure review consistent with this Policy and applicable law;
3. Ensure that faculty employment decisions are aligned with Auburn's academic mission and institutional academic freedom;
4. Establish appropriate means of recognizing successful post-tenure review outcomes and may provide additional recognition for exceptional performance;
5. Define and implement grounds for faculty discipline, dismissal, and revocation of tenure, based on conduct, performance, and institutional grounds, consistent with this Policy and applicable law; and
6. Provide legally required process before dismissal of tenured faculty, without creating inconsistent treatment for faculty relative to other Auburn employees who engage in comparable misconduct.

The Board recognizes the importance of faculty expertise in academic evaluation, peer review, promotion, tenure, post-tenure review, and academic standards. The President shall ensure that faculty have meaningful opportunities to provide advice and recommendations in developing

Exhibit A

Administrative Policies consistent with this Policy through engagement with the Presidential Academic Advisory Council and other academic constituents at the President's discretion.

III. Faculty Appointment, Evaluation, Promotion, and Tenure

The President shall ensure that Auburn's faculty appointment, evaluation, promotion, and tenure policies are designed to recruit, retain, and advance faculty who have demonstrated academic excellence, high levels of performance, professional judgment, integrity, and commitment to Auburn's mission. Because tenure represents a long-term institutional commitment rather than a reward for past accomplishment alone, it shall be awarded only when the University can reasonably conclude, based on a sustained record of performance and conduct, that the faculty member will continue to advance robust inquiry, uphold Auburn's academic standards, and serve as a trustworthy steward of the University's mission and long-term interests.

Faculty appointment, promotion, and tenure standards shall include, as appropriate to the faculty member's role, discipline, and appointment:

1. Excellence in instruction, scholarship, research, extension, outreach, service, administration, or other assigned professional responsibilities;
2. Evidence of intellectual rigor and commitment to robust inquiry;
3. Respect for academic freedom, viewpoint diversity, and the conditions necessary for serious teaching, learning, scholarship, and debate;
4. Professional integrity, honesty, candor, and ethical conduct;
5. Demonstrated ability and willingness to comply with University policy, applicable law, professional standards, and assigned responsibilities;
6. Respectful and constructive engagement with students, colleagues, staff, administrators, and the broader Auburn community;
7. Stewardship of University resources, information, reputation, and public trust;
8. Commitment to Auburn's land-grant mission and service to the people of Alabama;
9. Conduct consistent with University Policy, including the Employee Code of Conduct and Ethics, and Auburn's values of Integrity, Respect, and Excellence; and
10. Other discipline-specific, college-specific, or role-specific criteria.

The University shall use a uniform four-category scale for formal faculty performance evaluations: Exceeds Expectations, Meets Expectations, Does Not Meet Expectations, and Unsatisfactory. This scale shall apply to annual faculty performance evaluations, post-tenure review, and other formal faculty performance evaluations as provided by University policy.

The President shall ensure that all faculty tenure and promotion processes include appropriate faculty evaluation and recommendation, and administrative review and recommendation, with final institutional decision-making by the President.

IV. Post-Tenure Review

Exhibit A

The President shall adopt and maintain a periodic post-tenure review process for tenured faculty. Post-tenure review is intended to promote faculty development, accountability, excellence, and continued alignment between the faculty member's work and the University's mission.

A. Timing and Initiation of Post-Tenure Review

Tenured faculty members are required to undergo post-tenure review at least once every six years, provided no faculty member may undergo post-tenure review more than once a year. The six-year review period begins upon the faculty member's receipt of tenure or promotion and restarts upon any subsequent promotion, recognizing that the comprehensive evaluation associated with promotion is substantially equivalent in scope and rigor to a post-tenure review. The next post-tenure review shall occur no later than six years after the faculty member's most recent tenure or promotion review, unless an earlier review is required. Tenured faculty in administrative roles (*e.g.* chairs/heads, associate deans, deans, or higher with faculty supervisory responsibilities, or those with 0.5 or greater administrative FTE) shall be reviewed annually by their supervisors. These faculty shall undergo post tenure review in the sixth year after their administrative assignment drops below 0.5 FTE.

An earlier post-tenure review shall be initiated when a tenured faculty member receives an annual performance evaluation reflecting an overall rating of **Does Not Meet Expectations** or **Unsatisfactory**, or a rating of **Unsatisfactory** in any area of evaluation.

Post-tenure review shall consider the faculty member's dossier, annual performance evaluations, annual performance reports used for annual evaluations, and such other materials as may be required by University procedures. The process shall include peer review consistent with applicable law and such administrative review, oversight, and final institutional decision-making as the President determines necessary to implement this Policy, protect and advance the University's mission, and promote accountability and consistency.

The President shall ensure that post-tenure review policies:

1. Establish clear standards for evaluating performance of assigned responsibilities;
2. Include peer review;
3. Support professional development, continued excellence, and appropriate corrective measures where warranted;
4. Permit corrective action, discipline, revocation of tenure, dismissal, or other employment action consistent with Board Policy, University Policy, applicable law, and legally required process; and
5. Ensure that post-tenure review is not used to punish the exercise of academic freedom or other rights protected by law or University Policy.

B. Performance Evaluation Scale for Post-Tenure Review

The University shall use the uniform four-category scale for post-tenure review, consistent with the scale utilized in the formal faculty performance evaluations: **Exceeds Expectations, Meets Expectations, Does Not Meet Expectations, and Unsatisfactory.**

Exhibit A

Post-tenure review shall evaluate the faculty member's performance of assigned responsibilities, including teaching, research or scholarly activity, service, and other responsibilities applicable to the faculty member's appointment and assignment.

C. Process for Post-Tenure Review

The post-tenure review process shall include evaluation by the department head/chair and dean following processes defined by the Provost and approved by the President.

Following completion of the review, the dean shall make a performance rating recommendation to the Provost in accordance with the evaluation standards set forth in this Policy. The Provost may seek advice from an appropriate faculty advisory body or other peer review body before making a final performance rating determination. The Provost shall assign the faculty member one of the four performance ratings established by this Policy. The President shall exercise such review, approval, or oversight of post-tenure review determinations as provided by University procedures.

D. Outcomes of Post-Tenure Review

A faculty member receiving a rating of **Exceeds Expectations** or **Meets Expectations** has successfully completed post-tenure review. Consistent with the Board of Trustees' expectation that successful post-tenure review acknowledge and reinforce sustained faculty achievement, the President shall establish appropriate means of recognizing successful post-tenure review outcomes and may provide additional recognition for exceptional performance.

A faculty member receiving a rating of **Does Not Meet Expectations** shall be referred to the Provost for determination of whether a Performance Improvement Plan is appropriate. In making that determination, the Provost may consult with an appropriate faculty advisory body or other peer review body. If the Provost determines that a Performance Improvement Plan is appropriate, the faculty member shall proceed through the Performance Improvement Plan process established in this Policy. If the Provost determines that a Performance Improvement Plan is not appropriate, the Provost may take or recommend other corrective or employment action warranted by the circumstances and consistent with Board Policy, University Policy, applicable law, and any legally required process.

A faculty member receiving an **Unsatisfactory** rating shall be referred for dismissal in accordance with the procedures governing dismissal of tenured faculty. An Unsatisfactory rating does not require, and the faculty member is not entitled to, a Performance Improvement Plan or other remediation period before dismissal proceedings are initiated.

E. Performance Improvement Plans

When a Performance Improvement Plan is required following post-tenure review, the plan shall be established within 30 days after the final post-tenure review determination.

Exhibit A

The Performance Improvement Plan shall identify the areas in which improvement is required, establish measurable expectations and performance benchmarks, and provide a 12-month period from the date the plan is established during which the faculty member must address identified deficiencies while the University evaluates whether sufficient improvement is occurring. During the Performance Improvement Plan period, the faculty member must also maintain satisfactory performance in all other areas of assigned responsibility.

The department chair shall monitor the faculty member's progress under the Performance Improvement Plan, with appropriate oversight by the dean.

At the conclusion of the 12-month period, the department chair and dean shall evaluate the faculty member's performance and make a recommendation to the Provost regarding whether sufficient improvement is occurring. The Provost may seek additional peer review or advice from an appropriate faculty advisory body or other peer review body before making the final determination.

In extraordinary circumstances, the Provost, with approval of the President, may extend the Performance Improvement Plan period.

Failure to complete a required Performance Improvement Plan or to demonstrate sufficient improvement under the plan may result in corrective action, discipline, revocation of tenure, dismissal, or other employment action consistent with Board Policy, University Policy, applicable law, and any legally required process.

F. Failure to Participate in Post-Tenure Review and Other Grounds for Action

Failure to satisfy post-tenure review requirements; failure to complete or demonstrate sufficient improvement under a required Performance Improvement Plan or other corrective or professional development plan; professional incompetence; neglect of duty; failure to perform assigned responsibilities; or other good cause identified through post-tenure review may support corrective action, discipline, revocation of tenure, dismissal, or other appropriate employment action consistent with Board Policy, University Policy, applicable law, and any legally required process.

Failure or refusal to participate fully in a required post-tenure review may itself constitute grounds for corrective action or discipline, up to and including dismissal, in accordance with applicable University procedures.

G. Relationship to Other University Processes

Post-tenure review is a distinct institutional accountability and faculty-development process. It is not the exclusive means by which the University may address faculty performance, conduct, professional incompetence, neglect of duty, failure to perform assigned responsibilities, policy violations, or other employment concerns. Although an annual review may trigger a post-tenure review in accordance with this Policy, annual reviews are distinct and separate from the periodic post-tenure reviews required under this policy.

Exhibit A

Nothing in this section limits the University's authority to address such matters whenever they arise through generally applicable University policies or other appropriate processes. The University is not required to await a scheduled or triggered post-tenure review, or the completion of a post-tenure review or Performance Improvement Plan, or an annual performance review, before taking action otherwise consistent with Board Policy, University Policy, or law.

V. Tenured Faculty Dismissal

The President shall adopt and maintain Administrative Policies governing the dismissal of tenured faculty consistent with applicable law and required due process protections.

A tenured faculty member may be dismissed for one or more of the following grounds:

A. Conduct-Based Grounds

A tenured faculty member may be dismissed for:

1. Conviction of a felony, a crime involving moral turpitude, a felony drug offense, or any other crime affecting the faculty member's fitness to engage in teaching, research, service, outreach, administration, or other University responsibilities.

2. Intentional false swearing on official University documents.

3. Falsification of academic credentials, employment qualifications, research records, official University records, or other material representations related to University employment or responsibilities.

4. Significant or repeated violations of University policies, rules, regulations, compliance requirements, or applicable law, including violations designated by the University as terminable offenses.

5. Research misconduct, including fabrication, falsification, plagiarism, or other research integrity violations recognized by University policy, sponsor requirements, professional standards, or applicable law.

6. Serious or substantial violations of professional ethics.

7. Conduct or unprofessional behavior that adversely affects the University or the faculty member's performance of duties or fulfillment of professional responsibilities.

8. Conduct that would constitute grounds for dismissal of any other Auburn employee under generally applicable University conduct, ethics, compliance, safety, workplace, or employment policies.

9. Other conduct materially affecting the faculty member's fitness to continue serving in a faculty position.

Exhibit A

B. Performance-Based Grounds

A tenured faculty member may be dismissed for:

1. Professional incompetence.

2. Failure to perform assigned duties or meet professional responsibilities, including failure to perform as documented through post-tenure review or other institutional evaluation processes.

3. Failure to successfully complete a required post-tenure review, professional development plan, or other required performance-improvement measures.

4. Serious or substantial neglect of professional or academic responsibilities.

5. Loss, suspension, revocation, or failure to maintain any license, certification, credential, authorization, or qualification required to perform assigned duties.

6. Other substantial deficiencies in performance constituting grounds for dismissal under University Policy or applicable law.

C. Institutional Grounds

A tenured faculty member may be dismissed for:

1. Financial exigency.

2. Discontinuance, reduction, reorganization, consolidation, or elimination of an academic program, department, unit, function, or position.

3. Other institutional circumstances recognized as grounds for dismissal under Board Policy, University Policy, or applicable law.

D. Application of Generally Applicable University Policies

Faculty status, tenure status, or academic rank does not create immunity from dismissal when the conduct at issue would warrant dismissal under generally applicable University conduct, ethics, compliance, safety, workplace, or employment policies. Administrative Policies adopted pursuant to this Section may incorporate, reference, and apply such generally applicable University policies.

VI. Tenured Faculty Dismissal Process

Before a final decision to dismiss a tenured faculty member is made, the University shall provide the faculty member with legally required process.

Exhibit A

The President shall adopt Administrative Policies and procedures governing dismissal of tenured faculty. Those procedures shall be prompt and consistent with applicable law, while preserving the University's authority to rely on findings, determinations, reports, and sanction recommendations made through University Policies and processes administered by the offices, officials, or designees charged with responsibility for the subject matter at issue. Administrative Policies shall make clear that those offices, officials, and designees retain authority within their assigned areas to investigate, make findings, determine whether policy violations occurred, recommend or impose sanctions where authorized, and refer matters for employment action.

Before dismissal, the tenured faculty member shall have been provided, through the applicable University Policy or process, with:

1. Written notice of the allegations that may support dismissal;
2. An explanation of the evidence or established findings supporting potential dismissal;
3. An opportunity to respond to the allegations in a hearing with a designated administrator, as defined by University Policy; and
4. Written notice of any resulting finding, determination, recommendation, or decision as required by the applicable University Policy or process.

The Provost may seek advisory input from an appropriate body or individuals possessing relevant expertise regarding the propriety of dismissal as a sanction for established misconduct.

VII. Administrative Implementation

The President shall review and, as necessary, revise existing Administrative Policies and procedures, including faculty handbook provisions, procedures, appointment processes, review processes, and related materials, as necessary to implement this Policy, comply with applicable law, promote consistency, protect the University's mission, and ensure that Auburn's faculty standards remain rigorous and aligned with Auburn's purpose, mission, and values expressed in Board Policy and applicable law.

VIII. Reservation of Authority

Nothing in this Policy limits the authority of the Board of Trustees to act directly on matters within its constitutional, statutory, fiduciary, or policy authority.

Nothing in this Policy limits the authority of the President, Provost, or other University officials to take action required by law, safety concerns, contract, accreditation obligations, funding obligations, regulatory requirements, programmatic needs, financial exigency, or the University's responsibility to manage its workforce, academic programs, operations, property, resources, and institutional mission.

IX. Auburn University at Montgomery

This policy applies to Auburn University at Montgomery (AUM) in the same manner and to the same extent that it applies to Auburn University, with appropriate recognition of campus-specific

titles, structures, and procedures. AUM shall implement campus processes that satisfy the intent, objectives, and substantive requirements of this Policy, even where AUM's administrative titles or terminology differ from those used in this Policy. The President of Auburn University shall delegate to the Chancellor of AUM the authority and responsibility to implement and administer this Policy on the AUM campus, subject to the President's oversight and the authority of the Board of Trustees.

X. Effective Date

This Policy shall be effective upon adoption by the Board of Trustees. The President shall adopt or revise implementing Administrative Policies and procedures within a reasonable time after adoption and may authorize transitional procedures as necessary to ensure orderly implementation.

AUBURN UNIVERSITY
Office of the General Counsel

To: Trustee Jimmy Sanford, President Pro Tempore
Trustee Quentin Riggins, Executive Committee Chair
Trustee Jim Pratt, Board Liaison to the Office of the General Counsel

From: Jaime S. Hammer
Sr. Vice President for Legal Affairs and General Counsel, Auburn University

Date: November 12, 2026

Subject: Transmittal of Proposed Auburn University Policy on Faculty Appointment, Tenure, and Accountability

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This memorandum recommends that the following proposal be presented to the Board of Trustees by the Executive Committee and included on the agenda at an upcoming meeting of the Board.

Proposal:

It is recommended that the proposed Auburn University (the "University") Policy on Faculty Appointment, Tenure, and Accountability, attached hereto as Exhibit A (the "Policy"), be approved by the Board of Trustees (the "Board").

Background and Purpose:

The Board of Trustees takes seriously its constitutional responsibility to govern Auburn University and to safeguard the University's academic mission, institutional integrity, and public trust. At the direction of the Board, the Office of the General Counsel has worked with the President to develop a Board-level policy addressing faculty appointment, evaluation, promotion, tenure, post-tenure review, accountability, and dismissal.

Auburn's faculty are central to its mission of instruction, research, outreach, service, and exceptional student experiences. The proposed Policy affirms the University's commitment to robust inquiry and academic freedom while recognizing that tenure is a long-term institutional commitment, not simply a recognition of past accomplishment. It establishes rigorous, mission-centered standards for the appointment, evaluation, promotion, and tenure of faculty who demonstrate academic excellence, intellectual seriousness, professional integrity, and a sustained commitment to Auburn's mission and values.

The proposed Policy also establishes a framework for periodic post-tenure review that supports continued excellence, faculty development, recognition of achievement, and meaningful accountability. It provides for review at least every six years, with earlier review in specified circumstances, and uses a consistent four-category performance scale. The Policy also establishes expectations for performance improvement when warranted and provides standards and legally required process for addressing conduct, performance, or institutional circumstances that may necessitate further employment action.

The Policy affirms the Board's expectation that Auburn faculty will uphold the highest standards of scholarship, instruction, professionalism, ethics, and service. It promotes a workplace and learning environment characterized by excellence, integrity, fairness, and trust through consistent expectations of conduct and professional responsibility. The Policy provides for meaningful opportunities for faculty advice in the development of implementing Administrative Policies, at the President's discretion.

The Policy establishes the Board-level framework while assigning to the President responsibility for its implementation through Administrative Policies and procedures, including appropriate delegation to the Provost and other University officials. It also applies to Auburn University at Montgomery, with campus-specific implementation under the Chancellor, subject to the President's oversight and the authority of the Board.

Recommendation:

It is recommended that the Board approve the proposed Policy on Faculty Appointment, Tenure, and Accountability. If approved, the President should be directed to review and, as necessary, revise existing Administrative Policies, faculty handbook provisions, and related procedures to ensure conformity with the Policy and applicable law, and to establish appropriate transitional measures for orderly implementation.

EXHIBIT A

AUBURN UNIVERSITY POLICY ON FACULTY APPOINTMENT, TENURE, AND ACCOUNTABILITY

(attached)

Exhibit A

Policy on Faculty Appointment, Tenure, and Accountability

I. Purpose

Auburn University exists to advance teaching, research, outreach, service, and exceptional student experiences, in a manner worthy of the trust placed in it by the people of Alabama. The Board of Trustees affirms that Auburn's strength depends upon a faculty of exceptional academic ability and performance, professional integrity, intellectual seriousness, and demonstrated commitment to Auburn's mission, vision, values, and character.

This Policy on Faculty Appointment, Tenure, and Accountability affirms Auburn's commitment to robust inquiry and academic freedom, while recognizing that academic freedom is exercised within, and sustained by, the University's distinctive identity, mission, standards, and public obligations.

The Board delegates to the President the responsibility to adopt, maintain, and administer University Administrative Policies, procedures, and standards necessary to implement this Policy, consistent with Board Policy and applicable law.

II. Board Authority and Delegation to the President

Consistent with the authority and responsibility of the Board of Trustees, the Board establishes this Policy as the Board-level framework governing faculty appointment, evaluation, promotion, tenure, post-tenure review, discipline, and dismissal.

The President shall be responsible for the implementation of this Policy and may act through the Provost and other appropriate University officials. The President shall adopt and maintain Administrative Policies and procedures that:

1. Ensure that standards for faculty appointment, evaluation, promotion, and tenure are rigorous, mission-centered, and applied with consistency;
2. Establish post-tenure review consistent with this Policy and applicable law;
3. Ensure that faculty employment decisions are aligned with Auburn's academic mission and institutional academic freedom;
4. Establish appropriate means of recognizing successful post-tenure review outcomes and may provide additional recognition for exceptional performance;
5. Define and implement grounds for faculty discipline, dismissal, and revocation of tenure, based on conduct, performance, and institutional grounds, consistent with this Policy and applicable law; and
6. Provide legally required process before dismissal of tenured faculty, without creating inconsistent treatment for faculty relative to other Auburn employees who engage in comparable misconduct.

The Board recognizes the importance of faculty expertise in academic evaluation, peer review, promotion, tenure, post-tenure review, and academic standards. The President shall ensure that faculty have meaningful opportunities to provide advice and recommendations in developing

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Administrative Policies consistent with this Policy through engagement with the Presidential Academic Advisory Council and other academic constituents at the President's discretion.

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Faculty appointment, promotion, and tenure standards shall include, as appropriate to the faculty member's role, discipline, and appointment:

1. Excellence in instruction, scholarship, research, extension, outreach, service, administration, or other assigned professional responsibilities;
2. Evidence of intellectual rigor and commitment to robust inquiry;
3. Respect for academic freedom, viewpoint diversity, and the conditions necessary for serious teaching, learning, scholarship, and debate;
4. Professional integrity, honesty, candor, and ethical conduct;
5. Demonstrated ability and willingness to comply with University policy, applicable law, professional standards, and assigned responsibilities;
6. Respectful and constructive engagement with students, colleagues, staff, administrators, and the broader Auburn community;
7. Stewardship of University resources, information, reputation, and public trust;
8. Commitment to Auburn's land-grant mission and service to the people of Alabama;
9. Conduct consistent with University Policy, including the Employee Code of Conduct and Ethics, and Auburn's values of Integrity, Respect, and Excellence; and
10. Other discipline-specific, college-specific, or role-specific criteria.

The University shall use a uniform four-category scale for formal faculty performance evaluations: Exceeds Expectations, Meets Expectations, Does Not Meet Expectations, and Unsatisfactory. This scale shall apply to annual faculty performance evaluations, post-tenure review, and other formal faculty performance evaluations as provided by University policy.

The President shall ensure that all faculty tenure and promotion processes include appropriate faculty evaluation and recommendation, and administrative review and recommendation, with final institutional decision-making by the President.

IV. Post-Tenure Review

Exhibit A

The President shall adopt and maintain a periodic post-tenure review process for tenured faculty. Post-tenure review is intended to promote faculty development, accountability, excellence, and continued alignment between the faculty member's work and the University's mission.

A. Timing and Initiation of Post-Tenure Review

Tenured faculty members are required to undergo post-tenure review at least once every six years, provided no faculty member may undergo post-tenure review more than once a year. The six-year review period begins upon the faculty member's receipt of tenure or promotion and restarts upon any subsequent promotion, recognizing that the comprehensive evaluation associated with promotion is substantially equivalent in scope and rigor to a post-tenure review. The next post-tenure review shall occur no later than six years after the faculty member's most recent tenure or promotion review, unless an earlier review is required. Tenured faculty in administrative roles (*e.g.* chairs/heads, associate deans, deans, or higher with faculty supervisory responsibilities, or those with 0.5 or greater administrative FTE) shall be reviewed annually by their supervisors. These faculty shall undergo post tenure review in the sixth year after their administrative assignment drops below 0.5 FTE.

An earlier post-tenure review shall be initiated when a tenured faculty member receives an annual performance evaluation reflecting an overall rating of **Does Not Meet Expectations** or **Unsatisfactory**, or a rating of **Unsatisfactory** in any area of evaluation.

Post-tenure review shall consider the faculty member's dossier, annual performance evaluations, annual performance reports used for annual evaluations, and such other materials as may be required by University procedures. The process shall include peer review consistent with applicable law and such administrative review, oversight, and final institutional decision-making as the President determines necessary to implement this Policy, protect and advance the University's mission, and promote accountability and consistency.

The President shall ensure that post-tenure review policies:

1. Establish clear standards for evaluating performance of assigned responsibilities;
2. Include peer review;
3. Support professional development, continued excellence, and appropriate corrective measures where warranted;
4. Permit corrective action, discipline, revocation of tenure, dismissal, or other employment action consistent with Board Policy, University Policy, applicable law, and legally required process; and
5. Ensure that post-tenure review is not used to punish the exercise of academic freedom or other rights protected by law or University Policy.

B. Performance Evaluation Scale for Post-Tenure Review

The University shall use the uniform four-category scale for post-tenure review, consistent with the scale utilized in the formal faculty performance evaluations: **Exceeds Expectations, Meets Expectations, Does Not Meet Expectations, and Unsatisfactory.**

Exhibit A

Post-tenure review shall evaluate the faculty member's performance of assigned responsibilities, including teaching, research or scholarly activity, service, and other responsibilities applicable to the faculty member's appointment and assignment.

C. Process for Post-Tenure Review

The post-tenure review process shall include evaluation by the department head/chair and dean following processes defined by the Provost and approved by the President.

Following completion of the review, the dean shall make a performance rating recommendation to the Provost in accordance with the evaluation standards set forth in this Policy. The Provost may seek advice from an appropriate faculty advisory body or other peer review body before making a final performance rating determination. The Provost shall assign the faculty member one of the four performance ratings established by this Policy. The President shall exercise such review, approval, or oversight of post-tenure review determinations as provided by University procedures.

D. Outcomes of Post-Tenure Review

A faculty member receiving a rating of **Exceeds Expectations** or **Meets Expectations** has successfully completed post-tenure review. Consistent with the Board of Trustees' expectation that successful post-tenure review acknowledge and reinforce sustained faculty achievement, the President shall establish appropriate means of recognizing successful post-tenure review outcomes and may provide additional recognition for exceptional performance.

A faculty member receiving a rating of **Does Not Meet Expectations** shall be referred to the Provost for determination of whether a Performance Improvement Plan is appropriate. In making that determination, the Provost may consult with an appropriate faculty advisory body or other peer review body. If the Provost determines that a Performance Improvement Plan is appropriate, the faculty member shall proceed through the Performance Improvement Plan process established in this Policy. If the Provost determines that a Performance Improvement Plan is not appropriate, the Provost may take or recommend other corrective or employment action warranted by the circumstances and consistent with Board Policy, University Policy, applicable law, and any legally required process.

A faculty member receiving an **Unsatisfactory** rating shall be referred for dismissal in accordance with the procedures governing dismissal of tenured faculty. An Unsatisfactory rating does not require, and the faculty member is not entitled to, a Performance Improvement Plan or other remediation period before dismissal proceedings are initiated.

E. Performance Improvement Plans

When a Performance Improvement Plan is required following post-tenure review, the plan shall be established within 30 days after the final post-tenure review determination.

Exhibit A

The Performance Improvement Plan shall identify the areas in which improvement is required, establish measurable expectations and performance benchmarks, and provide a 12-month period from the date the plan is established during which the faculty member must address identified deficiencies while the University evaluates whether sufficient improvement is occurring. During the Performance Improvement Plan period, the faculty member must also maintain satisfactory performance in all other areas of assigned responsibility.

The department chair shall monitor the faculty member's progress under the Performance Improvement Plan, with appropriate oversight by the dean.

At the conclusion of the 12-month period, the department chair and dean shall evaluate the faculty member's performance and make a recommendation to the Provost regarding whether sufficient improvement is occurring. The Provost may seek additional peer review or advice from an appropriate faculty advisory body or other peer review body before making the final determination.

In extraordinary circumstances, the Provost, with approval of the President, may extend the Performance Improvement Plan period.

Failure to complete a required Performance Improvement Plan or to demonstrate sufficient improvement under the plan may result in corrective action, discipline, revocation of tenure, dismissal, or other employment action consistent with Board Policy, University Policy, applicable law, and any legally required process.

F. Failure to Participate in Post-Tenure Review and Other Grounds for Action

Failure to satisfy post-tenure review requirements; failure to complete or demonstrate sufficient improvement under a required Performance Improvement Plan or other corrective or professional development plan; professional incompetence; neglect of duty; failure to perform assigned responsibilities; or other good cause identified through post-tenure review may support corrective action, discipline, revocation of tenure, dismissal, or other appropriate employment action consistent with Board Policy, University Policy, applicable law, and any legally required process.

Failure or refusal to participate fully in a required post-tenure review may itself constitute grounds for corrective action or discipline, up to and including dismissal, in accordance with applicable University procedures.

G. Relationship to Other University Processes

Post-tenure review is a distinct institutional accountability and faculty-development process. It is not the exclusive means by which the University may address faculty performance, conduct, professional incompetence, neglect of duty, failure to perform assigned responsibilities, policy violations, or other employment concerns. Although an annual review may trigger a post-tenure review in accordance with this Policy, annual reviews are distinct and separate from the periodic post-tenure reviews required under this policy.

Exhibit A

Nothing in this section limits the University's authority to address such matters whenever they arise through generally applicable University policies or other appropriate processes. The University is not required to await a scheduled or triggered post-tenure review, or the completion of a post-tenure review or Performance Improvement Plan, or an annual performance review, before taking action otherwise consistent with Board Policy, University Policy, or law.

V. Tenured Faculty Dismissal

The President shall adopt and maintain Administrative Policies governing the dismissal of tenured faculty consistent with applicable law and required due process protections.

A tenured faculty member may be dismissed for one or more of the following grounds:

A. Conduct-Based Grounds

A tenured faculty member may be dismissed for:

1. Conviction of a felony, a crime involving moral turpitude, a felony drug offense, or any other crime affecting the faculty member's fitness to engage in teaching, research, service, outreach, administration, or other University responsibilities.

2. Intentional false swearing on official University documents.

3. Falsification of academic credentials, employment qualifications, research records, official University records, or other material representations related to University employment or responsibilities.

4. Significant or repeated violations of University policies, rules, regulations, compliance requirements, or applicable law, including violations designated by the University as terminable offenses.

5. Research misconduct, including fabrication, falsification, plagiarism, or other research integrity violations recognized by University policy, sponsor requirements, professional standards, or applicable law.

6. Serious or substantial violations of professional ethics.

7. Conduct or unprofessional behavior that adversely affects the University or the faculty member's performance of duties or fulfillment of professional responsibilities.

8. Conduct that would constitute grounds for dismissal of any other Auburn employee under generally applicable University conduct, ethics, compliance, safety, workplace, or employment policies.

9. Other conduct materially affecting the faculty member's fitness to continue serving in a faculty position.

Exhibit A

B. Performance-Based Grounds

A tenured faculty member may be dismissed for:

1. Professional incompetence.

2. Failure to perform assigned duties or meet professional responsibilities, including failure to perform as documented through post-tenure review or other institutional evaluation processes.

3. Failure to successfully complete a required post-tenure review, professional development plan, or other required performance-improvement measures.

4. Serious or substantial neglect of professional or academic responsibilities.

5. Loss, suspension, revocation, or failure to maintain any license, certification, credential, authorization, or qualification required to perform assigned duties.

6. Other substantial deficiencies in performance constituting grounds for dismissal under University Policy or applicable law.

C. Institutional Grounds

A tenured faculty member may be dismissed for:

1. Financial exigency.

2. Discontinuance, reduction, reorganization, consolidation, or elimination of an academic program, department, unit, function, or position.

3. Other institutional circumstances recognized as grounds for dismissal under Board Policy, University Policy, or applicable law.

D. Application of Generally Applicable University Policies

Faculty status, tenure status, or academic rank does not create immunity from dismissal when the conduct at issue would warrant dismissal under generally applicable University conduct, ethics, compliance, safety, workplace, or employment policies. Administrative Policies adopted pursuant to this Section may incorporate, reference, and apply such generally applicable University policies.

VI. Tenured Faculty Dismissal Process

Before a final decision to dismiss a tenured faculty member is made, the University shall provide the faculty member with legally required process.

Exhibit A

The President shall adopt Administrative Policies and procedures governing dismissal of tenured faculty. Those procedures shall be prompt and consistent with applicable law, while preserving the University's authority to rely on findings, determinations, reports, and sanction recommendations made through University Policies and processes administered by the offices, officials, or designees charged with responsibility for the subject matter at issue. Administrative Policies shall make clear that those offices, officials, and designees retain authority within their assigned areas to investigate, make findings, determine whether policy violations occurred, recommend or impose sanctions where authorized, and refer matters for employment action.

Before dismissal, the tenured faculty member shall have been provided, through the applicable University Policy or process, with:

1. Written notice of the allegations that may support dismissal;
2. An explanation of the evidence or established findings supporting potential dismissal;
3. An opportunity to respond to the allegations in a hearing with a designated administrator, as defined by University Policy; and
4. Written notice of any resulting finding, determination, recommendation, or decision as required by the applicable University Policy or process.

The Provost may seek advisory input from an appropriate body or individuals possessing relevant expertise regarding the propriety of dismissal as a sanction for established misconduct.

VII. Administrative Implementation

The President shall review and, as necessary, revise existing Administrative Policies and procedures, including faculty handbook provisions, procedures, appointment processes, review processes, and related materials, as necessary to implement this Policy, comply with applicable law, promote consistency, protect the University's mission, and ensure that Auburn's faculty standards remain rigorous and aligned with Auburn's purpose, mission, and values expressed in Board Policy and applicable law.

VIII. Reservation of Authority

Nothing in this Policy limits the authority of the Board of Trustees to act directly on matters within its constitutional, statutory, fiduciary, or policy authority.

Nothing in this Policy limits the authority of the President, Provost, or other University officials to take action required by law, safety concerns, contract, accreditation obligations, funding obligations, regulatory requirements, programmatic needs, financial exigency, or the University's responsibility to manage its workforce, academic programs, operations, property, resources, and institutional mission.

IX. Auburn University at Montgomery

This policy applies to Auburn University at Montgomery (AUM) in the same manner and to the same extent that it applies to Auburn University, with appropriate recognition of campus-specific

titles, structures, and procedures. AUM shall implement campus processes that satisfy the intent, objectives, and substantive requirements of this Policy, even where AUM's administrative titles or terminology differ from those used in this Policy. The President of Auburn University shall delegate to the Chancellor of AUM the authority and responsibility to implement and administer this Policy on the AUM campus, subject to the President's oversight and the authority of the Board of Trustees.

X. Effective Date

This Policy shall be effective upon adoption by the Board of Trustees. The President shall adopt or revise implementing Administrative Policies and procedures within a reasonable time after adoption and may authorize transitional procedures as necessary to ensure orderly implementation.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 11, 2026 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 11, 2026 meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF A MEETING

of

THE BOARD OF TRUSTEES

of

AUBURN UNIVERSITY

September 11, 2026

SCHEDULE AND AGENDA
SEPTEMBER 11, 2026 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

I. Call to Order and Opening Remarks

II. Committee Meetings

A. Property and Facilities Committee | Chairperson Z. Smith

Project Approval:

1. Mary Martin Hall Comprehensive Renovation, Project Initiation (Jim Carroll/Kelli Shomaker)

Real Estate Approvals:

2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama (Jim Carroll/Mark Stirling)

3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

4. Parker Hall Demolition – *For Information Only* (Jim Carroll)

5. Status Updates – *For Information Only* (Jim Carroll)

   a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater

   b. Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 3rd Quarter, Fiscal Year 2026

B. Academic Affairs Committee | Chairperson Roberts

1. Proposed Undergraduate Certificate in Systems Engineering (Vini Nathan)

2. Proposed Graduate Certificate in Systems Engineering (Vini Nathan)

C. Audit and Compliance Committee | Chairperson Ainsworth

1. PwC's Fiscal Year 2026 Audit Plan – *For Information Only* (Kelli Shomaker)

D. Finance Committee | Chairperson W. Smith

1. Approval of the Fiscal Year 2027 Auburn University Budget (Kelli Shomaker)

2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year (Kelli Shomaker)

3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year (Kelli Shomaker)

4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year (Kelli Shomaker)

E. Executive Committee | Chairperson Riggins

1. Proposed Awards and Namings (Quentin Riggins)

F. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the June 5, 2026 Board Meeting

2. AUM Chancellor's Report

3. President's Report

4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Mary Martin Hall Comprehensive Renovation, Project Initiation

2. Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama

3. Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama

B. Academic Affairs Committee

1. Proposed Undergraduate Certificate in Systems Engineering

2. Proposed Graduate Certificate in Systems Engineering

C. Finance Committee

1. Approval of the Fiscal Year 2027 Auburn University Budget

2. Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year

3. Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year

4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year

D. Executive Committee

1. Proposed Awards and Namings

VI. Recess Meeting

President *Pro Tempore* Sanford convened a meeting of the Board of Trustees of Auburn University on Friday, September 11, 2026 at 8:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford then called upon Board Secretary Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Mr. William P. Ainsworth; Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Ms. Elizabeth H. Huntley; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Wayne T. Smith; Mr. Zeke W. Smith; Mr. Timothy Vines; and Mr. Walter S. Woltosz.

Governor Kay Ivey, President of the Board; Ms. Caroline M. Aderholt; and Mr. James R. Pratt, III; were absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

Board Secretary Waggoner welcomed those serving on the Board ex officio as follows: Dr. Virginia Davis, Faculty Advisor to the Board of Trustees from the Auburn University campus; Ms. Samantha McNeilly, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. Willis Orr, President of the Auburn University Student Government Association; and Ms. Tyreanna Causey, President of the Auburn University at Montgomery Student Government Association.

Board Secretary Waggoner also welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Jason Byrant, Academic Affairs Committee Faculty Representative; Dr. Kira Bowen, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kimberly Pyszka, AUM Committee Faculty Representative; Dr. Kerry Inger, Finance Committee Faculty Representative; Dr. William Lyle, Finance Committee Faculty Representative; Dr. Peter Weber, Institutional Advancement Committee Faculty Representative; Dr. Karen Hopkins, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Ms. Anna Thompson, Chair of the Auburn University Administrative & Professional Assembly; Mr. Jason Yeomans, Chair of the Auburn University Staff Council; Ms. Brooke Nonnenmann, President of the AUM Staff Council; Mr. Pat Henry, Chair of the Auburn University Foundation Board of Directors; Mr. Ayodele Fasoyinu, President of the Graduate Student Council; and Mr. Jeffery Moore, President of the Auburn Alumni Association. Board Secretary Waggoner noted that this was the final meeting for Mr. Henry in his capacity as Alumni President and thanked him for his service.

The following persons were also in attendance at the meeting: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Mr. Rich McGlynn, Chief of Staff; Ms. Kelli Shomaker, Senior Vice President for Business & Administration and Chief Financial

Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, Senior Vice President for Legal Affairs and General Counsel; Mr. Jim Carroll, Vice President for Facilities Management; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling, Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Mr. Kevin Robinson, Vice President for Audit, Compliance & Privacy; Dr. Jared White, Senior Vice President for Governmental Affairs; and Dr. Jennifer Adams, Vice President for Public Affairs, Communication and Marketing.

Before proceeding to the agenda, President *Pro Tempore* Sanford recognized the 25th anniversary of the terrorist attacks of September 11, 2001. He explained that his remarks were timed to coincide with the moment, 25 years earlier, when the Pentagon was struck in Washington, after the North and South Towers of the World Trade Center had already been struck. He further noted that, as the meeting continued, the 25th-anniversary moments corresponding with the collapse of both towers and the crash of Flight 93 in Pennsylvania would occur.

President *Pro Tempore* Sanford remembered the nearly 3,000 people who lost their lives, as well as their families, the survivors, and all those who continued to carry the weight of that loss. He also honored the extraordinary courage of the first responders, members of the armed forces, and countless others who answered the call to serve in the aftermath. He then asked the members of the Board and all those in attendance to join him in observing a moment of silence.

President *Pro Tempore* Sanford then announced that the 2026-2027 committee and lead trustee assignments were now published and in effect. The Board then met in various committees, each discussing the items that would later appear on the Reconvened Board Meeting Agenda as follows:

MINUTES OF A MEETING OF THE PROPERTY AND FACILITIES COMMITTEE OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 8:45 A.M.

Chairperson Z. Smith convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, September 11, 2026 at 8:45 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Z. Smith called upon Mr. Carroll for discussion of the following Property and Facilities Committee agenda items:

1. **Mary Martin Hall Comprehensive Renovation, Project Initiation**

   Mr. Carroll reported that the University administration has proposed a comprehensive renovation of Mary Martin Hall similar in scope to the recent Comer Hall renovation. He explained that Mary Martin Hall, an architecturally significant building adjacent to Auburn University's Historic District, was originally constructed in 1910 as the University's Carnegie Library. The building underwent several changes throughout its campus life, including a significant east-facing addition in 1940 that expanded the facility to its current approximately 40,000-square-foot area.

   Mr. Carroll stated that the proposed comprehensive renovation would include interior renovations, an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical, and plumbing replacements, a new roof, and complete restoration of the exterior building envelope. He added that the renovation would preserve the building's historic character by maintaining its original exterior appearance and architectural identity, restoring key distinctive interior spaces from the original Carnegie Library, and replacing the existing temporary north-facing ramp with an appropriate, integrated accessibility solution.

   Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution to approve the Mary Martin Hall Comprehensive Renovation project and authorize the commencement of the architect selection process.

   Trustee W. Smith moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Huntley. The committee then approved the motion by voice vote.

2. **Authority to Purchase Existing Building and Land at 302/304 Alabama Street in Auburn, Alabama**

   Mr. Carroll reported that the University proposed purchasing an existing 18,450-square-foot industrial warehouse building situated on a 4.59-acre commercial lot at 302/304 Alabama Street in Auburn, immediately adjacent to the Auburn University campus. He stated that the proposed purchase price was $1,850,000, or $100.27 per square foot, and that the building would be used to consolidate Division of Student Affairs materials

currently stored in multiple locations across campus and in leased spaces throughout the City of Auburn.

Mr. Carroll explained that, in accordance with Board of Trustees Policy D-10, an MAI appraisal was obtained and that the proposed purchase price exceeded the appraised value by $20,000. He noted that Policy D-10 allows the Board to approve a purchase price exceeding the appraised value when compelling circumstances support the decision and that staff identified the property's location as the compelling reason for the proposed purchase price. He added that the acquisition was recommended and approved by the Senior Vice President for Student Affairs, Director of Real Estate, Vice President for Facilities Management, Senior Vice President for Business and Administration and Chief Financial Officer, and President.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution approving the offer to purchase the property at 302/304 Alabama Street, Auburn, Alabama, for $1,850,000, funded entirely by Student Affairs funds, with all documents consummating the purchase to be reviewed as to form by the Office of General Counsel.

Trustee Sahlie moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Dumas. The committee then approved the motion by voice vote.

3. **Authorization to Use Research Corridor Legislation for Renovation of Auburn University Vehicle Research and Innovation Laboratory at 177 Technology Parkway, Auburn, Alabama**

Mr. Carroll reported that the University proposed utilizing the Research Corridor Legislation for the construction and development of future University facilities that would be owned by research corridors and leased to the University for use by students, employees, and other research enterprises. He stated that the proposal also included development of the Vehicle Research and Innovation Laboratory through the Research Corridor Legislation.

Mr. Carroll explained that the legislation permits the creation of independent public corporations, known as corridors, to support innovation throughout the State of Alabama and activities at public universities involving educational research, development, and other areas of higher education. He noted that research corridors and their construction contracts allow alternative project-delivery methods not currently available to Auburn University.

Mr. Carroll stated that the recently purchased building at 177 Technology Parkway would provide space for the College of Engineering's Vehicle Research and Innovation Laboratory, or VRIL, for Auburn University's Component Assessment Program. He explained that VRIL would accommodate certified testing of a range of vehicles, including buses, while providing flexibility for future vehicle technology and design opportunities. He added that the renovations would be funded entirely by restricted College of Engineering funds generated from grants and contracts.

Mr. Carroll indicated that the request before the Board of Trustees is to adopt a resolution authorizing either the President or the Senior Vice President for Business and Administration and Chief Financial Officer to cause the VRIL Corridor to be created, its board of directors to be appointed, and the matter to be brought before the Auburn City Council and the Judge of Probate of Lee County, as required by the Research Corridor Legislation. The request also included authorization for either the President or the Senior Vice President for Business and Administration and Chief Financial Officer to execute and deliver a ground lease of the VRIL site from the University to the VRIL Corridor for a term of up to 40 years at nominal annual rent.

Trustee Vines moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Riggins. The committee then approved the motion by voice vote.

4. **Parker Hall Demolition – *For Information Only***

Mr. Carroll reported that the University administration has proposed the demolition of Parker Hall and the re-envisioning of the site. He explained that, in February 2019, the Board of Trustees approved the Academic Classroom and Laboratory Complex project, which included the demolition of Allison Laboratory and Parker Hall. Parker Hall's classrooms were incorporated into the new complex, while space for the Department of Mathematics and Statistics was to be provided through a separate project.

Mr. Carroll stated that the demolition of Parker Hall was delayed pending the final determination of new space for the Department of Mathematics and Statistics in the STEM+Ag Sciences Complex and coordination with that project's schedule. He noted that the Board approved the STEM+Ag Sciences Complex project in February 2023 and that its completion in 2026 enabled the relocation of the College of Science and Mathematics' Departments of Mathematics and Statistics and Geosciences, along with four departments from the College of Agriculture, into the new facility.

Mr. Carroll indicated that demolition of Parker Hall is expected to begin following the 2026 football season and be completed during the spring 2027 semester.

The item was presented for information only; no vote was taken.

5. **Status Updates – *For Information Only***

Mr. Carroll presented the following item to the Board:

   a. **Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of $5,000,000 and Greater**

   b. **Quarterly Report for Projects Costing More than $500,000 but Less than $5,000,000 – 3rd Quarter, Fiscal Year 2026**

The item was presented for information only; no vote was taken.

Chairperson Z. Smith thanked Mr. Carroll for his reports, and with there being no further items, recessed the committee meeting at 9:00 a.m.

MINUTES OF A MEETING OF THE ACADEMIC AFFAIRS COMMITTEE OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 9:00 A.M.

Chairperson Roberts convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, September 11, 2026 at 9:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Roberts called upon Dr. Nathan for discussion of the following Academic Affairs Committee agenda items:

1. **Proposed Undergraduate Certificate in Systems Engineering**

   Dr. Nathan reported that the Samuel Ginn College of Engineering has proposed a new 12-hour Undergraduate Certificate in Systems Engineering for students outside the Industrial and Systems Engineering major. She explained that the certificate would use existing courses and faculty to provide specialized systems engineering skills while responding to growing workforce demand across Alabama's defense, aerospace, manufacturing, and technology sectors.

   Trustee Riggins moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Huntley. The committee then approved the motion by voice vote.

2. **Proposed Graduate Certificate in Systems Engineering**

   Dr. Nathan reported that the Samuel Ginn College of Engineering has proposed a new 12-hour Graduate Certificate in Systems Engineering for graduate students outside Industrial and Systems Engineering. She explained that the certificate would provide specialized preparation in systems design, integration, and management while addressing growing industry demand and would require no additional resources for implementation.

   Trustee Dumas moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Vines. The committee then approved the motion by voice vote.

Chairperson Roberts thanked Dr. Nathan for her reports, and with there being no further items, recessed the committee meeting at 9:05 a.m.

MINUTES OF A MEETING OF THE AUDIT AND COMPLIANCE COMMITTEE OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 9:05 A.M.

Chairperson Ainsworth convened a meeting of the Audit and Compliance Committee of the Auburn University Board of Trustees on Friday, September 11, 2026 at 9:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Ainsworth called upon Ms. Shomaker for discussion of the single Audit and Compliance Committee agenda item.

1. **PwC's Fiscal Year 2026 Audit Plan – *For Information Only***

   Ms. Shomaker introduced guests from PricewaterhouseCoopers who then presented the Fiscal Year 2026 Audit Plan.

   The item was presented for information only; no vote was taken.

With there being no further items, Chairperson Ainsworth recessed the committee meeting at 9:15 a.m.

MINUTES OF A MEETING OF THE FINANCE COMMITTEE OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 9:15 A.M.

Chairperson W. Smith convened a meeting of the Finance Committee of the Auburn University Board of Trustees on Friday, September 11, 2026 at 9:15 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson W. Smith called upon Ms. Shomaker for discussion of the following Finance Committee agenda items:

1. **Approval of the Fiscal Year 2027 Auburn University Budget**

   Ms. Shomaker presented the proposed Fiscal Year 2027 Auburn University Budget, as shown in the resolution and attachments.

   Trustee Riggins moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Vines. The committee then approved the motion by voice vote.

2. **Approval of Tuition and Fees for Auburn University and Auburn University at Montgomery for 2027-2028 Academic Year**

   Ms. Shomaker presented the proposed Tuition and Fees for Auburn University and Auburn University at Montgomery for the 2027-2028 Academic Year, as shown in the resolution and attachments.

   Trustee Roberts moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Vines. The committee then approved the motion by voice vote.

3. **Approval of Auburn University Housing Rental Rates and Auburn University at Montgomery Housing Rental Rates for 2027-2028 Academic Year**

   Ms. Shomaker presented the housing rental rates for Auburn University and Auburn University at Montgomery for the 2027-2028 Academic Year, as shown in the resolution and attachments.

   Trustee Sahlie moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Vines. The committee then approved the motion by voice vote.

4. Approval of Auburn University Tiger Dining Rates for 2027-2028 Academic Year

Ms. Shomaker presented the proposed Auburn University Tiger Dining Rates for the 2027-2028 Academic Year, as shown in the resolution and attachment.

Trustee Riggins moved to report the item favorably to the full Board for consideration during the reconvened meeting, and the motion was seconded by Trustee Dumas. The committee then approved the motion by voice vote.

Chairperson W. Smith thanked Ms. Shomaker for her reports, and with there being no further items, recessed the committee meeting at 9:30 a.m.

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 9:30 A.M.

Chairperson Riggins convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, September 11, 2026 at 9:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

1. **Proposed Awards and Namings**

   Chairperson Riggins asked for a motion to move consideration of the item, a list of proposed awards and namings, to the reconvened meeting.

   Trustee W. Smith moved to consider the item during the reconvened meeting, and the motion was seconded by Trustee Dumas. The committee then approved the motion by voice vote.

With there being no further items, Chairperson Riggins recessed the committee meeting at 9:35 a.m.

President *Pro Tempore* Sanford then moved to reports from various committee chairpersons and lead trustees as follows:

Alumni

Lead Trustee Dumas began his report by highlighting recent Auburn Alumni Association programming that reflected continued growth and effectiveness within its engagement model. He shared that Auburn on the Hill, held June 16–17 in Washington, D.C., achieved record participation, with 267 attendees at the Auburn Building reception, representing a 24% year-over-year increase. He shared that a record 75 Auburn students also completed internships in Washington, D.C., representing a 50% increase.

Lead Trustee Dumas reported that the summer issue of Auburn Magazine highlighted America 250 through short stories featuring Auburn faculty, staff, programs, and members of the surrounding community. He noted that the issue was distributed to approximately 160,000 addressable alumni households.

Lead Trustee Dumas announced that Advancement would launch the inaugural Strength in Service online giving campaign from October 29 through November 12. He explained that the campaign would support Auburn's Veterans Resource Center and ROTC programs, with a fundraising goal of $250,000 tied to military appreciation activities and America's 250th.

Lead Trustee Dumas concluded his report by announcing the Auburn Alumni Association's newly elected officers and directors, who would begin their service following the Association's September board meeting.

Institutional Advancement Committee

Chairperson Woltosz began his report by sharing that the combined market value of Auburn's endowment reached a record high of $1.529 billion as of July 31, 2026. He reported that the Auburn University Foundation and University portfolio values were $1.109 billion and $420 million, respectively.

Chairperson Woltosz reported that, as of July 2026, the combined portfolio had achieved a calendar year-to-date return of 6.8%, a one-year return of 15.0%, a five-year annualized return of 8.3%, and a 10-year annualized return of 9.3%. He noted that the portfolio performed in accordance with the policy benchmark during each of those periods.

Chairperson Woltosz concluded his report with an update on fiscal year 2026 fundraising progress. He shared that, as of September 2, 2026, Auburn had raised $229,190,570, representing 112% of its $205 million fundraising goal, with 92% of the fiscal year elapsed.

Research and Technology Committee

Chairperson DeMaioribus began his report by commending Auburn faculty and research professionals for their aggressive pursuit of external funding. He shared that, as of the end of

August, Auburn faculty had submitted a record 1,884 proposals supporting research and scholarship during the fiscal year, with a combined value exceeding $1 billion, also a record high. He noted that these accomplishments, achieved with one month remaining in the fiscal year, reflected Auburn's growing research reputation and the dedication, creativity, and hard work of its faculty.

Chairperson DeMaioribus next highlighted three awards Auburn received through a major rural healthcare initiative announced by Governor Kay Ivey. He reported that the awards included a $4 million grant to create a network of local healthcare access sites connected to a central virtual clinic to expand preventive and primary care in rural communities; a $6.4 million grant to establish a shared digital health and cybersecurity network; and a $5 million grant to establish a multidisciplinary Rural Workforce Academy for healthcare professionals. He emphasized that Auburn received more funding through the initiative than any other institution in Alabama. He added that the proposals were developed under the leadership of Dean Leigh Ann Ross in collaboration with Deans Calvin Johnson, Edward Thomas, Gregg Newschwander, Susan Hubbard, Jason Hicks, Jeffrey Fairbrother, and Mario Eden.

Chairperson DeMaioribus reported that the National Science Foundation awarded Auburn a $6 million Accelerating Research Translation grant. He explained that the project, led by Auburn's Office of Innovation and Partnerships, formerly the University's traditional technology transfer office, included co-investigators from several colleges. He noted that the award would strengthen Auburn's ecosystem for commercializing University intellectual property and launching startup companies founded on that intellectual property. He added that Auburn's ultimate vision was to create a central nexus through which innovation, commercialization, and entrepreneurship activities across campus could be coordinated and offered to stakeholders through a single point of access.

Chairperson DeMaioribus also recognized three early-career faculty members from the Samuel Ginn College of Engineering and the College of Agriculture who received prestigious National Science Foundation CAREER grants. He reported that Dr. Martha Smith of the Department of Industrial and Systems Engineering received $600,000 to develop frameworks for designing and deploying augmented reality systems that are safe and effective in complex training environments. Dr. Kathleen Martin of the Department of Entomology and Plant Pathology received $1.9 million to study plant viruses and better understand why some spread across numerous host species while others remain highly specialized. Dr. Ali Khosravi of the Department of Civil and Environmental Engineering received $600,000 to investigate innovative materials that could improve structural performance in expansive clay soils by adapting to ground movement rather than resisting it.

Chairperson DeMaioribus shared that the National Institute of Standards and Technology awarded the College of Agriculture a $1 million grant to advance digital technologies in agriculture. He explained that the project would examine integrated sensing, robotics, smart machinery, cybersecurity, and workforce development to accelerate the adoption of digital agriculture among farmers in Alabama and throughout the southeastern United States.

Chairperson DeMaioribus then highlighted the recent opening of a new laboratory for the Applied Research Institute in Huntsville's Cummings Research Park, which was celebrated by more than 400 guests. He shared that, during the event, an Assistant Secretary of War described Auburn as a dedicated mission partner of the Department of War. He further reported that the Missile Defense Agency awarded Auburn $15.5 million to expand its radiation-hardening testing program, the anchor program in the new laboratory. He noted that the award brought cumulative funding for the radiation-effects testing program to $27 million over the preceding three years and that the program involved researchers from the Samuel Ginn College of Engineering, the College of Science and Mathematics, and the Applied Research Institute.

Chairperson DeMaioribus concluded his report by emphasizing that these accomplishments demonstrated the power of Auburn's research enterprise to address critical national, state, and University priorities.

President *Pro Tempore* Sanford thanked the trustees for their reports and then indicated that the committee meetings and trustee reports were complete.

MINUTES OF A REGULAR MEETING OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 9:45 A.M.

President *Pro Tempore* Sanford convened a regular meeting of the Board of Trustees on Friday, September 11, 2026 at 9:45 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President *Pro Tempore* Sanford then asked for a motion for the Board to enter an executive session. A motion was received from Trustee Riggins and seconded by Trustee Dumas. The Board then approved the motion by voice vote.

President *Pro Tempore* Sanford recessed the regular meeting at 9:50 a.m.

MINUTES OF A RECONVENED MEETING OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, SEPTEMBER 11, 2026 AT 10:55 A.M.

President *Pro Tempore* Sanford reconvened the meeting of the Board of Trustees on Friday, September 11, 2026 at 10:55 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Sanford asked for a motion to adopt the minutes of the June 5, 2026 meeting. A motion was received from Trustee Rane and seconded by Trustee W. Smith. The Board then approved the motion by voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 5, 2026 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 5, 2026 meeting of the Board of Trustees are hereby approved as distributed.

PROPERTY AND FACILITIES COMMITTEE
COMMITTEE MEETING REPORT

Chairperson Z. Smith reported that the Property and Facilities Committee met earlier and discussed three action items and two information-only items.

Chairperson Z. Smith moved to approve the committee's three action items as a consent agenda, and the motion was seconded by Trustee Sahlie. The Board then approved the motion by voice vote.

The following resolutions were approved:

MINUTES NOT YET APPROVED

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MARY MARTIN HALL COMPREHENSIVE RENOVATION

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, University Administration has proposed the comprehensive renovation of Mary Martin Hall; and

WHEREAS, this project will preserve the historical and architectural integrity of both the original 1910 facility and the 1940 addition; and

WHEREAS, this project will be similar in scope to the recent Comer Hall renovation; and

WHEREAS, this project is located at the intersection of Thach Avenue and Mell Concourse along the southern edge of the Auburn University Historic District; and

WHEREAS, according to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Mary Martin Hall Renovation project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

MINUTES NOT YET APPROVED

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORITY TO PURCHASE BUILDING AND LAND AT 302/304 ALABAMA STREET IN AUBURN, ALABAMA

WHEREAS, Auburn University is interested in acquiring property in Auburn, Alabama, for the benefit of Auburn University and Student Affairs; and

WHEREAS, the property consists of an existing 18,450 SF warehouse building and a 4.59 acre commercial condominium lot located at 302/304 Alabama Street, Auburn, Alabama; and

WHEREAS, this parcel immediately adjacent to Auburn University's main campus; and

WHEREAS, the acquisition will be funded entirely by Student Affairs; and

WHEREAS, the acquired space will allow Student Affairs and Student Housing to move stored material out of rented space across the City of Auburn to a facility more proximate to campus. The space will also allow flexibility to expand for future storage needs; and

WHEREAS, the university has acquired an option to purchase the property shown on Attachment 1, subject to Board of Trustees approval; and

WHEREAS, the property will be transferred by general warranty deed; and

WHEREAS, the purchase price exceeds the MAI appraisal of the property; however, the location of the property provides a safer and more efficient location for access by staff and students.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the offer to purchase the property at 302/304 Alabama Street, Auburn, Alabama is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Offer to purchase property for One Million Eight Hundred and Fifty Thousand dollars ($1,850,000.00), funded entirely by Student Affairs funds; and
2. All documents consummating the purchase of property shall be reviewed, as to form, by the Office of General Counsel.

ATTACHMENT 1

302/304 ALABAMA STREET, AUBURN, ALABAMA



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORIZATION TO USE RESEARCH CORRIDOR LEGISLATION FOR RENOVATION OF AUBURN UNIVERSITY VEHICLE RESEARCH AND INNOVATION LABORATORY AT 177 TECHNOLOGY PARKWAY, AUBURN, AL

WHEREAS, Act 2024-308, enacted at the 2024 Regular Session of the Alabama Legislature and signed into law on May 9, 2024 (the "Act"), authorizes municipalities and counties to create a type of public corporation known as a research and development corridor (a "Corridor") to undertake one or more projects within such entity's corporate limits for the benefit of a Qualified Enterprise (as defined in the Act); and

WHEREAS, the Act defines a Qualified Enterprise as any activity, business or trade fitting in one of five (5) areas, one being "educational research, development or other areas of higher education"; and

WHEREAS, in a March 15, 2025 opinion from the Attorney General of the State of Alabama (the "AG") addressed to President Roberts, a copy of which is attached as Attachment 1 (the "AG Opinion"), the AG concluded that (i) the instruction of students at a public university, and (ii) research conducted by faculty of a public university, each constitute a Qualified Enterprise under the Act; and

WHEREAS, as provided in the Act, "each corridor, all contractual agreements made by the corridor, and any building or improvement of a project shall be exempt from state laws requiring competitive bids", and the AG Opinion concluded that such exemption covers instances where a Corridor constructs buildings or improvements on land leased by it from a public university that the Corridor then leases back to the university; and

WHEREAS, the university desires to utilize a Corridorin the development of the Vehicle Research and Innovation Laboratory (VRIL) to be used by faculty and students of the University as a Qualified Enterprise; and

WHEREAS, the university desires to utilize a Corridor to renovate the existing 177 Technology Parkway facility for research by faculty of the College of Engineering in the area of Vehicle Research and Innovation; and

WHEREAS, the VRIL will be located on real property located within the corporate limits of the City of Auburn more particularly shown on Attachment 2 in the area marked between Technology Parkway and Highway 29 (the "VRIL Site"); and

WHEREAS, in light of the alternative delivery benefits offered through the Act, Auburn University desires to utilize a Corridor in connection with developing and constructing the VRIL for research and development activities by faculty of the university that fall within the meaning of Qualified Enterprises under the Act; and

WHEREAS, to form a Corridor, the Act requires, among other things, that following certain public notice at least three natural persons meeting certain qualifications petition the governing body of the municipality in which the boundary of the Corridor is to be located to authorize creation of the Corridor and its proposed articles of incorporation, which governing body also appoints all voting members of the board of directors of the Corridor; and

WHEREAS, it will be necessary, following creation of a Corridor for the VRIL (the "VRIL Corridor"), that the university enter a long-term ground lease of the VRIL Site to such Corridor (hereinafter defined as the VRIL Site Ground Lease), an agency agreement respecting construction of the VRIL, and various other agreements, documents, and instruments respecting the funding, development and construction of the VRIL (collectively with the VRIL Site Ground Lease, the "VRIL Corridor Documents"); and

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby authorize the President of the university (the "President") and the Senior Vice President for Business and Administration & Chief Financial Officer of the university (the "CFO"), or either of them, to cause the VRIL Corridor to be created and its board of directors appointed including, without limitation, to cause notice of intent to create such Corridor, to cause to be prepared and submitted to the City Council of the City of Auburn (the "City Council") a petition, articles of incorporation and a publisher's affidavit, as required under the Act, for such Corridor, and to obtain, present and file with the Judge of Probate of Lee County or other appropriate recording offices all such materials, instruments, certified resolutions, and other information as shall be necessary to cause the VRIL Corridor to be incorporated as required under the Act, and, further, to identify and petition the City Council to appoint the voting members of the governing body of the VRIL Corridor; and

FURTHER RESOLVED, that the Board of Trustees hereby authorize the President and the CFO, or either of them, to execute and deliver, for and in the name of the university, (i) a ground lease of the VRIL Site from the university, as lessor, to the VRIL Corridor, as lessee, for such term as determined by the President and the CFO, or either of them, up to but not exceeding forty (40) years, and for rent in the amount of $10.00/year or such other nominal amount as determined by the President and the CFO, or either of them (the "VRIL Site Ground Lease"), and all other VRIL Corridor Documents. The Secretary to the Board of Trustees or any other Trustee is hereby authorized to attest and affix the official seal of Auburn University to the VRIL Site Ground Lease, and any VRIL Corridor Documents; and

FURTHER RESOLVED, the VRIL Site Ground Lease, and the VRIL Corridor Documents shall contain such terms and provisions as shall be deemed acceptable by the President and the CFO, or either of them, and as shall be further approved by the Office of General Counsel of the university or external counsel to the university; and

FURTHER RESOLVED, the Board of Trustees hereby declares that the VRIL, including the VRIL Site Ground Lease, and all leases, subleases and similar arrangements by the university of portions of the VRIL Site for purposes of promoting activities conducted therein, are for institution-related purposes designed to enhance the operation of the university, and are hereby declared to be in the best interest of the university.

MINUTES NOT YET APPROVED

ATTACHMENT 1

COPY OF MARCH 15, 2025 ATTORNEY GENERAL OPINION

STATE OF ALABAMA
OFFICE OF THE ATTORNEY GENERAL

STEVE MARSHALL
ATTORNEY GENERAL

501 WASHINGTON AVENUE
P.O. BOX 300152
MONTGOMERY, AL 36130-0152
(334) 242-7300
ALABAMAAG.GOV

March 13, 2025

RECEIVED
MAR 19 2025
OFFICE OF THE
GENERAL COUNSEL

Honorable Christopher B. Roberts
Auburn University Office of the President
107 Samford Hall
Auburn, Alabama 36849

Municipalities – Competitive Bid Law – Colleges and Universities – Auburn University

Instructing students at a public university is a "qualified enterprise" as defined by section 11-66A-1(20) of the Code of Alabama.

A "corridor," as defined by section 11-66A-1(5) of the Code, is not subject to the Competitive Bid Law when it constructs buildings or improvements on land it leases from a public university that the corridor then leases back to the university.

Dear President Roberts:

This opinion of the Attorney General is issued in response to your request on behalf of Auburn University.

QUESTION ONE

Is instructing students at a public university a "qualified enterprise" as defined by section 11-66A-11(20) of the Code?

MINUTES NOT YET APPROVED

FACTS AND ANALYSIS

In 2024, the Governor signed Act 2024-308 into law, which allows municipalities to create research and development corridors. 2024 Ala. Acts No. 2024-308; *see also* ALA. CODE §§ 11-66A-1 *et seq*. The Legislature found that these corridors serve the public good, welfare, and economy of the state by fostering new economic opportunities. ALA. CODE § 11-66A-2(a) (Supp. 2024). The act encourages these new economic opportunities by authorizing public entities to provide public resources to the corridors and exempting the corridors—as specified in the act—from taxation, usury and interest laws, competitive bid laws, and state oversight, among other requirements. *See* ALA. CODE §§ 11-66A-2(b)2, 11-66A-12 through 11-66A-15 (Supp. 2024).

Your request explains that Auburn University is considering whether the act could facilitate new potential facilities at the University that would house various educational activities. You first ask whether these educational activities—instructing, teaching, and training Auburn University students—are a "qualified enterprise" under the act, regardless of the area of discipline.

The Legislature limited a corridor's powers under the act to be "[i]n furtherance of a project." ALA. CODE § 11-66A-6 (Supp. 2024). A "project" is "[a]ny activity undertaken, or property acquired or provided in whole or in part, by a research and development corridor for the establishment, benefit, or support of a qualified enterprise." ALA. CODE § 11-66A-1(15) (Supp. 2024). For a corridor to exercise its statutory powers, it must further a qualified enterprise.

A "qualified enterprise" is "[a]ny activity, business, or trade that is described in one of [five] categories" the act provides. These categories are advanced manufacturing, bioscience, foundational targets, education, and corporate operations for the other four categories. ALA. CODE § 11-66A-1(20) (Supp. 2024). The Department of Commerce expressly identified most of these categories (not education) in its strategic economic development plan: Accelerate Alabama 2.0. *See* ALA. CODE § 11-66A-2(a) (Supp. 2024); *see also* ALA. DEP'T OF COM., ACCELERATE ALABAMA 2.0 (Jan. 31, 2017), (https://www.madeinalabama.com/assets/2017/01/Accelerate-Alabama-2.0.pdf).

"Education" includes "[e]ducational research, development, or other areas of higher education." ALA. CODE § 11-66A-1(20)(d) (Supp. 2024). "Rules of statutory construction provide that courts must ascertain the

MINUTES NOT YET APPROVED

legislative intent expressed in a statute and, absent evidence to the contrary, words have their plain, ordinary, and understood meaning." Opinion to Honorable Robert D. Thorington, Attorney, Utilities Board of the City of Foley, dated Feb. 13, 2002, A.G. No. 2002-140. This language is plain and broad. The statute's use of "development" and "other areas of higher education" encompasses instructing, teaching, and training students at a public university—regardless of the area of discipline. Your request also references that "research conducted by [Auburn University] faculty" may occur at the potential facilities. Such research would also be a qualified enterprise as "Educational research" or as "research and development" under the Foundational Targets category. ALA. CODE §11-66A-1(20)(c)(v), (d) (Supp. 2024).

Though fitting into the enumerated categories is most of the battle, to be a qualified enterprise, instructing students at a public university must also be an "activity, business, or trade." The act does not define these three words, but "[t]he 'plain and ordinary meaning' of statutory language may often be found in a dictionary." *Ex parte Christopher*, 145 So. 3d 60, 64 (Ala. 2013). Black's Law Dictionary defines "business" as "[a] commercial enterprise carried on for profit" or "a particular occupation or employment habitually engaged in for livelihood or gain." *Business*, BLACK'S LAW DICTIONARY (12th ed. 2024). And a "trade" is "[a] business or industry occupation; a craft or profession." *Trade*, BLACK'S LAW DICTIONARY (12th ed. 2024). These words' ordinary meanings are similar and refer to for-profit entities and endeavors, which Auburn University and its educational activities are not.

"Activity" is broader. It is "[a] state of action . . . [s]omething that a person or group does; collectively, the acts that someone or some groups engages in, esp. in furtherance of some purpose." *Activity*, BLACK'S LAW DICTIONARY (12th ed. 2024). Though the company "activity" keeps ("business" and "trade") could limit "activity" to for-profit endeavors, such application of the associated-words cannon of statutory construction (*noscitur a sociis*) is not warranted here for two reasons. *See, e.g.*, *Ex parte City of Millbrook*, 304 So. 3d 202, 205-06 (Ala. 2020) (explaining that the associated-words canon of statutory interpretation supports giving similar meanings to words grouped in a way to suggest commonality). First, the Legislature defined "qualified enterprise" to be "***any*** activity," ALA. CODE § 11-66A-1(20) (Supp. 2024) (emphasis added), and "any" means "all." *Anders v. Hometown Mortg. Servs., Inc.*, 346 F.3d 1024, 1028 (11th Cir. 2003) (citations omitted). Second, the Legislature used broad language—"other areas of higher education"—to describe the Education category. ALA. CODE § 11-66A-1(20)(d) (Supp. 2024).

MINUTES NOT YET APPROVED

Combining this additional statutory context, "any activity . . . of higher education" would be an unnatural way for the Legislature to distinguish between public and private higher education. Instructing students at a public university is thus an "activity" based on the word's plain and ordinary meaning.

CONCLUSION

Instructing students at a public university is a qualified enterprise as defined by section 11-66A-1(20) of the Code.

QUESTION TWO

> Does Alabama's Competitive Bid Law apply when a corridor constructs buildings or improvements on land it leases from a public university that the corridor then leases back to the university?

FACTS AND ANALYSIS

The act provides: "Each corridor, all contractual agreements made by the corridor, and any building or improvement of a project shall be exempt from state laws requiring competitive bids for any contract to be entered into by any public entity, including, but not limited to, Chapter 2 of Title 39 and Article 3 of Chapter 16 of Title 41." ALA. CODE § 11-66A-14 (Supp. 2024). Any part of this three-part exemption would apply to the construction of the potential facilities.

According to your request, Auburn University would ground lease the land to the corridor and fund the facilities' construction and development. Then, the corridor would lease the facilities back to the University. This process would allow Auburn University to control the potential facilities but avoid certain requirements like the Competitive Bid Law, which would otherwise apply had the University not worked with a corridor.

A corridor can "acquire real property . . . by . . . lease" and "construct, improve, . . . equip, and furnish the property and interests in property as the board determines to be necessary for the purposes of the corridor." ALA. CODE § 11-66A-6(5) (Supp. 2024). And a corridor can

MINUTES NOT YET APPROVED

"lease all or any part of any property upon such terms and conditions as its board determines necessary or desirable." *Id.* at (6). A corridor can even convey its property "without valuable consideration as the board shall determine." *Id.* at (7). More generally, a corridor can "make, enter into, and execute contracts, . . . and . . . take such other actions as may be necessary or convenient to accomplish any purpose for which the corridor was organized or to exercise any power granted under this chapter." *Id.* at (15). As to Auburn University specifically, a corridor can generally take actions "to obtain or secure the aid and cooperation of . . . any agency, department, instrumentality, or political subdivision of [the state] in furtherance of the purposes of this chapter." *Id.* at (16). These broad statutory powers allow a corridor to facilitate the process you outline in your request.

Note that the corridor's board must retain some independence from Auburn University. "If a matter comes before the board with respect to which any director, . . . has any direct or indirect pecuniary interest, the director shall immediately disclose the interest to the board and remove himself or herself . . . ." ALA. CODE § 11-66A-4(j) (Supp. 2024).

CONCLUSION

A "corridor" is not subject to the Competitive Bid Law when it constructs buildings or improvements on land it leases from a public university that the corridor then leases back to the university.

I hope this opinion answers your questions. If this Office can be of further assistance, please contact Ben Seiss of my staff.

Sincerely,

STEVE MARSHALL
Attorney General
By:

RYAN W. SHAW
Chief, Opinions Division

SM/BMS/lbh
3702922/248552

ATTACHMENT 2

VEHICLE RESEARCH AND INNOVATION LABORATORY (VRIL)



ACADEMIC AFFAIRS COMMITTEE
COMMITTEE MEETING REPORT

Chairperson Roberts reported that the Academic Affairs Committee met earlier and discussed two action items.

Chairperson Roberts moved to approve the committee's two action items as a consent agenda, and the motion was seconded by Trustee Huntley. The Board then approved the motion by voice vote.

The following resolutions were approved:

MINUTES NOT YET APPROVED

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED UNDERGRADUATE CERTIFICATE IN SYSTEMS ENGINEERING

WHEREAS, the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering prepares undergraduate students to become innovative engineering professionals through academic programs that develop the technical knowledge, systems-thinking skills and interdisciplinary problem-solving abilities needed to address complex engineering challenges; and

WHEREAS, faculty in the Department of Industrial and Systems Engineering propose a new Undergraduate Certificate in Systems Engineering to provide non-Industrial and Systems Engineering undergraduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management; and

WHEREAS, the proposed 12-hour certificate, composed of existing courses, will provide students with a specialized credential that complements their undergraduate degree, supports career readiness and responds to growing demand for systems engineering expertise across engineering disciplines; and

WHEREAS, the proposed certificate will help prepare undergraduate students to meet growing workforce demand in Alabama's defense, aerospace, manufacturing and technology industries; and

WHEREAS, the proposed certificate will complement existing academic offerings and will be implemented using existing courses and faculty with no additional institutional resources; and

WHEREAS, the request to establish the Undergraduate Certificate in Systems Engineering has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Undergraduate Curriculum Committee, the Provost and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Undergraduate Certificate in Systems Engineering be approved.

MINUTES NOT YET APPROVED

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED GRADUATE CERTIFICATE IN SYSTEMS ENGINEERING

WHEREAS, the Department of Industrial and Systems Engineering in the Samuel Ginn College of Engineering prepares future engineers through innovative education, research and professional training that equips graduates to solve complex engineering challenges and contribute to technological advancement; and

WHEREAS, faculty in the department propose a new Graduate Certificate in Systems Engineering to provide non-Industrial and Systems Engineering graduate students with foundational knowledge and practical skills in systems engineering principles and methodologies, including systems design, integration and management; and

WHEREAS, the proposed 12-hour graduate certificate, composed of existing graduate courses, will provide students with a specialized credential that supports career readiness and responds to growing demand for systems engineering expertise across the defense, aerospace, manufacturing and technology sectors; and

WHEREAS, the proposed certificate will help address Alabama's growing demand for highly skilled systems engineering professionals while complementing Auburn's existing graduate offerings and requiring no additional institutional resources; and

WHEREAS, the request to establish the Graduate Certificate in Systems Engineering has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Graduate Council, the Provost and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Graduate Certificate in Systems Engineering be approved.

FINANCE COMMITTEE
COMMITTEE MEETING REPORT

Chairperson W. Smith reported that the Finance Committee met earlier and discussed four action items.

Chairperson W. Smith moved to approve the committee's four action items as a consent agenda, and the motion was seconded by Trustee Rane. The Board then approved the motion by voice vote.

The following resolutions were approved:

MINUTES NOT YET APPROVED

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF THE FY 2027 AUBURN UNIVERSITY BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2026, and ending September 30, 2027, as presented by the President, and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the FY 2027 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2026. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

MINUTES NOT YET APPROVED

EXHIBIT A

AUTHORIZATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY

WHEREAS, it is desirable and appropriate for Auburn University (the "University") to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and long-term capital lease obligations and thereby achieving an overall interest expense savings to the University; and

WHEREAS, the University may also be able to achieve an overall interest expense savings by refunding and refinancing all or a portion of its outstanding bonds by purchasing all or a portion of the outstanding bonds through a tender offer (a "Tender Transaction") and/or exchanging all or a portion of the outstanding bonds for newly issued Bonds (as hereinafter defined) (the "Exchange Transaction"); and

WHEREAS, it may be necessary to issue Bonds for the purpose of paying the purchase price of outstanding bonds purchased through Tender Transactions, for the purpose of exchanging for outstanding bonds exchanged through Exchange Transactions, and for the purpose of paying costs of issuing the Bonds and accomplishing the Tender Transactions and Exchange Transactions; and

WHEREAS, in order to manage the University's refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the certain officers of the University to arrange for the issuance of refunding bonds, Tender Transactions and/or Exchange Transactions without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

THEREFORE, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

Section 1. Findings. (a) The following bonds of the University are currently outstanding:

(i) General Fee Revenue Bonds, Series 2014-A, dated July 24, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;

(ii) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;

(iii) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;

(iv) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;

(v) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;

(vi) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;

(vii) General Fee Revenue Refunding Bond, Series 2024-A, dated March 5, 2024, issued under the Twenty-Sixth Supplemental General Fee Indenture dated as of March 1, 2024;

(viii) General Fee Revenue Bonds, Series 2025-A, dated March 11, 2025, issued under the Twenty-Seventh Supplemental General Fee Indenture dated March 11, 2025 (the "Twenty-Seventh Supplemental Indenture");

(ix) General Fee Revenue Bonds, Series 2025-B, dated March 11, 2025, issued under the Twenty-Seventh Supplemental Indenture; and

(x) General Fee Revenue Bonds, Series 2026, dated March 18, 2026, issued under the Twenty-Eighth Supplemental Indenture dated March 18, 2026.

The bonds described in (i) – (x) of this subsection (a) are herein referred to as the "Outstanding Bonds" under the General Fee Revenue Trust Indenture

(b) The University has outstanding the following long-term capital lease obligations that financed capital improvements for the University and are payable from funds of the University:

(i) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project); and

(ii) Revenue Bond (AU Research Facility Project), Series 2024; and

(iii) Revenue Bond (RFID Facility Project), Series 2025.

The obligations of the University described in (i) – (iii) of this subsection (b) are herein referred to as the "Capital Lease Obligations".

Section 2. Authorization of Bonds. The University is hereby authorized to issue its revenue bonds for the purpose of refunding and retiring any or all of the Outstanding Bonds (including by way of a Tender Transaction and/or Exchange Transaction authorized in Section 3 below), and for the purpose of refunding and retiring any or all Capital Lease Obligations. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the "Supplemental General Fee Indentures") provided for in Section 7 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "General Fee Revenue Indenture"). The bonds herein authorized (the "Bonds") may be issued at such time or times and in such series or subseries as may be most advantageous to the University, subject to the provisions of Section 13 of this authorization. The Outstanding Bonds and Capital Lease Obligations to be refunded (including, with respect to such Outstanding Bonds, by tender and/or exchange) by the Bonds are hereinafter referred to as the "Refunded Bonds."

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

Section 3. Authorization of Tender Transactions and Exchange Transactions. In furtherance of the Tender Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to purchase from the owners of all or any portion of the Outstanding Bonds. In furtherance of the Exchange Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to exchange from the owners of all or any portion of the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are hereby authorized to execute all documents necessary for the solicitation of the purchase and/or exchange of the Outstanding Bonds and the Transactions.

All or any portion of the Outstanding Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Outstanding Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are each separately authorized to accept offers submitted from owners of Outstanding Bonds with respect to a Tender Transaction and/or an Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 3 and in Section 13 hereof. Any such Outstanding Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

Section 4. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series ___". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series ___". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate, and may be further modified to indicate one or more subseries.

(c) The persons to whom the Bonds are to be delivered are set forth in Section 8 hereof.

(d) All of the Bonds, except for Bonds issued in connection with Exchange Transactions will be issued by sale in accordance with Section 8 hereof. The Bonds to be issued in connection with Exchange Transactions will be issued by exchange in accordance with Section 8 hereof.

(e) The sale and/or exchange price of the Bonds shall be as set forth in Sections 8 and 13 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (x) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the Refunded Bonds, amounts on deposit in the funds or accounts of the Indenture referable to the Refunded Bonds, and Bonds issued in exchange for Refunded Bonds, subject to the determinations and conditions set forth in Section 13 hereof.

(h) The refunded Capital Lease Obligations are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the bonds issued in connection with such Capital Lease Obligations, amounts on deposit in the funds or accounts held for payment of such Capital Lease Obligations (or bonds referable

to the same), subject to the determinations and conditions set forth in Section 13 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser or holder specified in Section 10 hereof upon payment of the purchase price designated therein or delivery of the Refunded Bond for exchange, as appropriate.

Section 5. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization, shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 6. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 7. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

Section 8. Sale or Exchange of the Bonds. The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 13 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 13 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 13 of this resolution.

The Bonds may also be issued through exchange with the holders of Refunded Bonds upon terms approved pursuant to Section 13 hereof in connection with an Exchange Transaction. If the Bonds are issued through exchange, the Board does hereby authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, such documents as may be necessary or appropriate to effectuate the issuance of Bonds by such exchange and the cancellation of the Refunded Bonds so received by the University in such exchange as approved under Section 13 hereof.

Section 9. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 13 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

Section 10. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the

manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to (i) in the case of Bonds issued by sale, the Underwriter or other purchaser, upon payment to the University of the purchase price therefor or (ii) in the case of Bonds issued by exchange, the holders of Refunded Bonds to be exchanged for Bonds in connection with an Exchange Transaction, in accordance with the provisions of Sections 8 and 13 hereof.

Section 11. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 12. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any series of Outstanding Bonds or Capital Lease Obligations to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds or for the payoff of such Capital Lease Obligations subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture (and are also hereby directed to cause to be delivered and made such notice, if any, that may be required in connection with the refunding of any Capital Lease Obligations). Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds or Capital Lease Obligations for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds or refunded Capital Lease Obligations to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds or Capital Lease Obligations.

Section 13. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2027;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to accomplish the refunding and/or Transaction with respect to which they are issued (taking into account any original issue premium or discount) and the costs of issuing the Bonds, including, without limitation, among other costs, the payment of fees to Bond Counsel, the underwriters, the financial advisor, the information agent and/or the tender agent, other professionals engaged for a Tender Transaction of Exchange Transaction and other professionals engaged by or on behalf of the University, as necessary, to accomplish the issuance of the Bonds and the Transactions;

(c) to determine which of the Refunded Bonds or Capital Lease Obligations are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine which of the Outstanding Bonds (if any) are to be refunded and retired by the Bonds in connection with a Tender Transaction and/or an Exchange Transaction; provided that any such transaction shall result in a minimum net present value savings as provided in Section 3 hereof;

(e) to determine whether the Bonds to be issued by sale are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(f) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) and all other documents to be delivered in connection with each series of Bonds and any related Tender Transaction or Exchange Transaction;

(g) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds issued by sale and the terms of any Bonds issued by exchange; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(h) to approve the expenses of issuing the Bonds and any related Tender Transaction and/or Exchange Transaction; and

(i) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture and to effect any Tender Transaction or Exchange Transaction in connection with the issuance of such Bonds.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 14. Severability. The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

Section 15. Designation of Professionals. The retention of PFM Financial Advisors LLC as municipal advisor to the University, and the law firm of Bradley Arant Boult Cummings LLP, as bond counsel to the University, for the issuance of the Bonds are hereby authorized.

Section 16. General Authorization. The President of the University, the Senior Vice President for Business & Administration and CFO of the University, the Chairman of the Finance Committee of the Board, and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

MINUTES NOT YET APPROVED

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY FOR 2027 – 2028 ACADEMIC YEAR

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of university programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2027 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.

MINUTES NOT YET APPROVED

AUBURN UNIVERSITY TUITION STRUCTURE
PROPOSED FALL 2027

Tuition and Student Services Fee	Fall 2026 RESIDENT		Fall 2026 NON-RESIDENT		Fall 2027 *PROPOSED* RESIDENT		Fall 2027 *PROPOSED* NON-RESIDENT
Credit Hour Tuition - Undergraduate to 12 hours*	$ 482.00		$ 1,483.00		$ 492.00		$ 1,557.00
Credit Hour Tuition - Graduate/Professional to 9 hours*	$ 643.00		$ 1,975.00		$ 656.00		$ 2,074.00
Student Services Fee (all semesters)	$ 1,002.00		$ 1,002.00		$ 1,033.00		$ 1,033.00
Student Services Fee - GRA/GTA (fall/spring)	$ 844.00		$ 844.00		$ 875.00	1	$ 875.00
Student Services Fee - GRA/GTA (summer)	$ 350.00		$ 350.00		$ 350.00		$ 350.00
Non-Credit/Specialty Fees							
Auburn Abroad Fee	$ 813.00		$ 813.00		$ 841.00	2	$ 841.00
Auditing Fee/Special Course Fee - Undergraduate per course	$ 482.00		$ 1,483.00		$ 492.00		$ 1,557.00
Auditing Fee - Graduate/Professional per course	$ 643.00		$ 1,975.00		$ 656.00		$ 2,074.00
Clearing for Graduation	$ 450.00		$ 450.00		$ 450.00		$ 450.00
College of Veterinary Medicine Clinical Rotation Fee	$ 813.00		$ 813.00		$ 841.00	2	$ 841.00
Continuous Enrollment Fee - Graduate	$ 450.00		$ 450.00		$ 450.00		$ 450.00
International Student Fee	$ 130.00		$ 130.00		$ 130.00		$ 130.00
Music Fee (full hour lessons)	$ 246.00		$ 246.00		$ 246.00		$ 246.00
Music Fee (half-hour lessons)	$ 163.00		$ 163.00		$ 163.00		$ 163.00
Professional Fees, Program Fees, Differential Tuition**							
College of Architecture, Design, & Construction (per semester)	$ 2,160.00		$ 2,160.00		$ 2,160.00		$ 2,160.00
College of Business FR/SO (per semester)	$ 345.00		$ 345.00		$ 357.00	2	$ 357.00
College of Business FR/SO Summer	$ 114.00		$ 114.00		$ 118.00	2	$ 118.00
College of Business JR/SR (per semester)	$ 690.00		$ 690.00		$ 714.00	2	$ 714.00
College of Business JR/SR Summer	$ 201.00		$ 201.00		$ 208.00	2	$ 208.00
College of Business Graduate - per credit hour	$ 241.00		$ 241.00		$ 249.00	2	$ 249.00
College of Engineering FR (per semester)	$ 495.00		$ 495.00		$ 1,100.00		$ 1,100.00
College of Engineering SO/JR/SR (per semester)	$ 865.00		$ 865.00		$ 1,100.00		$ 1,100.00
College of Human Sciences - Interior Design (per semester)	$ 2,402.00		$ 2,402.00		$ 2,486.00	2	$ 2,486.00
College of Human Sciences - Hospitality Management (per semester)	$ 557.00		$ 557.00		$ 576.00	2	$ 576.00
College of Veterinary Medicine (per semester)	$ 9,542.00		$ 9,542.00		$ 10,042.00		$ 10,042.00
College of Education - Doctorate of Physical Therapy (per semester)	$ 1,250.00		$ 1,250.00		$ 1,250.00		$ 1,250.00
College of Education - Doctorate of Physical Therapy Summer	$ 1,000.00		$ 1,000.00		$ 1,000.00		$ 1,000.00
Honors College (per semester)	$ 250.00		$ 250.00		$ 250.00		$ 250.00
College of Nursing - per clinical credit hour	$ 350.00		$ 350.00		$ 350.00		$ 350.00
College of Pharmacy (per semester)	$ 6,000.00		$ 6,000.00		$ 6,000.00		$ 6,000.00

* No additional charge for credit hours exceeding 12/9 hours

** Professional fees, program fees, differential tuition in addition to regular credit hour tuition

1 Includes the same components as the student services fee with the exception of the proration fee.

2 Indexed with the average rate of the tuition increase for resident and non-resident students.

MINUTES NOT YET APPROVED

AUBURN UNIVERSITY STUDENT SERVICES FEE
PROPOSED FALL 2027

Student Services Fee	26-27	27-28		Change
Special Building Fund	$ 22.00	$ 23.00	2	$ 1.00
Student Activity	$ 64.00	$ 67.00	2	$ 3.00
Student Well Being	$ 72.00	$ 75.00	2	$ 3.00
Student Swim Complex	$ 17.00	$ 18.00	2	$ 1.00
Student Center Bond	$ 90.00	$ 90.00		$ -
Student Center Operation	$ 10.00	$ 11.00	2	$ 1.00
Transit Fee	$ 202.00	$ 210.00	2	$ 8.00
Athletics Fee	$ 116.00	$ 121.00	2	$ 5.00
Proration Fee	$ 158.00	$ 158.00		$ -
Campus Rec & Wellness	$ 251.00	$ 260.00	2	$ 9.00
Total	$ 1,002.00	$ 1,033.00		$ 31.00

Student Services Fee - GRA/GTA	26-27	27-28		Change
Special Building Fund	$ 22.00	$ 23.00	2	$ 1.00
Student Activity	$ 64.00	$ 67.00	2	$ 3.00
Student Well Being	$ 72.00	$ 75.00	2	$ 3.00
Student Swim Complex	$ 17.00	$ 18.00	2	$ 1.00
Student Center Bond	$ 90.00	$ 90.00		$ -
Student Center Operation	$ 10.00	$ 11.00	2	$ 1.00
Transit Fee	$ 202.00	$ 210.00	2	$ 8.00
Athletics Fee	$ 116.00	$ 121.00	2	$ 5.00
Campus Rec & Wellness	$ 251.00	$ 260.00	2	$ 9.00
Total	$ 844.00	$ 875.00		$ 31.00

MINUTES NOT YET APPROVED

AUBURN UNIVERSITY AT MONTGOMERY TUITION STRUCTURE
PROPOSED FALL 2027

Tuition and Student Services Fee	Fall 2026 RESIDENT	Fall 2026 NON-RESIDENT	Fall 2027 *PROPOSED* RESIDENT	Fall 2027 *PROPOSED* NON-RESIDENT
Credit Hour Tuition - Undergraduate	$ 394.00	$ 884.00	$ 406.00	$ 911.00
Credit Hour Tuition - Graduate	$ 498.00	$ 1,118.00	$ 513.00	$ 1,152.00
Administrative Service Fee*	$ 35.00	$ 35.00	$ 35.00	$ 35.00
Student Activity Fee*	$ 170.00	$ 170.00	$ 170.00	$ 170.00
Student Health Fee*	$ 25.00	$ 25.00	$ 25.00	$ 25.00
Technology Fee	$ 30.00	$ 30.00	$ 30.00	$ 30.00
Athletic **	$ 7.00	$ 7.00	$ 7.00	$ 7.00
First-Time Student Orientation Fee***	$ 125.00	$ 125.00	$ 125.00	$ 125.00
Non-Credit/Specialty Fees/Professional Fees				
Biology Fees	$ 15.00	$ 15.00	$ 15.00	$ 15.00
Clinical Laboratory Fees	$ 8.00	$ 8.00	$ 8.00	$ 8.00
Fine Arts Fees	$ 8.00	$ 8.00	$ 8.00	$ 8.00
Physical Science/Chemistry Fees	$ 15.00	$ 15.00	$ 15.00	$ 15.00
Speech & Hearing Fees	$ 8.00	$ 8.00	$ 8.00	$ 8.00
Hybrid Course Fee	$ 20.00	$ 20.00	$ 20.00	$ 20.00
Online Course Fee	$ 40.00	$ 40.00	$ 40.00	$ 40.00
University Affiliation Fee*	$ 135.00	$ 135.00	$ 135.00	$ 135.00
Graduation Fee (Undergraduate)***	$ 85.00	$ 85.00	$ 85.00	$ 85.00
Graduation Fee (Graduate)***	$ 98.00	$ 98.00	$ 98.00	$ 98.00
Nursing Clinical Fees (per clinical hour)	$ 200.00	$ 200.00	$ 350.00	$ 350.00
Communication Disorders Clinical Fee	$ -	$ -	$ 200.00	$ 200.00
Dept. of Communication Disorders Professional Fee	$ 200.00	$ 200.00	$ 200.00	$ 200.00
Dept. of Medical Laboratory Science Professional Fee	$ 200.00	$ 200.00	$ 200.00	$ 200.00
School of Nursing Graduate Professional Fee	$ 200.00	$ 200.00	$ 200.00	$ 200.00

* Fees are charged on a per-term basis

** First 12 hours undergraduate and 9 hours graduate

*** One-time fees

MINUTES NOT YET APPROVED

OTHER FEES & CHARGES

For Information Only

2027-2028 REVISED TUITION FEE/CHARGE REQUEST

College/Unit	Fee Name	Current	Proposed
College of Liberal Arts	Flight Education (AVMF 2171/2181)*	$18,394.50	$19,262.40
College of Liberal Arts	Flight Education (AVMF 2241/2251)*	$16,382.50	$17,152
College of Liberal Arts	Flight Education (AVMF 2261/2271/4271)*	$41,337.50	$43,413
College of Veterinary Medicine	Professional Fee (all students)	$9,542/semester	$10,042/semester
Graduate School	Graduate Enrollment Fee	$35	$40
Graduate School	Graduate School Application Fee - Domestic	$60	$70
Graduate School	Graduate School Application Fee - International	$65	$75
Graduate School	Thesis/Dissertation Fee	$50	$60
College of Engineering	Professional Fee (Freshman)	$495/semester	$1,100/semester
College of Engineering	Professional Fee (Sophomore-Senior)	$865/semester	$1,100/semester
College of Nursing	MSN Nurse Practitioner - Clinical Fee	$600/course	$450/clinical hour
AUM	Nursing Clinical Fee	$200/clinical hour	$350/clinical hour

2027-2028 NEW TUITION FEE/CHARGE REQUEST

College/Unit	Fee Name	Proposed
College of Architecture, Design, and Construction	Rural Studio Fees - 3rd Year (ARCH 3010/3020 - Fall/Spring)	$3,100
College of Architecture, Design, and Construction	Rural Studio Fees - Thesis (ARCH 5010/5020 - Fall/Spring)	$1,250
College of Nursing	PERRLA Reference Guide (All students in first semester)	$20
College of Nursing	Lab Fee (NURS 7110/7130)	$150
College of Nursing	Lab Fee (NURS 7330)	$250
College of Liberal Arts	Flight Education (AVMF 3261/3271/3281)*	$38,168.20
College of Liberal Arts	Flight Education (AVMF 4291)*	$13,447
AUM	Communication Disorders Clinical Fee	$200/clinical hour
Student Affairs	Tiger ID Credential	$3/semester

* Effective Fall 2026

MINUTES NOT YET APPROVED

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY HOUSING RENTAL RATES AND AUBURN UNIVERSITY AT MONTGOMERY HOUSING RENTAL RATES FOR 2027-2028 ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH) and Auburn University at Montgomery (AUM), are provided on the Auburn University main campus and Auburn University Montgomery's campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH and AUM needs to increase a reserve for deferred maintenance, increase debt, retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH and AUM leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, to establish student housing rates for Auburn University main campus and Auburn University at Montgomery as shown in Exhibits A and B with the new rates becoming effective in the 2027 fall semester.

MINUTES NOT YET APPROVED

EXHIBIT A

Auburn University Housing
Proposed Semester Housing Rental Rates
Academic Year 2027-2028

Area	Room Type	Existing Rate	Proposed 27-28 Rate
160 Ross	Double	$6,700.00	$7,100.00
160 Ross	Quad	$6,500.00	$6,890.00
191 College	Double	$7,230.00	$7,660.00
191 College	Quad	$7,130.00	$7,560.00
191 College	Quad w/ Double Occ.	$6,300.00	$6,680.00
191 College	Single	N/A	$7,660.00
Hill	Single	$4,500.00	$4,730.00
Hill	Double	$3,600.00	$3,780.00
Quad	Single	$5,330.00	$5,600.00
Quad	Double	$4,600.00	$4,830.00
Quad Renov.	Single	$5,830.00	$6,120.00
Quad Renov.	Double	$5,100.00	$5,360.00
Concourse Hall	Double	$7,500.00	$7,880.00
Concourse Hall	Single	N/A	$7,880.00
S. Donahue	Single	$7,130.00	$7,490.00
S. Donahue	Double	$7,130.00	$7,490.00
S. Donahue	Double Shared	$5,800.00	$6,090.00
S. Donahue	Quad	$6,980.00	$7,330.00
Union	2BR/2BA	$7,230.00	$7,660.00
Union	3BR/3BA	$7,230.00	$7,660.00
Union	4BR/4BA	$7,130.00	$7,560.00
Union	5BR/5BA	$6,850.00	$7,260.00
Union	6BR/6BA	$6,850.00	$7,260.00
Village	Single	$6,600.00	$6,930.00
Village	Double	$6,600.00	$6,930.00
Village	Triple	$6,380.00	$6,700.00
Village	Quad	$6,380.00	$6,700.00

Additional Information
Rates are assessed on a semester basis.
Summer Rate: (Fall Rate + Spring Rate) / 3.
Mini-mester Rate: Summer Rate / 2.

MINUTES NOT YET APPROVED

EXHIBIT B

Auburn University at Montgomery Housing
Proposed Semester Housing Rental Rates
Academic Year 2027-2028

Area	Room Type	Existing Rate	Proposed 27-28 Rate
The Courtyards	Quad	$1,980.00	$2,040.00
The Courtyards	Double	$2,410.00	$2,480.00
The Courtyards	Private	$4,350.00	$4,480.00
The Courtyards (renovated)	Double	N/A	$2,750.00
The Courtyards (renovated)	Private	N/A	$5,000.00
The Commons	Quad	$3,240.00	$3,340.00
Warhawk Hall	1 Bedroom	$4,720.00	$4,960.00
Warhawk Hall	2 Bedroom	$4,240.00	$4,450.00
Warhawk Hall	3 Bedroom	$3,760.00	$3,950.00
P-40 Place	2-Passenger	$4,280.00	$4,490.00
P-40 Place	4-Passenger	$2,790.00	$2,930.00

Additional Information
Prices indicated are per semester.
Summer Rate: (Fall Rate + Spring Rate) / 3.

MINUTES NOT YET APPROVED

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF AUBURN UNIVERSITY TIGER DINING RATES FOR

2027-2028 ACADEMIC YEAR

WHEREAS, dining facilities, operated by Aramark Corporation as contracted with Auburn University through Tiger Dining, are provided on the Auburn University main campus as a convenience and service to our students, faculty, and staff; and

WHEREAS, the agreement between Auburn University and Aramark Corporation provides for reasonable price increases based on food and labor statistics provided by the USDA and the Department of Labor; and

WHEREAS, Auburn University wishes to support continuity of staffing in all dining facilities, keep food quality and consistency high and prevent the need for larger market adjustments that are jarring for consumers.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized, to affect he proposed mandatory dining rates for Auburn University main campus, to establish student dining rates for Auburn University, as displayed on Exhibit A to this resolution, with the new rates becoming effective in the 2027 fall semester.

MINUTES NOT YET APPROVED

EXHIBIT A

AUBURN UNIVERSITY DINING PLANS

ACADEMIC YEAR 2027-2028

Meal Plan		2026-2027	2027-2028
Orange	5 BMs* Weekly+ $475 DB**	$1,560	$1,595
Blue	50 BMs* Semester+ $450 DB**	$1,040	$1,060
White	$450 DB**	$450	$450

Prices indicated are per semester.

Orange: This plan is automatically assigned to first-time, first-year Auburn students.

Blue: This plan is automatically assigned to sophomores and above who live on campus.

White: This plan is automatically assigned to sophomores and above who live off campus.

*BM = Block Meals

**DB= Declining Balance

EXECUTIVE COMMITTEE
COMMITTEE MEETING REPORT

Chairperson Riggins reported that the Executive Committee met earlier and discussed one action item, a list of proposed awards and namings. Chairperson Riggins moved to approve the item, and the motion was seconded by Trustee Dumas. The Board then approved the motion by voice vote.

Before concluding the Executive Committee Meeting Report, Chairperson Riggins briefly updated the Board on some of the policy work underway by stating:

> In June, the Board adopted new policies on the Presidential Academic Advisory Council and on academic curriculum, courses, syllabi, and core educational requirements. We are grateful for the substantial work already underway to implement those policies, including faculty efforts to populate the new syllabus repository, which will promote greater consistency, transparency, and accessibility of important course information. We are also pleased with the progress toward core curriculum updates, including the new United States history and civic leadership requirements, and appreciate the thoughtful engagement of Auburn's faculty and academic leadership in that work.
>
> We are equally encouraged by the faculty interest in serving on the Presidential Academic Advisory Council. The Board created the Council because meaningful faculty perspective strengthens academic decision-making, and we view it as an important avenue through which faculty can provide advice and expertise to the President and senior academic leadership. We appreciate those faculty members who are choosing to serve Auburn in that capacity.
>
> As the Board continues its broader work to strengthen Auburn's governance and policy framework, we are also moving forward to develop policies governing faculty appointment, promotion, tenure, post-tenure review, and accountability. This work reflects a larger principle: all University employees should be held to clear and consistent expectations of excellence, accountability, professional responsibility, and service to Auburn's mission, even though particular duties and measures of performance will necessarily differ by role.
>
> The Board's objective is to amplify the important work of faculty and ensure that tenure operates within a clear framework of excellence, accountability, and continued service to the University's mission.
>
> Mr. President, we will appreciate your perspective through this process and ask that you work with your new Presidential Academic Advisory

Council to bring additional perspective to this work, while recognizing that responsibility for establishing Board-level principles ultimately rests with the Board.

The goal is a Board policy that sets clear institutional expectations and provides direction to the President and University administration.

The following resolutions were approved:

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE CHILDREN'S GARDEN AND PLAY LAWN
AT THE TRANSFORMATION GARDEN IN THE COLLEGE OF AGRICULTURE
AS THE BONNIE PLANTS CHILDREN'S GARDEN AND PLAY LAWN

September 11, 2026

WHEREAS, Bonnie Plants Foundation has been a generous supporter of Auburn University, the College of Agriculture, and the Transformation Garden; and

WHEREAS, The Bonnie Plants Foundation believes that gardening is about much more than simply putting plants in the ground. It is an opportunity to nurture curiosity, encourage self-care, and inspire individuals to give back to their communities in pursuit of a world where everyone can experience the joys, benefits, and rewards of gardening; and

WHEREAS, The Children's Garden and Play Lawn will provide space for hands-on and sensory experiences with a focus on engaging children with a central gathering lawn, seating areas, extensive plantings and natural play structures; and

WHEREAS, The Transformation Garden at Auburn University is recognized and celebrated regionally, nationally, and internationally as a model of innovation, education, and community engagement;

NOW, THEREFORE, BE IT RESOLVED that the Children's Garden and Play Lawn be named The Bonnie Plants Children's Garden and Play Lawn in recognition of the Bonnie Plants Foundation's generous support and ongoing dedication to the College of Agriculture and Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE POLLINATOR GARDEN
IN THE TRANSFORMATION GARDEN IN THE COLLEGE OF AGRICULTURE
AS THE BONNIE PLANTS POLLINATOR GARDEN

September 11, 2026

WHEREAS, Bonnie Plants Foundation has been a generous supporter of Auburn University, the College of Agriculture, and the Transformation Garden; and

WHEREAS, The Bonnie Plants Foundation believes that gardening is about much more than simply putting plants in the ground. It is an opportunity to nurture curiosity, encourage self-care, and inspire individuals to give back to their communities in pursuit of a world where everyone can experience the joys, benefits, and rewards of gardening; and

WHEREAS, The Children's and Pollinator Gardens will be open to the public and cultivate a love of gardening in children and families through hands-on learning experiences; and

WHEREAS, The Auburn horticulture faculty, staff and students, in partnership with Bonnie Plants associates and local master gardeners, will regularly offer fun and educational programs for the public including tours, school field trips, summer children's programs, and even raised bed gardening workshops; and

WHEREAS, The Transformation Garden at Auburn University is recognized and celebrated regionally, nationally, and internationally as a model of innovation, education, and community engagement;

NOW, THEREFORE, BE IT RESOLVED that the Pollinator Garden be named The Bonnie Plants Pollinator Garden in recognition of the Bonnie Plants Foundation's generous support and ongoing dedication to the College of Agriculture and Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A STUDY NOOK IN THE COLLEGE OF EDUCATION
AS THE SOPHIE SCHNORRENBERG STUDY NOOK

September 11, 2026

WHEREAS, Sophie Schnorrenberg, a member of the EAGLES Program Class of 2027, exemplifies the spirit of perseverance, determination, and inclusion through her inspiring educational journey at Auburn University; and

WHEREAS, Adopted from Ukraine into an Auburn family, Sophie grew up dreaming of becoming an Auburn student, and through the establishment of the EAGLES Program in 2018, that dream became a reality as she embraced the opportunities of higher education and membership in the Auburn Family; and

WHEREAS, Through her participation in the EAGLES Program, Sophie developed valuable academic, social, and independent living skills while fully engaging in campus life, distinguishing herself as a Diamond Doll, the Model Pledge of her Chi Omega recruitment class, and an EAGLES Ambassador; and

WHEREAS, Through the vision and advocacy of the EAGLES Engagement Council, the College of Education, and supporters of inclusive education, Sophie experienced the transformative power of belonging and demonstrated the limitless potential of students with intellectual disabilities; and

WHEREAS, Sophie's journey serves as an enduring testament to the power of opportunity, determination, and community, inspiring others to believe in the potential of every student and to pursue their dreams with confidence and purpose;

THEREFORE, BE IT RESOLVED, that a study nook in the College of Education be named the Sophie Schnorrenberg Study Nook in recognition of her remarkable accomplishments and steadfast advocacy for young adults with intellectual disabilities. The Sophie Schnorrenberg Study Nook shall stand as a lasting tribute to her inspirational journey and serve as a symbol of Auburn University's enduring commitment to inclusion, belonging, and educational opportunity for all.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE
RESOLUTION

NAMING THE COUNSELING LAB
IN THE COLLEGE OF EDUCATION AS THE
KEN & GERRYE STEGALL-HARD WORK & HOPE HERE- COUNSELING LAB

September 11, 2026

WHEREAS, Ken and Gerrye Stegall are proud graduates of Auburn University, with Ken earning his degree from the College of Education and Gerrye earning her degree from the College of Nursing; and

WHEREAS, Ken earned an undergraduate degree in Psychology, along with master's degrees in Community Agency Counseling and Special Education, preparing him for a career dedicated to service, learning, and the well-being of others; and

WHEREAS, Following his studies at Auburn, Ken devoted his professional life to serving children and families as a children's mental health counselor, special education teacher, and school counselor, exemplifying the belief that purposeful work, guided by compassion and integrity, has the power to change lives; and

WHEREAS, Ken's education and experiences at Auburn helped shape his calling to work in service to others, reflecting Auburn's long-held values of hard work, honesty, and a deep responsibility to leave the world better than it was found; and

WHEREAS, Ken and Gerrye share a belief in the importance of education as a pathway to opportunity and hope, and desire to inspire future Auburn students to discover their own passions and serve with purpose; and

NOW, THEREFORE, BE IT RESOLVED, that the Counseling Lab in the College of Education be named the Ken & Gerrye Stegall – Hard Work & Hope Here - Counseling Lab in recognition of their enduring commitment to Auburn University and their hope that this space will inspire future graduates to make a lasting impact on individuals, families, and communities.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A HUDDLE ROOM IN THE COLLEGE OF EDUCATION
AS THE PENNY & SCOTT JOHNSON "WAR EAGLE" HUDDLE ROOM

September 11, 2026

WHEREAS, Penelope "Penny" Davis Johnson, a 1974 graduate of Auburn University's College of Education, and Colonel (Ret.) David "Scott" Johnson, a 1975 graduate of Auburn University's College of Engineering, are proud alumni whose lives reflect a commitment to service, leadership, and education; and

WHEREAS, Penny began her career as an educator in Phenix City, Alabama, and went on to devote more than two decades to teaching in Department of Defense and international schools across Alabama, Florida, the United Kingdom, Japan, and Belgium while serving as an advocate for Auburn University and supporting U.S. and NATO service members and their families as a military spouse; and

WHEREAS, Scott honorably served his country for 30 years in the United States Air Force, beginning as a pilot of the RF-4C Phantom II and advancing through key leadership roles in supply, logistics, and professional military education, ultimately holding command positions at the Squadron, Group, and Wing levels and later chairing the Leadership and Ethics Department at the Air War College; and

WHEREAS, Following his distinguished military career, Scott continued his dedication to education as a Department of Defense civilian adjunct professor at Air University for ten years; and

WHEREAS, Upon their retirement from the Air Force, Penny and Scott returned to Auburn where they remain devoted supporters of the university and continue to serve their community and their alma mater with pride and enthusiasm;

NOW, THEREFORE, BE IT RESOLVED that a huddle room in the College of Education be named the Penny & Scott Johnson "War Eagle" Huddle Room in recognition of their lifelong commitment to service, education, and the Auburn spirit.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A CLASSROOM
IN THE DELTA AVIATION BUILDING
AS THE ART AND CHRISTY MORRIS CLASSROOM

September 11, 2026

WHEREAS, Art Morris graduated from Auburn University in 1983 with a Bachelor of Science degree in Aviation Management; and

WHEREAS, Art began his career with the Dothan-Houston County Airport Authority in 1986 as Assistant Airport Manager and was promoted to Airport Executive Director in 1987, becoming the youngest manager of a commercial service airport in the United States at that time; and

WHEREAS, Art served with distinction in the role of Executive Director until his retirement in 2019 and continued to support Dothan Regional Airport as Director of Special Projects through 2026. Over four decades of dedicated service, Art played a pivotal role in the growth, development, and success of the airport and the communities it serves; and

WHEREAS, Throughout his distinguished aviation career, Art served in numerous leadership roles, including past Chair of the Auburn University School of Aviation Advisory Board, member of the College of Liberal Arts Dean's Advisory Board, past President of the Aviation Council of Alabama, and member of the American Association of Airport Executives; and

WHEREAS, Art and Christy Morris have demonstrated a longstanding commitment to their community through professional leadership, civic service, and support of Auburn University; and

WHEREAS, Art has supported the College of Liberal Arts and the School of Aviation for more than seventeen years, and this gift reflects his continued commitment to advancing Auburn University's mission;

NOW, THEREFORE, BE IT RESOLVED that a classroom in the Delta Aviation Building be named the Art and Christy Morris Classroom in honor of their generous support of the School of Aviation and Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A FACULTY OFFICE
IN GOVIL HALL IN THE STEM + AG COMPLEX
AS THE DR. MELINDA LANIUS OFFICE

September 11, 2026

WHEREAS, Dr. Melinda Lanius, assistant professor in the Department of Mathematics and Statistics at Auburn University, is a respected educator and scholar whose work advances excellence in mathematics; and

WHEREAS, Dr. Melinda Lanius is widely regarded as an instructional leader whose student-centered approach to teaching fosters meaningful learning experiences and supports student success in the mathematical sciences; and

WHEREAS, Dr. Melinda Lanius contributes to the College of Sciences and Mathematics' Discipline-Based Education Research initiatives through her work focused on understanding and improving undergraduate mathematics education and effective teaching practices; and

WHEREAS, Dr. Candice Lanius seeks to honor her sister, Dr. Melinda Lanius, in recognition of her meaningful contributions to Auburn University and the field of mathematics education through the naming of a faculty office within the STEM + Ag Complex; and

NOW, THEREFORE, BE IT RESOLVED that a faculty office in Govil Hall in the STEM + Ag Complex be named the Dr. Melinda Lanius Office in recognition of her dedication to the College of Sciences and Mathematics and Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A COLLABORATION AREA
IN BUILDING B IN THE STEM+AG COMPLEX
AS THE CHAMPION-PAGE-SALAMONE COLLABORATION AREA

September 11, 2026

WHEREAS, Shannon Page Champion is a valued friend, supporter, and member of the Dean's Leadership Council for the College of Sciences and Mathematics at Auburn University; and

WHEREAS, Shannon's late husband, Richard M. Champion, M.D. '65, was a distinguished alumnus of the College of Sciences and Mathematics, a member of the Dean's Leadership Council, and a respected physician whose career positively impacted countless lives; and

WHEREAS, Their son, John Champion, shares a deep commitment to higher education and a strong belief in Auburn University; and

WHEREAS, The Champion, Page, and Salamone families exemplify an enduring and distinguished Auburn legacy, spanning three generations marked by a deep commitment to scholarship, service, and leadership, including Richard M. Champion, M.D. '65; Mary Margaret Page '64, a respected member of the College of Sciences and Mathematics Dean's Leadership Council; Marjorie Champion Salamone '68, '70; Col. (Ret.) Bernard P. Salamone, D.V.M. '70; Rebecca Gray '77; Courtney Page '04; John Sauls Page '11; and John Gill Page, whose Auburn ROTC experience in the 1930s laid the groundwork for a distinguished military career; and

WHEREAS, Shannon and John seek to honor this multigenerational Auburn legacy through the naming of a space within the STEM+Ag Complex, thereby enhancing the Auburn experience for future generations of students;

NOW, THEREFORE, BE IT RESOLVED that a collaboration area in Building B of the STEM+Ag Complex be named the Champion-Page-Salamone Collaboration Area in recognition of the enduring legacy, commitment, and generosity of the Champion, Page, and Salamone families, whose support continues to strengthen and enrich the Auburn Family.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING AN EXAM ROOM IN THE DEPARTMENT OF ONCOLOGY
AT THE WILFORD AND KATE BAILEY SMALL ANIMAL TEACHING HOSPITAL
AS THE ROCKET SEALES EXAM ROOM

September 11, 2026

WHEREAS, In 2021, Rocket, a very special canine companion owned by Joe and Bridgette Seales, was rescued through New Hope Rescue after being found in poor health and diagnosed with heartworms, and through the dedication of his adoptive family and the support of New Hope Rescue, he was given a second chance at life; and

WHEREAS, Despite the challenges he faced early in life, Rocket grew into a beloved member of his family, joining their pack and bringing immeasurable joy, companionship, and unconditional love to those around him; and

WHEREAS, Rocket faithfully accompanied his family on countless adventures and everyday moments, creating cherished memories while exemplifying loyalty, friendship, and devotion; and

WHEREAS, Rocket became his owner's cherished "heart dog," providing comfort, security, and a unique bond that left a lasting impact on her life and the lives of her family members; and

WHEREAS, After a courageous battle with metastatic prostate cancer, and with the compassionate care and support of Auburn University Veterinary Medicine, Rocket passed away on June 8, 2026, leaving behind a legacy of grace, resilience, and unconditional love;

NOW, THEREFORE, BE IT RESOLVED that an exam room in the Bailey Small Animal Teaching Hospital be named the Rocket Seales Exam Room in recognition of the extraordinary bond between Rocket and his family, the resilience and joy he demonstrated throughout his life, and the lasting impact of his journey from rescue dog to beloved companion. Rocket's legacy serves as a testament to the transformative power of rescue, adoption, compassion, and the exceptional care provided by veterinary professionals and the College of Veterinary Medicine at Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE HYPE ROOM IN THE
WOMEN'S BASKETBALL LOCKER ROOM AT NEVILLE ARENA
AS THE SUSAN "NUN" NUNNELLY HYPE ROOM

September 11, 2026

WHEREAS, Susan Nunnelly is a distinguished 1970 graduate of Auburn University, earning her degree in education before embarking on her career journey, which included a short coaching stint and, most notably, the voice of Auburn Women's Basketball for over 50 years; and

WHEREAS, Susan has exemplified selfless service and an unwavering commitment to Auburn University and the Auburn Family for more than 56 years. From coaching Auburn's first women's basketball game in Beard-Eaves Memorial Coliseum to leading "Fun with the Nun" at Camp War Eagle, she has devoted countless hours to enriching the Auburn experience through her dedication to both Auburn Athletics and the university as a whole; and

WHEREAS, Susan is a longtime and deeply committed supporter of Auburn University and Auburn Athletics, reflected in her membership in the All-American Society; and

WHEREAS, Susan's philanthropic support represents a meaningful investment in Auburn Athletics and the continued growth and success of Auburn student-athletes;

NOW, THEREFORE, BE IT RESOLVED, that the hype room in the Auburn Women's Basketball Locker Room in Neville Arena be named the Susan "Nun" Nunnelly Hype Room in recognition of her generous support, leadership, and lifelong commitment to Auburn University.

MINUTES NOT YET APPROVED

EXECUTIVE COMMITTEE

RESOLUTION

NAMING A CLASSROOM IN THE
LOWDER STUDENT-ATHLETE DEVELOPMENT CENTER
AS THE GERRIE CHAMBLISS STUDENT-ATHLETE CLASSROOM

September 11, 2026

WHEREAS, Mr. Joseph A. "Joe" Chambliss and Mrs. Geraldine Maria "Gerrie" Chambliss have demonstrated a lifelong commitment to philanthropy, educational advancement, student success, and service to their native state of Alabama; and

WHEREAS, Joe was born in Autauga County, Alabama. He attended Auburn University for two years before transferring to and graduating from The University of Alabama. Despite his transfer, Joe has remained a proud supporter and enthusiastic fan of Auburn University; and

WHEREAS, Gerrie was born in Jefferson County, Alabama, and graduated from Auburn University in 1963 with a degree in education. Throughout the years, she has remained deeply connected to Auburn, taking great pride in her alma mater and enthusiastically supporting all things Auburn; and

WHEREAS, Through hard work, entrepreneurial vision, and determination, the Chambliss family built a highly successful business in the petroleum industry; and

WHEREAS, Joe and Gerrie have demonstrated extraordinary philanthropic leadership through their generous support of charitable, educational, healthcare, athletic, artistic, and community organizations. Their generosity has positively impacted countless students, patients, families, and communities throughout Alabama and beyond; and

WHEREAS, The Chambliss family have been steadfast supporters of Auburn University and, through a significant gift to Auburn Athletics made through the Tigers Unlimited Foundation, Joe and Gerrie have demonstrated their enduring commitment to the academic achievement and lifelong success of Auburn student-athletes; and

NOW, THEREFORE, BE IT RESOLVED, that a classroom in the Lowder Student-Athlete Development Center be named the Gerrie Chambliss Student-Athlete Classroom in recognition of Joe and Gerrie Chambliss' remarkable generosity, loyalty, and dedication to Auburn University and its student-athletes.

President *Pro Tempore* Sanford then indicated that with there being no further items for review, the meeting was recessed at 11:25 a.m.

Respectfully Submitted,

_____
Jon G. Waggoner
Secretary to the Board of Trustees

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Fall 2026 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.

2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.